

Spring 2007


Head Start
Impact Study
Third Grade Follow-up

## PRINCIPAL SURVEY



WESTAT

Dear Principal,

This survey is an important part of a major longitudinal study of children's school performance beginning with preschool and continuing through third grade. You have received this survey because one or more of the children in your school are participants in this study.

The Third Grade Follow-Up to the Head Start Impact Study is collecting information from children, parents, teachers, and principals to investigate the impact of Head Start on children's school performance.

This survey contains four sections:

1) School Characteristics
-- staffing
-- resources
-- instruction
2) Principal Characteristics, Role, and Beliefs
3) Community Interaction
4) Teacher Rating

Obviously, only you can provide the principal information. Although we realize you are very busy, we urge you to complete this survey as accurately as possible. The information you provide is confidential and only will be used for research purposes.

Please write your answers on the survey form by circling the appropriate number or writing your response in the space provided.

Thank you very much for your help.

[^0]
## SCHOOL CHARACTERISTICS

1. What type of school is this? (CIRCLE ONE RESPONSE.)

Public school.......................................................................................... 1
Catholic school....................................................................................... 2
Private school with other religious affiliation.............................................. 3
Private school with no religious affiliation................................................. 4
2. School enrollment:
a. What was your enrollment at the start of this school year? $\qquad$
b. About how many students enrolled after the start of the school year? $\qquad$
c. About how many students left after the start of the school year? $\qquad$
3. Approximately, what is the Average Daily Attendance for your school this year? (WRITE IN PERCENT. TO CALCULATE PERCENT, DIVIDE THE NUMBER OF STUDENTS ATTENDING ON AN AVERAGE DAY BY THE NUMBER OF STUDENTS ENROLLED.)
$\qquad$ \%
Average Daily Attendance
5. Is your school building enrollment beyond its capacity?
YES $\qquad$ 1 (GO TO Q5a)
NO
0 (GO TO Q6)

5a. If yes, are you using portables?

YES ........................................................................................... 1
NO .......................................................................................... 0
6. Approximately, what percentage of the children in your school belongs to each of the following racial/ethnic groups? (WRITE PERCENTAGE ON EACH LINE. ENTER "O" ON THE LINE IF YOUR SCHOOL HAS NO CHILDREN OF THAT RACIAL-ETHNIC GROUP. THE TOTAL ON THE PERCENTAGE COLUMN SHOULD ADD TO 100\%.)

## Percent

a. Asian or Pacific Islander. $\qquad$ . $\%$. $\qquad$
b. Hispanic, regardless of race $\qquad$ . $\%$. $\qquad$
c. Black, not of Hispanic origin ..................................................... $\%$. \%........
d. White, not of Hispanic origin..............................................................
e. American Indian or Alaska Native............................................. $\%$. $\qquad$
f. Other (Please specify)........................................................................
g. TOTAL.................................................................................. $\% . . . . . .$.
7. Approximately what percent of your students are eligible for free or reduced-price lunch?
$\qquad$
8. Does your school currently receive Title I funds?

| YES | 1 |
| :---: | :---: |
| NO | 0 (GO TO Q11) |

9. Is your school designated as a "school-wide" program under Title I?
$\qquad$
NO 2
10. Is your school currently designated as a "School in Need of Improvement"?
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YES1
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NO ..... 2
11. Are any of the children in this school English Language Learners (ELL)?

YES ............................................................................................. 1
NO ...................................................................................... 2 (SKIP TO Q14)
12. Approximately what percent of your school's enrollment are ELL students?
$\qquad$ \%
13. Are any of the following special services provided to families of ELL students? (CIRCLE ONE RESPONSE FOR EACH ITEM.)
YES ..... NO
a. Translators are made available to parents for parent/teacher and parent/school staff meetings and/or meetings are conducted in the parents' nonEnglish language................................................................... 1
0
b. Translations of written communications are provided to ELL families....................................................................... 1 0
c. Home visits are made to families of ELL children................. 1 0
d. An outreach worker assists in enrolling ELL children first entering school.............................................................. 1
0
e. The school conducts special parent meetings for non-English background families.......................................... 1
0
f. Other (Please specify)......................................................... 1 0
14. Approximately what percent of your students have Individual Education Plans (IEP's)?
$\qquad$
15. Where are children with Individual Education Plans (IEPs) typically served in this school? (CIRCLE ONE NUMBER.)

