ATTACHMENT B

FINAL CATI SCRIPT

10: BEGIN

Current Phone: \$N Phone: <PHONE> Access Code: Hello, this is (your name). I'm calling from Washington State University in Pullman, Washington. I am calling you about a research study we are conducting for USDA's Economic Research Service (ERS). May I speak to (Respondent's name)? We had contacted you earlier about completing this interview by phone, is now a good time? (IWR: If asks what is this about, say:" We are studying the challenges businesses are facing in today's tough economy. We want to understand the linkages of what keeps businesses thriving with available resources. The results from this study will be used by USDA to enhance its programs aimed at making U.S. businesses more resilient. The results will also be shared with Congress and other Federal and State agencies that assist businesses and develop programs.")

Speaking to R1	=> /CELL
R not available / Set callback (GB, CB, HB)2	=> /INT01
Non contacts (AM, BC, BZ, ED, NA)3	=> /INT02
Refusals (R1, R2, R3, RP)4	=> /F10
Non-working numbers (CC, DS, MP, WN)5	=> /VERFY
Communication barrier (HC, LG)6	=> /INT03
Other codes (DD, DP, OT, RN)7	=> /INT04
Ineligibles (IE)8	=> /INT05
Special project codes ()9	=> /INT99
Web/Mail codes10	=> /INT98

17: CELL

First, for safety reasons, I need to ask if this is a cellular phone? (IWR read only if necessary "By cellular telephone we mean a telephone that is mobile and usable outside of your neighborhood.")

-> /CONTD	
si CELL=2	
Yes1	
No2	=> CONFD
RefuseR	

18: CLSAF

To ensure your safety and the safety of others can you please tell me if you are currently driving a motor vehicle. (If yes say: "Sorry to have bothered you, it is our policy to not conduct surveys with people while they are driving, regardless if they are using bluetooth technology. We will call you back at another time." Do not take time to set a call back.)

⁄es1	=> /INT01
No2	=> CONFD
RefuseR	=> /REFUS

19: CONFD According to the Paperwork Reduction Act of 1995, an agency may not conduct or sponsor, and a person is not required to respond to, a collection of information unless it displays a valid OMB control number. The valid OMB control number for this information collection is 0536-XXXX. The time required to complete this information collection is estimated to average 30 minutes per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. YOUR RESPONSE IS VOLUNTARY. information you provide will be used for statistical purposes only. In accordance with the Confidential Information Protection provisions in Public Law 107-347, your responses will be kept confidential and will not be disclosed in identifiable form. By law, everyone working on this ERS survey is subject to a jail term, a fine, or both if he/she discloses any information that could identify any confidential survey response. quality purpose only, this interview may be monitored by my supervisor. If I come to any question you would prefer not to answer, just let me know and I will skip over it. Okay? Continue with survey......1 =>/001No - Try refusal prevention......2 =>/F10Not a good time - Call back later......3 => /INT01 Q01 42: First, what is your job title? 43: **Q02** Approximately what year did this business begin operating at this location? \$E 1900 2011 Don't know.....-8 Refuse.....-9 44: **Q03** What is the main product or service at this business location? Enter response......01 O Don't know.....-8 Refuse.....-9

Does this business have ONLY ONE location or MORE THAN ONE location?

Only one location......01

Refuse.....-9

Q04

=> 005A

=> 005A

=> Q05A

45:

46:	Q04A
Is this location the business's headquarters or is it a branch location?	
Headquarters01	
Branch02	
Don't know8	
Refuse9	
47:	Q05A
Please tell me how important each of the following factors are for	
locating this business in this community. The first one is owner-ties to	
the area. Would you say this factor was not important, somewhat	
important, or very important for locating this business in this	
community? Not important01	
Somewhat important02	
Very important03	
Not applicable7	
Don't know8	
Refuse9	
48:	Q05B
The next one is availability of low-cost labor. Would you say this factor	-
was not important, somewhat important, or very important for locating	
this business in this community?	
Not important01	
Somewhat important02	
Very important	
Not applicable7 Don't know8	
Refuse9	
49:	Q05C
(The next one is) Available skilled labor pool. (Would you say this	
factor was not important, somewhat important, or very important for	
locating this business in this community?) Not important01	
Somewhat important	
Very important03	
Not applicable7	
Don't know8	
Refuse9	

50:	Q05D
(The next one is) Access to transportation. (Would you say this factor was not important, somewhat important, or very important for locating this business in this community?) Not important	
51:	Q05E
(The next one is) Access to broadband or high speed internet. (Would you say this factor was not important, somewhat important, or very important for locating this business in this community?) Not important	
52:	Q05F
(The next one is) Access to material inputs. (Would you say this factor was not important, somewhat important, or very important for locating this business in this community?) Not important	`
53:	Q05G
(The next one is) Access to customers. (Would you say this factor was not important, somewhat important, or very important for locating this business in this community?) Not important	

54:	Q05H
(The next one is) Government incentives. (Would you say this factor was not important, somewhat important, or very important for locating this business in this community?) Not important	
55:	Q05I
(The next one is) Low taxes. (Would you say this factor was not important, somewhat important, or very important for locating this business in this community?) Not important	
56:	Q05J
The last one is Strong or growing local economy. (Would you say this factor was not important, somewhat important, or very important for locating this business in this community?) Not important	
57:	Q05AA
Please tell me how important each of the following factors are for making this community an attractive place to work. The first one is Opportunities for outdoor recreation. Would you say this factor was not important, somewhat important, or very important for making this community an attractive place to work? Not important	

