

## ATTACHMENT B – Web Version of Web-based Instrument

Form Pending  
OMB No. 0920-0879  
Expiration Date: 04/30/2017



### Health Department Challenges in Implementation of CDC Immunization Funding

#### INTRODUCTION

Thank you for your participation in the Centers for Disease Control and Prevention (CDC) assessment, *Health Department Challenges in Implementation of CDC Immunization Funding*. Your feedback will help CDC better understand the experiences of immunization awardees using federal immunization funding. The goal of this assessment is to identify the successes and challenges that immunization awardees have encountered and the opportunities for future improvements related to utilizing their federal immunization funding.

Please answer each question to the best of your ability. We have also provided a section for you to share any additional comments. This assessment should take you about 15-20 minutes to complete.

When navigating between pages please use the forward (>>) and back (<<) buttons located in the lower right hand corner of the assessment. Do NOT use your internet browser buttons as you will exit the assessment.

Please note that your individual information will remain anonymous. A summary of each health department's experiences will only be shared with CDC.

1. Are you the immunization program manager for your health department?

- Yes
- No



Public reporting burden of this collection of information is estimated 20 minutes to complete this assessment, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. An agency may not conduct or sponsor, and a person is not required to respond to a collection of information unless it displays a currently valid OMB control number. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to CDC/ATSDR Reports Clearance Officer, 1600 Clifton Road NE, MS D-74, Atlanta, Georgia 30333; ATTN: PRA (0920-0879)

[IF RESPONDENT IS NOT THE IMMUNIZATION PROGRAM MANAGER, THEN RESPONDENT  
TAKEN TO A PAGE ASKING FOR THE APPROPRIATE PERSON. ALL OTHER RESPONDENTS  
SKIP THIS PAGE.]

## HEALTH DEPARTMENT

Please provide the name of your health department.

2. Health Department



## BACKGROUND INFORMATION

3. Approximately how long have you been in this position?

- Less than 1 year
- At least 1 but less than 4 years
- At least 4 but less than 6 years
- At least 6 but less than 10 years
- 10 years or more

4. Approximately how many full time staff (full time equivalent, FTE), excluding contract staff, are in your health department's immunization program? Please calculate as best possible, accounting for staff working for both the immunization program and other units, if applicable.

- Less than 5 FTE staff
- 5-10 FTE staff
- 11-15 FTE staff
- More than 15 FTE staff





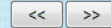
The following sections will ask the same series of questions on challenges and successes of spending different types of immunization funding awards.

**SECTION 317 FUNDING**

The next set of questions asks about your health department's experiences using Section 317 immunization funding.

**5. In federal fiscal years 2012 [October 2011 - September 2012] and/or 2013 [October 2012 - September 2013], was your health department awarded any Section 317 immunization funding?**

- Yes
- No



[SKIP PATTERN QUESTION: IF RESPONDENT RECEIVED FUNDING, THEN RESPONDENT PROCEEDS TO NEXT QUESTION. IF RESPONDENT DID NOT RECEIVE FUNDING, THEN RESPONDENT SKIPS SECTION AND CONTINUES TO NEXT SECTION ASKING ABOUT VFC FUNDING.]

**6. Have any of these issues made it easier or harder to spend your health department's Section 317 funding within the grant timeframe? Please select one button per row.**

|  | Made it harder        | Neither harder or easier | Made it easier        |
|--|-----------------------|--------------------------|-----------------------|
| a. Timeliness of receiving funds from CDC  | <input type="radio"/> | <input type="radio"/>    | <input type="radio"/> |
| b. Alignment / misalignment of state and federal fiscal years  | <input type="radio"/> | <input type="radio"/>    | <input type="radio"/> |
| c. Length of grant period for completing deliverables  | <input type="radio"/> | <input type="radio"/>    | <input type="radio"/> |
| d. Volume of grant activities to funding received  | <input type="radio"/> | <input type="radio"/>    | <input type="radio"/> |
| e. Funding specifications (e.g., level of flexibility regarding what grant funds can be used for)  | <input type="radio"/> | <input type="radio"/>    | <input type="radio"/> |
| f. Administrative processes in hiring new staff (e.g., recruitment assistance, approval processing, hiring freezes, level of scrutiny of new hires)  | <input type="radio"/> | <input type="radio"/>    | <input type="radio"/> |
| g. Administrative process in hiring <u>external</u> partners/consultants (e.g., process to develop/post RFP, identifying contractor, completing contract paperwork for hire, hiring freezes, level of scrutiny of new contractors) | <input type="radio"/> | <input type="radio"/>    | <input type="radio"/> |
| h. Process related to procuring supplies for grant activities  | <input type="radio"/> | <input type="radio"/>    | <input type="radio"/> |
| i. Capacity of health department's technological infrastructure to support implementation of immunization grant activities   | <input type="radio"/> | <input type="radio"/>    | <input type="radio"/> |