Children with IEPs typically spend most of their
day in separate classes ..................................................... 1
Children with IEPs typically spend most of their
day in the regular classroom.
2
16. Are any of the following available to students at this school who are in the $3^{\text {rd }}$ grade?

## YES NO

a. Gifted and talented program. .1
b. Participating in community service programs....................... 1 0
c. Before or after school programs........................................... 1 0
d. Summer school.................................................................... 1 0
17. By the end of the $3^{\text {rd }}$ grade, what is the maximum number of times that a student can be retained in grade?
18. In general, how adequate is each of the following school facilities for meeting the needs of the children in your school? (CIRCLE ONE RESPONSE FOR EACH ITEM.)

|  | Do Not Have | Never Adequate | Often Not Adequate | Sometimes Adequate | Always Adequate |
| :---: | :---: | :---: | :---: | :---: | :---: |
| a. | Cafeteria.............................................1........ | ....... 2 | 3 | 4 | 5 |
| b. | Computer lab........................................1...... | ...... 2 | 3 | 4 | 5 |
| c. | Library/media center................................... | .... 2 | 3 | 4 | 5 |
| d. | Art room...............................................1..... | ..... 2 | 3 | 4 | 5 |
| e. | Gymnasium..........................................1........ | ..... 2 | 3 | 4 | 5 |
| f. | Music room...........................................1..... | ..... 2 | 3 | 4 | 5 |
| g. | Playground..........................................1.... | $\cdots . .2$ | 3 | 4 | 5 |
| h. | Classrooms...........................................1...... | ..... 2 | 3 | 4 | 5 |
| i. | Auditorium............................................1........ | ..... 2 | 3 | 4 | 5 |
| j. | Multipurpose room................................1..... | .... 2 | 3 | 4 | 5 |
| k. | Science room or lab......................................... | ..... 2 | 3 | 4 | 5 |
| 1. | Counselor(s) ........................................1....... | ...... 2 | 3 | 4 | 5 |
| m. | Health room.........................................1....... | ....... 2 | 3 | 4 | 5 |
| n . | Resource/Reading teacher(s) .......................... | ....... 2 | 3 | 4 | 5 |

19. Does your school take any of the following measures to ensure the safety of children? (CIRCLE ONE RESPONSE FOR EACH ITEM.)
YES ..... NO
a. Security guards?. .....  1 ..... 0
b. Metal detectors? ..... 1 ..... 0
c. Locked exterior doors during the day? .....  1 ..... 0
d. A requirement that visitors sign in? ..... 1 ..... 0
e. A requirement that visitors be escorted by school staff? .....  1 ..... 0
f. Teachers assigned to supervise the hallways? ..... 1

0
g. Hall passes required to leave class? ..... 1
h. Intercoms or telephones in classrooms? ..... 1

$\qquad$
10

## FACULTY AND STAFF

20. Approximately how many staff members does your school currently have in the following categories? (PLEASE PROVIDE RESPONSES IN COLUMN (1) FOR STAFF MEMBERS WHO WORK FULL TIME AT YOUR SCHOOL AND IN COLUMN (2) FOR STAFF WHO WORK PART TIME AT YOUR SCHOOL. PLACE EACH STAFF MEMBER IN ONLY ONE STAFF CATEGORY. IF THERE ARE NO STAFF IN YOUR SCHOOL IN A CATEGORY, WRITE ZERO.)

