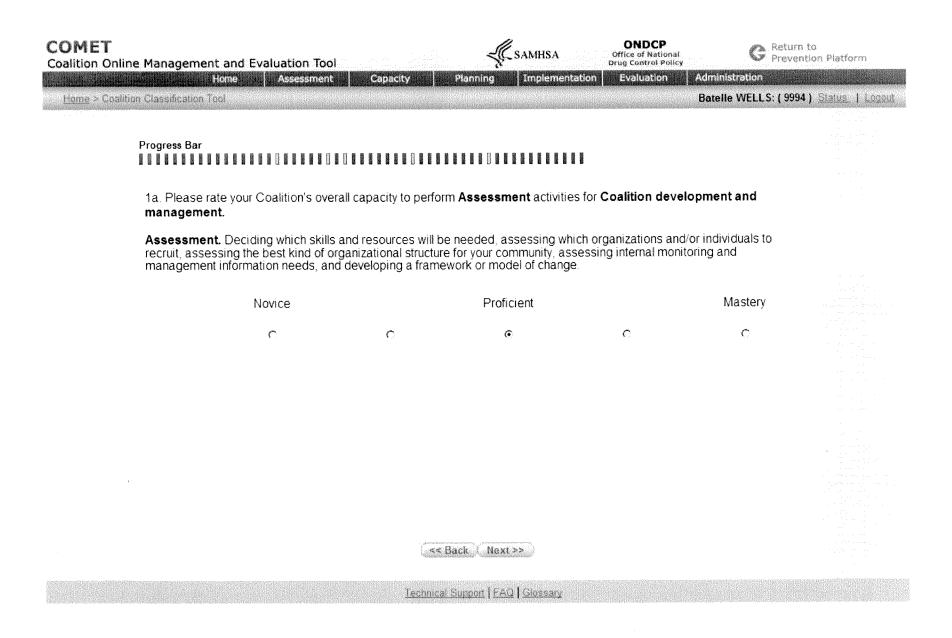
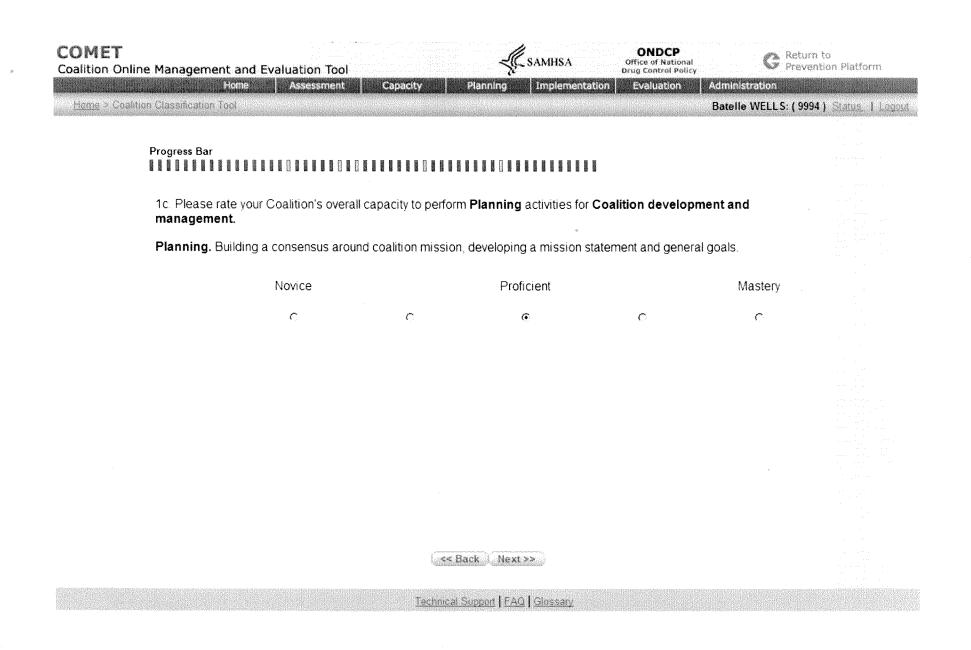
Attachment 3b. Coalition Classification Tool (CCT) (screen shots)

	Home Assessment Capacity Planning Implementation Evaluation Administration	
ie > Coaliti	on Classification Tool Batelle WELLS: ( 9994 )	Status   Lo
	OMB NO.: 3201-0012	
	You have successfully entered the DFC Coalition Classification Tool!	
	The following information will be useful to you before you get started:	
	What is the Coalition Classification Tool? The Drug Free Communities Program has selected an evaluation contractor that has developed a theory-based typology to define and delineate the pattern of coalition development. The typology describes the characteristics and activities associated with each stage of coalition development and the accomplishments that can be expected at each stage. The classification tool is a survey that will be used to classify DFC coalitions into the defined stages of development.	
	Coalitions reflect a range of developmental stages - as coalitions evolve, they focus on different issues to meet various challenges. Coalitions in the early stages of development may focus on member recruitment, coalition formation, and needs assessment. More developed coalitions with formal structures, expanded membership, and needs assessment data may be ready for strategy selection, implementation and evaluation. In some cases advanced coalitions, which have been able to implement effective strategies and have produced desired outcomes, are able to focus on institutionalizing and maintaining such strategies and expanding programs throughout the community.	
	Why am I required to take this survey? You are required to complete this survey, as it is essential to the national evaluation of the Drug Free Communities (DFC) program. This yearly survey will assist in determining the effectiveness of the DFC grant program, overall, in assisting grantees in moving through the stages of development.	
	What will I be required to do? You will be asked a series of questions and your responses to these questions will determine into which stage of development your coalition will be classified. This information is used on the aggregate level only and <u>will not</u> be used in any government oversight capacity for your grant. The results will be shared with you in the near future.	
	Instructions: When you are finished answering a question, click on the arrow button (< or >) at the bottom of the page in order to get to the next question or to navigate back to the previous question. Please keep in mind; you may have to scroll down to view the arrow button. Once you have completed the survey, you will receive a notice alerting you that it is complete. Once you hit the "Done" button, you will no longer have access to the survey questions. We anticipate that it will take approximately 45 minutes to one hour to complete the survey.	
	Thank you for your participation!	



COMET Coalition Online Managem	ent and Evaluation Tool		K SAMHSA	ONDCP Office of National Drug Control Polic	Return	to tion Platform
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1b. Please managem	rate your Coalition's over ent.	all ability to perform	Capacity activities for Co	calition developm	ent and	
structure, i	Building member particip nstituting regular contacts nd community members.	ation skills, providin between the coalitic	g desired training and tec on and community sectors	hnical assistance to , and enhancing cult	develop coalition ural competence of	
	Novice		Proficient		Mastery	
	C	Ċ	ſ	C	C	
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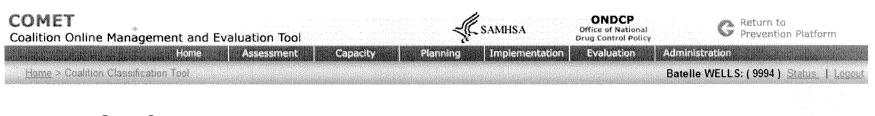
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1d. Please rate your Coalition's overall capacity to perform **Implementation** activities for **Coalition development and** management.

