This document contains the Eligibility Certification Form and checklist for the 2013 Malcolm Baldrige National Quality Award. Before filling out the form, please see *Is Your Organization Eligible?* (http://www.nist.gov/baldrige/enter/eligible.cfm) on our Web site.

The form uses text fields () that expand as you type. To enter text, place your cursor in the field, click to highlight the field, and begin typing. Use the Tab key to navigate to the next field.

In addition to the general eligibility conditions and eligibility category requirements detailed on our Web site (see *Is Your Organization Eligible?* (http://www.nist.gov/baldrige/enter/eligible.cfm), your organization must meet ONE of the criteria listed below to apply for the Baldrige Award. If you have questions, please call (877) 237-9064, option 3.

If using criteria 2, 3, or 4, please fill in the information requested below.

My organization has won the Baldrige Award.	Yes	Your organization is eligible (five-year rule as stated on page 7 is still in effect).	No	Continue with statement 2.
2. Between 2008 and 2012, my organization received the top award from an award program that is a member of the Alliance for Performance Excellence.	Yes	Your organization is eligible. Award program: Year of top award:	No	Continue with statement 3.
3. Between 2008 and 2012, my organization applied for the national Baldrige Award, and the total of the process and results band numbers assigned in the feedback report was 8 or higher.	Yes	Your organization is eligible. Year: Total of band scores:	No	Continue with statement 4.
4. Between 2008 and 2012, my organization applied for the national Baldrige Award and received a site visit.	Yes	Your organization is eligible. Year of site visit:	No	Continue with statement 5.
5. More than 25% of my organization's workforce is located outside the organization's home state.	Yes	Your organization is eligible.	No	Continue with statement 6.
6. There is no Alliance for Performance Excellence award program available for my organization.	Yes	Your organization is eligible.	No	Call 877-237- 9064, option 3.

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2013 Eligibility Certification Form

Page E-1 of 9

Malcolm Baldrige National Quality Award

OMB Clearance #0693-0006 Expiration Date: March 13, 2013

1.	Your Organiza	tion		
	Official name		Headquarter	
	Other name		addres	S
	Prior name	(if changed within the past 5 years)		
2.	Highest-Ranki	ng Official		
	☐ Mr. ☐ Mrs.	☐ Ms. ☐ Dr.		
	Name		Addres	s Same as above
	Job title			
	E-mail			
	Telephone			
	Fax			
3.	Eligibility Cont	tact Point		
		on who can answer inquiries about yo Baldrige Program will be limited to		n. Questions from your organization and the alternate identified below.
	☐ Mr. ☐ Mrs.	☐ Ms. ☐ Dr.		
	Name		Addres	s Same as above
	Job title			
	E-mail			
	Telephone		Overnigh	\Box Same as above (Do not use a P.O. box
	Fax		mailin addres	
4.		bility Contact Point		
		☐ Ms. ☐ Dr.	Г	
	Name		Telephone	
	E mail		Fox	

5. Application History

6.

a.	Has your organiz	zation previou	sly subm	itted an eligibility of	ertification package?	
	☐ Yes. Indicate	the year(s). A	lso indic	ate the organization	n's name at that time, if d	ifferent.
	Year(s)					
	Name(s)					
	□ No					
	☐ Don't know					
b.	Has your organiz	zation ever rec	eived the	e Malcolm Baldrige	National Quality Award	?
	☐ Yes. Did your	r organization	receive t	the award in 2007 o	r earlier?	
	☐ Yes.	Your organiza	tion is el	ligible to apply for t	he award.	
	v				ween 2008 and 2012, it i. 7) 237-9064, option 3, if y	s eligible to apply for feedback you have questions.
	□No					
c.	(Optional; for sta award process?	atistical purpo	oses only,) Has your organiza	tion participated in a stat	e or local Baldrige-based
	☐ Yes. Years:					
	□No					
Aw	ard Category					
See	Is Your Organiza	ation Eligible?	(<u>http://v</u>	vww.nist.gov/baldri	ge/enter/eligible.cfm) on	our Web site.
a.	Award category	(Check one.)				
			_	•	usiness/Nonprofit Criterion will find the sector-space will find the sector-space will find the sector-space will find the sector-space will be sector-space with the sector-space will be sector-spa	a and apply in the service, pecific Criteria more
	Fo	r-Profit		Nonprofit		
	☐ Manufacturin	ıg		☐ Nonprofit		
	☐ Service			☐ Education		
	☐ Small busines	ss (≤ 500 emp	loyees)	☐ Health care		
	☐ Education					
	☐ Health care					
b.		ne end of this				your organization (see NAICS ional functions and to assign
	l				i	

If you are unable to respond to any item, call (877) 237-9064, option 3, before submitting this form.