| NUMBER WHO | NUMBER WHO |
| :---: | :---: |
| WORK FULL | WORK PART |
| TIME IN THE | TIME IN THE |
| SCHOOL | SCHOOL |

a. Assistant Principal $\qquad$
b. Curriculum/Instructional specialist. $\qquad$
c. New teacher mentor. $\qquad$
$\qquad$
d. Parent/community coordinator. $\qquad$
$\qquad$
e. Regular classroom teachers $\qquad$
$\qquad$
f. Gym teachers $\qquad$
$\qquad$
g. Drama, Art, music teachers. $\qquad$
$\qquad$

Special education and related service
h. providers. $\qquad$
$\qquad$
i. ELL/Bilingual education teachers $\qquad$
$\qquad$
j. Reading teachers/specialists. $\qquad$
$\qquad$
k. Teachers of gifted/talented $\qquad$
$\qquad$
I. School nurse or health professional $\qquad$
$\qquad$ School psychologist, counselor, or
m. social worker $\qquad$
$\qquad$ Paraprofessionals (e.g., classroom
n. aides) $\qquad$
$\qquad$
o. Library media specialists/librarians. $\qquad$
$\qquad$
21. During the current school year, how many teachers:

Were newly hired in your school?
Were hired of your own choice?
Have you encouraged to leave?
Left of their own choice?
From last year did not return this year?
22. To what extent do you agree or disagree with the following statements about most of the faculty at your school? (CIRCLE ONE NUMBER FOR EACH ITEM.)

|  | Strongly disagree | Disagree | Neither agree nor disagree | Agree | Strongly agree |
| :---: | :---: | :---: | :---: | :---: | :---: |
| a. | Teachers have a "can do" attitude................. | 2 | 3 | 4 | 5 |
| b. | Teachers are continually learning and seeking new ideas. | 2 | 3 | 4 | 5 |
| C. | Teachers work together to do what is "best for kids" $\qquad$ | 2 | 3 | 4 | 5 |
| d. | Teachers support me in enforcing school rules and discipline. $\qquad$ | 2 | 3 | 4 | 5 |
| e. | Teachers at this school respect their colleagues who are expert at their craft. $\qquad$ | 2 | 3 | 4 | 5 |
| f. | Teachers design instructional programs together $\cdots 1 .$ | 2 | 3 | 4 | 5 |
| g . | Teachers at this school work hard to help their students succeed. $\qquad$ | 2 | 3 | 4 | 5 |
| h. | Teachers in this school really care about their students. | 2 | 3 | 4 | 5 |
| i. | Rules for students are consistently enforced by teachers in this school, even for students who are not in their classes | 2 | 3 | 4 | 5 |
| j. | Teachers share my beliefs and values about the central mission of this school. 1............ | 2 | 3 | 4 | 5 |
| k. | This school makes an effort to reach out to the community $\qquad$ | 2 | 3 | 4 | 5 |
| I. | Most staff are aware of issues and concerns of the community in which the school is located. $\qquad$ 1. | 2 | 3 | 4 | 5 |
| m. | Teachers in this school have a good grasp of the subject matter they teach. | - 2 | 3 | 4 | 5 |
| n . | Teachers in this school are really trying to improve their teaching | 2 | 3 | 4 | 5 |

## INSTRUCTION

23. Please indicate whether the following are part of your school's current program for students in grade 3. (CIRCLE ONE RESPONSE FOR EACH LINE.)
Yes ..... No
a. Interdisciplinary teams of teachers who share the same students ..... 1............... 0
b. Common planning period for grade-level teams ..... 1 ..... 0
c. Classes organized for cooperative learning where students work in groups to help each other learn. .....  1 ..... 0
d. Self-contained classrooms. .....  1. ..... 0
e. Schools-within-a-school with their own administrative staffs such as alternative or magnet school programs ..... 1. ..... 0
f. Curriculum to emphasize critical thinking skills ..... 1. .....
g. Regrouping by ability for instruction within grade 1. .....  0
h. Regrouping by ability for instruction across grades ..... 1 ..... 0
24. For children in the third grade in your school:
a. How many hours are in a typical school day? (ROUND TO THE NEAREST HOUR.)
b. How many minutes are devoted to lunch in a typical school day?
$\qquad$
c. How many minutes are devoted to recess and/or physical education in a typical school week?
$\qquad$
d. How many minutes are devoted to non "core subjects" (e.g., art, music) in a typical school week?