**Implementation.** Establishing the coalition structure and operating procedures (e.g. committees, decision-making), establishing meeting schedules and agendas, facilitating discussions and decision making, and identifying and addressing conflicts.

Novice		Proficient		Mastery
C	C	۲	C	C

<< Back ( Next >>



1e. Please rate your Coalition's overall capacity to perform **Evaluation** activities for **Coalition development and management.** 

**Evaluation.** Assessing member satisfaction, skill development, and perceptions of coalition functioning, and developing recommendations for quality improvement.

Novice		Proficient		Mastery
C	C	œ	C	0
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1f. Please ra developme	ate your Coalition's overal nt and management.	Il capacity to perforr	n <b>Planning for sustaina</b>	bility activities for Coa	lition	
Planning fo stable/reliab	<b>er sustainability.</b> Plannin le funding.	ig for changes in lea	adership, standardizing op	perating procedures, ar	id securing	
	Novice		Proficient		Mastery	
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<b>2</b> . V	Nhich of th	he following statements best describes your Coalition?	
	¢	A loosely organized group whose main goal is information sharing.	
	C	A semi-formal group of organizations who have begun to work together on prevention programs and strategies.	
	C	A formal group of organizations who plan and act together to implement prevention programs and strategi	es.
	C	A highly formal arrangement with most organizations having a clear role in the planning and implementatio of community wide prevention strategies.	n
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COMET Coalition Online Manageme		G Return to Prevention Platform
Home > Coalition Classification	Tool Bat	elle WELLS: (9994 ) Status   Logout
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3. How wou	Id you describe your Coalition's organizational status?	
¢	Our Coalition reports to a larger organization on programmatic and fiscal matters.	
¢	Our Coalition reports to another organization on fiscal matters only, but we are able to operate independently, including choosing our own staff.	otherwise
C	Our Coalition is a totally independent organization. We make decisions regarding finances, peprogramming.	ersonnel, and
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Coalition Online Management and Evaluation Tool	
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Home > Coalition Classification Tool

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4. Please indicate how confident you are that your coalition can conduct the following tasks. If you have trouble deciding, choose the answer that describes your feelings most of the time. How confident are you that your coalition can...?

	Not Confident	Slightly Confident	Somewhat Confident	Confident	Very Confident	
a. Develop agendas and stick to them in meetings	C	C	Ċ	с	C	
<ul> <li>Recruit new members who have the ability to take action in the community</li> </ul>	۲	C	С	C	C	
c. Recruit members who are accountable for reporting to their organization or constituency	¢	C	Ċ	C	c	
d. Follow up on decisions made at meetings	ē	Ċ	Ċ	C	c	
<ul> <li>Recruit members from the different sectors needed to address your Coalition's goals</li> </ul>	¢	C	C.	C	C	
f. Provide direction and vision for the Coalition through its leadership	c	C	C	Ċ	$\mathbf{C}_{\mathbf{k}}$	
g. Maintain support of Coalition members through its leadership	۲	C	C	C	¢	
h. Share leadership among Coalition members	ſ	Ċ	C	, c	c	
i. Maintain stable leadership	۲	С	c	¢	Ċ.	
j. Develop new leaders	æ	¢	C	C	C	
k Delegate responsibilities to committees	œ	C	C	С	C	
I. Engage members of target populations (e.g. youth) and diverse cultural groups as active members and leaders	G	, c	C	C	¢	
m. Set and achieve annual goals	G	C	C	Ċ.	C	
n. Recruit "champions" to act on Coalition's behalf	r	с ·	c	r	r	
o. Hold each other accountable	æ	C	Ċ	C	r	

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Progr	ess Bar			
5a. Coa	Please indicate your agreement with the statement, ' lition." Select "yes" if you agree and "no" if you disag	'We have a board or governin gree with the statement as it a	g body that sets the direction of the pplies to your Coalition.	
	<ul> <li>Yes</li> </ul>			
	C No			
stat	Please indicate your agreement by selecting "Yes" o ements as they apply to your Coalition's written bylav	vs/rules of operation. Yes	No	
	1. We have a written policy for leadership rotation	G	C.	
	2. We have written expectations for member participation (e.g., policy on missed meetings)	C	C	
	3. We have a written description of procedures for leader selection	œ	C	
	4. We have a written description of the procedures for decision making (e.g., majority rule, etc.)	e	Ċ	

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6. Please indicate whether your Coalition Never, Sometimes or Always does each of the following:

a. We hold regularly scheduled	Never	Sometimes	Always	
meetings (i.e., on a specific date/time)	۹	C	C	
<ul> <li>b. We prepare and distribute written minutes of Coalition meetings</li> </ul>	¢	C	Ċ	
c. We have paid staff members or in- kind staff ( <i>In-kind staff are staff who</i> are paid by someone else to work at your Coalition)	e	C	Ċ	
d. We have a current organizational chart showing Coalition structure and relationships	G	C	C	
e. We have established subcommittees	G	Ċ.	0	
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7. Please indicate how much you agree or disagree with each of the following statements.

	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree	
a. Our Coalition has identified all of the community leaders that can help in the Coalition's activities	œ	C	C)	C	С	
<ul> <li>b. Our Coalition regularly works with the necessary community leaders and they work on Coalition activities or actively support strategies</li> </ul>	۲	C	C	C	Ċ.	
c. The most important community leaders are members of the Coalition and work on Coalition committees and activities	æ	C	C	C	Ċ	
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> 8. Please indicate the degree to which each statement below describes the role of the community leadership (not Coalition staff) in the Coalition. The Community Leader Members of the Coalition ...