58:	Q05AB
(Please tell me how important each of the following factors are for making this community an attractive place to work.) The next one is Scenic beauty such as natural or architectural beauty. Would you say this factor was not important, somewhat important, or very important for making this community an attractive place to work?	
Not important	
59:	Q05AC
(Please tell me how important each of the following factors are for making this community an attractive place to work.) (The next one is) Climate. (Would you say this factor was not important, somewhat important, or very important for making this community an attractive place to work?) Not important	QUSAC
60: (The next one is) Access to arts and entertainment. (Would you say this factor was not important, somewhat important, or very important for making this community an attractive place to work?) Not important	Q05AD

62:	Q05AF
The last one is Access to health care. (Would you say this factor was not important, somewhat important, or very important for making	
this community an attractive place to work?)	
Not important01 Somewhat important02	
Very important03	
Not applicable7	
Don't know8 Refuse9	
heruse9	
63:	Q06
	QUU
What was the AVERAGE number of employees on YOUR PAYROLL in 2012, including all full-time and part-time workers? \$E 1 999999	
Don't know8	
Refuse9	
64:	Q06A
The next questions are about this business at this location. Were there	YUUA
workers at this business NOT ON YOUR PAYROLL in 2012, such as	
independent contractor(s) or temporary workers?	
Yes	
No	
Refuse9 => Q07A	
65:	006B
	Q06B
What was the average number of such workers at this location in 2012? (We are referring to workers not on your payroll) \$E 1 999999	
Don't know8	
Refuse9	
66:	ЕМРСН
=> Q07A	
sinon => INT30	
si Q06>4	
67:	INT30
Thank you for your time, but we are currently only interviewing	
businesses with 5 or more employees.	
Ineligible - Less than 5 employees	

68:	Q07A
During the past 12 months, did this business offer a health insurance option for any employees?	
Yes01	
No02	
Don't know8	
Refuse9	
69:	Q07B
During the past 12 months, did this business offer a retirement plan?	•
Yes01	
No	
Don't know8 Refuse9	
Neiuse	
70:	Q07C
(During the past 12 months, did this business) Pay for employee	
education, professional development or training?	
Yes01	
No	
Refuse9	
71:	Q07D
(During the past 12 months, did this business) Offer paid maternity,	
paternity, or family leave? Yes01	
No	
Don't know8	
Refuse9	
	Q07E
(During the past 12 months, did this business) Have an employee-	QUIL
ownership plan? (IWR Definition: Profit sharing or company stock)	
Yes01	
No02	
Don't know8 Refuse9	
Refuse9	
	Q07F
(During the past 12 months, did this business) Offer paid time off in	~
order for employees to volunteer?	
Yes01	
No	
Don't know8 Refuse9	
NCIU3C3	

74:	Q08A
How many employees are managers at this location? (IWR Definition: Managers are workers who direct or oversee operations.) \$E 0 100	
Don't know8 Refuse9	
75:	Q08B
How many employees are professionals (at this location)? (IWR Definition: Professionals are workers who receive a license or credential such as engineers, or accountants.)	
\$E 0 100 Don't know8 Refuse9	
76 :	Q09
In the following questions, workforce is defined as all employees aside from managers and professionals. For 2012, what is your best estimate of the average hourly wage for your non-salaried workers at this location? \$R 1.00 999.99 No non-salaried workers6 Don't know8 Refuse9	
77:	Q10AP
In 2012, at this location, what percent of employees were in the occupational category of Management and professional? (IWR Note if respondent indicates they would prefer to answer in numbers choose - 5 and you will skip to this same series of questions asking numbers rather than percent.)	
\$E 0 100 R prefers to answer in numbers5 Don't know8 Refuse9	
78:	Q10BP
(In 2012, at this location,) What percent of employees were in the occupational category of Services? (IWR Note if respondent indicates they would prefer to answer in numbers choose -5 and you will skip to this same series of questions asking numbers rather than percent.) \$E 0 100	
R prefers to answer in numbers5 => Q10AN Don't know8 Refuse9	

79:	Q10CP
(In 2012, at this location,) (what percent of employees were in the occupational category of) The next one is Sales and office support? (IWR Note if respondent indicates they would prefer to answer in numbers choose -5 and you will skip to this same series of questions asking numbers rather than percent.) \$E 0 100	
R prefers to answer in numbers5 => Q10AN Don't know8 Refuse9	
80:	Q10DP
(In 2012, at this location,) (what percent of employees were in the occupational category of) (The next one is) Natural resources, construction, and maintenance? \$E 0 100	
R prefers to answer in numbers5 => Q10AN Don't know8 Refuse9	
81:	Q10EP
(In 2012, at this location,) (what percent of employees were in the occupational category of) The last one is Production, transportation, and material moving? \$E 0 100 R prefers to answer in numbers5 => Q10AN Don't know8 Refuse9	
82:	Q10AN
In 2012, at this location, how many employees were in the occupational category of Management and professional? \$E 1 999999	
Don't know8	
Refuse9	
83: (In 2012, at this location,) How many employees were in the occupational category of Services? \$E 0 100	Q10BN
Don't know8	
Refuse9	