## TECHNOLOGY

25. Approximately how many computers in this school are used for instructional purposes (i.e., available for students to use either in classrooms and/or in a computer lab)?

NUMBER OF COMPUTERS

25a. Approximately what percent of them are connected to the Internet? $\qquad$ \%
25. Does your school have a technology coordinator?

| Yes, full-time.. | 1 |  |
| :---: | :---: | :---: |
| Yes, part-time | 2 |  |
| No. |  | (Go to Q29) |

Yes, part-time
3 (Go to Q29)
27. About how much time does your technology coordinator spend on the following activities? (CIRCLE ONE NUMBER FOR EACH ITEM.)

|  | None | A little | Some | A lot |
| :---: | :---: | :---: | :---: | :---: |
| Technical issues (troubleshooting hardware and software, network) |  | 2 | 3 | 4 |
| Developing curriculum to help teachers integrate technology into classroom lessons. | $\cdots$ | 2 | 3 | 4 |
| Providing professional development to teachers. | 1. | 2 | 3 | 4 |
| Teaching in computer labs. | . 1 | 2 | 3 | 4 |
| Team-teaching with classroom teachers. | $\ldots 1$. | 2 | 3 | 4 |

28. To what extent, if any, are each of these a barrier to teacher's use of school computers or the Internet for instruction? (CIRCLE ONE NUMBER FOR EACH ITEM.)

|  |  | Not a Barrier | Small Barrier | Moderate Barrier | Great Barrier |
| :---: | :---: | :---: | :---: | :---: | :---: |
| a. | Not enough computers. | 1 | ...2. | 3 | 4 |
| b. | Infrastructure issues (wiring, network, etc.) | 1. | ...2. | 3 | 4 |
| c. | Reliable Internet access. | 1 | . 2 | 3 | 4 |
| d. | Lack of release time for teachers to learn/practice ways to use technology. | $\cdots 1 \cdots$ | $\cdots 2$ | 3 | 4 |
| e. | Lack of appropriate professional development for teachers. | $1 \cdots$ | $\cdots, \cdot$ | 3 | 4 |
| f. | Difficulty recruiting and hiring computer teachers or technology coordinators. | .......... | $2 \ldots$ | 3 | 4 |

## DATA DRIVEN DECISION MAKING

29. To what extent does each of the following influence you (and your leadership team) in determining school priorities? (CIRCLE ONE NUMBER FOR EACH ITEM.)

30. In general, to what extent do you use standardized test results to do the following? (CIRCLE ONE NUMBER FOR EACH ITEM.)

## To a great

Not at all
a. Set school-wide goals for student achievement $\qquad$ 1
b. Set goals for individual student achievement $\qquad$ 1
c. Relate the use of particular instructional programs to student performance results. 1
d. Relate teaching practices to student performance
results................................................................................. 1
e. Compare classrooms and/or grades. $\qquad$ 1
f. Compare subgroups of students (gender, race) $\qquad$ 1
g. Compare your school to similar schools $\qquad$ 1
h. Examine trends in student performance over time $\qquad$ 1
i. Examine trends in teacher performance over time $\qquad$ 1

| A little | Some | extent |
| :---: | :---: | :---: |
| 2 | 3 | 4 |
| 2 | 3 | 4 |
| 2 | 3 | 4 |
| 2 | 3 | 4 |
| 2 | 3 | 4 |
| 2 | 3 | 4 |
| 2 | 3 | 4 |
| 2 | 3 | 4 |
| 2 | 3 | 4 |