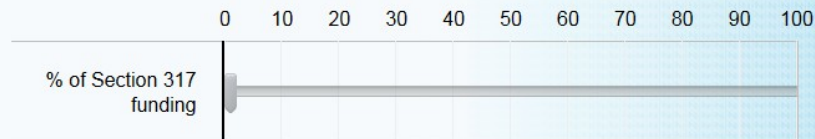
|  |                       |                       |                       |
|--|-----------------------|-----------------------|-----------------------|
| j. Certainty/uncertainty of future 317 funds or knowledge of future funding for long-term planning             | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| k. CDC reporting requirements (e.g., staff capacity to meet reporting requirements)                            | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| l. CDC monthly calls (e.g., staff time to participate in multiple monthly calls)                               | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| m. In-person meetings at CDC requiring staff time  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| n. Coordination and communication among CDC project officers involved in the various immunization grant awards | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| o. Timeliness of CDC communication regarding funding, policy changes, and/or grant activities                  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| p. Other <b>internal</b> issues, please specify:<br><input type="text"/>                                       | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| q. Other <b>external</b> issues, please specify:<br><input type="text"/>                                       | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |

**7. Please provide comments or elaborations on any of the challenges or successes you have encountered to spending Section 317 funding.**

**8. Overall, how easy or hard has it been for your health department to spend Section 317 funding within the grant timeframe?**

- Very hard
- Hard
- Easy
- Very easy

**9. During federal fiscal years 2012 [October 2011 - September 2012] and 2013 [October 2012 - September 2013], approximately what percent of Section 317 funding has your health department been able to spend?**



**10. In what areas has it been easiest for your health department to spend Section 317 funding within the grant timeframe? Please check all that apply.**

- Internal staffing
- External consultants and contractors
- Vaccine storage, handling, and/or distribution
- Purchasing non-vaccine related supplies, (e.g., educational materials, other equipment)
- Information technology (IT)
- Other, please specify:

11. In what areas has it been **hardest** for your health department to spend **Section 317** funding within the grant timeframe? Please check all that apply.

- Internal staffing
- External consultants and contractors
- Vaccine storage, handling, and/or distribution
- Purchasing non-vaccine related supplies, (e.g., educational materials, other equipment)
- Information technology (IT)
- Other, please specify:

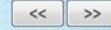


12. From your perspective, which of the following, if any, do you think would be helpful to awardees to spend their **Section 317** funding within the grant timeframe? Please select one button per row.

|  | Not at all helpful    | Somewhat helpful      | Very helpful          |
|--|-----------------------|-----------------------|-----------------------|
| a. A uniform online reporting system across different funding streams  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| b. Improvements in the speed and functionality of an online reporting system   | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| c. Reducing or streamlining reporting requirements and calls   | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| d. Clearer or more timely communication between CDC and awardees on grant requirements, future funding, policy changes, etc. | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| e. Greater continuity of CDC program support (i.e., technical assistance)  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| f. Greater coordination and communication of CDC project officers with each other  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| g. A handbook of guidelines on reporting requirements  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| h. Webinars about reporting requirements and processes   | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| i. Increased funding flexibility to meet grant goals and objectives  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| j. Having a non-profit intermediary organization to facilitate grant administration  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| k. No-cost extensions on grant funding   | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| l. Other, please specify: <input type="text"/>   | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| m. Other, please specify: <input type="text"/>   | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |



13. Please provide comments or elaborations on suggestions or recommendations that would help health departments spend their Section 317 immunization funding within the grant timeframe.



**VACCINES FOR CHILDREN (VFC) FUNDING**

The following section asks about your health department's experiences using Vaccines for Children (VFC) funding.

**14. In federal fiscal years 2012 [October 2011 - September 2012] and/or 2013 [October 2012 - September 2013], was your health department awarded any Vaccines for Children (VFC) immunization funding?**

- Yes
- No



[SKIP PATTERN QUESTION: IF RESPONDENT RECEIVED FUNDING, THEN RESPONDENT PROCEEDS TO NEXT QUESTION. IF RESPONDENT DID NOT RECEIVE FUNDING, THEN RESPONDENT SKIPS SECTION AND CONTINUES TO NEXT SECTION ASKING ABOUT SPECIAL FEDERAL FUNDING.]