84: (In 2012, at this location,) (how many employees were in the occupational category of) The next one is Sales and office support? \$E 0 100 Don't know8 Refuse9	Q10CN
85: (In 2012, at this location,) (how many employees were in the occupational category of) (The next one is) Natural resources, construction, and maintenance? \$E 0 100 Don't know8 Refuse9	Q10DN
86: (In 2012, at this location,) (how many employees were in the occupational category of) The last one is Production, transportation, and material moving? \$E 0 100 Don't know8 Refuse9	Q10EN
87: In 2012, what was the minimum educational level needed for the occupational category of management and professional. Was it Less than high school or no specific education	Q10A
88: (In 2012,) What was the minimum educational level needed for the occupational category of services? Was it Less than high school or no specific education	Q10B

(In 2012, what was the minimum educational level needed for the occupational category of) The next one is Sales and office support. (Was it) Less than high school or no specific education	Q10C
90: (In 2012, what was the minimum educational level needed for the occupational category of) (The next one is) Natural resources, construction, and maintenance. (Was it) Less than high school or no specific education	Q10D
91: (In 2012, what was the minimum educational level needed for the occupational category of) The last one is Production, transportation, and material moving. (Was it) Less than high school or no specific education	Q10E
92: Is any part of the workforce unionized or covered by a collective bargaining agreement? Yes	Q11

93:	Q12
In the last 3 years, has finding qualified applicants for your workforce, not including managers and professionals, been very difficult, somewhat difficult, or not difficult?	
Very difficult	
Refuse9 => Q13	
94:	Q12A
Why has it been difficult to find qualified applicants for your workforce? Is this due to the quality of the labor pool? Yes01 No02	
Don't know8 Refuse9	
 95:	
(Why has it been difficult to find qualified applicants for your workforce?) Is this due to increases in required skills and knowledge? Yes01	Q12B
No	
96: (Is this due to an) Insufficient number of workers available locally? Yes	Q12C
97:	Q12D
(Is this due to) Limited interest among job seekers for openings at this business? Yes	
98:	Q13
Does this business have written position descriptions? Yes01	
No	

Are training requirements documented in those position descriptions? Yes	
No	
Don't know	
Refuse9 => Q14A 100: Does this business track whether employees complete or if they have already completed these training requirements? Yes	
Does this business track whether employees complete or if they have already completed these training requirements? Yes	
Does this business track whether employees complete or if they have already completed these training requirements? Yes	
already completed these training requirements? Yes 01 No 02 Don't know -8	
Yes	
No	
Don't know8	
Refuse9	
Veluse3	
101: Q14A	
Please tell me if the following technologies are currently used at this	
business. Does this business currently use personal computers or laptops, not including smart phones?	
Yes01	
No	
Don't know8 => Q17A	
Refuse9 => Q17A	
102: Q14B	
Does this business use broadband or high speed internet?	
Yes	
No02	
Don't know8	
Refuse9	
103: Q14C	
2051 4246	
Does this business use the Internet for sales of products or services (also	
known as e-commerce)?	
known as e-commerce)? Yes	
known as e-commerce)? Yes	
No02	
known as e-commerce)? Yes	

105:	Q14E
Is this business currently using web advertising? Yes01	
No02	
Don't know8	
Refuse9	
106:	Q14F
Does this business market by direct email?	
Yes	
Don't know8	
Refuse9	
107:	Q14G
Does this business currently use social media, such as LinkedIn or	•
Facebook? Yes01	
No	
Don't know8	
Refuse9	
108:	Q14H
Does this business issue smart phones to (any) employees?	
Yes	
Don't know8	
Refuse9	
109:	Q14I
Does this business use RFID readers or optical scanners (such as hand	•
held scanners)? (IWR: RFID is read as R-F-I-D)	
Yes	
Don't know8	
Refuse9	
110:	Q14J
Does this business use computer software specifically designed for your	•
business or industry?	
Yes	
Don't know8	
Refuse9	

111: Does this business use an integrated enterprise resource planning	Q14K
system, such as SAP or Microsoft Dynamics? (IWR Prompt: SAP, Microsoft Dynamics, or Oracle Applications include functions for accounting, logistics, human resources, and/or sales management, along with other functions).	
Yes	
	Q14L
Does this business use a stand alone supply chain, logistics management software? (IWR: standalone means software that is used independently of other software to provide a specific set of services.)	
Yes	
113:	Q14M
Does this business use a stand alone customer relationship management software?	
Yes	
114:	Q15
What percent of this business's sale of products or services comes from the internet? \$E 0 100	
=> +1	
si Q14C<>01	
Don't know8 Refuse9	
115:	Q16
What percent of your workforce, not including managers and professionals, use computers on a daily basis? \$E 0 100	
Don't know8 Refuse9	

116:	Q17A	
Next we would like to ask about factors that may limit a business's use of information and communications technology. Has the cost of equipment and software limited this business's use of technologies? Yes	•	
117: Has the cost of information and communications services limited this business's use of technology? Yes	Q17B	
No		
118: (Has the) Lack of access to adequate broadband or high speed internet? (limited this business's use of technology?) Yes	Q17C	
119: (Has the) Lack of knowledge? (Limited this business's use of technology?) Yes. 01 No. 02 Don't know -8 Refuse -9	Q17D	
120: Does this business have difficulty integrating new technologies into the current way you do business? Yes	Q17E	