7. Organizational Structure

a.	For the preceding fiscal year, the organic	in			
	☐ up to \$1 million	\$1.1 million—\$10 million	sales		
	\$10.1 million—\$100 million	□ \$100.1 million –\$500 million	revenue		
	\$500.1 million—\$1 billion	more than \$1 billion	□ budget		
b.	_	nart that includes divisions or unit levels. In a leader. Do not use shading or color in the			
	☐ The chart is attached.				
c.	The organization is a larger pa	rent or system. (Check all that apply.)			
1	not a subunit of (Proceed to item of	3.)			
	☐ a subsidiary of ☐ controlled	l by administered by own	ned by		
	a division of a unit of	a school of other	er		
	Parent organization	Address			
	Total number of paid employees*				
	Highest-ranking official	Job title			
	Telep one				
		part-time, temporary, and telecommuting e organization. Include employees of subur			
d.	organization's size, the program may	of the parent intending to apply for the awa accept multiple applications within or acreligible? (http://www.nist.gov/baldrige/enter	oss award categories from		
	☐ Yes ☐ No (Briefly explain below	2.) 🔲 Don't know			
e.		nart(s) showing your organization's relation vening levels. In each box, include the name the boxes.			
	☐ The chart is attached.				
f.	Considering the organization chart, b other subunits in terms of products, s	riefly describe below how your organization ervices, and management structure.	n relates to the parent and its		

	g.	Provide the title and date of an official document (e.g., an annual report, organizational literature, a press release) that clearly defines your organization as a discrete entity.						
		Title Date						
		Attach a copy of relevant portions of the document. If you name a Web site as documentation, print and attach the relevant pages, providing the name only (not the URL) of the Web site. Relevant portions of the document are attached.						
	h.	Briefly describe the major functions your parent or its other subunits provide to your organization, if appropriate. Examples are strategic planning, business acquisition, research and development, facilities management, data gathering and analysis, human resource services, legal services, finance or accounting, sales/marketing, supply chain management, global expansion, information and knowledge management, education/training programs, information systems and technology services, curriculum and instruction, and academic program coordination/development.						
8.	Eli	ibility Determination						
	See	also Is Your Organization Eligible? (http://www.nist.gov/baldrige/enter/eligible.cfm).						
	a.	Is your organization a distinct organization or business unit headquartered in the United States?						
		☐ Yes ☐ No Briefly explain.						
	b.	Has your organization officially or legally existed for at least one year, or since April 2, 2012?						
		☐ Yes ☐ No						
	c.	Can your organization respond to all seven Baldrige Criteria categories? Specifically, does your organization has processes and related results for its unique operations, products, and/or services? For example, does it have an independent leadership system to set and deploy its vision, values, strategy, and action plans? Does it have approaches for engaging customers and the workforce, as well as for tracking and using data on the effectivene of these approaches?						
		☐ Yes ☐ No						
	d.	If some of your organization's activities are performed outside the United States or its territories and your organization receives a site visit, will you make available sufficient personnel, documentation, and facilities in United States to allow a full examination of your worldwide organization?						
		☐ Yes ☐ No ☐ Not applicable						
	e.	If your organization receives an award, can it make sufficient personnel and documentation available to share in practices at The Quest for Excellence Conference and at your organization's U.S. facilities?						
		☐ Yes ☐ No						
If 1	ou c	ecked "No" for 8a. 8b. 8c. 8d. or 8e. call the Baldrige Program at (877) 237-9064, option 3.						

