

UNITED STATES MARINE CORPS

MARINE CORPS BASE QUANTICO, VIRGINIA 22134-5001

IN REPLY NEFER TO:

1700 B 052

From: Commander, Marine Corps Base, Quantico, VA

To: Distribution List

Subj: LETTER OF INSTRUCTION (LOI) FOR THE MARINE CORPS HISTORIC HALF (MCHH) TO BE HELD ON 18 MAY 2008

Encl: (1) Sequence of Events

(2) Race Route, Operations and Logistical Support

(3) Communications Plan (4) Supply and Equipment List

(5) Race Application

(6) Packet Pick up and Expo Layout

(7) Volunteer Application offline/online

(8) Program of Actions and Milestones (POASM)/Timeline

(9) Points of Contact

Purpose. To provide information, responsibilities, and coordinating instructions for the MCHH taking place at Fredericksburg, VA on 18 May 2008 to include a two day exposition at the Fredericksburg Expo and Convention Center on 17 and 13 May 2008.

2. Information.

- (a) The Director, Marine Corps Marathon (MCM) is the executive agent and Race Director for the MCHH; a 13.1-mile run for runners with minimum age of 13. The MCM organization is a separate stand-alone Non-appropriated Fund Instrumentality and a charter member of the Road Runner's Club of America (RRCA). In coordination with Marine Corps Base Quantico (MCBQ), the City Council of Fredericksburg, Fredericksburg Area Running Club (FARC) and event sponsors the MCM will plan, coordinate and execute the Half Marathon according to USAT&F rules and regulations.
- (b) The MCM Business Manager is the Race Coordinator and will perform the duties as liaison for command and control, law enforcement and community relations.
 - (c) The sequence of events is identified in enclosure (1).
- (d) The location of the race route, road closings, road marshals, event guides, registration and hospitality area, water points, aid stations, timing and clock locations, and the state and finish lines are identified in enclosure (2).
- (f) The communications plan including computer, phones and network requirements is contained in enclosure (3).

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- (g) A supply list identifying logistics requirements is identified in enclosure (4).
- (h) A copy of the race application and online registration procedures are contained in enclosure (5).
- (i) A layout for the expo, packet pick up and list of race packet items is contained in enclosure (6).
 - (j) A copy of the volunteer application, offline and online, is contained in enclosure (7).
 - (k) A Program of Actions and Milestones (POA&M)/timeline is contained in enclosure (8).
 - Points of contact are listed in enclosure (9).

3. Action.

a. Director, Marine Corps Marathon.

- (1) Maintains overall planning and execution responsibility as Race Director, MCHH. Ensures financial solvency for the event and will prepare the annual budget.
 - (2) Drafts a Letter of Instruction (LOI) for the event.
- (3) Ensures compliance with MCBQ, USAT&F and RRCA quidelines, and City of Fredericksburg permits.
- (4) Coordinates the appropriate staff assistance in the areas of Operations, Event Management, Business, Public Relations, Marketing, Sponsorship and Logistics ensuring economy of management practices.

b. Race Coordinator.

- (1) Provides guidance for planning and execution of the event.
- (2) Performs as Race Coordinator in the Command Operations Center (COC) on race day.
- (3) Acts as liaison with Fredericksburg City and Stafford County government offices.
- (4) Drafts and submits Fredericksburg Special Events public permits.
- (5) Initiates community outreach with city officials in areas of tourism, economic development and city involvement.

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- (6) Initiates creating of brochures and online registration components and ensures placement of online registration module and components.
- (7) Ensures the collection of runners and volunteer data is conducted in accordance with Department of Defense regulations.
- (8) Manages the pre-registration, registration, data processing and packet pickup process.
- (9) Coordinates volunteers and personnel management for registration, packet pick up and expo promotions.
- (10) Manages solution center, information area and volunteer check-in.
 - (11) Produces volunteer module and manage online site.
- (12) Manages Historic Half Marathon Exposition, to include packet pick up and vendor booth sales.
- (13) Manages race technology, i.e., chip timing coordination, race results posting, finisher certificates, awards timing.
 - (14) Oversees awards.
 - (15) Provides onsite supervision.
- (16) Coordinates billeting, feeding and accountability of event support personnel.

c. Operations Manager.