# PRINCIPAL CHARACTERISTICS, ROLE, AND BELIEFS 

## LEADERSHIP AND GOVERNANCE

31. To what extent do you agree with each of the following statements? (CIRCLE ONE NUMBER FOR EACH ITEM.)

|  |  | Strongly disagree | Disagree | Neither agree nor disagree | Agree | Strongly agree |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| a. | I feel responsible for making the school |  |  |  |  |  |
|  | successful. | . 1 | 2 | 3 | 4 | 5 |
| b. | I have adequate time for teacher evaluation. |  | 2 | 3 | 4 | 5 |
| C. | There is adequate time for teacher professional development. | $\text { ... } 1 .$ | 2 | 3 | 4 | 5 |
| d. | It is very difficult to find enough time for this faculty to work together. | . 1 | 2 | 3 | 4 | 5 |
| e. | I have been too busy dealing with other requirements to give curricular issues the attention they deserve.. $\qquad$ | .....1....... | 2 | 3 | 4 | 5 |
| f. | I use teacher evaluation to improve professional development. | .1... | 2 | 3 | 4 | 5 |

32. Who makes the following educational and administrative decisions made at your school? (CIRCLE ONE NUMBER FOR EACH ITEM.)

|  |  | Decision not made at school level |  | chool admin ecides alone | School admin and teachers decide together | Teachers decide alone |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| a. | Student promotion/retention policies. | .....1... |  | 2 | 3 | 4 |
| b. | Selecting students for special or remedial services. | $\cdots \cdot 1$ |  | 2 | 3 | 4 |
| c. | Selecting teachers to provide special or remedial services. | $\cdots \cdot 1 \cdots$ |  | 2 | 3 | 4 |
| d. | Determining if students will be grouped in class by ability. | $\ldots . .1$ |  | 2 | 3 | 4 |
| e. | Determining discipline policies. | . 1 |  | 2 | 3 | 4 |
| f. | Determining consequences for student misbehavior. $\qquad$ | ......... |  | 2 | 3 | 4 |
| $g$. | Use of funds for staff development.. | ............ |  | 2 | 3 | 4 |
| h. | Selection of staff for professional development activities. | ............ |  | 2 | 3 | 4 |
| i. | Hiring new staff. | ....1. |  | 2 | 3 | 4 |
|  | Determining classroom composition. | ....1... |  | 2 | 3 | 4 |

## EDUCATIONAL GOALS

33. There are many educational goals. Inevitably teachers emphasize some goals more than others. In your school, how much do you want teachers to emphasize each of the following: (CIRCLE ONE NUMBER FOR EACH ITEM.)
A great
deal

## THE WORK OF THE PRINCIPAL

34. Since the start of the school year, how has your time been spent? (CIRCLE ONE NUMBER FOR EACH ITEM.)

|  | Activities Never | Rarely | Monthly | Weekly | Daily |
| :---: | :---: | :---: | :---: | :---: | :---: |
| a. | Hiring staff.........................................................1... | 2 | 3 | 4 | 5 |
| b. | Supervising staff................................................1.. | 2 | 3 | 4 | 5 |
| C. | Evaluating staff performance................................1... | 2 | 3 | 4 | 5 |
| d. | Staff development (planning, conducting) .................. | 2 | 3 | 4 | 5 |
| e. | All staff meetings.................................................1.. | 2 | 3 | 4 | 5 |
| f. | Work with individual teachers................................1.. | 2 | 3 | 4 | 5 |
| g . | Student discipline...............................................1.. | 2 | 3 | 4 | 5 |
| h. | Student-related activities (meetings, clubs, teams, special programs) $\qquad$ 1... | 2 | 3 | 4 | 5 |
| i. | Working with parents .........................................1.. | 2 | 3 | 4 | 5 |
| j. | Principal's professional development.....................1... | 2 | 3 | 4 | 5 |
| k. | Walking hallways, playgrounds, lunch room, etc. $\qquad$ | 2 | 3 | 4 | 5 |
| I. | Visiting classrooms............................................1.. | 2 | 3 | 4 | 5 |

## ROADBLOCKS

35. Below are several factors which some principals consider "roadblocks" that may prevent a school from improving. Please indicate the extent to which each may be a factor at your school. (CIRCLE ONE NUMBER FOR EACH ITEM.)