Next we would like to know the main sources businesses' use to learn about new opportunities or ways of doing things. How valuable are your SUPPLIERS as a source of new information? Would you say not at all valuable, somewhat valuable or very valuable? Not at all valuable	Q18A
122: How valuable are your CUSTOMERS as a source of new information? Would you say not at all valuable, somewhat valuable or very valuable? Not at all valuable	Q18B
123: (How valuable are) Other business people in your industry (as a source of new information)? (Would you say not at all valuable, somewhat valuable or very valuable?) Not at all valuable	Q18C
124: (How valuable are) Other business people NOT in your industry (as a source of new information)? (Would you say not at all valuable, somewhat valuable or very valuable?) Not at all valuable	Q18D

125:	Q18E
(How valuable are) Business or trade association conferences or publications (as a source of new information)? (Would you say not at all valuable, somewhat valuable or very valuable?) (Would you say not at all valuable, somewhat valuable or very valuable?) Not at all valuable	
126:	Q18F
(How valuable are) Your own employees (as a source of new information)? (Would you say not at all valuable, somewhat valuable or very valuable?) Not at all valuable	
127:	Q18G
(How valuable is) Media? (such as newspapers, television, and internet (as a source of new information)? (Would you say not at all valuable, somewhat valuable or very valuable?) Not at all valuable	
128:	Q18H
(How valuable are) Private consultants (as a source of new information)? (Would you say not at all valuable, somewhat valuable or very valuable?) Not at all valuable	-

129:	Q18I
(How valuable are) University extension, community colleges, or business schools (as a source of new information)? (Would you say not at all valuable, somewhat valuable or very valuable?) Not at all valuable	
Somewhat valuable02	
Very valuable03	
Don't know8 Refuse9	
Neruse3	
130:	Q19A
Are your suppliers that are your most valuable sources of information, located in your community, outside of your community within a reasonable drive, or beyond a reasonable drive?	
=> +1	
si Q18A<>3	
In your community01	
Outside community within a reasonable drive02 Beyond a reasonable drive03	
Don't know8	
Refuse9	
131:	Q19B
Are your customers that are your most valuable sources of information, located in your community, outside of your community within a reasonable drive, or beyond a reasonable drive?	
=> +1	
si Q18B<>3	
In your community01	
Outside community within a reasonable drive02	
Beyond a reasonable drive	
Refuse9	
132:	Q19C
Are other business people in your industry that are your most valuable sources of information, located in your community, outside of your community within a reasonable drive, or beyond a reasonable drive?	
=> +1	
si Q18C<>3	
In your community01	
Outside community within a reasonable drive02	
Beyond a reasonable drive	
Refuse9	

133:	Q19D
Are other business people not in your industry that are your most valuable sources of information, located in your community, outside of your community within a reasonable drive, or beyond a reasonable drive?	
=> +1	
si Q18D<>3	
In your community	
134:	Q20A
Approximately what percent of 2012 final shipments or billed services went to local customers that are within a reasonable drive of this business? \$E 0 100 No sales in 20126 => Q21 Don't know8 Refuse9	
135:	Q20B
Approximately what percent of 2012 final shipments or billed services went to customers who are within the rest of the United States beyond a reasonable drive (not including those within a reasonable drive)? \$E 0 100	
Don't know8 Refuse9	
136: Approximately what percent of 2012 final shipments or billed services	Q20C
went to international customers?	
\$E 0 100 Don't know8 Refuse9	
137:	Q20SU
Sums Q20A-Q20C => *	
si SMR(0,Q20A,Q20B,Q20C)	

138:	Q20CH
I'm sorry, but those percentages do not add up to 100% These are the numbers I have: <q20a>% went to local customers within a reasonable drive <q20b>% went to customers in the rest of the United States and <q20c>% went to international customers. Totaling <q20su>% Are there any of those you would like to change?</q20su></q20c></q20b></q20a>	
=> +1	
si (Q20SU==100)	
Changes % to local customers 01 => /Q20A Changes % to U.S. customers 02 => /Q20B Changes % to international customers 03 => /Q20C Go with the numbers given 04 Don't know -8 Refuse -9	
139:	Q21
Was this location in business in 2007?	-
Yes	
Don't know8 => Q22A	
Refuse9 => Q22A	
	Q21A
140: What is your best guess of the percent of 2007 final shipments or billed services that went to local customers, within a reasonable drive of this location? \$E 0 100 No sales in 20076 => Q22A Don't know8 Refuse9	Q21A
What is your best guess of the percent of 2007 final shipments or billed services that went to local customers, within a reasonable drive of this location? \$E 0 100 No sales in 20076 => Q22A Don't know8	Q21A Q21B
What is your best guess of the percent of 2007 final shipments or billed services that went to local customers, within a reasonable drive of this location? \$E 0 100 No sales in 20076 => Q22A Don't know8 Refuse9	-
What is your best guess of the percent of 2007 final shipments or billed services that went to local customers, within a reasonable drive of this location? \$E 0 100 No sales in 20076 => Q22A Don't know8 Refuse9 141: What is your best guess of the percent of 2007 final shipments or billed services that went to customers who are within the rest of the United States beyond a reasonable drive (not including those within a reasonable drive)? \$E 0 100 Don't know8 Refuse9	Q21B
What is your best guess of the percent of 2007 final shipments or billed services that went to local customers, within a reasonable drive of this location? \$E 0 100 No sales in 2007	-

