

Department of Defense Report: Performance of Commercial Activities

2006 Submission



November 9, 2006

Department of Defense (DoD) Commercial Activities Report to Congress For 2006

Executive Summary

As required by subsection 2462(b)¹ of title 10, United States Code, the Department of Defense Commercial Activities Report for 2006 presents information describing the extent of commercial and industrial type work performed by federal civilian employees and DoD contractors during FY 2005, with corresponding projections for FY 2006. The report also provides information on the public-private competitions that reached a performance decision in FY 2005.

While the Department maintains and updates a comprehensive inventory database on civilian authorizations performing commercial activities, no such detailed information source is available on the contractor side of the house. Consequently, the Department has developed a methodology for estimating contractor work-year equivalents (CWYEs) to report the extent to which contractors perform commercial and industrial type functions. While this methodology is reasonable and appropriate for developing estimates for purposes of this report, it remains too imprecise to use at the program level as the basis for programming or budgeting decisions.

The methodology used to estimate CWYEs for this report is primarily based on data from the Federal Procurement Data System (FPDS). Although the FPDS database represents a source of contract data, FPDS captures contract dollars awarded in a fiscal year, not contract revenues earned (actual CWYEs worked) in a fiscal year. Fiscal Year 2005 contract revenues are estimated by applying appropriate budget outlay rates for purchases to the contract dollars awarded in FYs 2000-2005. This generates a more realistic stream of contract revenue dollars than simply using the FY 2005 contract award dollars, which are typically expended over a three-to-six-year period, depending on the appropriation. Additional limitations in the data or methodology include the following:

- For purposes of scoping the CWYE portion of this congressional requirement, the Department has elected to use federal service codes (FSCs) whose functional coverage includes a broad base of commercial and industrial activities, such as construction and some of the research and development activities. Whether this scoping is too broad and may include activities other than services is a matter of legitimate debate. However, what is not a matter of debate is that these functions cover a much broader range of commercial activities than simply *consulting or advisory and assistance services*.

¹ Sec 341 of the National Defense Authorization Act for FY 2006, P.L. 109-163 changed the annual reporting requirement that had previously been codified at section 2461 of title 10, USC. It added new reporting requirements and deleted the requirement to report the extent to which commercial and industrial type functions were performed by DoD contractors during the preceding fiscal year. Section 1 of the current report includes the information that previously was required by section 2461(g) of title 10, USC. Sections 2 and 3 include the new reporting requirements.

- Many commercial contracts will provide services from more than one FSC. However, FPDS attributes the entire contract value to the dominant FSC.
- The methodology uses a single subcontract rate that is used for all FSCs.

The Department's federal civilian workforce performing commercial activities in FY 2005 grew by 3 percent while estimated CWYEs for FY 2005 increased by about 14 percent (as compared to FY 2004). The growth in the federal civilian workforce occurred primarily in the Logistics function group and is attributable to the significant increase in war-related equipment sustainment support requirements. The substantial increase in CWYEs was driven by (1) an increase of about 11 percent (from \$113 billion in FY 2004 to \$125 billion in FY 2005) in the value of service contract revenues and (2) a 3% drop in the contract-dollars-per-CWYE factors (ratio of private firm's revenue to the number of employees). Service contract revenues grew significantly because, after FY 2002, DoD's Operation and Maintenance budgets averaged about 36 percent above FY 2002's \$134 billion, and the Research, Development, Test, and Evaluation (RDT&E) budgets grew by 41 percent, from \$49 billion in FY 2002 to \$69 billion in FY 2005. The drop in the contract-dollars-per-CWYE factors is attributed to better data collection on private firms and the contractor work force expanding relatively more in the lower salary ranges than in the highly skilled and managerial levels.

The \$12 billion increase in the dollar value of service contract revenues occurred primarily in Professional, Administrative, and Management Support Services and in RDT&E: \$5.5 billion and \$3.5 billion increases, respectively.

The data indicate that the Department continues to rely heavily on contract labor for the performance of commercial activities to provide services in RDT&E; Professional, Administrative, and Management Support Services; Construction, Maintenance, and Repair of Real Property; Automatic Data Processing and Telecommunications; Medical Services; and Natural Resources and Conservation Services. In contrast, federal civilian workers provide relatively more support services in Force Management and General Support; Personnel and Social Services; and Education and Training.

The composition of the combined commercial activities workforce for FY 2005 is 480,000 (27 percent) federal civilians and 1,282,000 (73 percent) service contractor CWYEs, for a total commercial activities work force of 1,762,000. The Department expects the size of the FY 2006 workforce to increase to 1,810,000, with an increase of about 10,000 federal civilians and an increase of about 48,000 CWYEs (driven by the continuing high level of DoD budgets compared with the pre-FY 2003 DoD budgets).

In FY 2005, 35 public-private competitions with 2,500 FTEs reached a performance decision. 31 (89%) decisions were for the government work force. 1,400 (56%) civilian FTEs were eliminated through conversion to a Most Efficient Organization (MEO) or to private sector performance. It cost \$15.4 million to conduct

the 35 competitions, and the Department expects to save \$177.4 million between FY 2006 and 2011.

Department of Defense Report Performance of Commercial Activities For 2006

10 USC SUBSECTION 2462(b)

This report provides information describing the extent of commercial and industrial type work performed by Department of Defense (DoD) federal civilian employees and DoD private sector contractors during FY 2005, with corresponding estimates for FY 2006.

REPORTING REQUIREMENT

Subsection 2462(b)² of title 10, United States Code, requires that:

Not later than June 30 of each year, the Secretary of Defense shall submit to Congress a written report, which shall include the following:

(1) An estimate of the percentage of functions (other than functions that are inherently governmental) that Department of Defense civilian employees will perform and an estimate of the percentage of such functions that contractors will perform during the fiscal year during which the report is submitted.

(2) The results of public-private competitions conducted under section 2461 of this title that were completed during the preceding fiscal year, including each of the following:

(A) The number of such competitions completed during such fiscal year and the number of Department of Defense civilian employees performing functions for which such a competition was conducted.

(B) The percentage of such competitions that resulted in the continued performance of a function by Department of Defense civilian employees.

(C) The percentage of such competitions that resulted in the conversion of a function to performance by a contractor.

(D) The percentage of the Department of Defense civilian employees identified pursuant to subparagraph (A) whose positions will be converted to performance by contractors or eliminated as a result of implementing the results of such competitions.

(3) The results of monitoring the performance of Department functions under section 2461a of this title, including for each function subject to monitoring, each of the following:

² The National Defense Authorization Act for FY 2006, P.L. 109-163 changed the reporting requirement. Prior to this act, section 1 of this report was required by 10 USC 2461(g). This act changed this reporting requirement to 10 USC 2462(b) and added the sections 2 and 3 reporting requirements.

(A) The cost of the public-private competition conducted under section 2461 of this title.

(B) The cost of performing the function before such competition compared to the costs incurred after implementing the conversion, reorganization, or reengineering actions recommended pursuant to the competition.

(C) The actual savings derived from the implementation of the recommendations made pursuant to such competition, if any, compared to the anticipated savings that were to result from the conversion, reorganization, or reengineering actions.

SECTION 1 – ESTIMATE OF PERCENTAGE OF COMMERCIAL ACTIVITY FUNCTIONS PERFORMED BY DOD CIVILIAN EMPLOYEES VERSUS CONTRACTORS

Section 1 describes the methodologies the Department uses to generate its estimate of the number of FY 2005 federal civilian authorizations and estimated contractor work-year equivalents (CWYEs) performing commercial activity functions; discusses these estimates and projects the estimates for FY 2006.

METHODOLOGY

This section is based on FY 2005 federal civilian authorizations and estimated contractor work-year equivalent (CWYE) data. For FY 2005, the report displays federal civilian authorizations in total and by function group, and for private sector contractors, the report displays estimated CWYEs by federal service code (FSC). For FY 2006, the report provides estimates of federal civilian authorizations and CWYEs in total. The function groups and codes are listed in Attachment 1. The FSCs are listed in Attachment 2.