## Somewhat <br> Not a factor a factor <br> Serious factor

a. Lack of community support..................................................... 1

2
b. Pressure to constantly adopt new programs.......................... 1

2
3
c. Pressure to get test scores up quickly. . 1
d. Pressure to obtain external funds........................................... 1
e. Lack of teacher knowledge or skills 1
f. Lack of time for teacher planning and professional development

1
g. Faculty apathy and resistance to change................................ 1

2
h. Teacher turnover.................................................................... 1
i. Difficulty recruiting and hiring the right teachers..................... 1
j. Difficulty removing poor teachers $\qquad$ 1
k. Lack of time to evaluate teachers .1
I. Lack of leaders within the faculty............................................ 1 .
m. Lack of recognition/reward for principals .1
n. State or federal mandates....................................................... 1 1
o. Mistrust between teachers and parents. . 1
p. Parents apathetic or irresponsible about their children.

1
q. Social problems in the school's community............................ 1
r. Racial or ethnic tensions in the school's community $\qquad$ 1

2

2

2
3

2

2

2
2

3
36. Indicate how much you agree or disagree with the following statements about the school's climate in the early grades. (CIRCLE ONE NUMBER FOR EACH ITEM.)
Strongly
disagree Disagree

| Neither <br> agree nor <br> disagree | Agree | Strongly <br> agree |
| :---: | :---: | :---: |

a. Parents are actively engaged in this school's programs................................................................ 2
b. Teacher absenteeism is a problem in this school.................................................................................. 2
c. Teacher turnover is a problem in this school.................................................................................. 2
d. Student absenteeism is a problem at this school.................................................................................. 2
e. The community is supportive of the school's goals and activities. $\qquad$
f. There is consensus among administrators and teachers on goals and expectations. $\qquad$
g. Order and discipline are maintained satisfactorily......................................................................... 2
h. Overcrowding is a problem at this school.
1................. 2
i. There are many opportunities for schoolcommunity activities (carnival, plays, etc.) 1.................. 2

## ABOUT YOU

37. At the end of this school year, how many years will you have been a principal in this school? Please include any years as an assistant principal.

## NUMBER OF YEARS

38. At the end of this school year, how many years will you have been a principal in this and other schools? Please include any years as an assistant principal.

## NUMBER OF YEARS

39. At the end of this school year, how many years of teaching experience will you have had?

NUMBER OF YEARS
40. What is the highest earned college degree you hold? Circle only the highest degree.
$\qquad$
Bachelors
(SPECIFY MAJOR: _)
At least one year of course work beyond a Bachelor's but not a graduate degree ..... 02
Master's ..... 03
(SPECIFY MAJOR: ..... )
Education specialist or professional diploma based on at least one year of course work past Master's degree level ..... 04
Doctorate ..... 05
(SPECIFY MAJOR: ..... _)
Other professional degree (e.g., M.D., L.L.B., J.D., D.D.S.) ..... 06
Other (SPECIFY)
. ..... 07
41. Please enter the types of teaching certifications you hold in each of the following.
None ..... 01
Elementary school: ..... 02
Middle school: .....  03
Secondary school: .....  04
Other: .....  05

## COMMUNITY INTERACTION

42. Please indicate which of the following are available at your school: (CIRCLE YES OR NO FOR EACH ITEM.)
Yes ..... No
a. Parent resource center ..... 1. ..... 0
b. Designated liaison to work with parents and teachers ..... 1........ ..... 0
c. Opportunities for parents to work as classroom volunteers, tutors, or ..... 0 aides. 1........
d. Teaching parents activities they can use at home to reinforce ..... 0 instruction...............................................................................................................e. Parent advisory council.0
f. Special activities for parents who lack literacy skills ..... 1. ..... 0

## PRINCIPAL TEACHER RATING FORM

Compared with other teachers in the school, how well does this study teacher do the following:


| Teacher: |  |
| :---: | :---: | :---: |
| Substantially <br> below average | CIRCLE ONE NUMBER FOR EACH ROW |
| Substantially |  |
| above average |  |


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