	Not at All True	Somewhat True	Always True	
a. Take responsibility for coordinating the Coalition	C	0	O	
<ul> <li>b. Sets the agenda for Coalition meetings</li> </ul>	œ	0	0	
c. Keeps Coalition members accountable to tasks	¢	Ċ.	G	
d. Promotes cohesiveness and team spirit	G	C C	С	
e. Creates an environment where opinions can be voiced	G	C	¢	
f. Are recognized leaders in the larger community on issues related to substance abuse prevention and related issues	e	c	Ċ.	
g. Are very involved in regional, state or national prevention organizations or Coalitions	œ	C	Ċ	
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you	Ve would like to understand the effectiveness of either agree or disagree with each of the follo	wing statements describ	ping how your Coalition ma	ate the degree to which akes decisions. If you	
hav	e trouble deciding, please select the answer the	nat describes your opinin	on <b>most</b> of the time.		
		Never	Sometimes	Always	
	a.The Coalition makes decisions when they are needed	۲	C	0	
	b. The general membership has real decision-making control over the policies and actions of the Coalition	G	Ċ.	0	
	c. Decisions are made by a small group	æ	C	Ċ	
	d. There is a formal process for making decisions (e.g., a voting system)	G	С	Ċ	
	e. Decisions on the allocation of Coalition resources are made in an open and participatory manner	œ.	c	C	
	f. We effectively use the coalition process to plan and make decisions	¢	C	C	
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10. How frequently Coalition?	do conflicts such as major disagreements and tensions among individuals and groups occur in your	
c	Frequently (almost every meeting)	
C	Occasionally (once every three or four meetings)	an an an Arrainn Ar Arthreachan Ar Arrainn an Arrainn
0	Seldom (only once or twice a year)	
¢	Never	
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11. What are the causes of these conflicts	s?			
Please select all that apply	Γ	Different perspectives or philosophies		
	Г	Personality differences		
	Γ	Turf (territorial) battles		
	Г	Issues in the larger community		
	Γ	Arguments over allocation of Coalition resources		
· · · · · · · · · · · · · · · · · · ·	Г	Arguments over amount or burden of work		
	С	Other (Specify)		
[				
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12. Overall,	what has been the impact of these conflicts on the Coalition?	
Ģ	The Coalition is a lot worse off/Conflicts have hurt the Coalition's progress.	
C	The Coalition is somewhat worse off.	
C.	These conflicts have not made a difference.	
C C	The Coalition is somewhat better off because of the conflict. The Coalition is a lot better off/very positive results.	
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13. The following statements cover issues regarding how your Coalition addresses cultural diversity and cultural competence. Please read each statement carefully and select the one response that comes closest to your belief. **With regard to cultural diversity, your Coalition has...** 

	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree				
<ul> <li>a. Coalition Staff that are representative of the demographic and cultural diversity in your community</li> </ul>	٢	0	C	C	C				
<ul> <li>Culturally and language appropriate materials relevant to the target population</li> </ul>	œ	C	C	С	C				
c. Materials examined by diversity experts or target population members	۲	C	C	с	C				
d. Developed a culturally appropriate outreach action plan	۲	C	G	c	C				
<ul> <li>Activities and decision-making processes that are designed to be inclusive</li> </ul>	۲	C	Ċ.	C.	Ċ				
f. Meetings and activities scheduled at times that are convenient and at locations that are accessible to the target population	¢	Ċ	0	С	c				
g. Coalition members that are representative of the demographic and cultural diversity in your community	C	C	Ő	C	C				
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COMET Coalition Online Management and Evaluation To Home Assessme		Planning Implementatio	ONDCP Office of National Drug Control Policy In Evaluation Adm	Return to Prevention Platform
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14. Please indicate "Yes" or "No"	for the following stateme	nts. Does your Coalition	?	
a. Have your own formal p	incess for	Yes	No	
monitoring and tracking C activities and other efforts	oalition	C	Ċ	
b. Have someone on staff Coalition or a member or that assists the Coalition collecting and analyzing d Coalition activities and co indicators	ganization with ata on	େ	c	
c. Use relations with local or others to get assistanc evaluating coalition efforts	e on	G	Ċ	
d. Hold meetings to reflect result of monitoring or eva activities in order to make adjustments in implement	luation	G	o	
	<< <u>B</u>	ack Next >>		
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15. We would like your assessment of the extent to Coalition has	o which your C	oalition has ac	complished eac	ch of the follow	ving. <b>Your</b>	
	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree	
<ul> <li>a. Established a reputation for 'being able to get things done' related to the area of substance abuse prevention</li> </ul>	C ,	C	С	C	۲	
<ul> <li>Adopted an entrepreneurial spirit in seeking additional support</li> </ul>	Ċ	C	C	۲	0	
<ul> <li>c. Established permanent staff positions in your organization</li> </ul>	Ċ	Ċ	œ	C	Ċ	
d. A mature and stable lead organization for example, or has all functions, (e.g. 501[c]3 non-profit status) to operate independently non profit	C	œ	C	C	C	
e. The coalitions aligned the DFC goals and priorities well with past work done by the Coalition	۲	Ċ.	C	C	C.	
f. A developmental plan for continued leadership	۴	C	0	C	Ċ	
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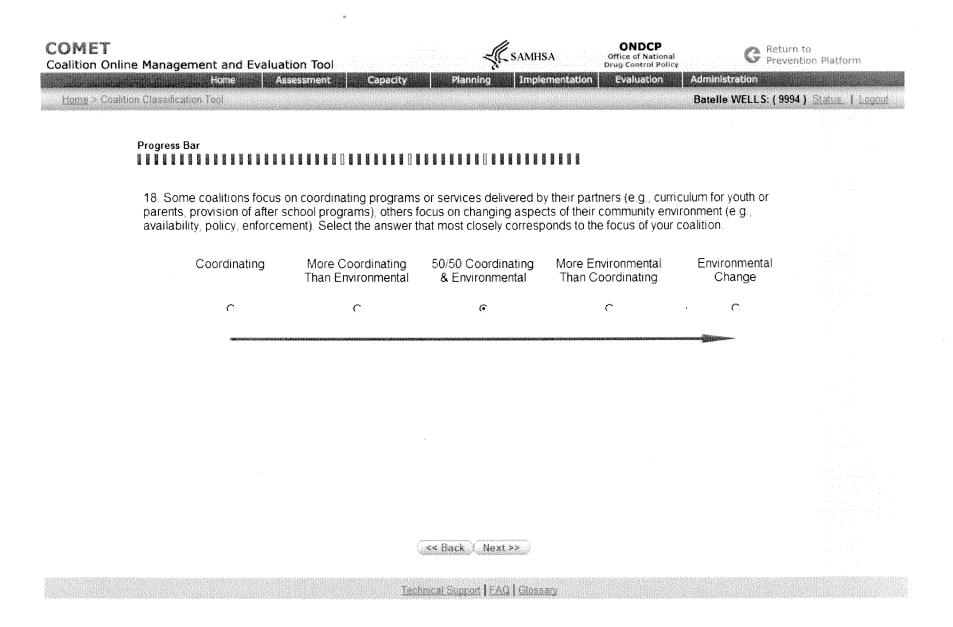
16. Do you think your Coalition will be able to sustain itself in your community for the next ten years?

