Attachment A: Email Invitation

Attachment A: Email Invitation

Reply To: XXXX@cncs.gov Sender: XXXX@cncs.gov

Subject: AmeriCorps Hiring Survey

Dear [PREFIX] [LASTNAME],

I am writing to ask you to participate in an important study being conducted by the Corporation for National and Community Service [HYPERLINK TO http://www.nationalservice.gov/] (CNCS), a federal agency that engages more than 5 million Americans in service through its core programs—Senior Corps, AmeriCorps, and the Social Innovation Fund—and leads the President's national call to service initiative, United We Serve. Your establishment has been randomly selected for this study. The purpose of the survey is to identify the kinds of job applicant characteristics employers value when hiring. The results of this research will provide critical information on employer perspectives on the employability of people who have participated in service programs.

Data for this study are being collected for CNCS by Abt SRBI, a private research firm based in New York City. Participation is voluntary, and Abt SRBI is required to protect the privacy of all information collected, including the identity of respondents. There are many procedures in place to reduce the minimal potential risk in loss of privacy in this study.

The survey will take about 15 minutes to complete over the web. Upon completion we will provide you with a \$«Incentive» electronic Visa card to thank you for your assistance.

To take the survey, please click HERE. [HYPERLINK TO UNIQUE URL]

Another way you can take the survey is by going to our website:

www.opinionport.com/AmeriCorpsHiringSurvey

and logging in with your User ID: [KEY]

Please feel free to contact Abt SRBI to assist you in either accessing or completing the web survey. Call toll free 1-888-772-4269 and give the operator reference number 5984 and your User ID (KEY). The toll free number will be open 9am-5pm (Eastern Time) Monday through Friday. For more information about this survey please visit http://www.nationalservice.gov/impact-our-nation/research-and-reports/americorps-hiring-survey.

Surveys require clearance from the Office of Management and Budget (OMB) in accordance with the Paperwork Reduction Act of 1995. The OMB approval number is XXXX-XXXX and the expiration date is MONTH DAY, 201X. Without OMB approval, CNCS could not conduct this survey.

Thank you in advance for participating in this study!

Attachment A: Email Invitation

Sincerely,

Attachment B: Email Reminders

Attachment B: First Email Reminder

Reply To: XXXX@cncs.gov Sender: XXXX@cncs.gov

Subject: Please complete the AmeriCorps Hiring Survey

Dear [PREFIX] [LASTNAME],

I am writing to ask for your participation in a web survey being conducted for the Corporation for National and Community Service, the federal agency responsible for service programs such as AmeriCorps, Senior Corps, the Social Innovation Fund, and others. The survey will ask questions about the kinds of job applicant characteristics employers value when hiring. We recently sent you a letter about the survey and according to our records, we have not yet received your completed survey.

To take the survey, please click <u>HERE</u>. [HYPERLINK TO UNIQUE URL]

Another way you can take the survey is by going to our website:

www.opinionport.com/AmeriCorpsHiringSurvey

and logging in with your User ID: [KEY]

I would be very grateful if you would please complete the survey right away. It should take about 15 minutes to complete. As a thank you, we will provide a **\$20 electronic Visa card** when you complete the survey.

Data for this study are being collected for CNCS by Abt SRBI, a private research firm. For any help, please email Abt SRBI at https://www.nationalservice.gov/impact-our-nation/research-and-reports/americorps-hiring-survey.

Thanks again for participating in this study!

Sincerely,

Attachment B: Second Email Reminder

Reply To: XXXX@cncs.gov Sender: XXXX@cncs.gov

Subject: Please complete the AmeriCorps Hiring Survey

Dear [PREFIX] [LASTNAME],

I am writing to ask for your participation in a web survey being conducted by the Corporation for National and Community Service, a U.S. government agency. The survey will ask questions about the kinds of job applicant characteristics employers value when hiring. We recently sent you a letter about the survey and according to our records, we have not yet received your completed survey.

To take the survey, please click <u>HERE</u>. [HYPERLINK TO UNIQUE URL]

Another way you can take the survey is by going to our website: www.opinionport.com/AmeriCorpsHiringSurvey

and logging in with your User ID: [KEY]

I would be very grateful if you would please complete the survey right away. As a thank you, we will provide a **\$20 electronic Visa card** when you complete the survey.

