HVRP Program Director Survey

Introduction

We are conducting an effectiveness study of the Homeless Veterans Reintegration Program (HVRP) in the Veterans Employment and Training Service (VETS). The purpose of this survey is to get your perspective as a grantee on changes that have recently been introduced by VETS and your interaction with DVOP and LVER representatives, as well as to better understand some of the characteristics of your program and its participants. All of the information that you provide will be used to inform the HVRP as to its effectiveness.

Questions for the survey begin on the next page. You may want to print out a hard copy of the survey provided in the email sent to you so that you can gather any data or information that you will need to answer questions. Once you have begun the survey, you can stop and return at any time using the username and password provided to you via email. Please answer each question as honestly and accurately as possible.

Thank you for your participation, and please contact Marissa Shuffler via email at MShuffler@icfi.com or (703) 934-3662, or Kenneth Fenner via email at Fenner.kenneth@dol.gov or (202) 693-4728 with any questions or comments.

Responses to this data collection will be used only for statistical purposes. The reports prepared for this study will summarize findings across the sample and will not associate responses with a specific district or individual. We will not provide information that identifies you or your district to anyone outside the study team, except as required by law.

Public Burden Statement

Participation in this survey is voluntary. This survey should not be responded to unless a valid OMB control number is displayed. Public reporting burden for this collection of information is estimated to average 1.7 hours (102 minutes) per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden or any other aspect of this collection of information including suggestions for reducing this burden to the U.S. Department of Labor, The Office of the Assistant Director for Veterans' Employment and Training, 200 Constitution Ave, N.W., Room S-1316, Washington, DC 20210 (phone: 202-693-4700).

Program Demographics

1) Is yo	ur organization categorized as any of the following? (Mark all that apply)
	 □ Non-Profit □ Local Government □ State Government □ Mainstream Employment Organization (e.g., One Stop Career Center, WIB) □ Other (please specify)
If you sel	ected other, please specify
2) How this year	many years total has your organization received HVRP funding (including r)?
	years
3) In th	e current HVRP cycle, in what grant year is your organization?
	 First Year Second Year Third Year
4) Wha	t populations are served by your organization? (Mark all that apply)
	 Homeless veterans Homeless non-veterans Disabled veterans Disabled non-veterans Special disabled veterans Economically disadvantaged veterans Economically disadvantaged non-veterans Welfare/public assistance recipients (veterans) Welfare/public assistance recipients (non-veterans) Chronic homeless veterans Chronic homeless non-veterans Female veterans Other (please specify)
If you sel	ected other, please specify

5) Of the following statements, please select the one that most closely reflects the philosophy or mission of your HVRP-funded program.
O To place homeless veterans in a job or sustainment in the shortest time frame possible.
O To help homeless veterans build the skills and knowledge necessary for lasting participation in the workforce.
O To help homeless veterans set and achieve employment goals, whatever they may be.
O To end homelessness for veterans through employment and housing.
O We don't have a program philosophy.

Funding Sources
6) Please mark all sources from which you receive funding for providing services to

homeless veterans. For sources that you receive funding from, please select the

purpose(s) of the funding.

describe below)

Do vou If you receive funding from this source, what is the purpose? receiving (Mark all that apply) fundina from this source? Yes No Don't Housing Mental Substance Physical Other Job **Employment** Know Assistance Training Search/Placement Health Abuse Health HVRP O O O O O 0 Veterans Workforce Investment Program O O 0 Workforce Investment Act (Other) Veterans Affairs O 0 0 HUD McKinney-Vento/Continuum of Care O O HUD (Other) 0 O O O SAMHSA O O O Department of Justice O 0 O State Vocational Rehabilitation Agency Private/Foundation O O O Grants 0 Other (please \circ

purpose of funding.	sources, please identify the source and the
Staff	Profile
8) How many individuals in each of the foorganization?	ollowing groups are employed by your
Total number of paid individuals (including full time, part time, and temporary): Total number of full time equivalents (FTEs): Total number of volunteers: Total number of hours served annually by volunteers:	
9) How many individuals in each of the forgrant-funded tasks/activities?	ollowing groups work specifically on HVRP
Total number of paid individuals: Total number of paid full time equivalents (FTEs): Total number of volunteers: Total number of volunteer FTEs:	
10) Do you have any type of subsidized e HVRP participants within your organization	mployment opportunities available for on?
YesNoDon't Know/Not Sure	
11) What types of subsidized employmen	t opportunities are available?
12) How many HVRP participants hold su organization?	bsidized employment positions within your

Please provide all of the job titles held by individuals in your organization that are involved in HVRP activities. Additionally, for each of these job titles, please list the number of staff with this title, as well as the number and type of graduate degrees, licenses, and certifications possessed by these individuals. If there are not enough spaces provided, please use the blank space at the bottom of the page to list additional job titles and corresponding information.