Federal Civilian Manpower. The data submitted by the DoD Components for commercial activities performed by in-house labor are based on federal civilian authorizations.³ The definition of DoD commercial activities is derived from Office of Management and Budget (OMB) Circular A-76, and then more specifically defined by internal DoD policies.⁴ Civilian authorizations engaged in commercial activities:

- Include federal civilian manpower authorizations for commercial activities that are classified as reviewable for competition;
- Include federal civilian manpower authorizations for commercial activities that are exempt from competition;
- Include civilian manpower authorizations for depot maintenance (in contrast to the Department's Federal Activities Inventory Reform Act of 1998 (FAIR Act) submissions, which exclude such commercial activities because they are not subject to OMB Circular A-76);
- Do not include foreign nationals on DoD's direct payroll, or foreign nationals hired indirectly through contractual arrangements with overseas host nations (foreign nationals are not appointed to the civil service and are not included in the definition of Federal "employee" under 5 U.S.C. 2105);
- Do not include inherently governmental manpower authorizations;

³ Civilian authorizations account for the total number of civilian full-time equivalents (FTEs) authorized for the activity for FY 2005. OMB Circular A-76 defines an FTE as the staffing of Federal civilian employee positions, expressed in terms of annual productive work hours (1,776) rather than annual available hours that includes non-productive hours (2,080 hours).

⁴ These policies include DoD Directive 4100.15, "Commercial Activities Program," and DoD Instruction 4100.33, "Commercial Activities Program Procedures."

- Do not include military authorizations; and
- Do not include authorizations for civilians paid through Non-Appropriated Funds (NAF).

In early 2006, the Department collected data on civilian manpower authorizations performing commercial activities as part of an annual comprehensive inventory of commercial and inherently governmental activities. The Department developed this inventory to address a multitude of management issues and congressional requirements, including the FAIR Act and the requirements of this report. As a result, the Department has confidence in the in-house manpower data detailed in this report.

Estimated Contractor Work-Year Equivalent (CWYEs). In contrast to the Department's comprehensive inventory data on civilian authorizations performing commercial activities, the Department does not have detailed information on the labor effort provided by private contractors. Rather, data on CWYEs must be estimated. To standardize the CWYE estimating methodology, the Department uses a centralized approach drawing data from a common data source, the Federal Procurement Data System (FPDS), which provides an accounting of contract dollars and creates a clear audit trail. In addition, the use of a single estimating methodology for all Defense Components eliminates inconsistencies and represents a practical and efficient approach to addressing such requirements.

The FPDS is the only source for contract data categorized by FSC and by major DoD Component, and is widely used within government and by industry. The FPDS records all federal contracts greater than \$25,000 awarded during a fiscal year and contains information on contractor name, dollar value, FSC, and contracting office. The awards are adjusted for purchases made by and for other non-DoD agencies.

The Department's methodology uses the FPDS data to identify, by FSC, the contractors who have been awarded DoD service contracts. The Department then identifies the companies receiving a significant majority of the contract dollars in each FSC and for which company sales and employee data are publicly available. From these data, the Department develops a revenue-per-employee factor for each FSC. This revenue-per-employee factor accounts for direct employees, indirect employees, and subcontractor employees. Subcontractor employees are accounted for using a single factor (42.25%) applied to all the FSCs. Each FSC's revenue-per-employee factor is then used as a representative contract-dollars-per-CWYE factor. The contract-dollars-per-CWYE factors provide a macro-level technique for estimating CWYEs practically and consistently.

The Department uses budget outlays rates for purchases to project contract revenues by FSC for service contracts, in lieu of the value of contracts awarded, because contract dollars are not all expended in the year of the award. Outlay rates provide a more realistic representation of the stream of government dollars expended for, and contractors working on, services provided over time for a set of contracts issued in a specific fiscal year. With the exception of construction accounts, DoD expends over 50%

of those purchases in the initial fiscal year and about 90% by the end of the following fiscal year.

The outlay rates used for this analysis are derived from Table 5-11 in the National Defense Budget Estimates (the Green Book) for each of the FYs 2000 through 2005. Different composite outlay rates are derived for Military Construction, RDT&E, Defense Health Program, and, for all other FSCs, Operation and Maintenance. Each of the FSCs has an outlay rate for defense purchases for every appropriation included in those four categories. The number of appropriations used for deriving the composite rates varies, from only one for the Defense Health Program category, to 17 for Operation and Maintenance category. For the three categories with multiple outlay rates (appropriations), a weighted composite outlay rate is calculated using the rates that included at least 85 percent of the funds in the category.

The derived outlay rates for each fiscal year are matched to the corresponding set of contract award dollars for that fiscal year and a stream of projected outlays for contract revenue is calculated. The projected revenue for FY 2005 from each fiscal year's stream of projected contract outlays is summed to arrive at total projected contract revenue for FY 2005. For example, if the composite outlay rate calculated for the fourth year of the FY 2002 Military Construction appropriations is 10.00%, the contract dollars awarded during FY 2002 in the Military Construction FSC would be multiplied by 10% and added to the FY 2005 contract outlays for Military Construction. The accumulated outlays from FY 2000 (dependent on the appropriation) through FY 2005 for an FSC are summed and divided by that FSC's contract-dollars-per CWYE factor to derive estimated CWYEs.

FPDS does not account for contracts with a value of less than \$25,000. For FY 2005, these contracts represent 4.29 percent of the total dollars awarded by DoD. The CWYEs for each FSC were therefore increased by 4.29 percent to capture the estimated impact of these small contracts.

Limitations in CWYE estimating methodology: As with all estimating methods, the CWYE methodology is subject to limitations worthy of note. It has been specifically designed to meet this reporting requirement using the best auditable data available.

Although the FPDS database represents a high quality source of contract data, FPDS captures contract dollars awarded in a fiscal year, not contract revenues earned (actual CWYEs worked) in a fiscal year. In addition, due to the FPDS data limitations listed below, the CWYE estimates contained in this report should not be considered precise enough to be used as the basis for programming or budgeting decisions.

- For purposes of scoping the CWYE portion of this congressional requirement, we have elected to use FSCs whose functional coverage includes a broad base of commercial and industrial activities, such as construction and some of the research and development activities. Whether this scoping is too broad or not is a matter of legitimate debate. However, what is not a matter of debate is that these functions

cover a much broader range of commercial activities than *consulting or advisory and assistance services*.

- Many commercial contracts will provide services from more than one FSC. However, FPDS attributes the entire contract value to a single FSC.
- The use of contracts with a value of less than \$25,000 will vary from FSC to FSC. However, the Department does not have the data required to determine how the proportion of small contracts varies between FSCs.
- The methodology derives a single subcontract rate that is used for all FSCs.

Notwithstanding these limitations, the CWYE estimates provided herein are practical, cost-effective, and consistent, and are the most reliable to date.

DOD COMMERCIAL ACTIVITIES ESTIMATES

As illustrated in Table 1, DoD estimates a total combined commercial activities workforce for FY 2005 of 1,762,000 federal civilian manpower authorizations and CWYEs. The composition of the combined workforce is 27 percent federal civilians and 73 percent contracted workers. The Department expects the size of the FY 2006 commercial activities workforce to increase to 1,810,000, with an increase from 480,000 to 490,000 in federal civilians, while CWYEs are expected to grow by about 3 percent to 1,320,000, driven by the 40% growth in defense budgets from FY 2002 through FY 2005.

Overall, the Department's federal civilian commercial activities workforce increased by 3 percent in FY 2005. The growth in the federal civilian workforce occurred primarily in the Logistics function group and is attributable to the significant increase in war-related equipment sustainment support requirements. For FY 2006, the Department expects another small increase in authorizations.

Table 1
Department of Defense
Fiscal Year 2005 and Estimated Fiscal Year 2006
Full-Time Federal Civilian and Contractor Work-Year Equivalents*
for Commercial and Industrial Type Functions

Fiscal Year	Federal Civilians		Contractor		Total	
	Civilian Manpower Auth	Percent of Total	Estimated Work-Year Equivalents	Percent of Total	Combined Workforce**	Percent of Total
2005	480,000	27%	1,282,000	73%	1,762,000	100%
2006	490,000	27%	1,320,000	73%	1,810,000	100%

*Rounded to the nearest 1,000

**Federal Civilian Manpower Authorizations plus Contractor Work-Year Equivalents

Estimated CWYEs for FY 2005 increased by about 14 percent as compared to FY 2004. The increase in CWYEs was driven by (1) an increase of about 11 percent (from \$113 billion in FY 2004 to \$125 billion in FY 2005) in the estimated value of service contract revenues and (2) a 3 percent drop in the contract-dollars-per-CWYE factors (ratio of private firm's revenue to the number of employees). Because growth in contract revenues in relationship to civilian workyears lags behind available budget resources, service contracts continue to grow. After FY 2002, DoD's operation and maintenance budgets averaged about 36 percent above FY 2002's \$134 billion, and the Research, Development, Test, and Evaluation (RDT&E) budgets grew by 41 percent, from \$49 billion in FY 2002 to \$69 billion in FY 2005. The drop in the contract-dollars-per-CWYE factors is attributed to better data collection on private firms and a relatively greater expansion in the lower salary ranges of the contractor work force than in the highly skilled and managerial levels.