Qu	estions for Subunits Only
f.	Is your subunit recognizably different from the parent and its other subunits? For example, do your customers distinguish your products and services from those of the parent and/or other subunits? Are your products or services unique within the parent? Do other units within the parent provide the same products or services to a different customer base?
	☐ Yes. Continue with 8g.
	□ No. Your subunit probably is not eligible to apply for the award. Call the Baldrige Program at (877) 237-9064, option 3.
3.	Is your organization a subunit in education or health care? (<i>Check your eligibility by reading</i> Is Your Organization Eligible? (http://www.nist.gov/baldrige/enter/eligible.cfm) on our Web site.)
	☐ Yes. <i>Proceed to item 9</i> .
	\square No. Continue with 8h.
1.	Does your subunit have more than 500 paid employees?
	☐ Yes. Your organization is eligible to apply for the award. Proceed to item 9.
	□ No. Continue with 8i.
	Is your subunit in manufacturing or service?
	Yes. Is it separately incorporated and distinct from the parent's other subunits? Or was it independent before being acquired by the parent, and does it continue to operate independently under its own identity?
	Yes. Your subunit is eligible in the small business category. Attach relevant portions of a supporting official document (e.g., articles of incorporation) to this form. Proceed to item 9.
	☐ No. Continue with 8j.
	☐ No. Your subunit probably is not eligible to apply for the award. Call the Baldrige Program at (877) 237-9064, option 3.
•	Does your subunit (1) have more than 25 percent of the parent's employees, <i>and</i> (2) does your subunit sell or provide 50 percent or more of its products or services directly to customers/users outside your subunit, its parent, and other organizations that own or have financial or organizational control of your subunit or the parent?
	☐ Yes. Your organization is eligible to apply for the award.
	☐ No. Your organization probably is not eligible to apply for the award. Call the Baldrige Program at (877) 237-9064, option 3.
).	Supplemental Sections
	The organization has (a) a single performance system that supports all of its product and/or service lines and (b) products or services that are essentially similar in terms of customers/users, technology, workforce or employee types, and planning.
	☐ Yes. Proceed to item 10.
	□ No. Your organization may need to submit one or more supplemental sections with its application. Call the Baldrige Program at (877) 237-9064, option 3.

1	n	Δι	nni	ica	tion	For	mat
	v.	A	UUI	IICa	เเบเเ	ГОІ	IIIat

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	If your organization applies for the 2013 award, in which format will you submit your application?
	☐ 15 paper copies and a CD (must be postmarked on or before May 14, 2013)
	☐ CD only (must be postmarked on or before April 30, 2013)
11	. Use of Cell Phones, Cordless Phones, and Voice-over-Internet Protocol (VoIP)
	Do you authorize Baldrige examiners to use cell phones, cordless phones, and VoIP to discuss your application? Your answer will not affect your organization's eligibility. Examiners will hold all your information in strict confidence and will discuss your application only with other assigned examiners and with Baldrige Program representatives as needed.
	☐ Yes ☐ No
12	. Site Listing

You may attach or continue your site listing on a separate page as long as you include all the information requested here. You may group sites by function or location (city, state), as appropriate. Please include the total for each column (sites, employees/faculty/staff, and volunteers). If your organization receives a site visit, the Baldrige Program will request a more detailed listing. Although site visits are not conducted at facilities outside the United States or its territories, these facilities may be contacted by teleconference or videoconference.

	Example						
		Workforce* List the numbers at each site.			e% at each site, or A" (not applicable).		
		Check one or more.			Check one.		
		☐ Employees		% of 1	□ Sales		
	Sites (U.S. and Foreign)	■ Faculty	Volunteers	ſ	□ Revenue		
	List the city and the state or country.	■ Staff	(or □ N/A)	I	■ Budget		
	Coyote Hall	381 Faculty	25	95%			
	Albuquerque, NM	200 Staff	25	90%			
	Cactus Hall	17 Faculty	3	5%			
	Bernalillo, NM	2 Staff	3	370			
Total	2	600	28	100%	, 0		

^{*}The term "workforce" refers to all people actively involved in accomplishing the work of your organization, including paid employees (e.g., permanent, part-time, temporary, and telecommuting employees, as well as contract employees supervised by the organization) and volunteers, as appropriate. The workforce includes team leaders, supervisors, and managers at all levels.

Your Organization					
	Workford	e*	List the % at each site, or		
	List the numbers at each site.		use "N/A" (not applicable).		
	Check one or more.		Check one.		
	☐ Employees		% of ☐ Sales		
Sites (U.S. and Foreign)	☐ Faculty	Volunteers	☐ Revenue		
List the city and the state or country.	☐ Staff	(or □ N/A)	☐ Budget		

Total			100%
	•	•	

13. Key Business/Organization Factors

List or briefly describe the following key business/organization factors. Please be concise, but be as specific as possible. Provide full names of organizations (i.e., do not use acronyms). The Baldrige Program uses this information to avoid conflicts of interest when assigning examiners to your application. Examiners also use this information in their evaluations.

