



DEPARTMENT OF HEALTH & HUMAN SERVICES

Public Health Service  
Centers for Disease Control and Prevention  
National Center for Health Statistics  
3311 Toledo Road

Hyattsville, Maryland

**NAMCS  
Endorsing Organizations**

20782

Month Day, 2014

American Academy of  
Ambulatory Care Nursing

American Academy  
of Dermatology

American Academy of  
Family Physicians

American Academy of  
Neurology

American Academy  
of Ophthalmology

American Academy of  
Orthopaedic Surgeons

American Academy of  
Otolaryngology - Head  
and Neck Surgery

American Academy  
of Pediatrics

American Academy of  
Physical Medicine and  
Rehabilitation

American College  
of Cardiology

American Congress of  
Obstetricians and  
Gynecologists

American College  
of Physicians

American College of  
Preventive Medicine

American College  
of Surgeons

American Osteopathic  
Association

American Psychiatric  
Association

American Society of  
Clinical Oncology

American Society of  
Plastic Surgeons

American Urological  
Association

Association of American  
Medical Colleges

National Association of  
Community Health Centers

John Doe, MD  
Position (if provided, i.e. Director, Chief, etc.)  
Practice Name (if provided)  
5 Smith Street  
Nowhere, NC 99999-1111

Dear Dr. Doe:

You have been randomly selected to participate in a research study conducted by the U.S. Department of Health and Human Services (DHHS) and the National Center for Health Statistics (NCHS) to collect information about physician work environments across many settings. Results from the enclosed research survey will be used to understand the current state of physician practices and key policy issues affecting physicians in the United States.

We are conducting this study as an expansion of the National Ambulatory Medical Care Survey (NAMCS) to include and better understand all settings where physicians are engaged in clinical work. We recognize your time is limited. We request that you please take the time to answer the 35-minute **NAMCS: Physician and Medical Organization Survey** research questionnaire and return it in the enclosed envelope. You are not being asked to provide any patient information for this mail survey.

Data collection for the NAMCS is authorized under Section 306 of the Public Health Service Act (Title 42, U.S. Code, 242k). We are required to keep your survey data confidential in accordance with Section 308(d) of the Public Health Service Act (42, U.S. Code, 242m(d)) and the Confidential Information Protection and Statistical Efficiency Act (Title 5 of PL 107-347). This information will be used for statistical purposes only. Also, we intend to do additional health care research by linking your responses from this survey to available administrative medical information and other related records. The NCHS Ethics Review Board has approved this survey.

We look forward to receiving your completed survey on this important public health issue. Participation is voluntary. If you choose not to participate, please answer Questions 1, 2, and 7 on the form and return it to us in the enclosed envelope.

We have routinely relied on the generosity of physicians like you to provide this much needed information to help policymakers, health services researchers, and medical associations understand the current issues with health care delivery in the United States. If you have any questions regarding this study, please call the study coordinator at 1-866-966-1473. Additional information on the survey may be obtained by visiting the NAMCS participant Web site at [www.cdc.gov/namcs](http://www.cdc.gov/namcs).

Thank you for your valuable assistance with this worthy study.

Sincerely,

Charles J. Rothwell  
Director  
National Center for Health Statistics

Attachment 4 - NAMCS Physician Feasibility Study Letters/ 2<sup>nd</sup> Mailing Letter G1: 12- page, Combined questionnaire



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American Academy of Dermatology

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Position (if provided, i.e. Director, Chief, etc.)

American Academy of Family Physicians

Practice Name (if provided)  
5 Smith Street

American Academy of Neurology

Nowhere, NC 99999-1111

American Academy of Ophthalmology

Dear Dr. Doe:

American Academy of Orthopaedic Surgeons

About four weeks ago, I sent you a 35- minute questionnaire entitled the **NAMCS: Physician and Medical Organization Survey** about the current state of physician practices and key policy issues affecting physicians in the United States. As of the date of this letter, we have not received your survey.