For any help, please email Abt SRBI, the firm conducting the survey, at HiringSurvey@srbi.com or call them toll free 1-888-772-4269 and give the number 5984 and your User ID (KEY). They are available 9am to 5pm (Eastern) Monday to Friday and are happy to help you. For more information about this survey please visit

http://www.nationalservice.gov/impact-our-nation/research-and-reports/americorps-hiring-survey.

Thanks again for participating in this study!

Sincerely,

Attachment B: Third Email Reminder

Reply To: XXXX@cncs.gov Sender: XXXX@cncs.gov

Subject: IT'S NOT TOO LATE - Please complete the AmeriCorps Hiring Survey

Dear [PREFIX] [LASTNAME],

I am writing once more to ask for your participation in a web survey being conducted by the Corporation for National and Community Service, a U.S. government agency. The survey will ask questions about the kinds of job applicant characteristics employers value when hiring. Your establishment has been randomly selected for this study. The results of this research will provide critical information about what characteristics of job applicants are valued by employers. According to my records, I have not yet received your completed survey.

Even if you believe that this research does not apply to your [IF GOVERNMENT STRATUM: agency or] organization, we'd still like to hear from you! The survey should only take about 15 minutes to complete. It's not too late to participate in this very important study.

To take the survey, please click <u>HERE</u>. [HYPERLINK TO UNIQUE URL]

Another way you can take the survey is by going to our website: www.opinionport.com/AmeriCorpsHiringSurvey

and logging in with your User ID: [KEY]

I would be very grateful if you would please complete the survey right away. As a thank you, we will provide a **\$20 electronic Visa card** when you complete the survey.

For any help, please email Abt SRBI, the firm conducting the survey, at HiringSurvey@srbi.com or call them toll free 1-888-772-4269 and give the number 5984 and your User ID (KEY). They are available 9am to 5pm (Eastern) Monday to Friday and are happy to help you. For more information about this survey please visit

http://www.nationalservice.gov/impact-our-nation/research-and-reports/americorps-hiring-survey.

Thank you for your consideration.

Sincerely,

Attachment B: Fourth Reminder Email

Reply To: XXXX@cncs.gov Sender: XXXX@cncs.gov

Subject: LAST CHANCE to complete CNCS AmeriCorps Hiring Survey

Dear [PREFIX] [LASTNAME],

I am writing one last time to ask you to complete the AmeriCorps Hiring Survey for the Corporation for National and Community Service, a U.S. government agency. The web survey closes on **[DATE]**. As a reminder this is a survey about the kinds of characteristics that employers value in job applicants. There are two sections. The first will ask you to rank hypothetical job candidates. The second will ask you follow-up questions to provide basic information about you and your organization. The survey should only take about 15 minutes to complete. **As a thank you, we will provide a \$20 electronic Visa card when you complete the survey.**

Please take a moment now to contribute to this important research study: [INSERT UNIQUE URL TO ACCESS SURVEY]

You may also access the survey by going to opinionport.com/AmeriCorpsHiringSurvey hyperlink and entering your User ID: KEY.

Please complete the survey before 12:01am (Pacific) on [DATE].

If you need help or have any questions, please email Abt SRBI, the firm conducting the survey, at https://www.nationalservice.gov/impact-our-nation/research-and-reports/americorps-hiring-survey.

Thank you for participating in this study.

Sincerely,

Attachment C: Statement of Privacy

Attachment C: Invitation Letter

The following statement will be included in the introductory text prior to beginning the web survey.

Abt SRBI is conducting this study to find out about your hiring preferences with to participation in AmeriCorps, experience, and skills. This information will be used to develop national estimates regarding the effect of participation in AmeriCorps on employability. Your participation in this study will help the Corporation for National and Community Service calculate these estimates. The data will be used for research purposes only. Your responses to this survey will remain private to the greatest extent possible under the law. There are many procedures in place to reduce the potential minimal risk of loss of privacy. The interview should take about 15 minutes, depending on your answers.