143: Q21SU

Sums	021	A-0	21C
Julis	QZI.	\neg	210

_\ *

si SMR(0,Q21A,Q21B,Q21C)

144: I'm sorry, but those percentages do not add up to 100% These are the numbers I have: <q21a>% went to local customers within a reasonable drive <q21b>% went to customers in the rest of the United States and <q21c>% went to international customers. Totaling <q21su>% Are there any of those you would like to change?</q21su></q21c></q21b></q21a>	Q21CH
=> +1 si (Q21SU==100)	
Changes % to local customers 01 => /Q21A Changes % to U.S. customers 02 => /Q21B Changes % to international customers 03 => /Q21C Go with the numbers given 04 04 Don't know -8 -8 Refuse -9	
In 2012 what percent of goods and services sold by this business were sold to other businesses? \$E 0 100 No sales in 2012	Q22A
146: In 2012 what percent of goods and services sold by your business were sold to government? \$E 0 100 Don't know8 Refuse9	Q22B
147: In 2012 what percent of goods and services sold by your business were sold to individuals? \$E 0 100 Don't know8 Refuse9	Q22C

148:	Q23
Is the CURRENT market for your products or services growing, stable, declining, mixed (that is some are declining and others are growing), or	
are you uncertain?	
Growing01	
Stable	
Declining	
Mixed	
Don't know8	
Refuse9	
149:	Q24
Does this business require employees to DOCUMENT good work practices and lessons learned?	
Yes01	
No02	
Don't know8	
Refuse9	
150:	Q25
How often does this business monitor customer satisfaction through	
analysis of complaints, customer satisfaction surveys, focus groups, or	
other methods? Would you say never, occasionally or regularly?	
Never01	
Occasionally02	
Regularly03	
Don't know8	
Refuse9	
	Q26
	Q26
151: How often are processes changed to fix problems identified through customer complaints? Would you say never, occasionally or regularly?	Q26
How often are processes changed to fix problems identified through customer complaints? Would you say never, occasionally or regularly? Never01	Q26
How often are processes changed to fix problems identified through customer complaints? Would you say never, occasionally or regularly? Never	Q26
How often are processes changed to fix problems identified through customer complaints? Would you say never, occasionally or regularly? Never	Q26
How often are processes changed to fix problems identified through customer complaints? Would you say never, occasionally or regularly? Never	Q26
How often are processes changed to fix problems identified through customer complaints? Would you say never, occasionally or regularly? Never	Q26

Next I am going to ask about any new services and methods that your business might have introduced in the last 3 years. In the last 3 years did this business produce any new or significantly improved goods (or products)? Yes	Q27A
153: In the last 3 years did this business provide any new or significantly improved SERVICES? Yes	Q27B
154: (In the last 3 years did this business introduce) New or significantly improved methods of manufacturing or producing goods or services? Yes	Q27C
155: (In the last 3 years did this business introduce) New or significantly improved logistics, delivery, or distribution methods for your inputs, goods, or services? Yes	Q27D
156: (In the last 3 years did this business introduce) New or significantly improved support activities for your processes? Yes	Q27E

157 :	Q27F
(In the last 3 years did this business introduce) New or significant improvements in your marketing methods? Yes	•
Don't know8 Refuse9	
158:	Q28A
In the last 3 years did this business have any improvement or innovation activities that were abandoned?	
Yes	
Don't know8 Refuse9	
159 :	Q28B
In the last 3 years did this business have any improvement or innovation activities that were incomplete?	
Yes01	
No	
160 :	Q295K
(Programmer; if all of the Q27A through Q27F are no, dk, rf AND Q28a=2,D,R and Q28b=2,D,R, ask go to Q29A else go to Q30A)	
=> Q30A sinon => Q29A	
si Q27A=01 OR Q27B=01 OR Q27C=01 OR Q27D=01 OR Q27E=01 OR Q27F=01 OR Q28A=01 OR Q28B=01	
161 :	Q29A
Please tell us why improvement or innovation activities been not been	-
necessary or possible for this business? Enter response	
Not applicable7 => Q35A Don't know8 => Q35A	
Refuse9 => Q35A	

Now I am going to read a list of improvements you may have made to any new or significantly improved GOODS or SERVICES sold by this business in 2012. In 2012, did this business sell any new or significantly improved GOODS OR SERVICES with improved performance? Yes	Q30A
In 2012, did this business sell any new or significantly improved GOODS OR SERVICES that were more user-friendly? Yes	Q30B
164: (In 2012, did this business sell any new or significantly improved GOODS OR SERVICES that) Reduced costs? Yes	Q30C
165: (In 2012, did this business sell any new or significantly improved GOODS OR SERVICES with) New features? Yes	Q30D
166: (In 2012, did this business sell any new or significantly improved GOODS OR SERVICES with) New service capabilities? Yes	Q30E

167:	Q31
In last three years, did this business start selling any new or significantly improved goods or services BEFORE your competitors in at least one of your markets? (Please include all products even if it was available in another market.) Yes	
168: In 2012, what percent of this business's SALES came from new or significantly improved GOODS OR SERVICES? \$E 0 100 Don't know8 Refuse9	Q32
169: In the last 3 years, did this business engage in any of the following innovation-related activities? The first one is in-house research and development, to increase knowledge or devise innovations? Yes	Q33A
170: In the last 3 years did this business purchase research and development from research organizations or other branches of this business? Yes	Q33B
171: In the last 3 years did this business conduct in-house design activities (to improve aesthetics of product or a product's packaging)? Yes	Q33C

