



Homeland Security

U.S. Department of Homeland Security
Washington, DC 20528

DATE

INSERT NAME

INSERT ORG

Address

Address

Dear XXX ASSOCIATION:

The Department of Homeland Security (DHS) is conducting the first Quadrennial Homeland Security Review (QHSR), which will establish the foundation for homeland security activities over the next four years. The QHSR is one of my highest strategic priorities in 2009 and will culminate in a report to Congress at the end of the year with my specific recommendations for the way forward.

As you are keenly aware, homeland security is more than just a Cabinet department of the Federal government. It is a distributed and decentralized network of Federal departments and agencies, State, local and tribal governments, non-governmental organizations, communities, and citizens. For that reason, stakeholder input and engagement throughout the QHSR is vital to its success. I view the QHSR as an opportunity for unprecedented collaboration and partnership across the homeland security stakeholder community. As a first step towards this objective, I invite you to provide your input on any or all of the focus areas of the review:

1. Counterterrorism and Domestic Security Management
2. Securing Our Borders
3. Smart and Tough Enforcement of Immigration Laws
4. Preparing for, Responding to, and Recovering from Disasters
5. Maturing and Unifying DHS and the Homeland Security Enterprise

Please refer to the attached document for more specific information regarding the QHSR and how to add your perspectives to this national dialogue. Thank you for your participation in the Department's first quadrennial review of homeland security.

Sincerely,

Janet Napolitano
Secretary