**15. Have any of these issues made it easier or harder to spend your health department's VFC funding within the grant timeframe? Please select one button per row.**

|  | Made it harder        | Neither harder or easier | Made it easier        |
|--|-----------------------|--------------------------|-----------------------|
| a. Timeliness of receiving funds from CDC  | <input type="radio"/> | <input type="radio"/>    | <input type="radio"/> |
| b. Alignment / misalignment of state and federal fiscal years  | <input type="radio"/> | <input type="radio"/>    | <input type="radio"/> |
| c. Length of grant period for completing deliverables  | <input type="radio"/> | <input type="radio"/>    | <input type="radio"/> |
| d. Volume of grant activities to funding received  | <input type="radio"/> | <input type="radio"/>    | <input type="radio"/> |
| e. Funding specifications (e.g., level of flexibility regarding what grant funds can be used for)  | <input type="radio"/> | <input type="radio"/>    | <input type="radio"/> |
| f. Administrative processes in hiring new staff (e.g., recruitment assistance, approval processing, hiring freezes, level of scrutiny of new hires)  | <input type="radio"/> | <input type="radio"/>    | <input type="radio"/> |
| g. Administrative process in hiring <u>external</u> partners/consultants (e.g., process to develop/post RFP, identifying contractor, completing contract paperwork for hire, hiring freezes, level of scrutiny of new contractors) | <input type="radio"/> | <input type="radio"/>    | <input type="radio"/> |
| h. Process related to procuring supplies for grant activities  | <input type="radio"/> | <input type="radio"/>    | <input type="radio"/> |
| i. Capacity of health department's technological infrastructure to support implementation of immunization grant activities   | <input type="radio"/> | <input type="radio"/>    | <input type="radio"/> |
| j. Certainty/uncertainty of future VFC funds or knowledge of future funding for long-term planning   | <input type="radio"/> | <input type="radio"/>    | <input type="radio"/> |

|  |                       |                       |                       |
|--|-----------------------|-----------------------|-----------------------|
| k. CDC reporting requirements (e.g., staff capacity to meet reporting requirements)                            | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| l. CDC monthly calls (e.g., staff time to participate in multiple monthly calls)                               | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| m. In-person meetings at CDC requiring staff time  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| n. Coordination and communication among CDC project officers involved in the various immunization grant awards | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| o. Timeliness of CDC communication regarding funding, policy changes, and/or grant activities                  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| p. Other <b>internal</b> issues, please specify:<br><input type="text"/>                                       | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| q. Other <b>external</b> issues, please specify:<br><input type="text"/>                                       | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |

**16. Please provide comments or elaborations on any of the challenges or successes you have encountered to spending VFC funding.**

17. **Overall**, how easy or hard has it been for your health department to spend **VFC** funding within the grant timeframe?

- Very hard
- Hard
- Easy
- Very easy

18. During federal fiscal years 2012 [October 2011 - September 2012] and 2013 [October 2012 - September 2013], approximately what percent of **VFC** funding has your health department been able to spend?



19. In what areas has it been **easiest** for your health department to spend **VFC** funding within the grant timeframe? Please check all that apply.

- Internal staffing
- External consultants and contractors
- Vaccine storage, handling, and/or distribution
- Purchasing non-vaccine related supplies, (e.g., educational materials, other equipment)
- Information technology (IT)
- Other, please specify:

20. In what areas has it been **hardest** for your health department to spend **VFC** funding within the grant timeframe? Please check all that apply.

- Internal staffing
- External consultants and contractors
- Vaccine storage, handling, and/or distribution
- Purchasing non-vaccine related supplies, (e.g., educational materials, other equipment)
- Information technology (IT)
- Other, please specify:

21. From your perspective, which of the following, if any, do you think would be helpful to awardees to spend their VFC funding within the grant timeframe? Please select one button per row.

