[HUD Master Models (2007)](#) ICDBG Indian Community Development Block Grant

To develop viable Indian and Alaskan Native communities through the creation of decent housing, suitable living environments, and economic opportunities for low- and moderate income persons as defined in 24 CFR 1003.4.

Need Statement

Indian Tribes and Alaskan natives are in need of suitable living environments with decent housing, particularly for people with low to moderate incomes.

Indian Tribes and Alaskan Natives are in need of community infrastructure and facilities to improve the health, safety, and well-being of residents.

Indian Tribes and Alaskan natives are in need of economic development and job creation activities to foster self-sufficiency.

There are urgent unmet needs that impact upon the health and safety of the Native American and Alaskan Native communities that must be addressed.

Activities and Outputs

Acquisition of land-economic development-acres	Acres
Acquisition of land-economic development-square feet	Square Feet
Acquisition of land-housing-acres	Acres
Acquisition of land-housing-square feet	Square Feet
Acquisition of land-infrastructure-acres	Acres
Acquisition of land-infrastructure-square feet	Square Feet
Architectural/engineering drawings	Documents
Clearance-affordable housing-acres	Acres
Clearance-affordable housing-linear feet	Linear feet
Clearance-infrastructure-acres	Acres
Clearance-infrastructure-linear feet	Linear feet
Closing cost assistance	Homebuyer
Code enforcement	Violations
Connection to water distribution or sewer lines	Connections
Construction-multi-family homes-owner occupied	Units
Construction-multi-family homes-rental	Units
Construction-single family homes-owner occupied	Units
Construction-single family homes-rental	Units
Down payment assistance	Homebuyer
Drug and alcohol treatment center	Facilities
Energy efficiency improvements	Units
Environmental review	Documents
Families assisted with public services	Units of service
Financing	Dollars
Half-way houses	Houses
Health care facilities	Facilities
Homeless shelters	Shelters
Infrastructure-electric line	Linear feet
Infrastructure-gas line	Linear feet
Infrastructure-other	Other
Infrastructure-roads	Linear feet
Infrastructure-septic	Systems
Infrastructure-sewer	Linear feet
Infrastructure-utilities	Linear feet
Infrastructure-water line	Linear feet
Infrastructure-wireless	Networks created
Job training	Slots
Jobs created	Jobs

Jobs obtained	Jobs
Jobs retained	Jobs
Loan guarantees for mortgage financing – Guarantees	Guarantees
Loan guarantees for mortgage financing – Mortgages	Mortgages
Loan write down	Homebuyer
Micro-enterprises-grant – Businesses	Businesses
Micro-enterprises-grant – Dollars	Dollars
Micro-enterprises-loans – Businesses	Businesses
Micro-enterprises-loans – Dollars	Dollars
Public safety-ambulance station	Facilities
Public safety-detention center	Facilities
Public safety-fire station	Facilities
Public safety-police station	Facilities
Recreation center	Facilities
Rehabilitation-health hazard elimination	Interventions
Rehabilitation-multi-family homes-owner occupied	Units
Rehabilitation-multi-family homes-rental	Units
Rehabilitation-real property improvements-Dollars	Dollars
Rehabilitation-real property improvements-Units	Units
Rehabilitation-single family homes-owner occupied	Units
Rehabilitation-single family homes-rental	Units
Retrofit housing-accessibility	Units
Retrofit housing-visitability	Interventions
Other	Other