American Academy of Otolaryngology - Head and Neck Surgery

American Academy of Pediatrics

I am writing again because of the importance of your participation to us. Although the survey was sent to other physicians, the value of this study is dependent upon obtaining a good representation of physicians' unique insights and experiences. The data you provide are invaluable to better understand all settings where physicians are engaged in clinical work.

American Academy of Physical Medicine and Rehabilitation

American College of Cardiology

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American Congress of Obstetricians and Gynecologists

American College of Physicians

American College of Preventive Medicine

If you are no longer in practice or do not spend time in clinical work, please answer Questions 1, 2, and 7 on the form and return it in the envelope provided.

American College of Surgeons

Whether you have already mailed a completed survey, are planning to complete the survey, or decided not to participate, we want to thank you very much for your time, effort, and contribution to this important study. If you have any questions or comments regarding this study, please do not hesitate to contact the study coordinator at 1-866-966-1473.

American Osteopathic Association

American Psychiatric Association

Sincerely,

American Society of Clinical Oncology

American Society of Plastic Surgeons

American Urological Association

Charles J. Rothwell  
Director  
National Center for Health Statistics

Association of American Medical Colleges

National Association of Community Health Centers



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American College  
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American Psychiatric  
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American Society of  
Clinical Oncology

American Society of  
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Association of American  
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Month Day, 2014

John Doe, MD  
Position (if provided, i.e. Director, Chief, etc.)  
Practice Name (if provided)  
5 Smith Street  
Nowhere, NC 99999-1111

Dear Dr. Doe:

We have been trying to reach you about an important research study about the current state of physician practices and key policy issues affecting physicians in the United States. Results from the enclosed 35-minute questionnaire will be used to better understand all settings where physicians are engaged in clinical work. We are conducting this as a special expanded **Physician and Medical Organization Survey** to the National Ambulatory Medical Care Survey (NAMCS) which routinely collects information about office-based physicians. However, this study collects data from all locations where physicians are engaged in clinical work. You are not being asked to provide any patient information for this mail survey and participation is voluntary. All information will be used for statistical purposes only. Also, we intend to do additional health care research by linking your responses to this survey to available administrative medical information and other related records.

This research study is drawing to a close, and one of our concerns is that those physicians who have not responded to the survey may have different experiences from those who have returned surveys. In order to make statistically valid conclusions from this research study, we need to hear from all types of physicians. I urge you to complete the survey and return it in the postage-paid envelope. If you are no longer in practice or do not spend time in clinical work, please answer Questions 1, 2, and 7 on the form and return it in the envelope provided.

Whether you have already mailed a completed survey, are planning to complete the survey, or decided not to participate, we want to thank you very much for your time, effort, and contribution to this important study. If you have any questions or comments regarding this study, please do not hesitate to contact the study coordinator at 1-866-966-1473.

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Charles J. Rothwell  
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Dear Dr. Doe:

American Academy  
of Ophthalmology

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American Academy of  
Orthopaedic Surgeons

American Academy of  
Otolaryngology - Head  
and Neck Surgery

We are conducting this study as an expansion of the National Ambulatory Medical Care Survey (NAMCS) to include and better understand all settings where physicians are engaged in clinical work. We recognize your time is limited. We request that you please take the time to answer the 20-minute **NAMCS: Physician Survey** research questionnaire and return it in the envelope provided.

American Academy  
of Pediatrics

American Academy of  
Physical Medicine and  
Rehabilitation

Additionally we included the **NAMCS: Medical Organization Survey**. Please pass the 15-minute survey on to the person you think is best suited to answer questions about your medical organization that employs you at the location you spend the most time engaged in clinical work. The person best suited to answer questions about the medical organization may be you. We request that this person completes the research questionnaire and returns it in the envelope provided.