- (1) Designs course and assists Race Coordinator with course operations.
- (2) Establishes locations and coordinates the placement of route guides, course marshals, event guides, road guards and police officers and assist the road guard teams and the City of Fredericksburg Police Department in securing roads.
 - (3) Coordinates emergency services coordination.
 - (4) Establishes a directional and information sign plan.
 - (5) Provides communications plan, enclosure (3).
- (6) Provides guidance as necessary to establish a transportation plan.

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- (7) Coordinates runner's bus shuttle service with the MCM Logistics Manager and MCM Transportation key volunteer.
- (8) Establishes road closing/opening procedures to ensure the roadways are cleared and safe for participants.
- (9) Designs and coordinates the start/finish line area and race course.
- (10) Assists with set up for course photographers for operational aspects.
- (11) Ensures all runners line up in their perspective corral areas.
 - (12) Awards each finisher with a medal.
- (13) Ensures post event cleanup, trash removal along race course and ensures the retrograde of all equipment back to Quantico.
- (14) Coordinates safety and security measures with local law enforcement.

d. Sponsorship Manager.

- (1) Establishes and executes a media and advertisement campaign.
- (2) Secures sponsorship and licensee partnerships of monetary and in-kind support.
 - (3) Coordinates event photography and media involvement.
- (4) Produces and publishes the race and volunteer applications per enclosures (5) and (7), and any printed material, such as maps, pasta tickets, bibs, t-shirt artwork and web publishing.
- (5) Plans and executes on site entertainment, i.e., bands, Marine Corps Color Guard, Fredericksburg historic groups.
- (6) Coordinates the construction of directional and informational signs.
- (7) Produces 7,000 goodie bags for runners and promotional items.
 - (8) Coordinates website and surveys.

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e. Logistics Manager.

- (1) Coordinates logistical support.
- (2) Initiates contracts for supplies and services.
- (3) Manages delivery of contracted goods and services directly with the perspective contractors.
- (4) Ensures all cones are delivered, stacked, staged and setup at the designated locations prior to the start of the race.
- (5) Picks-up cones along the road way upon the conclusion of the run and assists with water point/food station breakdown.
- (6) Ensures the cones are returned to the MCM in a timely manner for use with other MCM events.
 - (7) Ensures accountability of all equipment and supplies.
 - (8) Coordinates all trash pick up.
- f. Assistant Chief of Staff, A/CS G-1 (Manpower Division). Provides 50 volunteers to assist with race operations.
- g. Assistant Chief of Staff, A/CS, G-3 (Operations Division. Provides MCBQ Band and Color Guard at Expo ceremonies, MC Historic Half reception, and at the start of the race.

h. Course Zones Marshall.

- (1) Coordinates Zone Commanders, the water points, aid stations, replenishment points and entertainment within the established zones.
- (2) Places road guards on the course at the locations designated in enclosure (2).
- (3) Places guides at the designated locations shown in enclosure (2), to ensure the runners remain on the prescribed course.
- (4) Ensures traffic cones block any incoming traffic from side streets and parking areas.
- (5) Stacks and stages cones for the cone pickup team upon conclusion of the run.
- (6) Ensures all trash is picked-up, bagged and staged at the established trash points.

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- (7) Coordinates volunteers as route guides throughout the course to direct participants and spectators, see enclosure (2).

i. Hospitality Coordinator.