- C Yes
- C No
- Maybe or Do Not Know

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17. Why don't you think your Coalition will be	able to sus	tain itself in your community	for the next ten years?	
Please select all that apply.		Changes in circumstance	s, staff, and resources	
	Г	DFC is no longer a good	"fit" for our community	
		Desired outcomes were r	not achieved	
		Changes in population, pl need for DFC	lace, or policy of interest re	educed the
		Funding and resources ar	re not available to continue	
	Г	Other		
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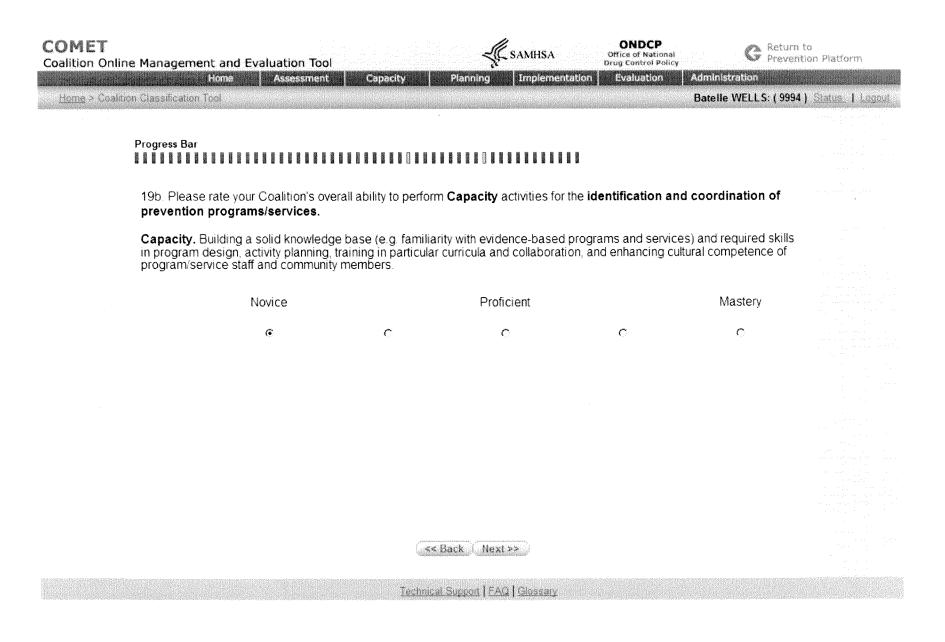
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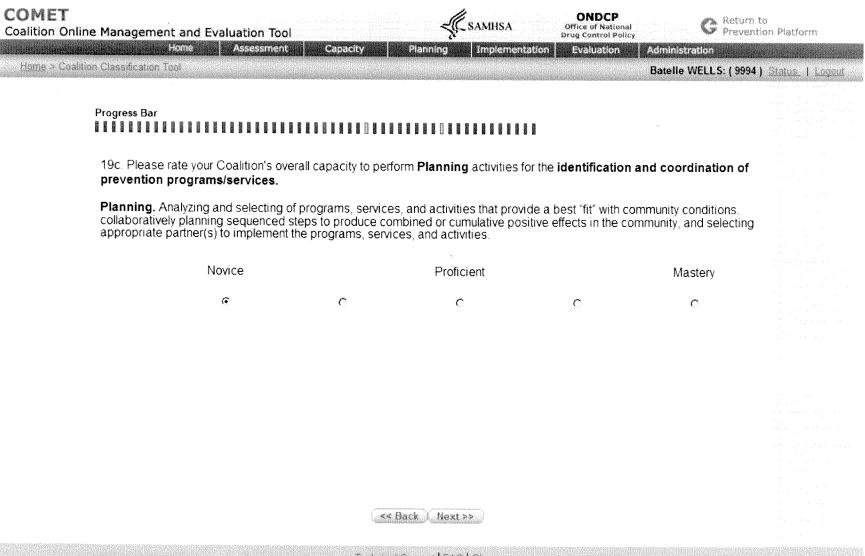


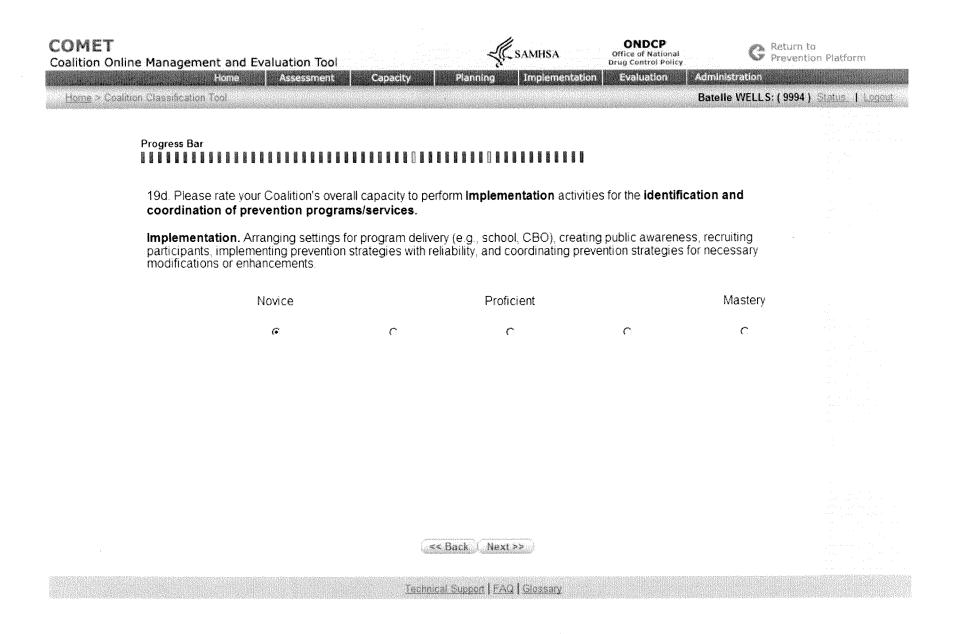
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5	SECTION II: COORDINATION OF PR	REVENTION PR	OGRAMS/SERVICES			
c	n the following series of questions, we activities related to the <b>identification a</b> data and lists of evidence-based progra and services to be delivered by its part services across the community and eva	ams and service ners. A coalition	s to identify and coordinate then aligns and coordinate	e an array of "best fi	it" prevention programs	
F	Response categories will be:					
	Novice		Proficient		Mastery	
	G	¢	ø	Æ	Ģ	
	<b>Novice</b> indicates that your Coalition is assistance from others.	still learning how	to perform its coordinating	functions and coul	ld therefore benefit from	
F	Proficient indicates that your Coalition	is competent in	performing its coordinating	g functions.		
1 C	Mastery indicates that your Coalition is others in performing their coordinating t	s at such an expe functions.	rt level of performance tha	t you could train or l	be of assistance to	
1	f you have trouble deciding, choose th	ne answer that m	ost closely reflects your a	ssessment of your	Coalition.	

