# Attachment J

Interview Guide for Partners

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# **Partners**

This guide should be administered to the staff from social services agencies sharing similar clients.

# Note: Begin audio-recording the interview.

# Staff Role/Context

- 1. What agency/program do you represent?
  - 1a. Please describe your agency
  - 1b. What types of services do you offer?
- 2. What is your current position and role?
  - 2a. What are your main responsibilities?
  - 2b. How long have you been in your current role?
  - 2c. Before your current role, did you work in other positions in the County?

# Vision/Mission

# (ASK INTERVIEWEE)

# Before we get started, I would like to clarify some terminology. How do you refer to Child Welfare and TANF/Colorado Works in your county?

- 3. What is the vision (mission or values) of your agency/program?
- 4. Does your organization's vision (mission or values) relate to your work with Child Welfare and/or TANF/Colorado Works? If yes, how so?

# Planning

# (READ TO INTERVIEWEE)

During this interview we will be asking questions about integration. We define integration as the coordination of TANF/Colorado Works and Child Welfare policies and processes that link services across service boundaries for newly identified clients, dual-system clients, or clients with multiple co-occurring needs. Integration can be used to describe a range of activities, such as several agencies providing a service at one location and the creation of shared planning and budgeting. We use the term integration here to describe the activities taking place between TANF/Colorado Works ("welfare ") and Child Welfare agencies or divisions.

- 5. In what ways do you work with TANF/Colorado Works?
  - 5a. When did you begin working with them?
  - 5b. Do you have shared clients?
  - 5c. What led you to working with them?
- 6. In what ways do you work with Child Welfare?
  - 6a. When did you begin working with them?
  - 6b. Do you have shared clients?
  - 6c. What led you to working with them?

# Leadership/Managerial

7. Do you think the leadership at your agency has supported you working with Child Welfare and/or TANF/Colorado Works?

# If yes:

- 7a. How has leadership supported you working with Child Welfare and/or TANF/Colorado Works?
  - <u>Probe</u> on guidelines/policies, information sharing, data sharing, cross-training

# Funding

- 8. How are you reimbursed for your services (e.g. performance-based, milestone-based, fixed-price, output)?
- 9. Do you and TANF/Colorado Works share funding?

# <u>If yes</u>

- 9a. When did the sharing of funds begin?
- 9b. What proportion of total funds is shared between you and Colorado Works/Child Welfare?
- 9c. For what types of services or supports are the funds shared?
  - <u>Probe</u> for shared funding related to certain programs, shared staff, office space
- 9d. Who is responsible for overseeing the budget of the shared funding?

10. Do you and Child Welfare share funding?

#### If yes:

10a. When did the sharing of funds begin?

10b. What proportion of total funds is shared between you and TANF/Colorado Works and Child Welfare?

10c. For what types of services or supports are the funds shared?

- <u>Probe</u> for shared funding related to certain programs, shared staff, office space
- 10d. Who is responsible for overseeing the budget of the shared funding?
- 11. What, if any, are the challenges associated with sharing funding with Child Welfare and TANF/Colorado Works?

Probe for Federal-related barriers; State-related barriers

#### **Cross-Training**

12. Do TANF/Colorado Works and Child Welfare provide training to help your staff develop the skills and knowledge needed for working with them?

#### If yes:

- 12a. Who designed the training?
- 12b. What is the primary content of the training?
- 12c. Who participates in the training?
- 12d. Who conducts the training?
- 12e. Is the training mandatory?
- 12f. How frequently is the training offered?
- 13. In what areas does staff need additional skills/knowledge/support to work with TANF/Colorado Works and/or Child Welfare?

#### Communications

- 14. How do you communicate with TANF/Colorado Works and Child Welfare?
- 15. What types of communications do you and TANF/Colorado Works and Child Welfare share with each other?
  - Probe on when communications started, how often communications occur

#### Data Systems

16. Does your agency have a data sharing system with TANF/ Colorado Works and Child Welfare? If yes:

Probe:

- Since when have data been shared?
- What information is shared?
- Who has access to shared data?
- Who uses this information and how?

#### **Decision-making**

- 17. Are you aware if your agency and TANF/Colorado Works and Child Welfare have shared decisionmaking structures?
  - 17a. Since when has this been in place?
  - 17b. How are decisions made?
  - 17c. Are the leadership and/or management at each agency/division (i.e., Child Welfare and TANF/Colorado Works) aware of decisions being made at the other agency/division?
  - 17d. How are you informed of these decisions?

#### Case Planning

- 18. Does your agency/program coordinate case planning with TANF/Colorado Works and Child Welfare?
  - 18a. What is the extent of joint case planning?
  - 18b. How does the process work?
  - 18c. How long has the process been in place?
- 19. Is there a committee or workgroup to oversee joint activities between your agency/program and TANF/Colorado Works and Child Welfare?

#### If yes:

- 19a. How long has this committee been in place?
- 19b. How often does the committee meet?
- 19c. Who are the members?

#### **Facilitators and Barriers**

- 20. What factors do you think help facilitate your agency/program and TANF/ Colorado Works and Child Welfare working together/integrating?
- 21. What are the barriers to your agency/program and TANF/Colorado Works and Child Welfare working together/integrating?

22. What factors do you think would help to facilitate your agency/program working together with TANF/Colorado Works and/or Child Welfare?

#### Conclusion

- 23. From your perspective, what do you think is the future direction of integration between your agency/program and TANF/Colorado Works and Child Welfare?
  - 23a. Why do you think this?
- 24. Is there anything else you would like to add, any recommendations or lessons learned?

Those were all of my questions. We have learned a lot. Thank you for taking the time to talk with me today.