- (1) Coordinates the delivery of all equipment and supplies necessary to operate the finish line hospitality service for runners and setup the hospitality operation.
- (2) Coordinates the delivery of food, beverages and ice with the MCM Logistics Manager.
- (3) Operates the hospitality service by providing runners with water and replenishment upon completion of the race to include bagging items if needed.
- (4) Tears down, stacks, and stages supplies upon conclusion of the run. Ensures accountability of all equipment and supplies.
- (5) Ensures all trash is thoroughly picked-up, bagged and staged at the established trash point at the hospitality site.

Coordinating instructions.

- a. The key MCCH event personnel will be identified to facilitate planning. Enclosure (9) pertains.
- b. All designated personnel will attend coordination meetings and accomplish tasks by the deadlines delineated in enclosure (8).
- c. To ensure the MCHH event is operated under safe conditions, the following support assistance will be requested:

(1) Fredericksburg Police Department.

- (a) Provides police barricades, cruisers, and/or foot patrols at the designated locations outlined in enclosure (2).
- (b) Opens and closes roads per the Fredericksburg City Special Events Permit and enclosure (2).
 - (c) Provides security patrols along race course.
- (d) Submits a bill for payment of salary and equipment to the Director, MCM, upon conclusion of the event.

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(2) <u>Medical Key Volunteer (Mary Washington Hospital [MWH])</u>.

- (a) Provides 6 roaming medics to patrol the race course with bicycles and/or golf carts.
 - (b) Coordinates and assign medical volunteers.
- (c) Provides four doctors and ten nurses to operate the medical tent at the race site Finish and on the course.
- (d) Coordinates the stationing of two ambulances on the race course.
- d. Volunteers and assigned personnel will be organized as follows:

FUNCTION	NUMBER OF VOLUNTEERS
Packet Pickup/Registration -registration, files -solutions -information -t-shirts/goodie bags -crowd control	46 Volunteers 10 MCM*
Expo	20 Volunteers 2 MCM
Start Line -setup/tear down -guides -announcer (contracted) -starter	40 Volunteers/Marines* 4 MCM
Finish Line -setup/tear down -medal team -guides -announcer (contracted)	40 Volunteers/Marines* 4 MCM
Hospitality Inside Convention center	50 Volunteers 5 MCM
Linkup Area/guides	10 Volunteers/Marines 1 MCM
Course Guides	20 Volunteers

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Road Guards	20 Volunteers
Events Guides	20 Volunteers
Cone Team	20 Volunteers
Water points (6)	60 Volunteers
Food Stations (1)	10 Volunteers

Medical	Doctors	4	MWH
	Nurses	10	MWH
	Roaming M	ledics 6	MWH

Communications	2 Volunteers (HAM
	Operators) 1 MCM

Transportation	20	Volunteers
	1	MCM

Security	1 MCM.
Police Force	36 Fredericksburg Police Department

Command Operations	Center	COC	4 MCM 4 Fredericksburg Police Department	e
			2 Fire and Rescue 1 HAM Operator	

Results/Awards	4 Volunteers 2 MCM
	2 11011

Total	Personnel	=	332	Volunteers
			30	MCM
			20	Medical
*			40	Police
			50	Marines
			472	Total

Note: * MCM staff and volunteers assigned in several areas

The intent of the MCHH is for the benefit of the runners and to demonstrate the Marine Corps' commitment to physical fitness,

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community goodwill and a healthy lifestyle. It is every one's responsibility to ensure we maintain strict safety and security within an exciting event environment.