|  | Not at all helpful    | Somewhat helpful      | Very helpful          |
|--|-----------------------|-----------------------|-----------------------|
| a. A uniform online reporting system across different funding streams  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| b. Improvements in the speed and functionality of an online reporting system   | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| c. Reducing or streamlining reporting requirements and calls   | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| d. Clearer or more timely communication between CDC and awardees on grant requirements, future funding, policy changes, etc. | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| e. Greater continuity of CDC program support (i.e., technical assistance)  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| f. Greater coordination and communication of CDC project officers with each other  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| g. A handbook of guidelines on reporting requirements  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| h. Webinars about reporting requirements and processes   | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| i. Increased funding flexibility to meet grant goals and objectives  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| j. Having a non-profit intermediary organization to facilitate grant administration  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| k. No-cost extensions on grant funding   | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| l. Other, please specify: <input type="text"/>   | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| m. Other, please specify: <input type="text"/>   | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |

22. Please provide comments or elaborations on suggestions or recommendations that would help health departments spend their VFC funding within the grant timeframe.

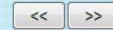


#### **SPECIAL FEDERAL FUNDING**

The following section asks about your health department's experiences using special federal funding such as funding through the Prevention and Public Health Fund (PPHF) or American Recovery and Reinvestment Act (ARRA).

**23. In federal fiscal years 2012 [October 2011 - September 2012] and/or 2013 [October 2012 - September 2013], was your health department awarded any special federal funding such as through the Prevention and Public Health Fund (PPHF) or American Recovery and Reinvestment Act (ARRA)?**

- Yes
- No



[SKIP PATTERN QUESTION: IF RESPONDENT RECEIVED FUNDING, THEN RESPONDENT PROCEEDS TO NEXT QUESTION. IF RESPONDENT DID NOT RECEIVE FUNDING, THEN RESPONDENT SKIPS SECTION AND CONTINUES TO NEXT SECTION ASKING ABOUT OTHER FUNDING.]

**24. Have any of these issues made it easier or harder to spend your health department's special federal funding within the grant timeframe? Please select one button per row.**

|   | Made it harder        | Neither harder or easier | Made it easier        |
|---|-----------------------|--------------------------|-----------------------|
| a. Timeliness of receiving funds from CDC   | <input type="radio"/> | <input type="radio"/>    | <input type="radio"/> |
| b. Alignment / misalignment of state and federal fiscal years   | <input type="radio"/> | <input type="radio"/>    | <input type="radio"/> |
| c. Length of grant period for completing deliverables   | <input type="radio"/> | <input type="radio"/>    | <input type="radio"/> |
| d. Volume of grant activities to funding received   | <input type="radio"/> | <input type="radio"/>    | <input type="radio"/> |
| e. Funding specifications (e.g., level of flexibility regarding what grant funds can be used for)   | <input type="radio"/> | <input type="radio"/>    | <input type="radio"/> |
| f. Administrative processes in hiring new staff (e.g., recruitment assistance, approval processing, hiring freezes, level of scrutiny of new hires)   | <input type="radio"/> | <input type="radio"/>    | <input type="radio"/> |
| g. Administrative process in hiring <u>external</u> partners/consultants (e.g., process to develop/post RFP, identifying contractor, completing contract paperwork for hire, hiring freezes, level scrutiny of new contractors) | <input type="radio"/> | <input type="radio"/>    | <input type="radio"/> |
| h. Process related to procuring supplies for grant activities   | <input type="radio"/> | <input type="radio"/>    | <input type="radio"/> |
| i. Capacity of health department's technological infrastructure to support implementation of immunization grant activities  | <input type="radio"/> | <input type="radio"/>    | <input type="radio"/> |
| j. Certainty/uncertainty of future <u>special federal</u> funds or knowledge of future funding for long-term planning   | <input type="radio"/> | <input type="radio"/>    | <input type="radio"/> |

|  |                       |                       |                       |
|--|-----------------------|-----------------------|-----------------------|
| k. CDC reporting requirements (e.g., staff capacity to meet reporting requirements)                            | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| l. CDC monthly calls (e.g., staff time to participate in multiple monthly calls)                               | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| m. In-person meetings at CDC requiring staff time  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| n. Coordination and communication among CDC project officers involved in the various immunization grant awards | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| o. Timeliness of CDC communication regarding funding, policy changes, and/or grant activities                  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| p. Other <u>internal</u> issues, please specify:<br><input type="text"/>                                       | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| q. Other <u>external</u> issues, please specify:<br><input type="text"/>                                       | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |

**25. Please provide comments or elaborations on any of the challenges or successes you have encountered to spending special federal funding such as PPHF or ARRA funds.**

26. **Overall**, how easy or hard has it been for your health department to spend **special federal funding** (e.g., PPHF, ARRA) within the grant timeframe?