American College  
of Cardiology

American Congress of  
Obstetricians and  
Gynecologists

Data collection for the NAMCS is authorized under Section 306 of the Public Health Service Act (Title 42, U.S. Code, 242k). We are required to keep all survey data confidential in accordance with Section 308(d) of the Public Health Service Act (42, U.S. Code, 242m(d)) and the Confidential Information Protection and Statistical Efficiency Act (Title 5 of PL 107-347). This information will be used for statistical purposes only. Also, we intend to do additional health care research by linking your responses from this survey to available administrative medical information and other related records. The NCHS Ethics Review Board has approved this survey.

American College  
of Physicians

American College of  
Preventive Medicine

American College  
of Surgeons

American Osteopathic  
Association

We look forward to receiving your completed surveys on this important public health issue. Participation is voluntary. If you choose not to participate, please answer Questions 1, 2, and 7 on the Physician form and return it to us in the enclosed envelope. We have routinely relied on the generosity of physicians like you to provide this much needed information to help policymakers, health services researchers, and medical associations understand the current issues with health care delivery in the United States. If you have any questions regarding this study, please call the study coordinator at 1-866-966-1473. Additional information on the survey may be obtained at [www.cdc.gov/namcs](http://www.cdc.gov/namcs).

American Psychiatric  
Association

American Society of  
Clinical Oncology

American Society of  
Plastic Surgeons

American Urological  
Association

Thank you for your valuable assistance with this worthy study.

Association of American  
Medical Colleges

Sincerely,

National Association of  
Community Health Centers

Charles J. Rothwell  
Director  
National Center for Health Statistics

Attachment 4 - NAMCS Physician Feasibility Study Letters/ 2<sup>nd</sup> Mailing Letter G2: 8 and 4 page, Physician chooses MOS respondent –Neither received



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John Doe, MD

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Position (if provided, i.e. Director, Chief, etc.)

American Academy of  
Family Physicians

Practice Name (if provided)

5 Smith Street

American Academy of  
Neurology

Nowhere, NC 99999-1111

American Academy  
of Ophthalmology

Dear Dr. Doe:

American Academy of  
Orthopaedic Surgeons

About four weeks ago, I sent you two surveys: **NAMCS: Physician Survey** and **NAMCS: Medical Organization Survey**. These surveys are about the current state of physician practices and key policy issues affecting physicians in the United States. As of the date of this letter, we have not received both of your surveys.

American Academy of  
Otolaryngology - Head  
and Neck Surgery

I am writing again because of the importance of your participation to us. Although the survey was sent to other physicians, the value of this study is dependent upon obtaining a good representation of physicians' unique insights and experiences. The data you provide are invaluable to better understand all settings where physicians are engaged in clinical work.

American Academy  
of Pediatrics

American Academy of  
Physical Medicine and  
Rehabilitation

Please complete the 20- minute **NAMCS: Physician Survey** and return it in the envelope provided. Please pass the 15-minute **NAMCS: Medical Organization Survey** on to the person you think is best suited to answer questions about your medical organization that employs you at the location you spend the most time engaged in clinical work. This person who is best suited to answer questions about the medical organization may be you. We request that this person completes the research questionnaire and returns it in the envelope provided.

American College  
of Cardiology

American Congress of  
Obstetricians and  
Gynecologists

We are required to keep your survey data confidential in accordance with Section 308(d) of the Public Health Service Act (42, U.S. Code, 242m(d)) and the Confidential Information Protection and Statistical Efficiency Act (Title 5 of PL 107-347). All information will be used for statistical purposes only. Also, we intend to do additional health care research by linking your responses to this survey to available administrative medical information and other related records. Although we hope that you will take part in the study, your participation is voluntary.-

American College  
of Physicians

American College of  
Preventive Medicine

American College  
of Surgeons

If you choose not to participate, please answer Questions 1, 2, and 7 on the physician form and return it to us in the enclosed envelope.

American Osteopathic  
Association

American Psychiatric  
Association

Whether you have already mailed a completed survey, are planning to complete the survey, or decided not to participate, we want to thank you very much for your time, effort, and contribution to this important study. If you have any questions or comments regarding this study, please do not hesitate to contact the study coordinator at 1-866-966-1473.