R. G. NEALIS

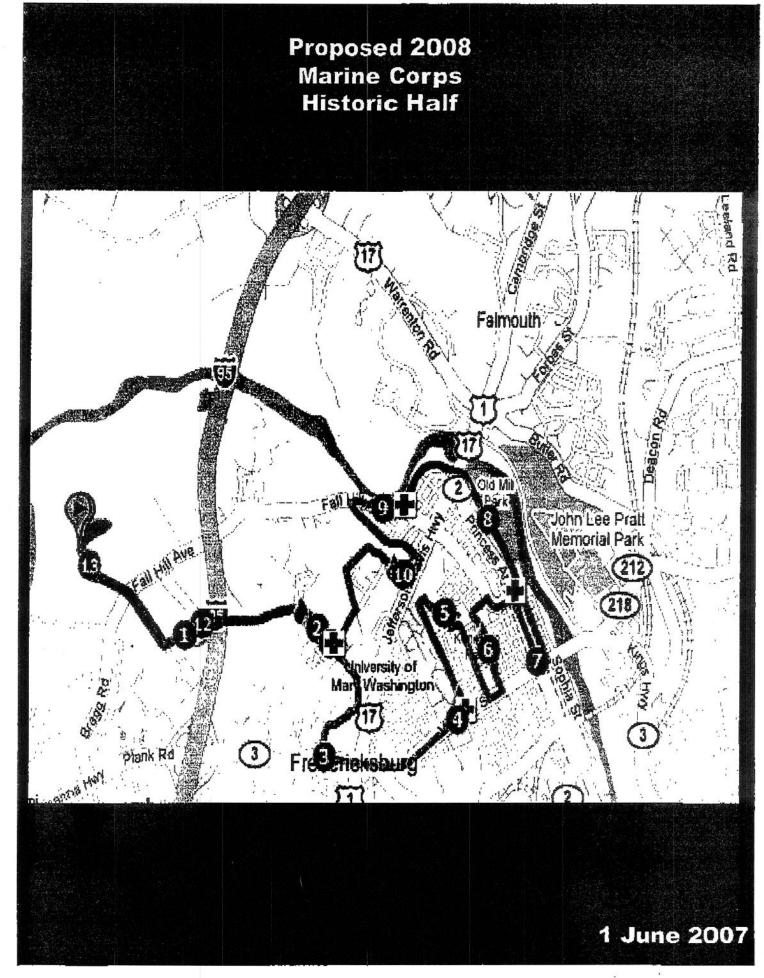
By direction

Distribution;
COS, MCB, Quantico
Dir, MCM
AC/S G-1
AC/S G-3
Fredericksburg Police Department
Fredericksburg Tourism Development
Mary Washington Hospital, Fredericksburg

SEQUENCE OF EVENTS MARINE CORPS HISTORIC HALF

Event	Location	Time
Thursday, 15 May 2008		•
Recon Expo and Course	Expo Center/Course	8 am - 8 pm
Friday, 16 May, 2008		
Expo set up	Expo Center	8 am - 8 pm
Entertainment and course	Expo/Course	8 am - 8 pm
Hospitality set up Hall A .	Expo	8 am - 8 pm
Saturday, 17 May 2008		
Volunteers and Staff Muster Expo Ribbon Cutting and	Expo Center	MA 08:8- MA 8
Ceremoniea	Expo Center	9:30 AM
Packet Pickup/Registration	Expo Center	10 AM - 6 PM
Expo	Expo Center	10 AM - 8 PM
Symposium	Expo Center	11 AM - 3 PM
Pasta Party	Expo Center Ballroom	5 PM - 7 PM
VIP Reception	Expo Center Meeting Area	6 PM
Sunday, 18 May 2008		
Volunteers and Staff Muster	Start Line Expo	5:30 AM - 5:45 AM
Volunteer Orientation	Start	5:45 AM - 6:00 AM
Course Set Up	Race Course	4:30 AM - 6:45 AM
Police Barricade	conrae wab	4:30 AN - 11:00 AM
Arch Placement	Start/Finish	5:30 AM - 6:00 AM
Corrale	Start/Finish	4:30 AM - 11:00 AM
Race Day Packet Pickup	Expo Center	6:00 AM - 6:45 AM
gxtbo obeus	Expo Center	6:00 AM - 13:00 PM
Ambulance	see course map	6:30 AM - 11:00 AM
Hospitality/First Aid		
(water, fruit, etc)	Expo Hall B	6:30 AM - 13:00 PM
Family Reunion	Expo Area	6:30 AM - 13:00 PM
Shuttle Buses	Commuter lots/hotels	5:30 Am - 15:00 pm
PA System and Announcer	Start Line	6:30 AM - 11:00 AM
Award Medale/Space blankets	Finish Line	8:15 AM - 11:00 AM
Photo opportunity	Finish Line	8:15 AM - 11:30 AM
Finish Festival Bands	Expo/Finish Area	8:30 AM - 9:30 AM
Award Ceremony	Expo/Finish Area	9:30 AM - 10:30 AM
Bands continue	Expo/Finish Area	10:30 AM - 12:00 PM
Trash Pick up	Expo/Course	6:30 AM - 16:00 PM
Course take down	Race Course	6:30 AM - 11:15 AM
Expo Breakdown	Expo Center	14:00 AM - 20:00 PM
Take Down	Race Site	17:00 AM - 24:00 PM