a.	Main products and/or services and major markets served (local, regional, national, and international)				
b.	Key competitors (those that constitute 5 percent or more of your competitors)				
c.	Key customers/users (those that constitute 5 percent or more of your customers/users)				
d.	Key suppliers/partners (those that constitute 5 percent or more of your suppliers/partners)				
e.	Financial auditor f. Fiscal year (e.g., October 1–September 30)				

^{*}The term "workforce" refers to all people actively involved in accomplishing the work of your organization, including paid employees (e.g., permanent, part-time, temporary, and telecommuting employees, as well as contract employees supervised by the organization) and volunteers, as appropriate. The workforce includes team leaders, supervisors, and managers at all levels.

14. Nomination to the Board of Examiners

If you submit your eligibility certification package on or before February 19, 2013, you may nominate one senior member from your organization to the 2013 Board of Examiners.

Nominees are appointed for one year only. Nominees

- must not have served previously on the Board of Examiners and
- must be citizens of the United States, be located in the United States or its territories, and be employees of the applicant organization.

The program limits the number of examiners from any one organization. If your organization already has representatives on the board, nominating an additional person may affect their reappointment.

Board appointments provide a significant opportunity for your organization to learn about the Criteria and the evaluation process. The time commitment is also substantial: examiners commit to a minimum of 110 hours from April to December, including approximately 40 hours in April/May to complete self-study, three to four days in May to attend Examiner Preparation, and 50–70 hours from June through August to complete an Independent and Consensus Review. If requested by the program, examiners also participate in a Site Visit Review of approximately nine days. The nominee or the organization must cover travel and housing expenses incurred for Examiner Preparation.

Preparation.	
☐ Mr. ☐ Mrs. ☐ Ms. ☐ D	r.
	from our organization will serve on the 2013 Board of Examiners.
	E-mail address
☐ I understand that the nominee or the Examiner Preparation.	e organization will cover travel and hotel costs associated with participation in

15. Fee

Indicate v	your method	of pay	vment for	the \$360	eligibility	certification:	fee
inaicate	y our mound	OI Pu	y III CIIC I OI	ιπο ψυσο	CII	continuation.	LUU.

☐ Check (enclosed)	☐ Money order (enclosed) <i>Make p</i>	☐ Money order (enclosed) <i>Make payable to the Malcolm Baldrige National Quality Award</i> .				
☐ ACH payment	☐ Wire transfer	fer Checking ABA routing number: 075-000-022 Checking account number: 182322730397				
Before sending an ACH payment or wire transfer, notify the American Society for Quality (ASQ; [414] 298-8789, ext. 7205, or mbnqa@asq.org). Reference the Baldrige Award with your payment.						
☐ Visa ☐ MasterCard ☐ American Express						
Card number		Authorized signature				
Expiration date		Printed name				
Card billing address Today's date						

W-9 Request

If you require an IRS Form W-9 (Request for Taxpayer Identification Number and Certification), contact ASQ at (414) 298-8789, ext. 7205.

16. Self-Certification and Signature

I state and attest the following:

- (1) I have reviewed the information provided in this eligibility certification package.
- (2) To the best of my knowledge,
 - this package includes no untrue statement of a material fact, and
 - no material fact has been omitted.
- (3)Based on the information herein and the current eligibility requirements for the Malcolm Baldrige National Quality Award, my organization is eligible to apply.

(4)I	understand that if the	information	is found not to	o support	eligibility	at any ti	me during t	he 2013	award p	process,
	my organization will	no longer rec	eive consider	ation for t	he award	and will a	receive only	a feedb	ack rep	ort.

Signature of highest-ranking official	Printed name	Date

17. Submission

To be considered for the 2013 award, submit your eligibility certification package

- on or before February 19, 2013, if you include a nomination to the Board of Examiners
- on or before April 2, 2013, without a nomination, to

Malcolm Baldrige National Quality Award c/o ASQ—Baldrige Award Administration 600 North Plankinton Avenue Milwaukee, WI 53203 (414) 298-8789, ext. 7205

Include proof of the mailing date. Send the package via

- a delivery service (e.g., Airborne Express, Federal Express, United Parcel Service, or the United States Postal Service [USPS] Express Mail) that automatically records the mailing date or
- the USPS (other than Express Mail), with a dated receipt from the post office.