American Society of  
Clinical Oncology

Sincerely,

American Society of  
Plastic Surgeons

American Urological  
Association

Charles J. Rothwell  
Director  
National Center for Health Statistics

Association of American  
Medical Colleges

National Association of  
Community Health Centers

**Attachment 4 - NAMCS Physician Feasibility Study Letters/ 3rd Mailing Letter G2: 8 and 4 page, Physician chooses MOS respondent –Neither received**



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Month Day, 2014

American Academy of  
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John Doe, MD

American Academy  
of Dermatology

Position (if provided, i.e. Director, Chief, etc.)

American Academy of  
Family Physicians

Practice Name (if provided)

American Academy of  
Neurology

5 Smith Street

Nowhere, NC 99999-1111

American Academy  
of Ophthalmology

Dear Dr. Doe:

American Academy of  
Orthopaedic Surgeons

We have been trying to reach you about an important research study about the current state of physician practices and key policy issues affecting physicians in the United States. Results from the two enclosed questionnaires (**NAMCS: Physician Survey** and **NAMCS: Medical Organization Survey**) will be used to better understand all settings where physicians are engaged in clinical work. We are conducting this as a special expanded "Physician Survey" and "Medical Organization Survey" to the National Ambulatory Medical Care Survey (NAMCS) which routinely collects information about office-based physicians. However, this study collects data from all locations where physicians are engaged in clinical work. You are not being asked to provide any patient information for this mail survey and participation is voluntary. All information will be used for statistical purposes only. Also, we intend to do additional health care research by linking your responses to this survey to available administrative medical information and other related records..

American Academy of  
Otolaryngology - Head  
and Neck Surgery

American Academy  
of Pediatrics

American Academy of  
Physical Medicine and  
Rehabilitation

American College  
of Cardiology

This research study is drawing to a close, and one of our concerns is that those physicians who have not responded to the survey may have different experiences from those who have returned surveys. In order to make statistically valid conclusions from this research study, we need to hear from all types of physicians. I urge you to complete the 20-minute physician survey and return it in the postage-paid envelope. If you are no longer in practice or do not spend time in clinical work, please answer Questions 1, 2, and 7 on the form and return it in the envelope provided. Please pass the 15-minute medical organization survey on to the person you think is best suited to answer questions about your medical organization that employs you at the location you spend the most time engaged in clinical work. This person may be you. Either way we request that this person completes the research questionnaire and returns it in the envelope.

American Congress of  
Obstetricians and  
Gynecologists

American College  
of Physicians

American College of  
Preventive Medicine

American College  
of Surgeons

American Osteopathic  
Association

Whether you have already mailed a completed survey, are planning to complete the survey, or decided not to participate, we want to thank you very much for your time, effort, and contribution to this important study. If you have any questions or comments regarding this study, please do not hesitate to contact the study coordinator at 1-866-966-1473.

American Psychiatric  
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Sincerely,

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American Urological  
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Charles J. Rothwell

Association of American  
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Director

National Center for Health Statistics

National Association of  
Community Health Centers

Attachment 4 - NAMCS Physician Feasibility Study Letters/ 2<sup>nd</sup> Mailing Letter G2: 8 and 4 page, Physician chooses MOS respondent: Organization not received



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Neurology

Nowhere, NC 99999-1111

American Academy  
of Ophthalmology

Dear Dr. Doe:

American Academy of  
Orthopaedic Surgeons

About four weeks ago, I sent you two surveys about the current state of physician practices and key policy issues affecting physicians in the United States. As of the date of this letter, we have not received the **NAMCS Medical Organization Survey**.

American Academy of  
Otolaryngology - Head  
and Neck Surgery

I am writing again because of the importance of your participation to us. Although the survey was sent to other physicians, the value of this study is dependent upon obtaining a good representation of physicians' unique insights and experiences. The data you provide are invaluable to better understand all settings where physicians are engaged in clinical work.