The \$12 billion increase in the dollar value of service contract revenues occurred primarily in Professional, Administrative, and Management Support Services and in RDT&E: \$5.5 billion and \$3.5 billion increases, respectively.

For FY 2005, Table 2 presents DoD's federal civilian authorizations arrayed by commercial activity function group, and CWYEs arrayed by FSC. Note that the commercial activity function groups are not directly comparable to the FSC categories because they come from two distinct data sources.

Table 2
DoD Commercial and Industrial Civilian Workforce for FY 2005

DoD Federal Civilian Workforce		DoD Contractor Level of Effort	
Commercial Activity Function Group	Manpower Auth	Federal Service Code Group	CWYE
Logistics	150,479	Research, Development, Test & Evaluation	337,842
Force Management and General Support	67,904	Professional, Admin & Management Support Services	279,650
Personnel and Social Services	43,705	Maintenance, Repair, & Rebuilding of Equipment	117,149
Health Services	34,221	Automatic Data Processing & Telecommunications Services	105,020
Installation/Facility Management And Physical Security	32,808	Maintenance, Repair or Alteration of Real Property	72,496
Real Property Project Management, Maintenance and Construction	29,202	Construction of Structures & Facilities	66,517
Education and Training	27,836	Medical Services	56,912
Communications, Computing, and Other Information Services	19,985	Transportation, Travel & Relocation Services	49,929
Expeditionary Force Defense	17,530	Architect & Engineering Services	36,925
Systems Acquisition, Test and Evaluation, Engineering, and Contracting	15,506	Utilities & Housekeeping Services	32,661
Science and Technology (S&T) and Research and Development (R&D) Management and Support	13,448	Operation of Government-Owned Facilities	25,141
Civil Works	11,836	Natural Resources and Conservation Services	23,889
Command and Intelligence	7,813	Education & Training Services	18,370
Environmental Security and Natural Resource Services	4,271	Special Studies & Analysis - Not R&D	14,343
Products Manufactured or Fabricated	2,818	Technical Representative Services	14,168
Homeland Defense	776	Modification of Equipment	13,851
Space Defense	174	Quality Control, Testing & Inspection Services	7,004
		Social Services	3,205
		Installation of Equipment	3,006
		Photographic, Mapping, Printing & Publication	1,991
		Salvage Services	958
		Purchase of Structures and Facilities	583
DoD Total	480,312		1,281,610
	27%		73%

The data indicate that the Department continues to rely heavily on contract labor for the performance of commercial activities to provide services in RDT&E; Professional, Administrative, and Management Support Services; Construction, Maintenance, and Repair of Real Property; Automatic Data Processing and Telecommunications; Medical Services; and Natural Resources and Conservation Services. In contrast, federal civilian workers provide relatively more support services in

Force Management and General Support; Personnel and Social Services; and Education and Training.

SECTION 1 – CONCLUSION

The Department of Defense relies heavily on contracted labor for the performance of commercial activities. The continuing high level of DoD's budgets compared with the pre-FY 2003 DoD budgets may further increase the proportion of contract versus in-house labor because the in-house federal civilian workforce is expected to increase relatively less than CWYEs as spending on defense contracts remains elevated.

The CWYE methodology has been specifically designed to meet this reporting requirement using the best auditable data available. However, the CWYE estimates contained in this report should not be considered precise enough to be used as the basis for programming or budgeting decisions.

SECTION 2 – RESULTS OF PUBLIC-PRIVATE COMPETITIONS COMPLETED DURING FY 2005

This section summarizes the results from the public-private competitions that reached a performance decision in FY 2005.

A. In FY 2005, DoD completed 35 competitions, which included 9 standard competitions and 26 streamlined competitions. The 35 competitions completed in FY 2005 involved competing 2,500 DoD civilian Full Time Equivalent (FTEs) with the private sector.

	Standard Competitions	Streamlined Competitions	Total
Number of Competitions	9	26	35
Number of FTEs	2,200	300	2,500

B. Of the 35 competitions completed in FY 2005, 31 (89%) competitions resulted in a performance decision for DoD civilian employees.

	Standard Competitions	Streamlined Competitions	Total
Number of Competitions Selecting Agency Performance	7	24	31 (89%)

C. Of the 35 competitions completed in FY 2005, 4 (11%) competitions resulted in a performance decision for the private sector.

	Standard Competitions	Streamlined Competitions	Total
Number of Competitions Selecting Private Sector Performance	2	2	4 (11%)

D. Of the 2,500 DoD civilian FTEs competed in a public-private competition completed in FY 2005, 1,400 (56%) FTEs are projected for elimination. This includes 716 FTEs to be eliminated when the function is converted to performance by the private sector, and 684 FTEs to be eliminated when the DoD activity converts to performance of their functions by the Most Efficient Organization (MEO).

	Standard Competitions	Streamlined Competitions	Total
Number of FTEs Converted to Private Sector Performance	693	23	716
Number of FTEs Lost in Implementing the MEO	552	132	684
Total Number of FTEs	1,245	155	1,400 (56%)

SECTION 3 – RESULTS OF MONITORING THE PERFORMANCE OF DOD FUNCTIONS COMPETED IN PUBLIC-PRIVATE COMPETITIONS COMPLETED DURING FY 2005

This section provides the results from monitoring DoD’s public-private competitions. This is the first year for this reporting requirement, and this report, therefore, covers only the FY 2005 competitions. Subsequent reports will be cumulative from FY 2005 forward. Attachment 3 provides the tables with the detail cost data broken out by each function competed.

A. The costs of conducting the public-private competitions reaching performance decision in FY 2005 were \$15,399,000.

	Standard Competitions	Streamlined Competitions	Total
Cost of Conducting Public-Private Competitions – FY 2005	\$14,200,000	\$1,199,000	\$15,399,000

B. The costs before the public-private competitions (baseline costs) over all performance periods for the DoD activities reaching a performance decision in FY 2005 were \$693,921,000. The projected (bid) costs for the selected service providers were \$516,503,000. The Department has not recorded the actual costs for these competitions because these costs will first be recorded at the end of FY 2006. These actual costs will begin accumulating with next year’s report.

Type of Competition	Baseline Costs	Projected Costs of Winning Offers/Tenders	Actual Costs of Winning Offers/Tenders
Streamlined Competition	\$128,160,000	\$109,236,000	N.D.
Standard Competition	\$565,761,000	\$407,267,000	N.D.
Total	\$693,921,000	\$516,503,000	N.D.

N.D. = Data not available

C. The anticipated savings are based on the difference between the baseline costs and the projected costs of the winning offers/tenders. The projected savings for the public-private competitions reaching a performance decision in FY 2005 are \$177,418,000. These savings will accumulate from 2006 through 2011. Therefore, the Department will begin accumulating and reporting the actual savings with next year's report.

Type of Competition	Anticipated Savings	Actual Savings
Streamlined Competition	\$18,924,000	N.D.
Standard Competition	\$158,494,000	N.D.
Total	\$177,418,000	N.D.

