#### **SUPPORTING STATEMENT**

# Approval Request to Conduct Customer Satisfaction Research W&I Taxpayer Experience Survey (TES) 2014 Follow-up Focus Groups

# W&I Taxpayer Experience Survey (TES) 2014 Follow-up Focus Groups

#### A. JUSTIFICATION

# 1. Circumstances Making the Collection of Information Necessary

The Internal Revenue Service (IRS) enlists a balanced measurement system consisting of business results, customer satisfaction, and employee satisfaction. This initiative is part of the Service-wide effort to maintain a system of balanced organizational performance measures mandated by the IRS Restructuring and Reform Act (RRA) of 1998. This is also a result of Executive Order 12862 that requires all government agencies to survey their customers.

Wage and Investment (W&I) conducts transactional customer satisfaction surveys to obtain satisfaction ratings and customer feedback on various aspects of the customer's experience. While some of the surveys do address pre-filing and filing concerns, they do so reactively: i.e., the customer takes the initiative because of a problem, issue, or question they have, and those functions respond as best they can. Relatively little is known about the pre-filing and filing needs and preferences of the general W&I market segment; i.e., those taxpayers who have minimal or no contact with W&I beyond filing their tax returns.

#### 2. Purpose and Use of the Information Collection

The objective of this task is to do follow-up research on the Taxpayer Experience Survey.

The key goal of this research is to drill down into areas of interest as indicated by the findings from the Taxpayer Experience Survey.

# 3. Consideration Given to Information Technology

The Taxpayer Experience Survey provides insight into the needs, opinions, and behaviors of the overall 1040 filer population. A contractor will administer four telephone focus groups containing up to 12 participants each.

# 4. Efforts Not to Duplicate Research

These will be the only focus groups associated with the FY 2014 TES and the TES is the only study currently conducted that provides the opportunity to hear from W&I's full taxpayer base on a broad range of customer service issues, with the objective of identifying how to prioritize strategies for improving customer satisfaction.

# 5. Reducing the Burden on Small Entities

No small entities are included in this information collection. The focus group follow-up research has been designed to minimize burden on respondents. The time to participate in the focus

groups has been carefully considered. Each respondent will be allowed to participate in only one focus group.

# 6. Consequences of Not Conducting Collection

Without conducting the TES, Wage & Investment would be unable to meet corporate goals and would fall short of meeting the IRS Mission of a Balanced Measurement System. Without the focus group follow-up research, the survey will be less effective at providing IRS with information about W&I taxpayers. The follow-up focus groups provide an opportunity to add the richness of a qualitative component to the overall research endeavor.

# 7. Special Circumstances

There are no special circumstances. The information collected will be voluntary and will not be used for statistical purposes.

#### 8. Consultations with Persons outside the IRS

The same contractor that administered the TES will conduct these focus groups.

#### 9. Payment of Gift

\$45 per participant for each one hour focus group

Participants will be recruited from panel members that have taken the TES survey. For a panel, any time a respondent is participating in a survey they receive a reward - even individuals that screen out get paid a small amount. Individuals that complete the screener will be paid \$2.50 and those that screen out will receive \$.50. Please note that the respondents will receive that payment in eRewards money, which they can use to purchase from a set of products and gift cards. The screener is long enough that some honoraria need to be paid.

The justification for this is that without it, the contractor may not be able to attract subjects to participate in this study. Offering incentives for participating in this type of research is a standard industry practice.

# 10. Confidentiality

All participants will be subject to the provisions of the Taxpayer Bill of Rights II during this study and the vendor will ensure that all participants are treated fairly and appropriately.

The security of the data used in this project and the privacy to the extent allowed by law of taxpayers will be carefully safeguarded at all times. Security requirements are based on the Computer Security Act of 1987 and Office of Management and Budget Circular A-130, Appendices A & B. Physical security measures include a locked, secure office. Notes are stored in locked cabinets or shredded. Data security at the C-2 level is accomplished via the Windows NT operating system. Systems are password protected, users profiled for authorized use, and individual audit trails generated and reviewed periodically.

The IRS will apply and meet fair information and record-keeping practices to ensure privacy to the extent allowed by law to the extent allowed by law protection of all taxpayers. This includes criteria for disclosure—laid out in the Privacy to the extent allowed by law Act of 1974, the Freedom of Information Act, and Section 6103 of the Internal Revenue Code—all of which provide for the protection of taxpayer information as well as its release to authorized recipients.