American Academy  
of Pediatrics

American Academy of  
Physical Medicine and  
Rehabilitation

Please pass the 15-minute **NAMCS: Medical Organization Survey** on to the person you think is best suited to answer questions about your medical organization that employs you at the location you spend the most time engaged in clinical work. This person may be you. We request that this person completes the research questionnaire and returns it in the envelope provided.

American College  
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American Congress of  
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American College  
of Physicians

American College of  
Preventive Medicine

American College  
of Surgeons

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American Osteopathic  
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American Society of  
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Charles J. Rothwell

American Urological  
Association

Director

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National Center for Health Statistics

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**Attachment 4 - NAMCS Physician Feasibility Study Letters/3rd Mailing Letter G2: 8 and 4 page, Physician chooses MOS respondent – Organization not received**



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5 Smith Street

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American Academy  
of Ophthalmology

Dear Dr. Doe:

American Academy of  
Orthopaedic Surgeons

We have been trying to reach you about an important research study about the current state of physician practices and key policy issues affecting physicians in the United States. Results from the enclosed questionnaire (**NAMCS: Medical Organization Survey**) will be used to better understand all settings where physicians are engaged in clinical work. We are conducting this as a special expanded "Medical Organization Survey" to the National Ambulatory Medical Care Survey (NAMCS) which routinely collects information about office-based physicians. However, this study collects data from all locations where physicians are engaged in clinical work. You are not being asked to provide any patient information for this mail survey and participation is voluntary. All information will be used for statistical purposes only. Also, we intend to do additional health care research by linking your responses to this survey to available administrative medical information and other related records..

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**Attachment 4 - NAMCS Physician Feasibility Study Letters/2<sup>nd</sup> Mailing Letter G2: 8 and 4 page, Physician chooses MOS respondent - Physician not received**



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American Academy  
of Ophthalmology

Dear Dr. Doe:

American Academy of  
Orthopaedic Surgeons

About four weeks ago, I sent you a 20-minute research questionnaire entitled "NAMCS: Physician Survey" about the current state of physician practices and key policy issues affecting physicians in the United States. As of the date of this letter, we have not received your survey.

American Academy of  
Otolaryngology - Head  
and Neck Surgery

I am writing again because of the importance of your participation to us. Although the survey was sent to other physicians, the value of this study is dependent upon obtaining a good representation of physicians' unique insights and experiences. The data you provide are invaluable to better understand all settings where physicians are engaged in clinical work.

American Academy  
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American Academy of  
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American College  
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American Congress of  
Obstetricians and  
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If you are no longer in practice or do not spend time in clinical work, please answer Questions 1, 2, and 7 on the physician form and return it in the envelope provided.

American College  
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American College of  
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Attachment 4 - NAMCS Physician Feasibility Study Letters/3rd Mailing Letter G2: 8 and 4 page, Physician chooses MOS respondent – Physician not received



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American Congress of  
Obstetricians and  
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American College  
of Physicians

This research study is drawing to a close, and one of our concerns is that those physicians who have not responded to the survey may have different experiences from those who have returned surveys. In order to make statistically valid conclusions from this research study, we need to hear from all types of physicians. I urge you to complete the 20-minute physician survey and return it in the postage-paid envelope. If you are no longer in practice or do not spend time in clinical work, please answer Questions 1, 2, and 7 on the form and return it in the envelope provided.

American College of  
Preventive Medicine

American College  
of Surgeons

Whether you have already mailed a completed survey, are planning to complete the survey, or decided not to participate, we want to thank you very much for your time, effort, and contribution to this important study. If you have any questions or comments regarding this study, please do not hesitate to contact the study coordinator at 1-866-966-1473.

American Osteopathic  
Association

Sincerely,

American Psychiatric  
Association

American Society of  
Clinical Oncology

Charles J. Rothwell

American Society of  
Plastic Surgeons

Director

American Urological  
Association

National Center for Health Statistics

Association of American  
Medical Colleges

National Association of  
Community Health Centers



DEPARTMENT OF HEALTH & HUMAN SERVICES

Public Health Service  
Centers for Disease Control and Prevention  
National Center for Health Statistics  
3311 Toledo Road  
Hyattsville, Maryland

**NAMCS**  
**Endorsing Organizations**

20782

American Academy of Ambulatory Care Nursing

Month Day, 2014

American Academy of Dermatology

John Doe, MD  
Position (if provided, i.e. Director, Chief, etc.)