N.D. = Data not available

Attachment 1: Function Codes

Attachment 2: Federal Service Codes

Attachment 3: FY 2005 Public-Private Competitions' Details

ATTACHMENT 1

Function Codes

GROUP 1-FORCE MANAGEMENT AND GENERAL SUPPORT

MANAGEMENT AND OPERATION OF THE DOD

Y105 Management Headquarters - Defense Direction and Policy Integration
Y115 Management Headquarters - Joint Staff Direction of the Armed Forces
Y199 Other Force Management and General Support Activities

OPERATION PLANNING AND CONTROL

Y210 Management Headquarters - Operation Planning and Control
Y215 Operation Planning and Control
Y217 Combat Development Evaluations and Experimentation
Y220 National Mobilization and Emergency Preparedness Management

MANPOWER MANAGEMENT

Y240 Management Headquarters - Manpower Management
Y245 Manpower Management Operations

SUPPORT EXTERNAL TO DOD

Y310 Management Headquarters-Foreign Military Sales and Security Assistance
Y315 Foreign Military Sales and Security Assistance Program Management
Y320 Support Provided Outside the DoD

LEGAL SERVICES

Y405 Management Headquarters-Legal Services
Y415 Legal Services and Support

PUBLIC AFFAIRS

Y501 Management Headquarters-Public Affairs
Y515 Public Affairs Program Activities and Operations

PROTOCOL OPERATIONS

Y525 Protocol Operations
Y527 Other Protocol Activities

VISUAL INFORMATION

Y560 Management Headquarters-Visual Information
Y570 Visual Information Program Activities and Operations

LEGISLATIVE AFFAIRS

Y610 Management Headquarters-Legislative Affairs
Y620 Legislative Affairs

HISTORICAL AFFAIRS

Y710 Management Headquarters-Historical Affairs
Y720 Historical or Heraldry Services
Y730 Museum Operations

ADMINISTRATIVE SUPPORT

Y810 Management Headquarters - Administrative Support and Federal Compliance
Y815 Federal Compliance of Administrative Programs
Y820 Administrative Management and Correspondence Services
Y830 Documentation Services
Y840 Directives and Records Management Services
Y850 Microfilming and Library Services
Y860 Printing and Reproduction Services
Y880 Document Automation and Production Services
Y899 Other Administrative Support Activities

AUDITS AND INVESTIGATIONS

Audits

I110 Management Headquarters-Audit
I120 Audit Operations

Investigations

I510 Personnel Security (Clearances and Background Investigations)
I520 Criminal and Administrative Investigative Services
I530 Industrial Security
I999 Other Audit and Investigative Activities

FINANCIAL MANAGEMENT

C110 Management Headquarters - Financial Management
C400 Budget Support
C700 Finance/Accounting Services
C999 Other Financial Management Activities

GROUP 2-COMMUNICATIONS, COMPUTING AND OTHER INFORMATION SERVICES

W100 Management Headquarters - Communications, Computing and Information

COMMUNICATIONS SERVICES

W210 Telephone Systems
W220 Telecommunication Centers
W299 Other Communications Systems

COMPUTING SERVICES

W310 Computing Services and/or Data Base Management
W399 Other Computing Services

INFORMATION OPERATION SERVICES

W410 Information Assurance
W430 Mapping and Charting
W440 Meteorological & Geophysical Services
W499 Other Information Operation Services

GROUP 3-SCIENCE AND TECHNOLOGY (S&T) AND RESEARCH AND DEVELOPMENT (R&D) MANAGEMENT AND SUPPORT

R110 Management Headquarters - Research and Development
R120 Science and Technology
R140 Management and Support to Research and Development
R999 Other S&T and R&D Management and Support Activities

GROUP 4-SYSTEMS ACQUISITION, TEST AND EVALUATION, ENGINEERING, AND CONTRACTING

SYSTEMS ACQUISITION

F110 Management Headquarters - Systems Acquisition
F120 Systems Acquisition - Program Management
F140 Technology Transfer & International Cooperative Program Management
F150 Systems Acquisition - Demonstration and Development
F160 Systems Acquisition - Other Program Support
F199 Other Systems Acquisition Activities

TEST AND EVALUATION

A610 Management Headquarters - Test and Evaluation
A620 Developmental and Operational Test and Evaluation
A630 Management and Support to Test and Evaluation
A699 Other Test and Evaluation Activities

PROCUREMENT AND CONTRACTING

F310 Management Headquarters - Procurement and Contracting
F320 Contract Administration and Operations
F399 Other Procurement and Contracting Activities

ENGINEERING

F510 Engineering Support at Maintenance Depots
F520 All Other Engineering Support

GROUP 5-LOGISTICS

P110 Management Headquarters – Logistics
P119 Other Logistics Activities

MAINTENANCE

Organizational and Intermediate Repair and Maintenance of Military Equipment

J410 Organizational & Intermediate Repair & Maintenance Management
J501 Aircraft
J502 Aircraft Engines
J503 Missiles
J504 Vessels
J505 Combat Vehicles
J506 Non-Combat Vehicles and Equipment
J507 Electronic and Communications Equipment

J511 Special Equipment
 J518 Support Equipment
 J519 Industrial Plant Equipment
 J520 Test, Measurement & Diagnostic Equipment (TMDE)
 J550 Software Support for Embedded and Mission Systems
 J555 Tactical Automatic Data Processing Equipment (ADPE)
 J570 Armament and Ordnance
 J575 Munitions
 J600 Metal and Other Containers, Textiles, Tents and Tarpaulins
 J700 Portable Troop Support Equipment
 J750 Portable Field Medical and Dental Equipment
 J999 Organizational and Intermediate Repair & Maintenance of Other Equipment

Depot Maintenance and Repair of Military Equipment

K410 Depot Management
 K531 Aircraft
 K532 Aircraft Engines
 K533 Missiles
 K534 Vessels
 K535 Combat Vehicles
 K536 Non-Combat Vehicles and Equipment
 K537 Electronic and Communications Equipment
 K539 Special Equipment
 K541 Industrial Plant Equipment
 K546 Test, Measurement & Diagnostic Equipment (TMDE)
 K549 Support Equipment
 K550 Software Support for Embedded and Mission Systems
 K555 Tactical Automatic Data Processing Equipment (ADPE)
 K570 Armament and Ordnance
 K575 Munitions
 K600 Metal and Other Containers, Textiles, Tents, and Tarpaulins
 K700 Portable Troop Support Equipment
 K750 Portable Field Medical & Dental Equipment
 K999 Depot Repair and Maintenance of Other Equipment

SUPPLY OPERATIONS

T101 Management Headquarters - Supply
 T110 Retail Supply Operations
 T120 Wholesale/Depot Supply Operations
 T130 Storage and Warehousing
 T140 Supply Cataloging
 T150 Warehousing and Distribution of Publications
 T160 Bulk Liquid Storage
 T165 Distribution of Petroleum, Oil and Lubricant Products
 T167 Distribution of Liquid, Gaseous and Chemical Products
 T175 Troop Subsistence
 T177 Food Supply
 T180 Military Clothing
 T190 Preparation, Demilitarization and Disposal of Excess and Surplus Inventory
 T199 Other Supply Activities

TRANSPORTATION

T701 Management Headquarters - Transportation
 T710 Traffic/Transportation Management Services
 T800 Ocean Terminal Operations

Administrative Transportation Services

- T810 Air Transportation Services
- T811 Water Transportation Services
- T812 Rail Transportation Services
- T824 Motor Vehicle Transportation Services
- T826 Air Traffic Control
- T899 Other Transportation Services

GROUP 6-PRODUCTS MANUFACTURED OR FABRICATED

- X931 Ordnance
- X932 Products Made from Fabric or Similar Materials
- X933 Container Products and Related Items
- X938 Communications and Electronic Products
- X939 Construction Products
- X944 Machined Parts
- X999 Other Products Manufactured and Fabricated

GROUP 7-INSTALLATION/FACILITY MANAGEMENT, FORCE PROTECTION, AND UTILITY PLANT OPERATION AND MAINTENANCE

INSTALLATION/FACILITY MANAGEMENT

- S100 Management Headquarters - Installations
- S200 Installation, Base or Facility Management
- S210 Building Management
- S310 Housing Management

Building and Housing Management Services

- S410 Custodial Services
- S420 Collection and Disposal of Trash and Other Refuse
- S430 Collection and Disposal of Hazardous Material (HAZMAT)
- S435 Pest Management
- S440 Fire Prevention and Protection
- S450 Laundry and Dry Cleaning Operations
- S499 Other Building and Housing Management Services

SECURITY AT INSTALLATIONS/FACILITIES (LAW ENFORCEMENT, PHYSICAL SECURITY, ANTITERRORISM AND CHEMICAL/BIOLOGICAL/RADIOLOGICAL/NUCLEAR/HIGH EXPLOSIVES (CBRNE) OPERATIONS)

- S500 Management of Security Operations at Installations/Facilities (Law Enforcement, Physical Security, Antiterrorism, and Chemical/Biological/Radiological/Nuclear/High Explosives (CBRNE) Operations)
- S510 Security Operations at Installations/Facilities (Law Enforcement, Physical Security, Antiterrorism, and CBRNE)
- S520 Support Services to Security Operations at Installations/Facilities (Law Enforcement, Physical Security, Antiterrorism, and CBRNE Operations)
- S540 Information Security
- S560 Protective Services Operations