1.	Eligibility Certification Form*
	☐ I have answered all questions completely.
	☐ I have included a line-and-box organization chart showing all components of the organization and the name of each unit or division and its leader.
	☐ The highest-ranking official has signed the form.
	For Subunits Only
	☐ I have included a line-and-box organization chart(s) showing the subunit's relationship to the parent's highest management level, including all intervening levels.
	☐ I have enclosed copies of relevant portions of an official document clearly defining the subunit as a discrete entity.
•	*Please do not staple the pages of this form.
2.	Fee
	☐ I have indicated my method of payment for the nonrefundable \$360 eligibility certification fee.
	☐ If paying by check or money order, I have made it payable to the Malcolm Baldrige National Quality Award and included it in the eligibility certification package.
3.	Submission and Examiner Nomination
	☐ I am nominating a senior member of my organization to the 2013 Board of Examiners, and I am submitting the eligibility certification package on or before February 19, 2013.
	☐ I am not nominating a senior member of my organization to the 2013 Board of Examiners, and I am submitting the eligibility certification package on or before April 2, 2013.
	☐ I have included proof of the mailing date. (See page E-8.)
	☐ I am sending the complete eligibility certification package to
	Malcolm Baldrige National Quality Award c/o ASQ—Baldrige Award Administration 600 North Plankinton Avenue Milwaukee, WI 53203 (414) 298-8789, ext. 7205

North American Industry Classification System (NAICS) Codes

Please insert NAICS codes most relevant to your organization's products and/or services in the Eligibility Certification Form. For more information about the NAICS codes, go to http://www.census.gov/eos/www/naics/.

Code Sector

- 111 Crop Production
- 112 Animal Production
- 113 Forestry and Logging
- 114 Fishing, Hunting and Trapping
- 115 Support Activities for Agriculture and Forestry
- 211 Oil and Gas Extraction
- 212 Mining (except Oil and Gas)
- 213 Support Activities for Mining
- 221 Utilities
- 233 Building, Developing and General Contracting
- 234 Heavy Construction
- 235 Special Trade Contractors
- 238 Specialty Trade Contractors
- 311 Food Manufacturing
- 312 Beverage and Tobacco Product Manufacturing
- 313 Textile Mills
- 314 Textile Product Mills
- 315 Apparel Manufacturing
- 316 Leather and Allied Product Manufacturing
- 321 Wood Product Manufacturing
- 322 Paper Manufacturing
- 323 Printing and Related Support Activities
- 324 Petroleum and Coal Products Manufacturing
- 325 Chemical Manufacturing
- 326 Plastics and Rubber Products Manufacturing
- 327 Nonmetallic Mineral Product Manufacturing
- 331 Primary Metal Manufacturing
- 332 Fabricated Metal Product Manufacturing
- 333 Machinery Manufacturing
- 3331 Agriculture, Construction, and Mining Machinery Manufacturing
- 3332 Industrial Machinery Manufacturing
- 3333 Commercial and Service Industry Machinery Manufacturing
- 3334 Ventilation, Heating, Air-Conditioning and Commercial Equipment Manufacturing
- 3335 Metalworking Machinery Manufacturing
- 3336 Engine, Turbine, and Power Transmission Equipment
- 3339 Other General Purpose Machinery Manufacturing
- 334 Computer and Electronic Product Manufacturing
- 3341 Computer and Peripheral Equipment Manufacturing
- 3342 Communications Equipment Manufacturing
- 3344 Semiconductor and Other Electronic Component Manufacturing
- 335 Electrical Equipment, Appliance and Component Manufacturing
- 3353 Electrical Equipment Manufacturing
- 3359 Other Electrical Equipment and Component Manufacturing
- 336 Transportation Equipment Manufacturing
- 337 Furniture and Related Product Manufacturing