13) Job Title 1

	Job Title:	
	Number of staff with this job title:	
	Number of staff with this job title possessing	
	graduate degrees:	
	Type(s) of graduate degree(s) (<i>i.e.</i> , MBA,	
	MSW, Ph.D.): Number of staff with this job title possessing	
	licenses/certifications (<i>i.e.</i> , CNA, Microsoft	
	Certification):	
	Type(s) of licensure(s)/certification(s):	
14)	Job Title 2	
	L.L. T'U.	
	Job Title: Number of staff with this job title:	
	Number of staff with this job title possessing	
	graduate degrees:	
	Type(s) of graduate degree(s) (i.e., MBA,	
	MSW, Ph.D.):	
	Number of staff with this job title possessing	
	licenses/certifications (<i>i.e.</i> , CNA, Microsoft	
	Certification): Type(s) of licensure(s)/certification(s):	
	Type(3) of licensure(3)/certification(3).	
15)	Job Title 3	
	Job Title:	
	Number of staff with this job title:	
	Number of staff with this job title possessing	
	graduate degrees:	
	Type(s) of graduate degree(s) (i.e., MBA,	
	MSW, Ph.D.):	
	Number of staff with this job title possessing	
	licenses/certifications (<i>i.e.</i> , CNA, Microsoft Certification):	
	Type(s) of licensure(s)/certification(s):	
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16) Job Title 4

	Job Title:	
	Number of staff with this job title:	
	Number of staff with this job title possessing	
	graduate degrees:	
	Type(s) of graduate degree(s) (<i>i.e.</i> , MBA,	
	MSW, Ph.D.):	
	Number of staff with this job title possessing	
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	licenses/certifications (<i>i.e.</i> , CNA, Microsoft	
	Certification):	
	Type(s) of licensure(s)/certification(s):	
17)	Job Title 5	
	Job Title:	
	Number of staff with this job title:	
	Number of staff with this job title possessing	
	graduate degrees:	
	Type(s) of graduate degree(s) (i.e., MBA,	
	MSW, Ph.D.):	
	Number of staff with this job title possessing	
	licenses/certifications (<i>i.e.</i> , CNA, Microsoft	
	Certification):	
	Type(s) of licensure(s)/certification(s):	
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	Certification): Type(s) of licensure(s)/certification(s):	
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	Job Title: Number of staff with this job title: Number of staff with this job title possessing graduate degrees: Type(s) of graduate degree(s) (<i>i.e.</i> , MBA, MSW, Ph.D.): Number of staff with this job title possessing licenses/certifications (<i>i.e.</i> , CNA, Microsoft Certification): Type(s) of licensure(s)/certification(s):	
	Please provide any additional job titles, g nses/certifications held by staff members	

Veterans:	
Formerly homeless:	
Former HVRP participants:	
Staff with graduate degrees (Master's &	
Ph.D.): Staff with BA/BS degrees only:	
Stair with baybs degrees only.	
25) Please provide the number of individuals actively involved in HVRP activities for each o	
Veterans:	
Formerly homeless:	
Former HVRP participants:	
Staff with graduate degrees (Master's &	
Ph.D.):	
Staff with BA/BS degrees only:	
Stall with BA/B3 degrees only.	
26) Please provide an average number of hor Director) participate in the following activitie	
Participant outreach and recruitment:	
Housing (<i>i.e.</i> , emergency, transitional, long	
term):	
Case management (<i>e.g.</i> , meeting with	
participant, conducting follow up calls,	
paperwork):	
Mental health services/substance abuse	
services:	
Physical health services (<i>i.e.</i> , medical, dental,	
vision):	
Legal services:	
Job readiness/Vocational aptitude	
assessment/Employment Development Plan	
(EDP) development:	
Occupational skills training:	
GED attainment and/or completion:	
Basic skills training (e.g., literacy, work ethic,	
social skills):	
Outreach to potential employer partners:	
Resume development:	
Job search/placement services:	
Career planning services:	
Follow-up support/aftercare:	
Marketing HVRP services:	
Writing reports and other documentation:	
Total Number of Hours Worked Per Week	

(On Average):

24) Please provide the number of individuals employed by your organization for each of the following categories.