Prison and Other Confinement Facility Operations

- S719 Confinement Facility Operations
- S720 Prison Operations
- S722 Detention of Enemy Prisoners of War (EPW), Retained Personnel (RP), Civilian Internees (CI) and other Detainees (OD)
- S724 Other Security Operations

UTILITY PLANT OPERATION AND MAINTENANCE

S725	Electrical Plant and Distribution Systems Operation and Maintenance
S726	Heating Plant and Distribution Systems Operation and Maintenance
S727	Water Plant and Distribution Systems Operation and Maintenance
S728	Sewage and Waste Plant and Distribution Systems Operation and Maintenance
S729	A/C & Cold Storage Plant and Distribution Systems Operation and Maintenance
S730	Incinerator Plant and Sanitary Fill Operations
S799	Other Utility Plant and Distribution Systems Operation and Maintenance

GROUP 8-ENVIRONMENTAL SECURITY AND NATURAL RESOURCE SERVICES

E110	Management Headquarters – Environmental Security
E120	Environmental and Natural Resources Services
E220	Safety
E225	Occupational Health Services
E230	Explosives Safety
E250	Response to Hazardous Material Mishaps
E999	Other Environmental Security Activities

GROUP 9-REAL PROPERTY PROJECT MANAGEMENT, MAINTENANCE AND CONSTRUCTION

REAL PROPERTY PROGRAM AND PROJECT MANAGEMENT

Z101	Corps of Engineers Program and Project Management
Z110	Management of Major Construction of Real Property
Z120	Real Estate/Real Property Acquisition

Title, Outgranting, and Disposal of Real Estate/Real Property

Z135	Title, Outgranting and Disposal of Real Estate/Real Property-National Projects
Z138	Title, Outgranting and Disposal of Real Estate/Real Property-Local Projects

Architect-Engineering Services

Z145	Architect-Engineering-National Projects
Z148	Architect-Engineering-Local Projects
Z199	Other Real Property Program and Project Management Activities

REAL PROPERTY MAINTENANCE, REPAIR AND CONSTRUCTION

Z991	Minor Construction, Maintenance & Repair of Family Housing and Structures
Z992	Minor Construction, Maintenance & Repair of Buildings and Structures Other Than Family Housing
Z993	Maintenance and Repair of Grounds and Surfaced Areas
Z997	Maintenance and Repair of Railroad Facilities
Z998	Maintenance and Repair of Waterways and Waterfront Facilities
Z999	Maintenance, Repair and Minor Construction of Other Real Property

GROUP 10-CIVIL WORKS

Q120	Management Headquarters-Civil Works
Q220	Water Regulatory Oversight and Management
Q240	Natural Resources Oversight and Management
Q260	Civil Works Planning Production and Management
Q420	Bank Stabilization
Q440	Maintenance of Open Waterways for Navigation
Q460	Maintenance of Jetties and Breakwaters
Q520	Operation and Maintenance of Locks and Bridges
Q540	Operation and Maintenance of Dams
Q560	Operation and Maintenance of Hydropower Facilities
Q580	Operation and Maintenance of the Washington Aqueduct
Q620	Operation and Maintenance of Recreation Areas
Q999	Other Civil Works Activities

GROUP 11-PERSONNEL AND SOCIAL SERVICES

CIVILIAN PERSONNEL SERVICES

B710	Management Headquarters - Civilian Personnel
B720	Civilian Personnel Operations

MILITARY PERSONNEL SERVICES

B810	Management Headquarters - Military Personnel
B820	Military Recruiting and Examining Operations
B830	Military Personnel Operations

PERSONNEL SOCIAL ACTION PROGRAMS

B910	Management Headquarters - Personnel Social Action Programs
B920	Personnel Social Action Program Operations
B999	Other Personnel Activities

SOCIAL SERVICES

Commissary and Military Exchange Operations

G006	Commissary Management
G008	Commissary Operations
G013	Military Exchange Operations

Community and Family Services

G050	Management Headquarters - Community and Family Services
G055	Morale, Welfare, and Recreation (MWR) Services
G060	Family Center Services
G065	Child Care and Youth Programs

Other Social Services

G080	Homeowners' Assistance Program
G090	Employee Relocation Assistance Program
G105	Recreational Library Operations
G210	Postal Services
G220	Military Bands
G900	Chaplain Activities and Support Services
G902	Casualty and Mortuary Affairs
G910	Temporary Lodging Services
G999	Other Social Services

GROUP 12-EDUCATION AND TRAINING

MILITARY EDUCATION AND TRAINING

U001	Management Headquarters-Military Education and Training
U050	Military Institutional Education and Training Management
U100	Recruit Training
U150	Multiple Category Training
U200	Officer-Acquisition (Pre-Commissioning) Training
U300	Specialized Skill Training
U400	Flight Training

Professional Development Education

U510	Professional Military Education
U520	Graduate Education (Fully Funded, Full Time)
U530	Other Full-Time Education Programs
U540	Off-Duty and Voluntary Education Programs
U550	Training Development and Support for Military Education & Training
U599	Other Military Education and Training Activities

CIVILIAN EDUCATION AND TRAINING

U605	Management Headquarters-Civilian Education and Training
U620	Management of Civilian Institutional Training, Education & Development
U630	Acquisition Training, Education, and Development
U640	Civil Works Training, Education, and Development
U650	Intelligence Training, Education, and Development
U660	Medical Training, Education, and Development
U699	Other Civilian Training, Education, and Development

DEPENDENT EDUCATION

U710	Management Headquarters-Dependent Education
U720	Dependent Education Field Management
U760	Dependent Education – Teacher Instruction
U770	Dependent Education – Substitute Instruction
U780	Dependent Education – Aides for Instruction
U799	Other Dependent Education Activities

GROUP 13-HEALTH SERVICES

H010	Management Headquarters-Health Services
H050	Hospital/Clinic Management
H100	Medical Care
H102	Surgical Care
H106	Pathology Services
H107	Radiology Services
H108	Pharmacy Services
H113	Dental Care
H116	Veterinary Services
H119	Preventive Medicine
H125	Rehabilitation Services
H127	Alcohol and Drug Rehabilitation
H203	Ambulatory Care Services
H250	Medical and Dental Devices Development
H350	Hospital Food Services and Nutritional Care
H450	Medical Records and Medical Transcription

H650 Hospital Supplies and Equipment
H710 Medical Transportation Services
H999 Other Health Services

CATEGORY II – FORCES AND DIRECT SUPPORT

GROUP 14-COMMAND AND INTELLIGENCE

OPERATIONAL COMMAND AND CONTROL

M120 Combatant Headquarters-Combatant Commander Command Authority
M145 Combatant Headquarters-Military Department Command Authority
M150 Support to the Combatant Commanders – Information Sharing Systems
M199 Other Operational Command and Control Activities

INTELLIGENCE

M301 Management Headquarters - Intelligence
M302 Intelligence Policy and Coordination
M310 Counterintelligence
M311 Human Intelligence (HUMINT)
M312 Imagery Intelligence (IMINT)
M313 Signals Intelligence (SIGINT)
M316 Geospatial Intelligence
M318 Geospatial Intelligence Acquisition and Processing
M320 Open Source Intelligence (OSINT) Collection/Processing
M322 Language Exploitation
M324 Multidisciplinary Collection and Processing
M326 Intelligence Communications and Filtering
M328 All Source Analysis
M330 Intelligence Production Integration and Analytic Tools
M334 Intelligence Requirements Management and Tasking
M399 Other Intelligence Activities