Enclosure (1)



From: 703 693 7270

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MARINE CORPS HISTORIC HALF MARATHON

COMMUNICATIONS PLAN

HAND HELD RADIO DISTRIBUTION (32)

RACE DIRECTOR =1
RACE COORDINATOR, MCM =1
OPERATIONS MGR, MCM = 1
EVENTS MGR, MCM = 1
MARKETING MGR, MCM = 1
LOGISTICS MGR, MCM = 1
CONE TEAM LEADER = 2
ROAD GUARD LEADER = 2
COURSE MARSHALL LEADER = 2
START/FINISH LINE COORDINATOR = 1
FINISH FESTIVAL COORDINATOR =1
MEDICAL = 2
WATERPOINT CAPTAINS = 6
MCM STAFF = 10

CELL PHONE DISTRIBUTION (10)

MCM STAFF = 10 MEDICAL =2

*NOTE: MCM BRANCH HEADS AND FUNCTIONAL STAFF HAVE CELL PHONES ALREADY

BULL HORN DISTRIBUTION VIA MCM WAREHOUSE (12)

LOGISTICS MANAGER = 2 COURSE MARSHALLS = 13 START/FINISH LINE COORDINATOR = 2 HOSPITALITY = 2

SOUND SYSTEM (1) (CONTRACTED) SYSTEM BACK-UP (1) (G6)

HAM OPERATORS - MEDICAL NETWORK (TAD)

NOTES:

(1) The Logistics Manager will distribute and retrieve communications equipment starting at 0730, Wednesday, 15 May 2008 at the MCM office. Bullhorns and replacement batteries will be distributed on race morning, NLT 0530, Sunday 18 May 2008 at the Expo Center. A pocket guide with cell phone numbers and assigned radios will be issued with phones/radios.

ENCLOSURE (3)