Please provide the <u>number of staff members</u> involved in HVRP related activities possessing experience in each of the following areas:

27) 0-2 Years of Experience: Job readiness/Skills assessments: Job training/Employment services: Homelessness/Housing: Disabilities: Mental health: Substance abuse: Case management/Benefits counseling: Finance: Business administration: Organizational leadership: 28) 3-5 Years of Experience: Job readiness/Skills assessments: Job training/Employment services: Homelessness/Housing: Disabilities: Mental health: Substance abuse: Case management/Benefits counseling: Finance: Business administration: Organizational leadership: 29) 6-9 Years of Experience: Job readiness/Skills assessments: Job training/Employment services: Homelessness/Housing: Disabilities: Mental health: Substance abuse: Case management/Benefits counseling: Finance: Business administration: Organizational leadership: 30) 10+ Years of Experience:

Job readiness/Skills assessments: Job training/Employment services:

Homelessness/Housing:

Disabilities: Mental health: Substance abuse: Case management/Benefits counseling: Finance: Business administration:	
Organizational leadership:	
31) Please briefly describe any staff develoinvolved in HVRP activities (e.g., continuing training, time off for training, conference page 1	education, in-house training, online
32) Please briefly describe any <u>training acti</u> HVRP activities (<i>e.g.,</i> in-house training, onli	
33) Does your staff receive any training related to the state of the s	ated to conducting more effective
YesNoDon't Know/Not Sure	
34) If your staff <u>does</u> receive training relate networking activities, please briefly describe	

Networking & Partnerships

35) For each service listed below, please indicate whether your organization directly provides the service using HVRP funding, provides the service using other funds, is linked to (has a contract with, makes referrals to, participates in joint strategic planning, etc.) an organization that provides the service, or does not provide and is not linked to the service:

	My	My	My	My
	Organization	Organization	Organization is	My Organization
	Directly	Directly	Linked to Other	Does Not
	Provides This	Provides This	Organization(s)	Provide/Is Not
	Service Using	Service Using	Providing This	Linked to This
	HVRP Funding	Other Funding	Service	Service
	HVKF Fulluling	Sources	Sel vice	Sel vice
Participant outreach	O	O	O	0
Emergency housing	O	O	O	•
Transitional housing	0	<u> </u>	0	0
Permanent supportive			•	
housing	•	•	0	•
Housing				
search/placement				
assistance (i.e., to				
connect clients to	•	•	0	•
permanent housing in				
the private market)				
Case management	O	0	Q	0
Benefits counseling	9	<u> </u>	0	0
Mental health services	0	9	9	0
	<u> </u>		<u> </u>	
Substance abuse	O	O	O	•
Services		•	\circ	
Medical services	<u> </u>		0	0
Dental services	O	<u>O</u>	O	O
Legal services	0	O	O	0
Vocational aptitude	O	O	O	•
assessment				
Employment				
Development Plan	0	0	0	0
(EDP) development				
Occupational skills	O	O	O	•
training	_	_	_	
GED	•	O	0	•
attainment/completion	_	_	_	-
Post-secondary	O	O	O	•
education				
Basic skills training	O	O	O	•
Resume development	O	O	O	•
Job search/Placement	O	O	O	•

services				
Career planning services	0	•	•	0
Outreach to potential employer partners	0	•	•	•
Follow-up support/Aftercare	0	•	•	•
Other (Please provide a description in the additional comments space provided below)	0	•	•	0

36) If your organization is linked to any of the following services through other organizations, please provide the name(s) of the linked organization(s) for each service area:

Participant outreach	
Emergency housing	
Transitional housing	
Permanent supportive housing	
Housing search/Placement assistance (i.e.,	
to connect clients to permanent housing in	
the private market)	
Case management	
Benefits counseling	
Mental health services	
Substance abuse services	
Medical services	
Dental services	
Legal services	
Vocational aptitude assessment	
EDP development	
Occupational skills training	
GED completion	
Post-secondary education	
Basic skills training	
Resume development	
Job search/Placement services	
Career planning services	
Outreach to potential employers	
Follow up support/aftercare	
Other	

37) If your organization is linked to any of the following services, please select the answer that best describes the strength of your connection to the organization(s) providing these services. If you are linked to more than one organization, please use the organization with whom you are most strongly linked.