172:	Q33D
(In the last 3 years did this business) Purchase design services? Yes	
173: (In the last 3 years did this business) Purchase machinery, equipment, computers or software to implement innovations? Yes	Q33E
174: (In the last 3 years did this business) Purchase or license patents or inventions to implement innovations? Yes	Q33F
175: (In the last 3 years did this business) Purchase knowledge or expertise to implement innovations? Yes	Q33G
176: (In the last 3 years did this business) Plan, engineer, design, or conduct development work to implement innovations? Yes	Q33H
177: (In the last 3 years did this business) Train staff to develop or introduce innovations? Yes	Q33I

178:	Q33J
(In the last 3 years did this business conduct) Market research, advertising, or other marketing activities linked to implementing innovations?	
Yes01	
No	
Don't know8 Refuse9	
	Q34A
In the current environment, if excess cash were available how likely would this business provide additional training of employees? Would you say not at all likely, probably, or most definitely?	
Not at all likely01	
Probably	
Don't know8	
Refuse9	
180:	Q34B
(In the current environment, if excess case were available) How likely would this business repay debt? Would you say not at all likely, probably, or most definitely? Not at all likely	
	Q34C
(In the current environment, if excess case were available) How likely would this business provide a reserve or cushion? Would you say not at all likely, probably, or most definitely?	•
Not at all likely01 Probably02	
Most definitely03	
Don't know8	
Refuse9	
182:	Q34D
(In the current environment, if excess case were available) How likely would this business fund additional innovation projects? Would you say not at all likely, probably, or most definitely?	
Not at all likely01	
Probably	
Don't know8	
Refuse9	

183:	Q34E
(In the current environment, if excess case were available) How likely would this business fund additional investment projects such as replacing old equipment or for expansion? Would you say not at all likely, probably, or most definitely?	
Not at all likely	
Please tell me if this business produces products or provides services in any of the following five green sectors. Does this business produce renewable energy? Yes	Q35A
185: Does this business increase energy efficiency? Yes	Q35B
186: (Does this business) Conserve natural resources? Yes	Q35C
187: (Does this business) Prevent, reduce or clean up pollution? Yes	Q35D
188: (Does this business) Produce clean transportation fuels? Yes	Q35E

189:	Q36
In the last 3 years did this business participate in any patent applications?	
Yes01	
No	
Refuse9 => Q37A	
190:	Q36A
In the last 3 years how many patent applications did this business participate in? \$E 1 99	
Don't know8	
Refuse9	
191:	Q36B
In the last 3 years how many patent applications were successful?	
\$E 1 99 Don't know8	
Refuse9	
192 :	Q37A
In the last 3 years did this business register an industrial design?	
Yes	
Don't know8	
Refuse9	
193 :	Q37B
In the last 3 years did this business register a trademark?	-
Yes01	
No	
Refuse9	
194:	Q37C
(In the last 3 years did this business) Produce materials eligible for copyright?	-
Yes01	
No	
Refuse9	

Q37D
Q38
Q39
Q40A
Q40B
4400

200: (Over the last 3 years has this business) Begun exporting goods or services?	Q40C
Yes	
201: (Over the last 3 years has this business) Reduced time to respond to customer needs? Yes	Q40D
202: (Over the last 3 years has this business) Improved flexibility of production or service provision? Yes	Q40E
203: (Over the last 3 years has this business) Increased capacity of production or service provision? Yes	Q40F
204: (Over the last 3 years has this business) Reduced labor costs per unit output? Yes	Q40G
205: (Over the last 3 years has this business) Reduced materials and energy required per unit output? Yes	Q40H

206:	Q40I
(Over the last 3 years has this business) Improved employee satisfaction or reduced worker turnover? Yes	
207: Next we would like to ask about factors related to this business's location. For each one please tell us whether it is NOT A PROBLEM, A MINOR PROBLEM, or A MAJOR PROBLEM for this business's ability to compete. The first one is zoning or development regulations. Is this NOT A PROBLEM, A MINOR PROBLEM, or A MAJOR PROBLEM for this business? Not a problem	Q41A
208: The next one is vitality of local economy. (Is this NOT A PROBLEM, A MINOR PROBLEM, or A MAJOR PROBLEM for this business?) Not a problem	Q41B
209: (The next one is) Access to financial, legal, and other business services. (Is this NOT A PROBLEM, A MINOR PROBLEM, or A MAJOR PROBLEM for this business?) Not a problem	Q41C