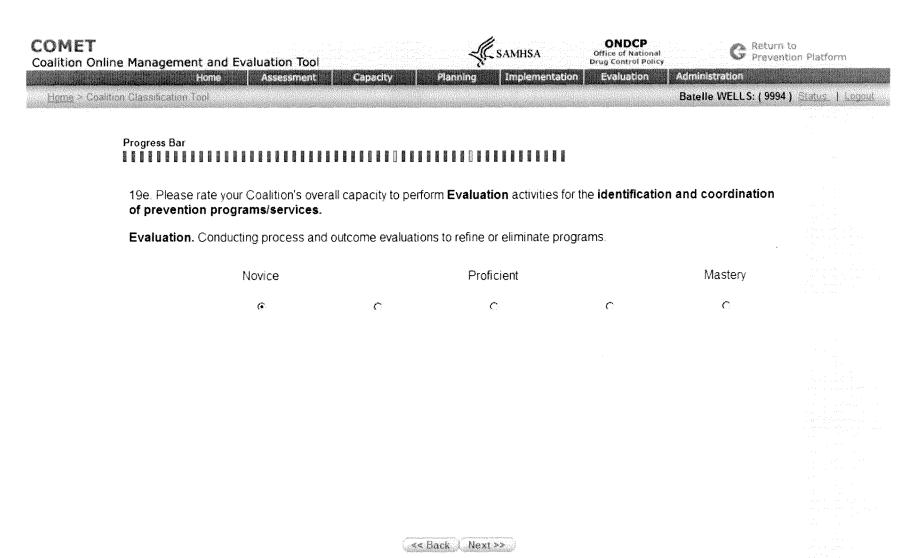
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19a. Please coordinatio	rate your Coalition's ove on of prevention progra	erall capacity to per ams/services.	form Assessment activiti	es for the <b>identifica</b>	tion and	
Assessme judging gap	nt. Compiling prevalence s in or overlaps across p	and risk and prote rograms, and deve	ctive factor data, prioritizi loping a framework or mo	ng needs by magniti del of change.	ude or health burden,	
	Novice		Proficient		Mastery	
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19f. Please rate your Coalition's overall capacity to perform **Planning for sustainability** activities for the **identification and** coordination of prevention programs/services.

**Planning for sustainability.** "Institutionalization" or incorporation of an evidence-based program as part of ongoing organizational operations in your community.

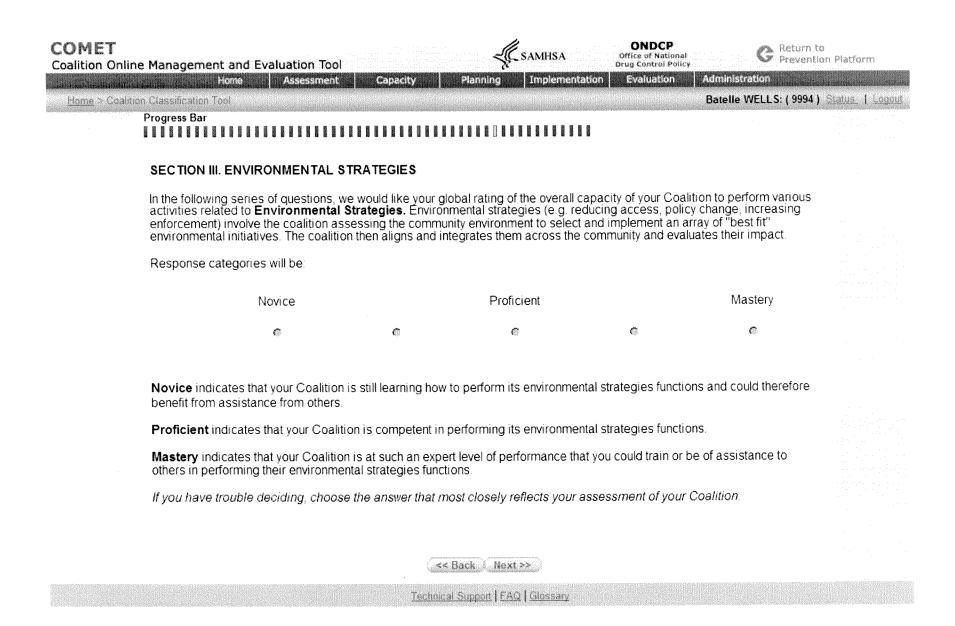
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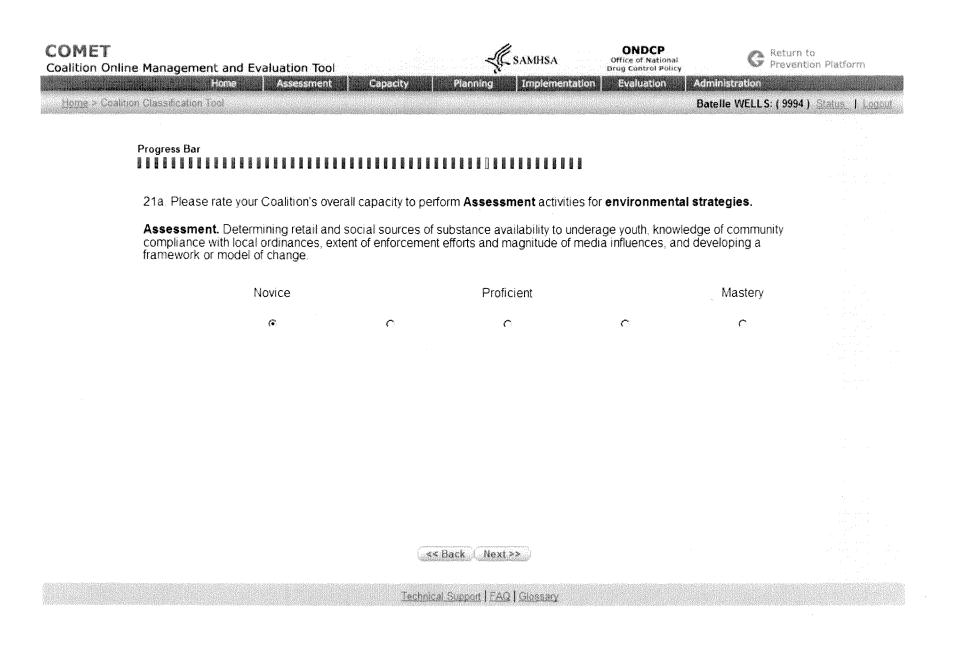
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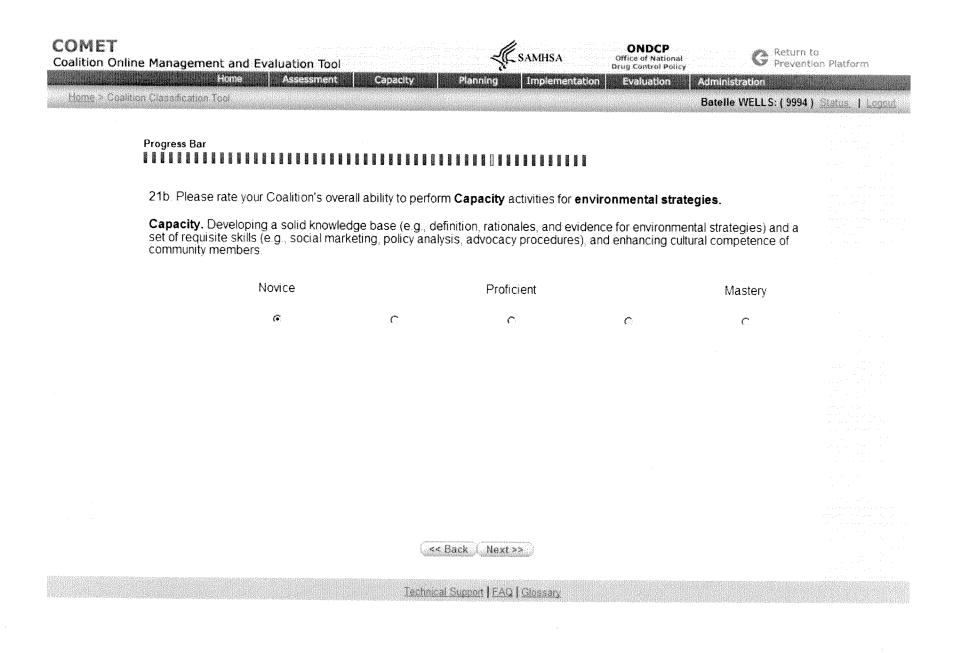
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	20. Please choose one response for each of the l	ulowing stater	nenis lo charac	lienze your coa	uluon. Tour C	oanuon nas	
		Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree	
	a. Identified specific strategies and activities to reach its goals	G	Ċ.	C.	C	C	
	<ul> <li>b. Created a realistic timeline for completing activities</li> </ul>	° C	C	Ċ	C	C	
	c.Identified responsible person(s)/ agencies for each activity	(C)	C	Ċ.	ſ	Ċ.	
	d. Developed a strategy to recruit participants for activities or events	¢	c	Ô	Ċ	C	
	<ul> <li>Developed a budget that outlines the funding required for each coalition related activity, training, or event</li> </ul>	(î	c	С	Ċ,	C	
	f. Identified other resources needed for each activity	٩	C	Ô	Ç	Ċ.	
	g. Planned to use primarily evidence- based strategies	G	Ċ	C	C	Ċ	
	i. Plans to evaluate strategies and activities	¢	C	С	C	Ċ.	