- Very hard
- Hard
- Easy
- Very easy

27. During federal fiscal years 2012 [October 2011 - September 2012] and 2013 [October 2012 - September 2013], approximately what percent of **special federal funding** (e.g., PPHF or ARRA) has your health department been able to spend?



28. In what areas has it been **easiest** for your health department to spend **special federal funding** (e.g., PPHF, ARRA) within the grant timeframe? Please check all that apply.

- Internal staffing
- External consultants and contractors
- Vaccine storage, handling, and/or distribution
- Purchasing non-vaccine related supplies, (e.g., educational materials, other equipment)
- Information technology (IT)
- Other, please specify:

29. In what areas has it been **hardest** for your health department to spend **special federal funding** (e.g., PPHF, ARRA) within the grant timeframe? Please check all that apply.

- Internal staffing
- External consultants and contractors
- Vaccine storage, handling, and/or distribution
- Purchasing non-vaccine related supplies, (e.g., educational materials, other equipment)
- Information technology (IT)
- Other, please specify:

30. From your perspective, which of the following, if any, do you think would be helpful to awardees to spend their special federal funding (e.g., PPHF, ARRA) within the grant timeframe? Please select one button per row.

|  | Not at all helpful    | Somewhat helpful      | Very helpful          |
|--|-----------------------|-----------------------|-----------------------|
| a. A uniform online reporting system across different funding streams  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| b. Improvements in the speed and functionality of an online reporting system   | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| c. Reducing or streamlining reporting requirements and calls   | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| d. Clearer or more timely communication between CDC and awardees on grant requirements, future funding, policy changes, etc. | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| e. Greater continuity of CDC program support (i.e., technical assistance)  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| f. Greater coordination and communication of CDC project officers with each other  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| g. A handbook of guidelines on reporting requirements  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| h. Webinars about reporting requirements and processes   | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| i. Increased funding flexibility to meet grant goals and objectives  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| j. Having a non-profit intermediary organization to facilitate grant administration  | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| k. No-cost extensions on grant funding   | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| l. Other, please specify: <input type="text"/>   | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
| m. Other, please specify: <input type="text"/>   | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |

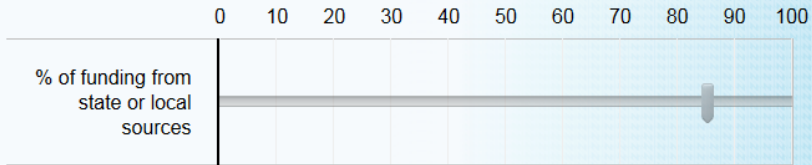


31. Please provide comments or elaborations on suggestions or recommendations that would help health departments spend their other special federal funding such as PPHF or ARRA funds within the grant timeframe.

<< >>



**OTHER**  
32. During federal fiscal years 2012 [October 2011 - September 2012] and 2013 [October 2012 - September 2013], approximately what percent of your immunization program's funding came from state or local sources?



33. Overall, how easy or hard has it been for your health department to spend state or local funding within the grant timeframe?

- Very hard
- Hard
- Easy
- Very easy

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**34. Has your health department experienced any other issues that have made spending federal, state, or local immunization funding especially challenging?**

Yes, please specify:

No



[SKIP PATTERN QUESTION: IF RESPONDENT ENCOUNTERED OTHER ISSUES, THEN RESPONDENT PROCEEDS TO NEXT QUESTION. IF RESPONDENT DID NOT ENCOUNTER OTHER ISSUES, THEN RESPONDENT SKIPS SECTION AND CONTINUES TO LAST QUESTION.]

**35. For which awards have you found this to be a challenge? Please check all that apply.**

- Section 317
- VFC
- Special federal funding (e.g., PPHF, ARRA)
- State/local funding
- Other, please specify:



**36. In your opinion, what could be done in the future to help health departments use their immunization funding within the timeframe of the grant? What resources, information, or assistance can be provided to expedite this process?**

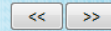




**Thank you for your time and valuable insights.**

**Your individual information will remain anonymous. A summary of each health department's experiences will only be shared with CDC.**

**We greatly appreciate your feedback.**



**FOLLOW UP CONTACT INFORMATION**

Thank you for your participation. This assessment is intended to be completed by the person in your health department who can speak to the utilization of immunization funding provided by CDC. Can you please provide the contact information for the person in your health department who would have this information?

First Name Last Name Email address Telephone number Title/position 