American Academy of Family Physicians

Practice Name (if provided)  
5 Smith Street

American Academy of Neurology

Nowhere, NC 99999-1111

American Academy of Ophthalmology

Dear Dr. Doe:

American Academy of Orthopaedic Surgeons

You have been randomly selected to participate in a brief research study conducted by the U.S. Department of Health and Human Services (DHHS) and the National Center for Health Statistics (NCHS) to collect information about physician work environments across many settings. Results from the enclosed survey will be used to understand the current state of physician practices and key policy issues affecting physicians in the United States.

American Academy of Otolaryngology - Head and Neck Surgery

American Academy of Pediatrics

We are conducting this study as an expansion of the National Ambulatory Medical Care Survey (NAMCS) to include and better understand all settings where physicians are engaged in clinical work. We recognize your time is limited. We request that you please take the time to answer this 20-minute **NAMCS: Physician Survey** research questionnaire and return it in the enclosed envelope.

American Academy of Physical Medicine and Rehabilitation

American College of Cardiology

Data collection for the NAMCS is authorized under Section 306 of the Public Health Service Act (Title 42, U.S. Code, 242k). We are required to keep your survey data confidential in accordance with Section 308(d) of the Public Health Service Act (42, U.S. Code, 242m(d)) and the Confidential Information Protection and Statistical Efficiency Act (Title 5 of PL 107-347). This information will be used for statistical purposes only. Also, we intend to do additional health care research by linking your responses from this survey to available administrative medical information and other related records. The NCHS Ethics Review Board has approved this survey.

American Congress of Obstetricians and Gynecologists

American College of Physicians

American College of Preventive Medicine

We look forward to receiving your completed survey on this important public health issue. Participation is voluntary. If you choose not to participate, please answer Questions 1, 2, and 7 on the form and return it to us in the enclosed envelope.

American College of Surgeons

American Osteopathic Association

We have routinely relied on the generosity of physicians like you to provide this much needed information to help policymakers, health services researchers, and medical associations understand the current issues with health care delivery in the United States. If you have any questions regarding this study, please call the study coordinator at 1-866-966-1473. Additional information on the survey may be obtained at [www.cdc.gov/namcs](http://www.cdc.gov/namcs).

American Psychiatric Association

American Society of Clinical Oncology

American Society of Plastic Surgeons

Thank you for your valuable assistance with this worthy study.

American Urological Association

Sincerely,

Association of American Medical Colleges

National Association of Community Health Centers

Charles J. Rothwell  
Director  
National Center for Health Statistics

Attachment 4 - NAMCS Physician Feasibility Study Letters/2<sup>nd</sup> Mailing Letter G3/Control: 8 page, Physician Survey



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Family Physicians

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American Academy of  
Neurology

5 Smith Street

Nowhere, NC 99999-1111

American Academy  
of Ophthalmology

Dear Dr. Doe:

American Academy of  
Orthopaedic Surgeons

About four weeks ago, I sent you a 20-minute research questionnaire entitled **NAMCS: Physician Survey** about the current state of physician practices and key policy issues affecting physicians in the United States. As of the date of this letter, we have not received your survey.

American Academy of  
Otolaryngology - Head  
and Neck Surgery

I am writing again because of the importance of your participation to us. Although the survey was sent to other physicians, the value of this study is dependent upon obtaining a good representation of physicians' unique insights and experiences. The data you provide are invaluable to better understand all settings where physicians are engaged in clinical work.