	Not Applicable	Participating in Community Collaboration (e.g., strategic planning conferences, collaborative meetings)	Referrals	Two Way Referrals		Presence	Other (Please describe in additional comments below)
Participant outreach	O	O	O	O	0	•	O
Emergency housing	O	O	•	O	•	O	O
Transitional housing	O	0	O	O	O	O	O
Permanent supportive housing	•	•	0	0	0	•	O
Housing search/placement	O	•	0	0	0	O	O
Case management	O	0	0	0	0	O	O
Benefits counseling	O	0	O	O	0	O	O
Mental health services	O	•	0	O	0	0	O
Substance abuse services	O	O	O	O	•	O	O
Medical services	O	O	C	O	•	O	O
Dental services	O	O	O	O	O	0	O
Legal services	O	0	•	O	0	O	0
Vocational aptitude assessment	•	0	0	O	•	0	•
EDP development	O	O	O	O	O	O	•
Occupational skills training	O	•	O	O	O	O	O
GED completion	O	O	O	O	•	O	0
Post-secondary education	O	•	0	0	O	O	O
Basic skills training	O	•	0	O	O	O	O
Resume development	•	0	•	0	0	O	O

			1				· · · · · · · · · · · · · · · · · · ·	
Job search/Placement services	•	0	O	O	•	O	O	
Career planning services	O	0	O	O	O	O	O	
Outreach to potential employers	0	0	O	0	0	0	0	
Follow up support/Aftercare	0	0	O	0	0	•	•	
Other (Please describe in additional comments)	•	•	•	•	•	0	0	
38) Does your phomeless vetera						ue servin	g	
O No	- 1							
39) IF YES: Please provide a brief description of your plan:								
40) In which of to eligible partic					introduce t	he HVRP	program	
Outreach on the street and/or in emergency shelters □ Dissemination of marketing materials □ Stand Down events □ Specific project orientation workshops or other program awareness activities □ Referrals from the local One-Stops □ Referrals from local housing and homeless agencies □ Referrals from the local VA clinic/hospital(s) □ Referrals from the local VA benefits office □ Referrals from other community service providers □ Walk-ins □ Don't Know/Not Sure □ Other (please specify)								
If you selected otl	her, please	specify						

41) Of the items identified below, which is the <u>most effective</u> practice to attract homeless veterans into your HVRP program? (Please select only one answer)		
Outreach on the street and/or in emergency sheltersDissemination of marketing materials		
O Stand Down events		
O Specific project orientation workshops or other program awareness activities		
O Referrals from the local One-Stops		
• Referrals from local housing and homeless agencies		
• Referrals from the local VA clinic/hospital(s)		
O Referrals from the local VA benefits office		
• Referrals from other community service providers		
O Walk-ins		
O Don't Know/Not Sure O Other (please specify)		
Other (please specify)		
If you selected other, please specify		
42) Please provide a brief description of your most innovative practice to attract		
43) Has your organization participated in or planned a Stand Down event?		
10) That your organization participated in or planned a stand bown event.		
(A Stand Down event is an event held in a locality, usually for three (3) days, where services are provided to homeless veterans along with shelter, meals, clothing, employment services, and medical attention.)		
○ Yes		
O No		
O Don't Know/Not Sure		
44) What percentage of those served by the Stand Down event(s) were homeless veterans?		
%		
45) How frequently does your organization participate in Stand Down events?		

46) What was your organization's level of involvement in the most recent Stand Down event in which you participated?		
 We planned and implemented the entire event without the use of HVRP funds We planned and implemented the entire event using HVRP funds (either for partial or full funding of the event) We worked with other organizations in the community to plan and implement the event without the use of HVRP funds We worked with other organizations in the community to plan and implement the event with the use of HVRP funds (either for full or partial funding of the event) We participated but did not plan the event Other (please specify) 		
If you selected other, please specify		
47) How likely is your organization to participate in a Stand Down event again?		
 Very likely Somewhat likely Neither likely nor unlikely Somewhat unlikely Very unlikely 		
48) How likely are you to recommend Stand Down events to other organizations?		
 Very likely Somewhat likely Neither likely nor unlikely Somewhat unlikely Very unlikely 		
49) Please provide any suggestions on how HVRP funds can be used to more effectively support outreach events for eligible participants.		
50) Please list and describe the ways in which your program introduces the HVRP program to other agencies/organizations and solicits their involvement in referring homeless veterans into your program.		