MARINE CORPS HISTORIC HALF 18 MAY 2008

ITEM	•3	QUANTITY	SOURCE
T-SHIRTS		6000	CONTRACTOR
MEDALS	3	5000	CONTRACTOR
COMPUTERS AND N	TWODE	30	RENTAL/SPONSOR
TIMING MATS	EIWORK	3 SYSTEMS	CONTRACTOR
SOUVENIR CHIPS		5000	CONTRACTOR
GOODIE BAGS		7000	SAMPLE GUY
AWARDS		TBD	CONTRACTOR
EXPO BOOTH		NO. 100 P. 100 P	MCM
TRUCK, PANEL 24'		1 · 6	RENTAL/SPONSOR
MINI VAN/OSV		2	MCM
TRAFFIC CONES		400	MCM
TENT, POP UP		4	MCM
SAFETY PINS		30,000	CONTRACTOR
SNOW FENCE		1000FT	MCM
STAKES, FENCE	ID OTAGE	50	MCM
AWARDS STAGE/BAN	ID STAGE	1	CONTRACTOR
ARCH START		1	MCM
ARCH, FINISH		1 5	MCM
GENERATORS			MCM
TABLES, FOLDING		50	CONTRACTORS
CHAIRS, FOLDING		35	CONTRACTOR
BIBS		5000	CONTRACTOR
ROAD GUARD VESTS		150 20 BOYES	MCM
TRASH BAGS, LARGE		20 BOXES	MCM MCM
TRASH CONTAINERS		50	MCM
RAKES		10	MCM
BROOMS		10	MCM
GENERTORS		4	MCM
SLEDGE HAMMERS	. 07	5	
CUPS, PAPER COLD 7	02	30000	MCM
CUPS,HOT		1000	MCM
COFFEE MESS		1	MCM
SOUND SYSTEM		1	CONTRACTOR
PODIUM		1	MCM
STARTER PISTOL		2 2	MCM
FINISH LINE BANNER			MCM
PAPER TOWELS	TEEDA\	30 ROLLS	MCM
BAGELS (FOR VOLUN	TEERS)	400	SPONSOR - W
HEALTH BARS		200	SPONSOR
FOOD ITEMS FOR RUI	NNERS	SEPARATE LIST TO OPS	
WATER, BOTTLED		7000	SPONSOR
WATER		3000 GAL	SPONSOR
GLOVES, RUBBER		2 BOXES	MCM
BINS, PLASTIC HOSPI		20	MCM
TRAYS, WATERPOINT		20	MCM
CONTAINER, DEEP W	AFER	10	MCM
DOLLIES, HAND		10	MCM
EXTINGUISHER, FIRE		10	MCM
ICE		300	CONTRACTOR

STRETCHERS	10	MCM
FIRST AID KITS	50	MEDICAL SPONSOR
PLATFORM, STAGE	1	MCM
BULL HORNS	12	MCM
BATTERY C CELL	100	MCM
SOUND SYSTEM	1	MCM
RADIOS, HAND HELD	32	MCM
MEDICAL SUPPLIES	SEPARATE LIST/MEDICAL	HOSPITAL SPONSOF
CUPS	40,000	MCM
PHONES, CELL	30	MÇM
SIGNS, ASSORTED	SEPARATE LISTING OPS	MCM/MARKETING
TAPE, BOX ROLLS OF	50	MCM
ENERGY DRINK	3,000 gal	MCM/SPONSOR
RACE CLOCK	6	CONTRACTOR

FREDERICKSBURG EXPO CENTER MARINE CORPS HISTORIC HALF HEALTHY LIFESTYLE EXPO

MAY 17 - 18, 2008 OT-SHIRT PICK UP SPONSOR CONCESSIONS ROOMS STORE LUTIONS | NFO SOUTH TO NORTH DOOR 62 10" X 10" BOOTHS EXIT ENTRANCE

MARINE CORPS HISTORIC HALF PROGRAM OF ACTIONS & MILESTONES (POA&M)

DATE	TIME	ITEM	ACTION OFFICER
1 APR 07	1000	EXPO LAYOUT	RACE COORD EXPO COORD
15 APR 07	1000	EXPO SECURED	RACE COORD EXPO MGR
1 MAY 07	0800	STAFF LOI REVIEW	BUS MGR/RACE COORD OPERATIONS MGR MARKETING MGR MARKETING COORD LOGISTICS MGR EVENTS COORD
6 MAY 07		DRAFT LOI	RACE COORDINATOR TECH DIRECTOR
11 JUN 07		PRESENTATION	DIRECTOR MCM MAYORS COUNCIL RACE COORD OPERATIONS MGR PR COORD
17 JUL 07		PRESENTATION .	FREDERICKSBURG MERCHANTS RACE COORD MARKETING MGR PR COORD EVENTS MGR
17 JUL 07		PRESENTATION	FREDERICKSBURG CHURCHES RACE COORD MARKETING MGR PR COORD EVENTS MGR
30 AUG 07		FINAL SIGNED LOI	COMDR MCBQ
ONGOING		PROMOTION	MARKETING MGR CITY OF FREDERICKSBURG
2 AUG 07		ONLINE REGISTRATION COMPONENTS	RACE COORD DATA BASE ADMIN MARKETING MGR