- 339 Miscellaneous Manufacturing
- 421 Wholesale Trade, Durable Goods
- 422 Wholesale Trade, Nondurable Goods
- 423 Merchant Wholesalers, Durable Goods
- 425 Wholesale Electronic Markets and Agents and Brokers
- 441 Motor Vehicle and Parts Dealers
- 442 Furniture and Home Furnishings Stores
- 443 Electronics and Appliance Stores
- 444 Building Material and Garden Equipment and Supplies Stores
- 445 Food and Beverage Stores
- 446 Health and Personal Care Stores
- 447 Gasoline Stations
- 448 Clothing and Clothing Accessories Stores
- 451 Sporting Goods, Hobby, Book and Music Stores
- 452 General Merchandise Stores
- 453 Miscellaneous Store Retailers
- 454 Nonstore Retailers
- 481 Air Transportation
- 482 Rail Transportation
- 483 Water Transportation
- 484 Truck Transportation
- 485 Transit and Ground Passenger Transportation
- 486 Pipeline Transportation
- 487 Scenic and Sightseeing Transportation
- 488 Support Activities for Transportation
- 491 Postal Service
- 492 Couriers and Messengers
- 493 Warehousing and Storage Facilities
- 511 Publishing Industries
- 512 Motion Picture and Sound Recording Industries
- 513 Broadcasting and Telecommunications
- 514 Information Services and Data Processing Services
- 517 Telecommunications
- 521 Monetary Authorities Central Bank
- 522 Credit Intermediation and Related Activities
- 5221 Depository Credit Intermediation
- 5222 Non-Depository Credit Intermediation
- 5223 Activities Related to Credit Intermediation
- 523 Securities, Commodity Contracts and Other Intermediation
- 5231 Securities and Commodity Contracts Intermediation
- 5232 Securities and Commodity Exchanges
- 5239 Other Financial Investment Activities
- 524 Insurance Carriers and Related Activities
- 525 Funds, Trusts and Other Financial Vehicles (U.S. Organizations)
- 5251 Insurance and Employee Benefit Funds
- 5259 Other Investment Pools and Funds
- 531 Real Estate
- 532 Rental and Leasing Services
- 533 Owners and Lessors of Other Non-Financial Assets
- 541 Professional. Scientific and Technical Services
- 551 Management of Companies and Enterprises
- 561 Administrative and Support Services
- 562 Waste Management and Remediation Services

- 611 Educational Services
- 6111 Elementary and Secondary Schools
- 6112 Junior Colleges
- 6113 Colleges, Universities, and Professional Schools
- 6114 Business Schools and Computer and Management Training
- 6115 Technical and Trade Schools
- 6116 Other Schools and Instruction
- 6117 Educational Support Services
- 621 Ambulatory Health Care Services
- 6211 Offices of Physicians
- 6212 Offices of Dentists
- 6213 Offices of Other Health Practitioners
- 6214 Outpatient Care Centers
- 6215 Medical and Diagnostic Laboratories
- 6216 Home Health Care Services
- 6219 Other Ambulatory Health Care Services
- 622 Hospitals
- 623 Nursing and Residential Care Facilities
- 624 Social Assistance
- 711 Performing Arts, Spectator Sports and Related Industries
- 712 Museums, Historical Sites and Similar Institutions
- 713 Amusement, Gambling and Recreation Industries
- 721 Accommodation (hotels)
- 722 Food Services and Drinking Places
- 811 Repair and Maintenance
- 812 Personal and Laundry Services
- 813 Religious, Grantmaking, Civic, and Professional and Similar Organizations
- 814 Private Households
- 921 Executive, Legislative, Public Finance and General
- 922 Justice, Public Order, and Safety
- 923 Administration of Human Resource Programs
- 924 Administration of Environmental Quality Programs
- 925 Administration of Housing Programs, Urban Planning
- 926 Administration of Economic Programs
- 927 Space Research and Technology
- 928 National Security and International Affairs
- 999 Unclassified Establishments

Paperwork Reduction Act Statement

Notwithstanding any other provision of the law, no person is required to respond to, nor shall any person be subject to a penalty for failure to comply with, a collection of information subject to the requirements of the Paperwork Reduction Act, unless that collection of information displays a currently valid OMB Control Number.

The reason for collecting this information is to allow organizations to apply for the Malcolm Baldrige National Quality Award (award). The information obtained will assist in determining the award recipients. Responses to the collection of information are required for organizations to be considered for the award. Confidentiality of the submitted information is covered under the Freedom of Information Act to the extent possible under the law.

The public reporting burden for this collection is estimated to average 100 hours for the initial response of the first-time applicant (this includes the time for reviewing instructions, searching existing data sources, gathering and maintaining the relevant data, and completing and reviewing the collection of information). As the organization reapplies for the award in future years, this burden may change, in either direction, based on the feedback the respondent gains from its first application.

Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to

Dr. Harry Hertz, Director Baldrige Performance Excellence Program National Institute of Standards and Technology Administration Building, Room A600 100 Bureau Drive, Stop 1020 Gaithersburg, MD 20899-1020

and to

Office of Information and Regulatory Affairs Office of Management and Budget Washington, DC 20503