DVOP/LVER Interaction

51) With how many of the following individuals does your organization have some type of interaction? Disabled Veterans Outreach Program (DVOP) representative: Local Veterans Employment Representatives ______ (LVER): Employment specialists who are employed ______ directly by your organization: 52) What is your organization's proximity to DVOP(s)/LVER(s) with whom you interact? O Co-located (Full-time) O Co-located (Part-time) O Located in the same city O Not located in the same city but less than 20 miles apart O Located over 20 miles apart O Other (please specify) If you selected other, please specify 53) In general, how frequently does your organization interact with DVOP(s)/LVER(s)? O Daily O 2-3 times per week O Weekly O 2-3 times per month O Monthly O A few times per year O Never O Other (please specify)

If you selected other, please specify

54) How often does your organization interact with DVOP(s)/LVER(s) regarding each of the following issues?

	Daily	2-3 times per week	Weekly	2-3 times per month	Monthly	A few times a year	Never
Basic skills (job seeking, job readiness, soft skills)	O	O	O	O	O	O	•
Case management	O	O	O	O	O	O	O
Assessments (vocational)	O	O	•	O	0	0	•
Employment Development Plan (EDP) development	•	O	O	0	0	0	O
Job development/Preparation	O	O	O	O	0	0	•
Potential employer outreach	O	O	•	O	0	0	•
Job referrals	O	O	O	O	O	O	O
Participant follow up/Retention	•	O	O	O	0	0	•

55) How would you rate the responsiveness of the DVOP(s)/LVER(s) working with your organization?
O Completely Unresponsive
Somewhat UnresponsiveNeither Responsive nor Unresponsive
O Somewhat Responsive
O Completely Responsive
56) How could the DVOP(s)/LVER(s) be more responsive to your organization's needs?
57) What are your expectations of a DVOP/LVER? (For example, what do you believe are or should be the duties and responsibilities of a DVOP/LVER?)

58)	Does your organization set goals for the DVOP(s)/LVER(s)?
	O Yes
	O No
	O Don't Know/Not Sure
	O DOIT KNOW/NOT Sure
59)	Please rate how well the DVOP(s)/LVER(s) are meeting your expectations.
	O Not At All Meeting Expectations
	O Moderately Meeting Expectations
	O Completely Meeting Expectations
60)	Please explain why you chose this rating.
61)	How would you define an effective DVOP/LVER?
	Based on your definition, please rate the effectiveness of the DVOP(s)/LVER(s) whom your organization interacts.
	○ Very Ineffective
	O Somewhat Ineffective
	O Neither Effective nor Ineffective
	O Somewhat Effective
	○ Very Effective
63)	Please explain why you chose this rating.
	_
64)	Do the DVOD(s) /LVED(s) working with your organization provide access to
	Do the DVOP(s)/LVER(s) working with your organization provide access to ning and technical assistance resources for your HVRP participants?
	O Yes
	O No
	O Don't Know/Not Sure

65) How would you rate the effectiveness/usefulness of training and technical assistance resources provided by the DVOP(s)/LVER(s)?
 Very Ineffective/Not Useful Somewhat Ineffective/Not Useful Neither Ineffective nor Effective Somewhat Effective/Useful Very Effective/Useful Not Applicable
66) Are the DVOP(s)/LVER(s) assigned to your organization involved in team building with your staff?
O Yes
○ No○ Don't Know/Not Sure
67) How would you rate the effectiveness of the DVOP(s)/LVER(s) in team building with your staff to address participants' barriers to employment?
O Very Ineffective
O Somewhat Ineffective
 Neither Ineffective Nor Effective Somewhat Effective
O Very Effective
O Not Applicable
68) Please explain why you chose this rating.
69) Do the DVOP(s)/LVER(s) working with your organization provide job leads?
O Yes
O No
O Don't Know/Not Sure
70) How would you rate the effectiveness/usefulness of the job leads provided by the DVOP(s)/LVER(s)?
○ Very Ineffective/Not Useful
○ Somewhat Ineffective/Not Useful
O Neither Ineffective nor Effective
O Somewhat Effective/Useful
Very Effective/UsefulNot Applicable

71)	Please explain why you chose this rating.
72)	How would you rate the quality of job leads provided by the DVOP(s)/LVER(s)?
	Poor QualityModerate QualityHigh QualityNot Applicable
73)	Please explain why you chose this rating.
	How would you rate the effectiveness of the DVOP(s)/LVER(s) ability to build inerships with local employers?
	○ Very Ineffective
	O Somewhat Ineffective
	O Neither Ineffective nor Effective
	O Somewhat Effective
	Very EffectiveNot Applicable
	○ Not Applicable
75)	Please explain why you chose this rating.

