



**JBS International, Inc.**  
*Aguirre Division*  
555 Airport Boulevard, Suite 400  
Burlingame, CA 94010-2002  
Main 650.373.4900  
Fax 650.348.0260

To Whom It May Concern:

JBS International Inc.-Aguirre Division is conducting a national study of farm workers. The study's main objective is to identify trends in the make-up of the hired farm workforce. The information obtained helps agricultural employers and grower organizations stay informed about the characteristics of the hired farm workforce and helps public and private agencies better plan programs for farm workers.

JBS International Inc.-Aguirre Division is a private research firm that provides professional, technical, and management services for policy analysis and program evaluation to government agencies, education agencies, and the private sector. JBS International Inc.-Aguirre Division has no connection to any union organization.

Due to the study's design, it is possible that you have participated in the study in the past. Regardless of when, your participation is very much appreciated, as the study's success depends on your voluntary cooperation.

One of our representatives in your area may be contacting you soon to invite you to participate. If you receive this notice but are not contacted, it is because the interviews allocated for your county have been completed. The representative(s) in your area is (are):

(Name of Consultant)  
(Name of Consultant)

Once again, your cooperation in this study would be greatly appreciated. If you have any questions, I, as well as Dr. Jorge Nakamoto, the Field and Training Director, would be happy to speak with you. We can be reached between 8:00 a.m. and 5:00 p.m. PST at the following toll-free number for the JBS International Inc.-Aguirre Division office in Burlingame, CA: (866) YES-NAWS or (866) 937-6297.

Sincerely,

A handwritten signature in cursive script that reads "Susan M. Gabbard".

Susan M. Gabbard, PH.D  
Project Director