The focus groups will not contain or collect tax return or taxpayer information. Focus group participants will not be identified in any of the documents or files used for this project. We will limit and control the amount of information we collect to those items that are necessary to accomplish the research questions. We will carefully safeguard the security of data utilized as well as the privacy to the extent allowed by law of the survey respondents. We will apply the fair information and record-keeping practices to ensure protection of all survey respondents. The criterion for disclosure laid out in the Privacy to the extent allowed by law Act, the Freedom of Information Act, and section 6103 of the Internal Revenue Code provides for the protection of information as well as its releases to authorized recipients.

#### 11. Sensitive Nature

No questions will be asked that are of a personal or sensitive nature.

#### 12. Burden of Information Collection

The focus groups have been designed to minimize burden on the respondents. The time that a respondent takes to participate in the focus group has been carefully considered and only the most important areas are being discussed. The respondent will participate in only one focus group. This will aid in decreasing respondent burden.

The attached email invitation for the screener will be sent to approximately 370 individuals. We would expect 111 to respond to the screener and complete it. The screener will take most respondents approximately one minute. After they complete the screener survey, all 111 individuals will be contacted by the contractor by phone and approximately 56 will agree to schedule a phone focus group. Those who do not schedule a group will be on the phone for about one minute and those who do will be on the phone about three minutes. A maximum of 48 individuals will actually participate in the focus groups.

#### **BURDEN HOURS**

Category of Respondent	No. of	Participation	Burden
	Respondents	Time	
Max number of focus group participants	48	60 minutes	48 hrs.
E-mail invitation for screener	370	1 minute	6.17 hrs.
Screener completion	111	1 minute	1.85 hrs.
Phone call to discuss focus group	111	1 minute	1.85 hrs.
Scheduling of focus group	56	2 minutes	1.87 hrs
Totals			59.74 hrs

# Maximum Total Burden = 59.74 hrs

# 13. Costs to Respondents

N/A

# 14. Costs to Federal Government

\$14,000.00

#### 15. Reason for Change

N/A

# 16. Tabulation of Results, Schedule, and Analysis Plans

Feedback collected provides useful information, but it does not yield data that can be generalized to the overall population. Findings will be used for survey improvement, but are not for publication or other public release.

The recruiting of the sample is the responsibility of the contractor.

The 48 or fewer participants will provide qualitative insights to supplement survey responses.

The contractor will use the analysis of this qualitative information to augment the information obtained from of the survey responses.

The contractor will hold the identities of respondents anonymous to the extent permitted by law. The contractor will not provide the IRS with data or status updates that are linked to individual respondents. This data will not include any individually identifying information such as name, address, or taxpayer identification number.

# 17. Display of OMB Approval Date

N/A

# 18. Exceptions to Certification for Paperwork Reduction Act Submissions

N/A

# 19. Dates collection will begin and end

Collection will begin as early as December 15, 2014 (as soon as approval is obtained) and will end prior to June 1, 2015.

# B. STATISTICAL METHODS

Data collection will not apply statistical methods. A qualitative analysis of respondents' experiences with the survey will be performed. There are no plans to publish or otherwise release this information.

# 1. Universe and Respondent Selection

The sampling frame consists of W&I taxpayers. The contractor will schedule 56 out of 370 potential participants with the expectation that a maximum of 48 will participate in the focus groups. There will be four groups with up to 12 respondents in each group.

# 2. Procedures for Collecting Information

The contractor will recruit participants for the focus groups and will be responsible for establishing procedures for data collection. The contractor will prepare the data and conduct data analysis in accordance with accepted industry standard procedures.

The contractor will conduct focus groups by telephone. The contractor will recruit no more than 48 participants for four focus groups; that quantity is sufficient to explore relevant themes discovered through analysis of the survey data. It is expected that the actual number of participants will be much lower.

# 3. Methods to Maximize Response

Standard procedures will be used in order to obtain the highest response rate possible for the TES follow-up focus groups. The Contractor will recruit focus group participants and conduct the focus groups. To encourage participation, the contractor will be offering a \$45 incentive to focus group participants.

# 4. Testing of Procedures

The purpose for this OMB approval application is to conduct TES follow-up focus group research based on survey findings.

# 5. Contacts for Statistical Aspects and Data Collection

For questions regarding the focuus groups, contact:

Jeffery McConnell, COR Program Analyst 401 West Peachtree St, Suite 2030 Atlanta, GA 30308

Telephone: 404-338-9056

E-Mail: Jeffery.McConnell@IRS.gov

The Paperwork Reduction Act requires that the IRS display an OMB control number on all public information requests. The OMB Control Number for this study is 1545-1349. Also, if you have any comments regarding the time estimates associated with this study or suggestions on making this process simpler, please write to the, Internal Revenue Service, Tax Products Coordinating Committee, SE:W:CAR:MP:T:T:SP, 1111 Constitution Ave. NW, Washington, DC 20224.

#### **Attachments**

Moderator's guide

Screener e-mail invitation