

**Attachment C. EMAIL TO RESPONDENTS FROM MEF ASSOCIATES WITH QUESTIONNAIRE LINK**

*Subject Line: Response Requested – HHS’s State Questionnaire of Integration of Health and Human Services Programs*

*Attachment: Word version of questionnaire*

Dear [state human services official],

You recently received an email from Charlie Homer and Mark Greenberg of the U.S. Department of Health and Human Services (HHS) and Tracy Wareing-Evans of the American Public Human Services Association (APHSA) asking you to participate in the State Questionnaire of Integration of Health and Human Services Programs. MEF Associates is conducting the questionnaire on HHS’s behalf. A link to the questionnaire is below.

[LINK]

Please submit your response by [DATE 2 weeks after email]. Your response is very important to HHS’s efforts to understand the range of state program and system modernization initiatives.

The questionnaire link is specific for your state and can be forwarded to others in your agency you would like to contribute responses to your questionnaire. We also have attached a Word document version of the questionnaire that you can use to gather responses from others in your agency. However, please ensure that you coordinate across potential respondents and submit **only one response** from your state through the link provided above.

Instructions for completing the questionnaire are included in the Word and electronic versions provided. If you have any questions, please contact [name of contact TBD] of MEF Associates at [email, phone number].

Thank you for your participation.

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