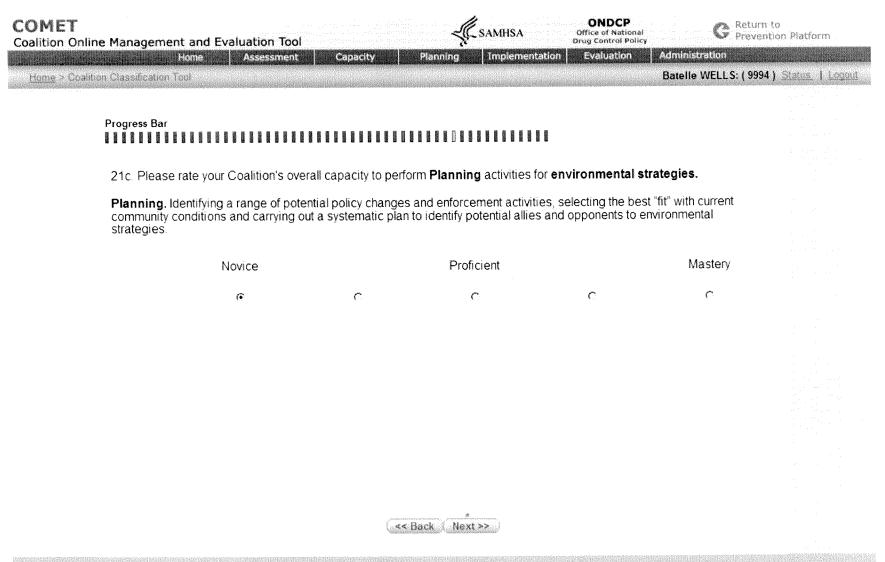
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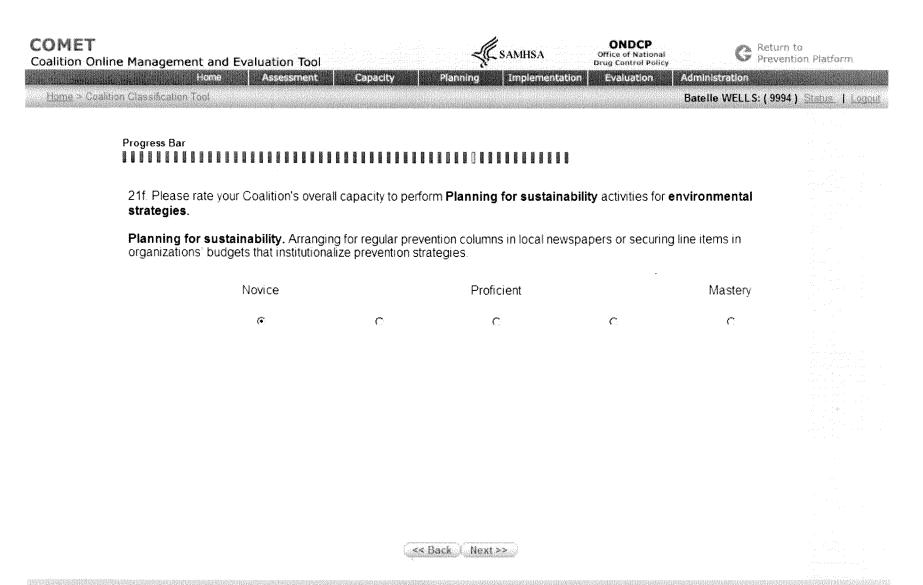
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	21d. Please ra	ate your Coalition's ove	rall capacity to perfe	orm <b>Implementation</b> acti	vities for <b>environm</b>	ental strategies.	
	Implementati sustained "car	on. Develop experienc mpaign" which produce	e in carrying out a s d policy change or i	equenced social marketil ncreased enforcement.	ng campaign or suc	cess in mounting a	
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	21e. Please rate your Coalition's				nmental strategi	85.
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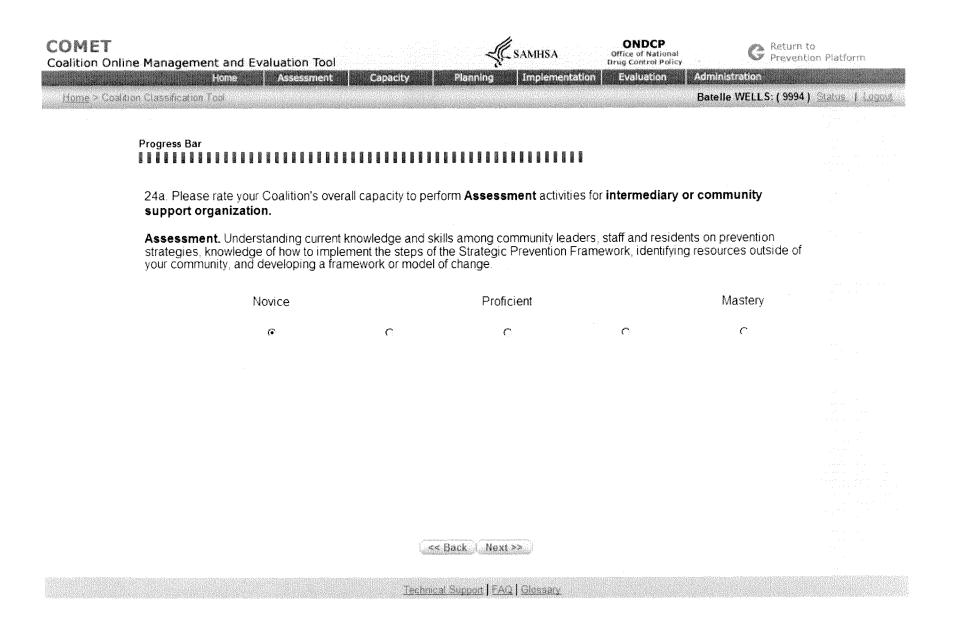