210:	Q41D
(The next one is) Access to equipment and software suppliers. (Is this NOT A PROBLEM, A MINOR PROBLEM, or A MAJOR PROBLEM for	
this business?)	
Not a problem01	
A minor problem02	
A major problem03	
Don't know8	
Refuse9	
211:	Q41E
(The next one is) Access to training courses. (Is this NOT A	-
PROBLEM, A MINOR PROBLEM, or A MAJOR PROBLEM for this business?)	
Not a problem01	
A minor problem02	
A major problem03	
Don't know8	
Refuse9	
212:	Q41F
(The next one is) Access to transportation or freight forwarding	-
facilities and services. (Is this NOT A PROBLEM, A MINOR PROBLEM,	
or A MAJOR PROBLEM for this business?)	
Not a problem01	
A minor problem02	
A major problem03 Don't know8	
Refuse9	
Teruse	
213:	Q41G
(The next one is) Availability of broadband or high speed internet.	
(Is this NOT A PROBLEM, A MINOR PROBLEM, or A MAJOR PROBLEM for	
this business?)	
Not a problem01 A minor problem02	
A major problem03	
Don't know8	
Refuse9	
214:	0/14
	Q41H
(The next one is) Local availability of mobile or cellular service. (Is this NOT A PROBLEM, A MINOR PROBLEM, or A MAJOR PROBLEM for this business?)	
Not a problem01	
A minor problem02	
A major problem03	
Don't know8	
Refuse9	

215:	Q41I
(The next one is) Local roads and bridges. (Is this NOT A PROBLEM, A MINOR PROBLEM, or A MAJOR PROBLEM for this business?) Not a problem01	
A minor problem02	
A major problem03 Don't know8	
Refuse9	
216:	Q41J
(The next one is) Cost of facilities and land. (Is this NOT A PROBLEM, A MINOR PROBLEM, or A MAJOR PROBLEM for this business?) Not a problem	
	Q41K
(The next one is) Attractiveness of area to managers and professionals. (Is this NOT A PROBLEM, A MINOR PROBLEM, or A MAJOR PROBLEM for this business?) Not a problem	`
218:	Q41L
(The next one is) Quality of primary and secondary schools. (Is this NOT A PROBLEM, A MINOR PROBLEM, or A MAJOR PROBLEM for this business?)	
Not a problem01	
A minor problem02 A major problem03	
Don't know8 Refuse9	
	Q41M
(The next one is) Environmental regulations. (Is this NOT A PROBLEM, A MINOR PROBLEM, or A MAJOR PROBLEM for this business?) Not a problem	
Refuse9	

220:	Q41N
(The next one is) State and local tax rate. (Is this NOT A PROBLEM, A MINOR PROBLEM, or A MAJOR PROBLEM for this business?) Not a problem	
221:	Q42A1
Please tell me how involved in promoting business are the following institutions in your community. The first one is development effort by the local government at the village, town or city level. Is it not at all active or not present, somewhat active, or very active within your community? Not at all active or not present	
222:	Q42A2
The next one is development effort by the local government at the county level. Is it not at all active or not present, somewhat active, or very active within your community? Not at all active or not present	
223:	Q42A3
	~

224:	Q42B
(The next one is development effort by) Business associations (such as the Chamber of Commerce). (Is it not at all active or not present, somewhat active, or very active within your community?) Not at all active or not present	
	Q42C
(The next one is) College, university or extension support for local business. (Is it not at all active or not present, somewhat active, or very active within your community?) Not at all active or not present	
226: (The next one is) Community foundations or nonprofit organizations. (Is it not at all active or not present, somewhat active, or very active within your community?) Not at all active or not present	Q42D
227:	Q42E
(The next one is) Local investors. (Is it not at all active or not present, somewhat active, or very active within your community?) Not at all active or not present	
228:	Q42F
The last one is Banks. (Is it not at all active or not present, somewhat active, or very active within your community?) Not at all active or not present	

229:	Q42AA
How much civic leadership does THIS business provide in the community	
is it none, some, or a lot? None01	
Some02	
A lot03	
Don't know8	
Refuse9	
230:	Q43
Do you have a good understanding of the decisions that led to the founding of this business?	
Yes01	
No	
Refuse9 => Q44A	
7 4 1 1	
231:	Q43A
Was the business originally founded around a new or customized product or service that was created by one of the founders of the business?	
Yes	
Don't know8 => Q44A	
Refuse9 => Q44A	
	Q43B
Thinking about this new or customized product or service, why was it	•
originally developed? Was it because one of the founders created it for	
personal use, one of the founders created it for use at a previous job or business, or one of the founders identified a business opportunity?	
One of the founders created it for personal use01	
One of the founders created it for use at a previous job or business	02
One of the founders identified a business opportunity03	
Don't know8	
Refuse9	
233:	Q44A
The final section of the survey is to assess which types of government-	•
sponsored programs are the most helpful to businesses. In the last 3	
years has this business used direct loans from a government agency	
(such as a USDA B&I Direct Loan)? Yes01	
No	
Don't know8 => Q44B	
Refuse9 => Q44B	

How important were direct loans from government agencies? Was this program not important, somewhat important, or very important? Not important	Q44A1
235:	Q44B
In the last 3 years has this business used government insurance or guarantee for loans?	
Yes	
236:	Q44B1
(The next one is) How important were government insurance or guarantee for loans? Was this program not important, somewhat important, or very important? Not important	
237:	Q44C
In the last 3 years has this business used revolving loan funds run by a nonprofit or government organization?	
Yes	
238:	Q44C1
(The next one is) How important were revolving loan funds run by a nonprofit or government organization? (Was this program not important, somewhat important, or very important?) Not important	