GROUP 15-EXPEDITIONARY FORCE DEFENSE – OPERATING FORCES

M415 Combat
M480 Combat Support
M510 Combat Service Support

GROUP 16-HOMELAND DEFENSE – OPERATING FORCES

M610 Homeland Defense Operations

GROUP 17-SPACE DEFENSE – OPERATING FORCES

M810 Military Space Operations

ATTACHMENT 2

FEDERAL SERVICE CODES

A - RESEARCH AND DEVELOPMENT

A*** Research and Development Codes

B - SPECIAL STUDIES AND ANALYSES - NOT R&D

B502 Air Quality Analyses
B503 Archeological/Paleontological Studies
B504 Chemical/Biological Studies and Analyses
B505 Cost Benefit Analyses
B506 Data Analyses (other than scientific)
B507 Economic Studies
B509 Endangered Species Studies - Plant and Animal
B510 Environmental Studies and Assessments
B513 Feasibility Studies (non-construction)
B516 Animal and Fisheries Studies
B517 Geological Studies
B518 Geophysical Studies
B519 Geotechnical Studies
B520 Grazing/Range Studies
B521 Historical Studies
B522 Legal Studies
B524 Mathematical/Statistical Analyses
B525 Natural Resource Studies
B526 Oceanological Studies
B527 Recreation Studies
B528 Regulatory Studies
B529 Scientific Data Studies
B530 Seismological Studies
B532 Soil Studies
B533 Water Quality Studies
B534 Wildlife Studies
B537 Medical and Health Studies
B538 Intelligence Studies
B539 Aeronautic/Space Studies
B540 Building Technology Studies
B541 Defense Studies
B542 Educational Studies and Analyses
B543 Energy Studies
B544 Technology Studies
B545 Housing and Community Development Studies
B546 Security Studies (Physical and Personal)
B547 Accounting/Financial Management Studies
B548 Trade Issue Studies
B549 Foreign Policy/National Security Policy Studies
B550 Organization/Administrative/Personnel Studies
B551 Mobilization/Preparedness Studies
B552 Manpower Studies
B553 Communications Studies
B554 Acquisition Policy/Procedures Studies

B555 Elderly/Handicapped Studies
B599 Other Special Studies and Analyses

C - ARCHITECT AND ENGINEERING SERVICES

C1 - ARCHITECT AND ENGINEERING SERVICES - CONSTRUCTION

C11 - BUILDING AND FACILITY STRUCTURES

C111 Administrative and Service Buildings
C112 Airfield, Communication and Missile Facilities
C113 Educational Buildings
C114 Hospital Buildings
C115 Industrial Buildings
C116 Residential Buildings
C117 Warehouse Buildings
C118 Research and Development Facilities
C119 Other Buildings

C12 - NON-BUILDING STRUCTURES

C121 Conservation and Development
C122 Highways, Roads, Streets, Bridges, and Railways
C123 Electric Power Generation (EPG)
C124 Utilities
C129 Other Non-Building Structures
C130 Restoration

C2 - ARCHITECT AND ENGINEERING SERVICES - GENERAL

C211 Architect - Engineer Services (including landscaping, interior layout, and designing)
C212 Engineering Drafting Services
C213 A&E Inspection Services (non-construction)
C214 A&E Management Engineering Services
C215 A&E Production Engineering Services (including Design and Control, and Building Programming)
C216 Marine Architect and Engineering Services
C219 Other Architect and Engineering Services

D3 - AUTOMATIC DATA PROCESSING AND TELECOMMUNICATION SERVICES

D301 ADP Facility Operation and Maintenance Services
D302 ADP Systems Development Services
D303 ADP Data Entry Services
D304 ADP Telecommunications and Transmission Services
D305 ADP Teleprocessing and Timesharing Services
D306 ADP Systems Analysis Services
D307 Automated Information System Design and Integration Services
D308 Programming Services
D309 Information and Data Broadcasting or Data Distribution Services
D310 ADP Backup and Security Services
D311 ADP Data Conversion Services
D312 ADP Optical Scanning Services
D313 Computer Aided Design/Computer Aided Manufacturing (CAD/CAM) Services
D314 ADP System Acquisition Support Services. Includes preparation of statement of work, benchmarks, specifications, etc.
D315 Digitizing Services. Includes cartographic and geographic information.
D316 Telecommunications Network Management Services

D317 Automated News Services, Data Services, or Other Information Services. Buying data, the electronic equivalent of books, periodicals, newspapers, etc.

D399 Other ADP and Telecommunications Services (includes data storage on tapes, compact disks, etc.)

E - PURCHASE OF STRUCTURES AND FACILITIES

E*** Purchase of Structures and Facilities

F - NATURAL RESOURCES AND CONSERVATION SERVICES

F001 Aerial Fertilization/Spraying Services
F002 Aerial Seeding Services
F003 Forest/Range Fire Suppression/Presuppression Services
F004 Forest/Range Fire Rehabilitation Services (non-construction)
F005 Forest Tree Planting Services
F006 Land Treatment Practices Services (plowing/clearing, etc.)
F007 Range Seeding Services (ground equipment)
F008 Recreation Site Maintenance Services (non-construction)
F009 Seed Collection/Production Services
F010 Seedling Production/Transplanting Services
F011 Surface Mining Reclamation Services (non-construction)
F012 Survey Line Clearing Services
F013 Tree Breeding Services
F014 Tree Thinning Services
F015 Well Drilling/Exploratory Services
F016 Wildhorse/Burro Control Services
F018 Other Range/Forest Improvements Services (non-construction)
F019 Other Wildlife Management Services
F020 Fisheries Resources Management Services
F021 Site Preparation
F022 Fish Hatchery Services
F099 Other Natural Resources and Conservation Services

F1 - ENVIRONMENTAL SYSTEMS PROTECTION

F101 Air Quality Support Services
F102 Industrial Investigation Surveys and Technical Support Related to Air Pollution
F103 Water Quality Support Services
F104 Industrial Investigation Surveys and Technical Support Related to Water Pollution
F105 Pesticides Support Services
F106 Toxic Substances Support Services
F107 Hazardous Substance Analysis
F108 Hazardous Substance Removal, Cleanup, and Disposal Services and Operational Support
F109 Leaking Underground Storage Tank Support Services
F110 Development of Environmental Impact Statements and Assessments
F111 Industrial Investigations, Surveys and Technical Support for Multiple Pollutants
F112 Oil Spill Response including Cleanup, Removal, Disposal and Operational Support
F999 Other Environmental Services, Studies, and Analytical Support

G - SOCIAL SERVICES

G001 Care of Remains and/or Funeral Services
G002 Chaplain Services
G003 Recreational Services
G004 Social Rehabilitation Services
G005 Geriatric Services

G006 Government Life Insurance Programs
G007 Government Health Insurance Programs
G008 Other Government Insurance Programs
G009 Non-Government Insurance Programs
G010 Direct aid to tribal Governments and organizations provided by contract pursuant to Public Law (P.L.) 93-638
G099 Other Social Services

H - QUALITY CONTROL, TESTING, AND INSPECTION SERVICES

H1** Quality Control Services
H2** Equipment and Materials Testing
H3** Inspection Services (including commercial testing and laboratory services, except medical/dental)
H9** Other Quality Control, Testing and Inspection Services

J - MAINTENANCE, REPAIR AND REBUILDING OF EQUIPMENT

J0** Maintenance, Repair and Rebuilding of Equipment
J998 Non-nuclear Ship Repair (East) Ship repair (including overhauls and conversions) performed on non-nuclear propelled and nonpropelled ships east of the 108th meridian
J999 Non-nuclear Ship Repair (West) Ship repair (including overhauls and conversions) performed on non-nuclear propelled and nonpropelled ships west of the 108th meridian

K - MODIFICATION OF EQUIPMENT

K0** Modification of Equipment

L - TECHNICAL REPRESENTATIVE SERVICES

L0** Technical Representation Services

M - OPERATION OF GOVERNMENT-OWNED FACILITIES

M*** Operation of Government-Owned Facilities

N - INSTALLATION OF EQUIPMENT

N0** Installation of Equipment

P - SALVAGE SERVICE

P100 Preparation and Disposal of Excess and Surplus Property
P200 Salvage of Aircraft
P300 Salvage of Marine Vessels
P400 Demolition of Buildings
P500 Demolition of Structures or Facilities (Other than Buildings)
P999 Other Salvage Services

**In these two positions, enter first 2 digits of FSC Code from Part C, or 99 for miscellaneous or general work. Asterisks are not to be entered as part of the code.

***In these three positions, enter the 3 digits of the multiple use codes at the end of this section. Asterisks are not to be entered as part of the code.