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22. Please indicate how much you agree or disa	igree with each	of the following	statements abo	out your Coall	tion.	
			4.4		<b>C</b> , 1	
	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree	
<ul> <li>a. Our members are just learning the importance of environmental strategies</li> </ul>	۲	C	Ċ	C	Ċ	
<ul> <li>b. We have had past success implementing policy and other environmental strategies</li> </ul>	۲	C,	0	C	c	
c. The majority of our members are						
supportive of the Coalition pursuing environmental strategies	æ	C	C	C	C	
d. The majority of our members participate in implementing environmental strategies	C	С	Ċ	C	Ċ	
e. Our Coalition does not have sufficient ability to advocate for policy changes	G.	Ċ	Ċ	Ċ	Ċ	
<ol> <li>f. Our Coalition does not currently have the ability to implement an effective media campaign</li> </ol>	œ	G	0	¢	C	
g. We have identified the policy and environmental changes relevant to our community	G	¢	C	C	C	
h. We have the appropriate members to launch the needed environmental strategies	¢	¢	c	C	C	
<ul> <li>We belong to other Coalitions and networks in order to have a larger impact on policy and environmental</li> </ul>	œ	Ċ	C	c	C	
strategies						

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	and services or	advocating f	s focus, some coalitions a or an environmental / poli convening, incubating, tr	act <i>directly</i> in the commu icy change). Other coalitic aining, or technical assist	nity (e.g., coordinating ons act <i>indirectly,</i> by b	uilding the capacity of	
	Coc	ordinates	More Coordination	50/50 Coordinating & Capacity Building	More Capacity Building	Builds Capacity	
		(•	0	C	C	<b>C</b>	
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	SECTION IV:	INTERMEDIARY OR	COMMUNITY SUF	PORT ORGANIZATION			
	<ul> <li>activities relate</li> <li>community sup</li> <li>organizations.</li> </ul>	ed to <b>intermediary or</b> port organizations." The They assess training a	community suppo nese coalitions act r and technical assista	obal rating of the overall c ort organization. Some of mainly indirectly in the con ance needs and resource es and evaluate impact o	coalitions evolve into "i nmunity by building the s, build capacity where	ntermediary or capacity of other e needed, develop a	
	Response cate	egories will be:					
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		tes that your Coalition fit from assistance fro		to perform its intermediar	y organization functior	is and could	
	Proficient indi	icates that your Coaliti	on is competent in p	performing its intermediar	y organization function	IS.	
		ates that your Coalition rming their intermedia		rt level of performance tha tions.	t you could train or be	of assistance to	
	lf you have tro	uble deciding, choose	e the answer that mo	ost closely reflects your a	ssessment of your Co	palition.	
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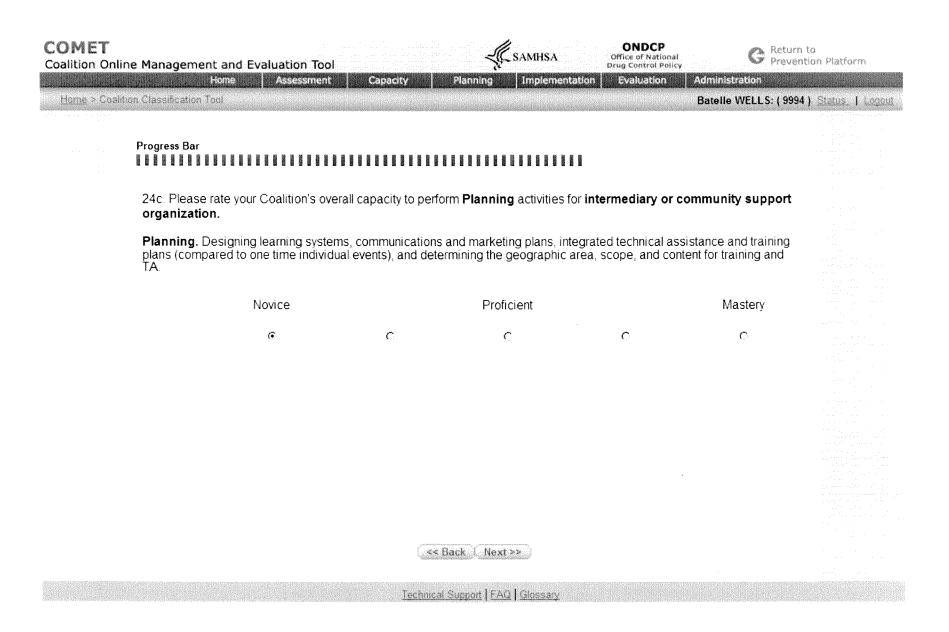
24b. Please rate your Coalition's overall ability to perform **Capacity** activities for **intermediary or community support** organization.

**Capacity.** The capacity of other organizations, community leaders, and residents by recruiting highly skilled staff and consultants, developing the capacity building skills of coalition staff in skills such as training, consultation, and communication, development of educational materials, and enhancing cultural competence of organization and community members.