Common Measures

rete	To what extent did you notice a change in your program's employment or ntion outcomes following the introduction of the Common Measures reporting hod?
	O To a great extent
	O To some extent
	O Not at all
	O I don't know
77)	Please explain why you chose this rating.
	To what extent has the introduction of Common Measures affected the actual ber of participants receiving training?
	O To a great extent
	O To some extent
	O Not at all
	O I don't know
79)	Please explain why you chose this rating.
	To what extent has the introduction of Common Measures affected the actual ber of participants placed in employment?
	O To a great extent
	O To some extent
	O Not at all
	O I don't know
81)	Please explain why you chose this rating.

82) To what extent has the introduction of Common Measures affected your organization's ability to provide services to homeless veterans?		
O To a great extent		
O To some extent		
O Not at all		
O I don't know		
83) Please explain why you chose this rating.		
84) In which of the following areas have you implemented changes to your program due to the introduction of Common Measures? (Mark all that apply)		
☐ Participant data/Information collection		
☐ Administration		
☐ Fund allocation		
☐ Assessment/Intake		
☐ Job training and skill building		
☐ GED/Certificate attainment		
☐ Literacy attainment		
☐ Follow up or job retention services		
□ No changes		
☐ Other (please specify)		
If you selected other, please specify		
85) If your organization has made changes in any of the above areas due to the introduction of Common Measures, please briefly explain what changes were made and why.		
86) To what extent has the introduction of Common Measures affected the way your organization collects information about participants?		
○ To a great extent		
O To some extent		
O Not at all		
O I don't know		

87) Please explain why you chose this rating.		
	_	
88)	To what extent has the introduction of Common Measures resulted in additional	
bur	den on your organization in any way?	
	O To a great extent	
	O To some extent	
	O Not at all	
	O I don't know	
89)	Please explain why you chose this rating.	
-	To what extent has the introduction of Common Measures impacted your	
org	anization's financial resources?	
	O To a great extent	
	O To some extent	
	O Not at all	
	O I don't know	
91)	Please explain why you chose this rating.	
92)	To what extent has the introduction of Common Measures affected perceptions	
	staff performance?	
	O To a great extent	
	O To some extent	
	O Not at all	
	O I don't know	

93)	Please explain why you chose this rating.
-	To what extent has the introduction of Common Measures affected the morale in ur organization?
	 To a great extent To some extent Not at all I don't know
95)	Please explain why you chose this rating.
	To what extent has the introduction of Common Measures affected any of your ganization's practices or policies? To a great extent To some extent Not at all I don't know
97)	Please explain why you chose this rating.
	To what extent do current reporting tools and processes accurately assess your panization's retention and employment outcomes?
	 To a great extent To some extent Not at all I don't know

99) Please	e explain why you chose this rating.
the end of	hat extent has the new requirement that all participants must be exited by the grantee's period of performance affected your retention and nt outcomes?
C	To a great extent To some extent Not at all I don't know
101) Pleas	se explain why you chose this rating.
reporting s collected, s organization	se provide any suggestions you have for improving the Common Measures system. These could include recommendations for improving how data is successful methods for collecting required data utilized by your on, or any additional data that is not currently collected but should be ed into Common Measures.
	here any other Department of Labor programmatic changes that have our organization? If so, please explain.

Additional Information

104) FIRST YEAR GRANTEES: Please provide	e insight on specific challenges you face.
105) All OTHER GRANTEES: What advice wo	uld you like to pass on to new grantees?
106) OPTIONAL: Please provide any addition useful to understanding the effectiveness of	
107) Please provide any feedback for us reg questions, difficulty in completing particular information that will be useful for future vers	questions, answer options, or any other

Thank you for your participation!

Please contact Marissa Shuffler at MShuffler@icfi.com with any additional questions or concerns.