Enclosure (8)

MARINE CORPS HISTORIC HALF PROGRAM OF ACTIONS & MILESTONES (POAGM)

DATE	TIME	ITEM	ACTION OFFICER
ONGOING		MEETINGS	ALL MCM BRANCHES
3 AUG 07		CONTRACTING	RACE COORD LOGISTICS MGR
4 AUG 07	N	PERMITS DUE	FREDERICKSBURG PD RACE COORD
TBA		PAPER APPLICATIONS FLYERS FOR EXPOS	
4 AUG 07		EVENT LOGO AND DESIGNS	MARKETING MGR GRAPHICS COORD
ONGOING		VOLUNTEER RECRUITMENT ADVERTISEMENT	RACE COORD MARKETING MGR
24 AUG 07 0	930	PROGESS REVIEW	MCM BRANCH HEADS
28 AUG 07 1	000	SHUTTLE PLAN	RACE COORD MCM BRANCH HEADS
TBA		FREDERICKSBURG POLICE/FINAL PERMIT	RACE COORDIN OPERATIONS MGR FRED POLICE
28 AUG 07 1	000	PROGRESS REVIEW	DIRECTOR, MCM MCM BRANCH HEADS
3 SEP 07			RACE COORD LOGISTICS MGR MCCS CONTRACTING
ONGOING			MCM BRANCH HEADS
1 NOV 07 086	00		ACTIVE NETWORK
1 NOV 07		BOOTH SALES BEGIN	EXPO COORDINATOR
3 DEC 07		40 (40) (37 (4) (4) (4) (4) (5) (5) (5) (5) (5) (5) (5) (5) (5) (5	VENDOR BAG EXPO COORD

MARINE CORPS HISTORIC HALF PROGRAM OF ACTIONS & MILESTONES (POA&M)

DATE	TIME	ITEM	ACTION OFFICER
7 JAN 08			RACE COORD OPERATIONS MGR
5 FEB 08			CHAMPIONCHIP
5 FEB 08		EXPO VENDOR PACKETS	EXPO FRED EXPO COORDINATOR
15 MAR 08		VOLUNTEER ASSIGNMENTS	VOL COORD
1 APR 08	,	COURSE RECON	RACE COORD OPERATIONS MGR
16 APR 08		COMM PLAN REVIEW	OPERATIONS MGR MCM BRANCH HEADS
16 APR 08		TRANSPORTATION PLAN	LOGISTRICS MGR RACE COORD
1 MAY 08		KEY PERSONNEL COORD MEETING VOLUNTEER T-SHIRT DISTRIBUTION	OPERATIONS MGR
12 MAY 08		BRIEF	DIRECTOR MCM MCM BRANCH HEADS
14 MAY 08		LOAD ALL SUPPLIES AND EQUIPMENT	LOGISTICS MGR
15 MAY 08	* *.	STAGE EQUIPMENT DELIVERIES	LOGISTICS MGR EVENTS MGR RACE COORD
16 MAY 08		BUILDING OF EXPO AND HOSPITALITY	RACE COORD EXPO COORD OPERATIONS MGR EVENTS MGR
17 MAY 08		EXPO OPENS EXECUTE LOI	ALL STAFF RACE COORD
18 MAY 08		RACE DAY	ALL STAFF

MARINE CORPS HISTORIC HALF PROGRAM OF ACTIONS & MILESTONES (POA&M)

DATE	TIME	ITEM	ACTION OFFICER
19 MAY 08		RETROGRADE	ALL STAFF
26 MAY 08		AFTER ACTION FEEDBACK TO RACE COORD	ALL STAFF