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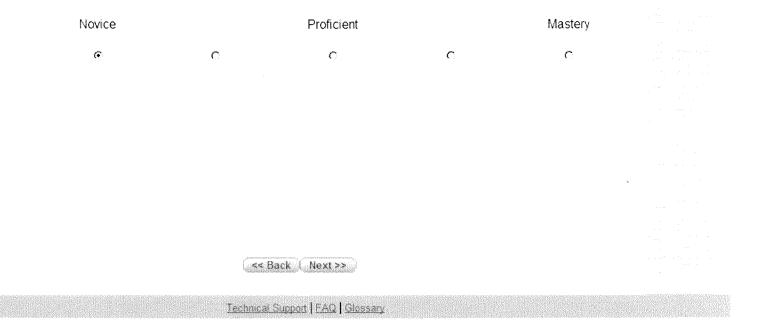
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24d. Please rate your Coalition's overall capacity to perform **Implementation** activities for **intermediary or community support organization**.

**Implementation.** Advertising, recruiting, and conducting series of workshops, developing resource centers or web sites for the distribution of information, and brokering resources from state and national resources.



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24e. Please rate your Coalition's overall capacity to perform **Evaluation** activities for **intermediary or community support** organization.

**Evaluation.** (For example, training, technical assistance/consultation, educational programs, and materials, etc). Monitoring satisfaction and evaluating changes in knowledge, skills, and resources.

Novice		Proficient		Mastery
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	rate your Coalition's over support organization.		rm Planning for sustain	ability activities for i	intermediary or	
Planning fo ongoing ope	or sustainability of capa erations of other commun	city building function ity-based organizat	ns. Securing ongoing functions.	ling or institutionalizi	ng services into the	
	Novice		Proficient		Mastery	
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20. Please	e select all of the following resources your Coalition has available for capacity building.	
<b>অ</b>	Information on evidence-based environmental strategies.	
r-	Staff and consultants who are knowledgeable and skilled in capacity building methods (e.g. adult education, consulting).	
<b>v</b>	Staff and consultants are knowledgeable of evidence-based prevention programs, services, and environmental strategies undertaken by the Coalition.	
<b>I</b>	Ability to produce educational materials.	
Γ	Resources to send Coalition members to workshops, conferences, or to visit other communities.	
r	Ability to distribute materials and other educational resources.	
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SECTION V: SYNERGY AND COLLECTIV	E SELF-EFFICA	CY				
26. What makes Coalitions unique is their po people and organizations. This unique combi you believe synergy is being created in your of statements?	ning power has b	een called syn	ergy. We would	like to know t	ne extent to which	
	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree	
<ul> <li>a. Our Coalition has developed a common language for communication among diverse coalition members</li> </ul>	G	C	Ċ	C	¢	
<ul> <li>b. Our Coalition has developed common goals that are understood and supported by all coalition members</li> </ul>	٦	Ċ	C	C	Ċ	
<ul> <li>c. Our Coalition is better able to carry out its work because of the contributions of diverse coalition members</li> </ul>	¢	C	Ċ	Ċ	C	
d. Our Coalition has clearly communicated how its action will address problems that are important to people in the community	ē	C	C	c	¢	
e. Our Coalition has combined the perspectives, resources and skills of coalition members	G	¢	С	C	C.	
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27. Collective self-efficacy refers to a group's shared belief in its joint capabilities to attain their goals and accomplish desired tasks. We are interested in your assessment of the collective self-efficacy of the Coalition. How much do you agree or disagree with each of the following statements?

a. Our Coalition has a sufficient combination of skills within its	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree
membership to achieve the Coalition's goals	۲	Ċ	C	Ċ.	С
<ul> <li>Dur Coalition can work together as a group and take collective action to achieve the Coalition's goals</li> </ul>	۲	C	O	Ċ.	Ċ
c. Whenever our Coalition has to move forward towards a goal, almost everybody is willing to join in and to do their share of the work	¢	0	o	C	C
d. Our Coalition has the support of other organizations and influential community leaders	œ	0	C	Ċ	C
e. Our Coalition participates in larger Coalitions and groups that can effect changes at a "higher" level (e.g., state)	6	С	¢	С	C
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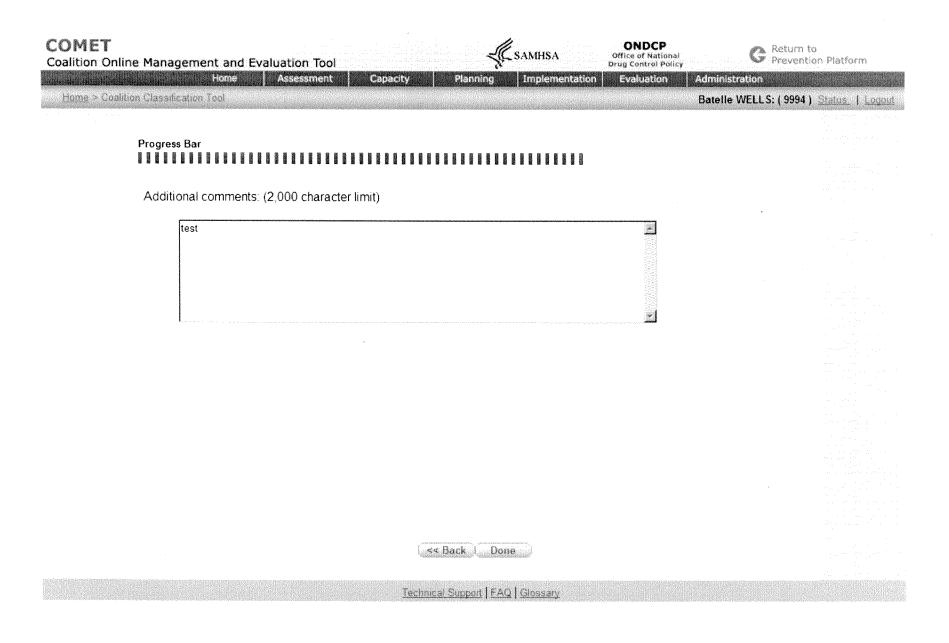
Coalitions develop as they increase their mastery of key functions needed to prevent substance abuse. Key functions include: coalition development and management, coordinating preventing programs /services, implementing environmental strategies, and serving as an intermediary support organization to build the capacity of other organizations to do their part in preventing substance abuse. Coalition development also entails mastery of capacities needed to perform each of the five steps of SAMHSA's Strategic Prevention Framework: conduct assessments, mobilize and/or build capacity, develop a comprehensive plan, implement strategies, and evaluate and plan for sustainability.

28. For the work you need to do in order to be a successful coalition, how would you rate your coalition's capacity to perform the key functions presented above?

- My Coalition is learning how to perform most of these key functions.
- My Coalition is achieving proficiency (competency) in performing most of the key functions to prevent substance abuse, though some we may be learning or have mastery (expertise).
- My Coalition has achieved mastery (expertise) in performing most of the key functions needed to prevent substance abuse, however we could not sustain our coalition sufficiently without DFC funding.
- C My Coalition has achieved mastery in most of the functions we perform in the community. The capacities are sustainable and institutionalized (i.e., they can be supported without DFC funding and the capacities and mission are shared among many organizations).

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