239:	Q44D
In the last 3 years has this business used tax incentives by state or local government, including enterprise zones, urban revitalization areas, or Tax Increment Financing Districts?	
Yes	
240:	Q44D1
(The next one is) How important were tax incentives by state or local government, including enterprise zones, urban revitalization areas, or Tax Increment Financing Districts? (Was this program not important, somewhat important, or very important?) Not important	
241:	Q44E
In the last 3 years has this business used government-assisted industrial parks or business incubators? Yes	
242:	Q44E1
(The next one is) How important were government-assisted industrial parks or business incubators? (Was this program not important, somewhat important, or very important?) Not important	
243:	Q44F
In the last 3 years has this business used government-funded technology assistance programs?	
Yes	

244:	Q44F1
(The next one is) How important were government-funded technology assistance programs? (Was this program not important, somewhat important, or very important?) Not important	Q44F1
245: In the last 3 years has this business used government-assisted worker-training programs?	Q44G
Yes	
246: (The next one is) How important were government-assisted worker-training programs? (Was this program not important, somewhat important, or very important?) Not important	Q44G1
247: In the last 3 years has this business used National Innovation Marketplace? Yes	Q44H
248: (The next one is) How important was the National Innovation Marketplace? (Was this program not important, somewhat important, or very important?) Not important	Q44H1

249:	Q45
Did this business try to borrow money for any purpose over the past three years?	
Yes	
250:	Q45A
Did this business try to borrow money for any purpose over the past three years from a commercial bank?	
Yes	
251:	Q45A1
Did this business receive all, some, or none of the funding applied for from the commercial bank? All	
252:	Q45B
Did this business try to borrow money for any purpose over the past three years from a savings and loan or credit union?	
Yes	
253:	Q45B1
Did this business receive all, some, or none of the funding applied for from the savings and loan or credit union? Not important	

254:	Q45C
(The next one is) Finance or leasing company? (Did this business try to borrow money from this source for any purpose over the past three years?)	
Yes	
255:	Q45C1
Did this business receive all, some, or none of the funding applied for from the finance or leasing company? All	
256:	Q45D
(The next one is) Insurance or mortgage company? (Did this business try to borrow money from this source for any purpose over the past three years?) Yes	
	Q45D1
Did this business receive all, some, or none of the funding applied for from the insurance or mortgage company? All	Q43D1
258:	Q45E
(The next one is) Family or friends? (Did this business try to borrow money from this source for any purpose over the past three years?) Yes	

259: Did this business receive all, some, or none of the funding applied for from family or friends?All	Q45E1
260: (The next one is) Federal, state or local government? (Did this business try to borrow money from this source for any purpose over the past three years?) Yes	Q45F
261: Did this business receive all, some, or none of the funding applied for from a federal, state or local government? All	Q45F1
262: (The next one is) Credit or advance from a customer? (Did this business try to borrow money from this source for any purpose over the past three years?) Yes	Q45G
263: Did this business receive all, some, or none of the funding applied for from a credit or advance from a customer? All	Q45G1

Q45H
Q45H1
Q45I
Q45I1
Q45J

269:	Q45J1
Did this business receive all, some, or none of the funding applied for from personal sources of funds, other than personal credit cards? All	
270:	Q45K
(The next one is) Personal home equity loan? (Did this business try to borrow money from this source for any purpose over the past three years?) Yes	
No	
271:Did this business receive all, some, or none of the funding applied for from a personal home equity loan?All	Q45K1
272: (The next one is) Other personal loan? (Did this business try to borrow money from this source for any purpose over the past three years?) Yes	Q45L
273: Did this business receive all, some, or none of the funding applied for from some other personal loan? All	Q45L1

Q45M
Q46A
Q46B
Q46C
Q46D

279:	Q46E
(How were the funds this business borrowed or attempted to borrow to be used?) Were they for repayment of debt?	
Yes01	
No	
Refuse9	
280:	Q46F
(How were the funds this business borrowed or attempted to borrow to	
be used?) Were they for a reserve or cushion? Yes01	
No	
Don't know8	
Refuse9	
	Q46G
(How were the funds this business borrowed or attempted to borrow to	•
be used?) Were they for inventory?	
Yes01	
No	
Don't know8 Refuse9	
Neruse	
282:	Q46H
(How were the funds this business borrowed or attempted to borrow to	
be used?) Were they for funding innovation projects?	
Yes	
Don't know8	
Refuse9	
	Q46I
(How were the funds this business borrowed or attempted to borrow to	4.0.
be used?) Were they for investment in intangible assets such as	
branding, training, or design?	
Yes01	
No02	
Don't know8	
Refuse9	

284:	Q47
Over the past 3 years, were business profits (retained earnings) used to inance the business?	
No	
285:	Q47A
Compared with borrowed funds, how important were business profits for funding investment? Would you say more important, less important or equally important? More important	
	Q48
Which of the following best describes your current position? Mid level manager, senior manager, executive or owner, or other? Mid level manager	
287:	Q49
Which best describes your familiarity with how innovation is carried out in this business? Would you say you are not familiar, slightly familiar, moderately familiar, strongly familiar, or completely familiar? Not familiar	
288:	Q50
(What is your gender?) (IWR: Only ask if necessary.) Male01	
Female02 Refuse9	

289: How long have you been employed at this business? \$E 1 99 Don't know8 Refuse9	Q51
290: That is my last question. Thank you so much for taking the time to talk with me today. If you have any additional comments about this survey or innovation in general, I can note them now. Yes, comments	тнх