Outcomes and Indicators

Brought up to code	Buildings
Commercial space built	Square Feet
Education opportunities provided	Persons
Families receiving child care	Households
Families receiving child care-children in placement	Children
Half-way houses-residents	Persons
Infrastructure-households connected-electric line	Households
Infrastructure-households connected-gas line	Households
Infrastructure-households connected-other	Households
Infrastructure-households connected-roads	Households
Infrastructure-households connected-septic	Households
Infrastructure-households connected-sewer	Households
Infrastructure-households connected-utilities	Households
Infrastructure-households connected-water line	Households
Infrastructure-households connected-wireless	Households
Job training-training completed	Persons
Job training-training completed-jobs obtained	Persons
Jobs created	Persons
Jobs obtained	Persons
Jobs obtained-dollars	Dollars
Jobs retained	Persons
Jobs retained-dollars	Dollars
Micro enterprises established – Dollars	Dollars
Micro enterprises established – Micro enterprises	Micro enterprises
Micro enterprises expanded – Dollars	Dollars
Micro enterprises expanded – Micro enterprises	Micro enterprises
Micro enterprises stabilized – Dollars	Dollars
Micro enterprises stabilized – Micro enterprises	Micro enterprises
New clients served in homeless shelter	Persons
New clients who use facilities	Persons
New disabled clients who can now access facility	Persons
New homeowners	Households
New rental units	Households
Offices space built	Square Feet
Reduction in crime	Arrests
Reduction in drug-related crime	Arrests

Reduction in health related hazards	Injuries
Reduction in number of families in substandard housing	Families
Reduction in number of families in substandard housing	Families
Reduction in response time	Minutes
Retail space built	Square Feet
Other	Other

Measurement Tools

A. Tools to Track Outputs and Outcomes
Bank accounts
Construction log
Database
Enforcement log
Financial aid log
Intake log
Interviews
Mgt. Info. System-automated
Mgt. Info. System-manual
Outcome scale(s)
Phone log
Plans
Pre-post tests
Post tests
Program specific form(s)
Questionnaire
Recruitment log
Survey
Technical assistance log
Time sheets
Other
B. Where Data are Maintained
Agency database
Centralized database
Individual case records
Local precinct
Public database
School
Specialized database
Tax Assessor database
Training center
Other
C. Source of Data
Audit report
Business licenses
Certificate of Occupancy
Code violation reports
Counseling reports
Employment records
Engineering reports
Environmental reports
Escrow accounts
Financial reports
GED certification/diploma
Health records

Inspection results
Lease agreements
Legal documents
Loan monitoring reports
Mortgage documents
Payment vouchers
Permits issued
Placements
Progress reports
Referrals
Sale documents
Site reports
Statistics
Tax assessments
Testing results
Waiting lists
Work plan reports
Other
D. Frequency of Data Collection
Daily
Weekly
Monthly
Quarterly
Biannually
Annually
Upon incident
Other
E. Process of Collection and Reporting
Computer spreadsheets
Flat file database
Manual tallies
Relational database
Statistical database
Other

Evaluation Process – These are standard requirements that HUD will expect every program manager receiving a grant to do as part of their project management.

- An evaluation process will be part of the on-going management of the program.
- Comparisons will be made between projected and actual numbers for both outputs and outcomes.
- Deviations from projected outputs and outcomes will be documented and explained.
- Analysis of data to determine the relationship of outputs to outcomes; what outputs produce which outcomes.

HUD Will Use The Following Questions To Evaluate Your Program

1. How many public facilities were constructed, rehabilitated or renovated? Identify the number and total square footage for each type of public facility.
2. What was the value of public facilities constructed, rehabilitated or renovated?

3. How many residential buildings were constructed, rehabilitated or renovated? Identify the number and total square footage for each type of residential building.
4. What was the value of residential buildings constructed, rehabilitated or renovated?
5. How many new businesses or micro-enterprises were created?
6. What was the value (projected earnings) of new businesses or micro enterprises created?
7. How many jobs were created or obtained as a result of economic development activity?
8. What was the value of jobs created or obtained based on an annual wage?
9. How many persons purchased a home?
10. What was the value of homes purchased?
11. How many educational or job training opportunities were provided?

Carter-Richmond Methodology

The above Management Questions developed for your program are based on the Carter-Richmond Methodology1. A description of the Carter-Richmond Methodology appears in the General Section of the NOFA.

1© The Accountable Agency – How to Evaluate the Effectiveness of Public and Private Programs," Reginald Carter, ISBN Number 9780978724924.