Q - MEDICAL SERVICES

- Q101 Dependent Medicare Services
- Q201 General Health Care Services
- Q301 Laboratory Testing Services
- Q401 Nursing Services
- Q402 Nursing Home Care Contracts
- Q403 Evaluation and Screening
- Q501 Anesthesiology Services
- Q502 Cardio-Vascular Services
- Q503 Dentistry Services
- Q504 Dermatology Services
- Q505 Gastroenterology Services
- Q506 Geriatric Services
- Q507 Gynecology Services
- Q508 Hematology Services
- Q509 Internal Medicine Services
- Q510 Neurology Services
- Q511 Ophthalmology Services
- Q512 Optometry Services
- Q513 Orthopedic Services
- Q514 Otolaryngology Services
- Q515 Pathology Services
- Q516 Pediatric Services
- Q517 Pharmacology Services
- Q518 Physical Medicine and Rehabilitation Services
- Q519 Psychiatry Services
- Q520 Podiatry Services
- Q521 Pulmonary Services
- Q522 Radiology Services
- Q523 Surgery Services
- Q524 Thoracic Services
- Q525 Urology Services
- Q526 Medical/Psychiatric Consultation Services
- Q527 Nuclear Medicine
- Q999 Other Medical Services

R - PROFESSIONAL, ADMINISTRATIVE AND MANAGEMENT SUPPORT

R4 - PROFESSIONAL SERVICE

- R401 Personal Care Services (includes such services as barber and beauty shop, shoe repairs, tailoring, etc.)
- R402 Real Estate Brokerage Services
- R404 Land Surveys, Cadastral Services (non-construction)
- R405 Operations Research and Quantitative Analysis Services
- R406 Policy Review/Development Services
- R407 Program Evaluation Services
- R408 Program Management/Support Services
- R409 Program Review/Development Services
- R411 Real Property Appraisals Services (SIC 6531)
- R412 Simulation
- R413 Specifications Development Services
- R414 Systems Engineering Services
- R415 Technology Sharing/Utilization Services
- R416 Veterinary/Animal Care Services
- R418 Legal Services

R419 Educational Services
R420 Certifications and Accreditations for products and institutions other than educational institutions
R421 Technical Assistance
R422 Market Research and Public Opinion Services (includes telephone and field interviews, focus testing, and surveys)
R423 Intelligence Services
R424 Expert Witness
R425 Engineering and Technical Services
R426 Communications Services
R427 Weather Reporting/Observation Services
R428 Industrial Hygienics
R497 Personal Services Contracts
R498 Patent and Trademark Services
R499 Other Professional Services

R6 - ADMINISTRATIVE SUPPORT SERVICES

R602 Courier and Messenger Services
R603 Transcription Services
R604 Mailing and Distribution Services
R605 Library Services
R606 Court Reporting Services
R607 Word Processing/Typing Services
R608 Translation and Interpreting Services(Including Sign Language)
R609 Stenographic Services
R610 Personal Property Management Services
R611 Credit Reporting Services
R612 Information Retrieval
R613 Post Office Services
R614 Paper Shredding Services
R699 Other Administrative Support Services

R7 - MANAGEMENT SUPPORT SERVICES

R701 Advertising Services
R702 Data Collection Services
R703 Accounting Services
R704 Auditing Services
R705 Debt Collection Services
R706 Logistics Support Services
R707 Contract, Procurement, and Acquisition Support Services
R708 Public Relations Services(includes writing services, event planning and management, media relations, radio and television analysis, and press services)
R709 Ongoing Audit Operations Support
R710 Financial Services (includes credit card services and any other financial services)
R711 Banking Services(includes accepting and cashing government checks and other payment instruments, accepting direct deposits, accepting payments to the government from the public such as excise taxes and duties, maintaining bank accounts)
R712 Coin Minting
R713 Banknote Printing
R799 Other Management Support Services

S - UTILITIES AND HOUSEKEEPING SERVICES

S1 - UTILITIES

- S111 Gas Services
- S112 Electric Services
- S113 Telephone and/or Communications Services (includes Telegraph, Telex, and Cablevision Services)
- S114 Water Services
- S119 Other Utilities

S2 - HOUSEKEEPING SERVICES

- S201 Custodial Janitorial Services
- S202 Fire Protection Services
- S203 Food Services
- S204 Fueling and Other Petroleum Services - Excluding Storage
- S205 Trash/Garbage Collection Services - Including Portable Sanitation Services
- S206 Guard Services
- S207 Insect and Rodent Control Services
- S208 Landscaping/Groundskeeping Services
- S209 Laundry and Dry Cleaning Services
- S211 Surveillance Services
- S212 Solid Fuel Handling Services
- S214 Carpet Laying and Cleaning
- S215 Warehousing and Storage Services
- S216 Facilities Operations Support Services
- S217 Interior Landscaping
- S218 Snow Removal/Salt Service (also spreading aggregate or other snow melting material)
- S222 Waste Treatment and Storage
- S299 Other Housekeeping Services

T - PHOTOGRAPHIC, MAPPING, PRINTING, AND PUBLICATION SERVICES

- T001 Arts/Graphics Services
- T002 Cartography Services
- T003 Cataloging Services
- T004 Charting Services
- T005 Film Processing Services
- T006 Film/Video Tape Production Services
- T007 Microform Services
- T008 Photogrammetry Services
- T009 Aerial Photographic Services
- T010 General Photographic Services - Still
- T011 Print/Binding Services
- T012 Reproduction Services
- T013 Technical Writing Services
- T014 Topography Services
- T015 General Photographic Services - Motion
- T016 Audio/Visual Services
- T099 Other Photographic, Mapping, Printing, and Publication Services

U - EDUCATION AND TRAINING SERVICES

- U001 Lectures for Training
- U002 Personnel Testing
- U003 Reserve Training (Military)
- U004 Scientific and Management Education
- U005 Tuition, Registration, and Membership Fees

U006 Vocational/Technical
U007 Faculty Salaries for Dependent Schools
U008 Training/Curriculum Development
U009 Education Services
U010 Certifications and Accreditations for Educational Institutions
U011 AIDS Training
U012 ADP Software, Equipment, and Telecommunications Training
U099 Other Education and Training Services

V - TRANSPORTATION, TRAVEL AND RELOCATION SERVICES

V002 Motor Pool Operations
V003 Packing/Crating Services

V1 - TRANSPORTATION OF THINGS

V11 - CARGO AND FREIGHT SERVICES

V111 Air Freight
V112 Motor Freight
V113 Rail Freight
V114 Stevedoring
V115 Vessel Freight
V119 Other Cargo and Freight Services

V12 - VEHICLE CHARTER FOR TRANSPORTATION OF THINGS

V121 Air Charter for Things
V122 Motor Charter for Things
V123 Rail Charter for Things
V124 Marine Charter for Things
V125 Vessel Towing Service
V126 Space Transportation and Launch Services
V127 Security Vehicle Services
V129 Other Vehicle Charter for Transportation of Things

V2 - TRAVEL OF PERSONS

V21 - PASSENGER SERVICES

V211 Air Passenger Service
V212 Motor Passenger Services
V213 Rail Passenger Service
V214 Marine Passenger Service

V22 - VEHICLE CHARTER FOR PASSENGERS (WITH OPERATORS)

V221 Passenger Air Charter Service
V222 Passenger Motor Charter Service
V223 Passenger Rail Charter Service
V224 Passenger Marine Charter Service
V225 Ambulance Service
V226 Taxicab Services
V227 Navigational Aid and Pilotage Services

V23 - LODGING - HOTEL/MOTEL

V231 Lodging - Hotel/Motel

V24 - MILITARY PERSONNEL RECRUITMENT (INCLUDING SUBSISTENCE AND/OR LODGING)

V241 Military Personnel Recruitment

V25 - CIVILIAN PERSONNEL RECRUITMENT

V251 Civilian Personnel Recruitment

V3 - OTHER TRANSPORTATION TRAVEL AND RELOCATION SERVICES

V301 Relocation Services

V302 Travel Agent Services

V999 Other Transportation Travel and Relocation Services

W - LEASE OR RENTAL OF EQUIPMENT

W0** Lease or Rental of Equipment

X - LEASE OR RENTAL OF FACILITIES

X*** Lease or Rental of Facilities

Y - CONSTRUCTION OF STRUCTURES AND FACILITIES

Y*** Construction of Structures and Facilities

Z - MAINTENANCE, REPAIR, OR ALTERATION OF REAL PROPERTY

Z*** Maintenance, Repair or Alteration of Real Property

ATTACHMENT 3

FY 2005 PUBLIC-PRIVATE COMPETITIONS' DETAILS

Note: N.D. indicated data is not yet available.