American Academy  
of Pediatrics

American Academy of  
Physical Medicine and  
Rehabilitation

We are required to keep your survey data confidential in accordance with Section 308(d) of the Public Health Service Act (42, U.S. Code, 242m(d)) and the Confidential Information Protection and Statistical Efficiency Act (Title 5 of PL 107-347). All information will be used for statistical purposes only. Also, we intend to do additional health care research by linking your responses to this survey to available administrative medical information and other related records. Although we hope that you will take part in the study, your participation is voluntary.-

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American College  
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Dear Dr. Doe:

American Academy of  
Orthopaedic Surgeons

We have been trying to reach you about an important research study about the current state of physician practices and key policy issues affecting physicians in the United States. Results from the enclosed questionnaire (**NAMCS: Physician Survey**) will be used to better understand all settings where physicians are engaged in clinical work. We are conducting this as a special expanded "Physician Survey" to the National Ambulatory Medical Care Survey (NAMCS) which routinely collects information about office-based physicians. However, this study collects data from all locations where physicians are engaged in clinical work. You are not being asked to provide any patient information for this mail survey and participation is voluntary. All information will be used for statistical purposes only. Also, we intend to do additional health care research by linking your responses to this survey to available administrative medical information and other related records..

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and Neck Surgery

American Academy  
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Orthopaedic Surgeons

You have been randomly selected to participate in a brief research study conducted by the U.S. Department of Health and Human Services (DHHS) and the National Center for Health Statistics (NCHS) to collect information about settings where physicians work. Results from the enclosed survey will be used to understand the medical organizations where physicians work in the United States.

American Academy of  
Otolaryngology - Head  
and Neck Surgery

We are conducting this study as an expansion of the National Ambulatory Medical Care Survey (NAMCS) to include and better understand all settings where physicians are engaged in clinical work. We recognize your time is limited. We request that you please take the time to answer this 15-minute **NAMCS: Medical Organization Survey** research questionnaire and return it in the enclosed envelope.

American Academy  
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Thank you for your valuable assistance with this worthy study.

Sincerely,

Charles J. Rothwell  
Director  
National Center for Health Statistics



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Month Day, 2014

John Doe, MD  
Position (if provided, i.e. Director, Chief, etc.)  
Practice Name (if provided)  
5 Smith Street  
Nowhere, NC 99999-1111

Dear Dr. Doe:

About four weeks ago, I sent you a 15-minute research questionnaire entitled **NAMCS: Medical Organization Survey** about settings where physicians work. As of the date of this letter, we have not received your survey.

I am writing again because of the importance of your participation to us. Although the survey was sent to other practice administrators, the value of this study is dependent upon obtaining a good representation of unique practice insights and experiences. The data you provide are invaluable to better understand the medical organizations where physicians work in the United States.

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Neurology

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American Academy  
of Ophthalmology

Dear Dr. Doe:

American Academy of  
Orthopaedic Surgeons

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American Academy  
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American Academy of  
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American Congress of  
Obstetricians and  
Gynecologists

American College  
of Physicians

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American College of  
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Sincerely,

American Osteopathic  
Association

American Psychiatric  
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Clinical Oncology

Charles J. Rothwell

Director

National Center for Health Statistics

American Society of  
Plastic Surgeons

American Urological  
Association

Association of American  
Medical Colleges

National Association of  
Community Health Centers



**Attachment 4 - NAMCS Physician Feasibility Study Letters/ Post Card Reminder for all groups:**

Last week, a questionnaire was mailed to you requesting your participation in an important research study to understand the current state of physician practices and key policy issues affecting physicians in the United States.

If you have already returned the questionnaire, let me take this opportunity to thank you for your contribution to this research. If not, please do so today. Your participation in the study is critical to its success and to improving the understanding of key issues affecting physicians in the United States.

If you did not receive the questionnaire, or if you have misplaced it, please call our toll-free number at 1-866-966-1473 and we will be happy to send you another one.

Thank you for your participation.

A handwritten signature in black ink, appearing to read "Charles J. Rothwell". The signature is fluid and cursive, with a large initial "C" and "R".

Charles J. Rothwell  
Director  
National Center for Health Statistics