STREAMLINED COMPETITIONS

Component	Location	State/Country	Type Competition	Activity Title	Competition Cost (Millions of \$s)	Baseline Costs (Millions of \$s)	Projected Cost of Winning Offer/Tender (Millions of \$s)	Actual Cost of Winning Offer/Tender (Millions of \$s)	Anticipated Savings (Millions of \$s)	Actual Savings (Millions of \$s)
Army	Fort Monroe	VA	Streamlined	Specialized Skill Training	\$0.001	\$3.932	\$3.110	N.D.	\$0.822	N.D.
Army	Fort Monroe	VA	Streamlined	Specialized Skill Training	\$0.001	\$1.576	\$1.300	N.D.	\$0.276	N.D.
Army	Fort Monroe	VA	Streamlined	Specialized Skill Training	\$0.001	\$4.896	\$3.890	N.D.	\$1.006	N.D.
Army	Fort Monroe	VA	Streamlined	Specialized Skill Training	\$0.001	\$1.492	\$1.570	N.D.	-\$0.078	N.D.
Army	Fort Monroe	VA	Streamlined	Combat Development Evaluations & Experimentation	\$0.001	\$0.795	\$0.655	N.D.	\$0.140	N.D.
Air Force	Randolph AFB	TX	Streamlined	Information Systems	\$0.109	\$4.987	\$2.765	N.D.	\$2.222	N.D.
Air Force	Offutt AFB	NE	Streamlined	Wx Data Collection & Dissemination System Database Assurance	\$0.003	\$2.170	\$2.131	N.D.	\$0.039	N.D.
Defense Education Agency	Quantico Marine Corp Base	VA	Streamlined	QMBC, VA Grounds Maintenance	\$0.050	\$0.930	\$0.360	N.D.	\$0.570	N.D.
Defense Education Agency	Quantico Marine Corp Base	VA	Streamlined	QMBC, VA LOGISTICS	\$0.054	\$4.022	\$2.514	N.D.	\$1.508	N.D.
Defense Education Agency	Various	GA, SC	Streamlined	SC/FORT STEWART DISTRICT LOG	\$0.058	\$4.692	\$7.742	N.D.	-\$3.050	N.D.
Defense Education Agency	USMA West Point	NY	Streamlined	West Point, NY Custodial Services	\$0.051	\$4.333	\$1.435	N.D.	\$2.898	N.D.
Defense Education Agency	Fort Benning	GA	Streamlined	FT Benning Grounds Maintenance	\$0.050	\$1.581	\$0.660	N.D.	\$0.921	N.D.
Defense Education Agency	Domestic Dependent Elementary and Secondary Schools	GA	Streamlined	FT Rucker & Maxwell AFB Logistics	\$0.054	\$2.365	\$2.870	N.D.	-\$0.505	N.D.
Defense Education Agency	Okinawa	JA	Streamlined	DoDDS Pacific Logistics	\$0.410	\$7.995	\$5.255	N.D.	\$2.740	N.D.

STREAMLINED COMPETITIONS
(Continued)

Component	Location	State/Country	Type Competition	Activity Title	Competition Cost (Millions of \$s)	Baseline Costs (Millions of \$s)	Projected Cost of Winning Offer/Tender (Millions of \$s)	Actual Cost of Winning Offer/Tender (Millions of \$s)	Anticipated Savings (Millions of \$s)	Actual Savings (Millions of \$s)
Defense Contract Management Agency	DCMA - East Operations Division - Boston	MA	Streamlined	Information Technology Support Services - East Operations Division	\$0.030	\$12.932	\$8.023	N.D.	\$4.909	N.D.
Defense Contract Management Agency	Various	MD, NJ, PA, VA	Streamlined	Information Technology Field Support Services - MidAtlantic Sector	\$0.030	\$7.232	\$6.359	N.D.	\$0.873	N.D.
Defense Contract Management Agency	Various	IN, MI, OH, PA	Streamlined	Information Technology Field Support Services - Mid Central Sector	\$0.030	\$5.972	\$5.463	N.D.	\$0.509	N.D.
Defense Contract Management Agency	Various	IL, KS, MN, MO, WI	Streamlined	Information Technology Field Support Services - Mid West Sector	\$0.030	\$5.305	\$4.862	N.D.	\$0.443	N.D.
Defense Contract Management Agency	Various	CT, MA, NH, VT	Streamlined	Information Technology Field Support Services - NE Sector	\$0.030	\$7.354	\$5.964	N.D.	\$1.390	N.D.
Defense Contract Management Agency	Various	CA, CO, UT, WA	Streamlined	Information Technology Field Support Services - NW Sector	\$0.030	\$5.380	\$4.922	N.D.	\$0.458	N.D.
Defense Contract Management Agency	Various	NJ, NY	Streamlined	Information Technology Field Support Services - NY Sector	\$0.030	\$5.023	\$4.417	N.D.	\$0.606	N.D.
Defense Contract Management Agency	Various	CA	Streamlined	Information Technology Field Support Services - Southern California Sector	\$0.030	\$9.143	\$8.554	N.D.	\$0.589	N.D.
Defense Contract Management Agency	Various	AL, FL, GA	Streamlined	Information Technology Field Support Services - SE Sector	\$0.030	\$7.896	\$6.916	N.D.	\$0.980	N.D.
Defense Contract Management Agency	Various	AZ, TX	Streamlined	Information Technology Field Support Services - SW Sector	\$0.030	\$7.568	\$6.589	N.D.	\$0.979	N.D.
Defense Contract Management Agency	DCMA - TSD Whitehall	OH	Streamlined	Information Technology Support Services - Testing Services Div	\$0.025	\$3.163	\$2.887	N.D.	\$0.276	N.D.
Defense Contract Management Agency	DCMA - West Operations Division - Carson	CA	Streamlined	Information Technology Support Services - West Operations Division	\$0.030	\$5.426	\$8.023	N.D.	-\$2.597	N.D.
Totals					\$1.199	\$128.160	\$109.236	\$0.000	\$18.924	\$0.000

STANDARD COMPETITIONS

Component	Location	State/Country	Type Competition	Activity Title	Competition Cost (Millions of \$s)	Baseline Costs (Millions of \$s)	Projected Cost of Winning Offer/Tender (Millions of \$s)	Actual Cost of Winning Offer/Tender (Millions of \$s)	Anticipated Savings (Millions of \$s)	Savings Realized to Date (Millions of \$s)
Air Force	Keesler AFB	MS	Standard	Multi-Support Functions - Big BOS	\$1.989	N.D.	N.D.	N.D.	N.D.	N.D.
Air Force	Keesler AFB	MS	Standard	Multi Support Functions - Little BOS	\$0.433	N.D.	N.D.	N.D.	N.D.	N.D.
Marine Corps	Marine Corps Base Camp Lejeune	NC	Standard	Miscellaneous Maintenance Lejeune 2nd FSSG	\$0.055	\$8.370	\$5.790	N.D.	\$2.580	N.D.
Marine Corps	Marine Corps Base Camp Lejeune	NC	Standard	Lejeune Manpower Admin	\$0.064	\$4.435	\$2.918	N.D.	\$1.517	N.D.
Marine Corps	Marine Corps Base Camp Lejeune	NC	Standard	Lejeune Motor Vehicle Ops and Maint.	\$0.122	\$20.535	\$5.872	N.D.	\$14.663	N.D.
Marine Corps	Marine Corps Base Camp Lejeune	NC	Standard	Lejeune Supply Operations	\$0.166	\$11.549	\$3.102	N.D.	\$8.447	N.D.
Navy	Public Works Center San Diego	CA	Standard	PWC SAN DIEGO MAINT. AND REPAIR OF BUILD & STRUC	\$2.729	\$392.857	\$321.763	N.D.	\$71.094	N.D.
Defense Logistics Agency	Naval Air Station, Corpus Christi	TX	Standard	Distribution Operations at DDCT	\$3.477	\$34.178	\$20.150	N.D.	\$14.028	N.D.
Defense Logistics Agency	Various	AK, AL, AZ, CA, CO, FL, GA, GU, HI, ID, IL, IN, KS, KY, LA, MI, MN, MO, MS, MT, NC, ND, NE, NM, NV, OH, OK, PR, SC, SD, TX, UT, VA, WA, WI, CU	Standard	DRMO Selected Logistics Functions	\$5.165	\$93.837	\$47.672		\$46.165	N.D.
					\$14.200	\$565.761	\$407.267	\$0.000	\$158.494	\$0.000