Attachment D: Screener/Verification Script

5984v - AMERICORPS COMPETITIVE ADVANTAGE SURVEY SCREENING (VERIFICATION) SURVEY

- V1. Hello, my name is [INTERVIEWER], and I'm calling from Abt SRBI, a public policy research firm, on behalf of the Corporation for National and Community Service, a U.S. government agency. We are conducting an important nationwide study regarding employers' hiring decisions. [IF NECESSARY: Just to confirm,] Have I reached [EMPLOYER NAME]?
 - 1 YES (PRIMARY NAME MATCH) [GO TO V4]
 - 2 YES (NAME CHANGED) [CONTINUE]
 - 3 NO, ANOTHER BUSINESS [CONTINUE]
 - 4 NO, IT CLOSED/WENT OUT OF BUSINESS [END SCREENOUT V1]
 - 5 RESIDENCE ONLY (NOT A BUSINESS) [END AND DISPO AS WRONG #]
 - 6 VOICEMAIL AT CORRECT BUSINESS [SKIP TO VOICEMAIL]
 - 7 VOICEMAIL UNKNOWN [SKIP TO VOICEMAIL]
 - 8 UNABLE TO REACH LIVE PERSON OR VOICEMAIL [SCHEDULE

CALLBACK]

QUALIFIED LEVEL 1

V2. Is where I'm calling the same as [EMPLOYER NAME]?

[PROBE: Do you consider it the same business?]

[IF DON'T KNOW FIRST ASK: Is there someone else there who would know?]

1 YES [CONTINUE]

2 NO [END AND DISPO AS WRONG #]

9 DK/REF (VOL) [END AND DISPO AS "NEEDS

LOOKUP"]

QUALIFIED LEVEL 2

- UP1. 1 CONTINUE
 - 2 Update Business Name
 - 3 Update Phone
 - 4 Update Business Name and Phone

[CONTINUE]

Attachment D: Screener/Verification Call

- V4. Is this business considered to be a government organization at the federal, state, or local level, a private, for-profit company, or a non-profit organization? [IF DON'T KNOW FIRST ASK: Is there someone else there who would know?]
 - 1 YES, GOVERNMENT ORGANIZATION
 - 2 YES, PRIVATE, FOR-PROFIT COMPANY
 - 3 YES, NON-PROFIT ORGANIZATION
 - 4 NO, OTHER (SPECIFY)
 - 9 DK/REF (VOL)
- V7. We would like to invite your company to participate in a web survey regarding employers' hiring decisions. Could I please have the contact information of the person at this location who is involved in the hiring process at [BUSINESS NAME]? (Reread as necessary.)

[IF DON'T KNOW FIRST ASK: Is there someone else there who would know?] [VERIFY SPELLING/ACCURACY OF ALL ENTRIES]

[ENTER:]

TITLE

FIRSTNAME LASTNAME

EMAIL ADDRESS

[EMAIL ADDRESS MUST HAVE AN "AT SIGN" @ AND MUST NOT CONTAIN BLANK SPACES. NOTE: @ IS THE "SHIFT" KEY AND THE NUMBER "2." PLEASE USE THE FOLLOWING FORMAT: user@somewhere.com]

COMPANY NAME

ADDRESS

CITY, STATE ZIP

DIRECT PHONE NUMBER, EXTENSION

- 8 WE DON'T HIRE ANYONE LIKE THIS/ NO POSITION LIKE THIS (VOL) [END DISPO AS SCREENOUT NO POSITION]
- 9 DK (VOL) [END AND DISPO AS "NO CONTACT GIVEN"]

QUALIFIED LEVEL 3

V7A. Let me see if I got that right. You told me the email address is [FILL EMAIL FROM V7]. Is that right?

- 1 CORRECT
- 2 ENTER CORRECTION

[PROGRAMMER: PROGRAM TO AUTO-SEND EMAIL]

V7B. Thank you. The contact you provided will receive an email from us shortly containing

Attachment D: Screener/Verification Call

more information on the study and a link to the web survey.

1 [CONTINUE]

V8. To verify that I have spoken to someone at this company, may I please get your name?

[ENTER:]

NAME [ASK FOR SPELLING IF UNSURE]
9 REF (VOL)

QUALIFIED LEVEL 4

END. Thank you. Those are all the questions I have at this time.

[DISPO AS COMPLETE]

VOICEMAIL. Hello, my name is [INTERVIEWER], and I'm calling from Abt SRBI, a public policy research firm, on behalf of the Corporation for National and Community Service, a U.S. government agency. We are preparing for an important nationwide study regarding employers' hiring decisions and would like to send some information regarding this study to your company. We will call back within the next day or two. Thank you. [THEN SCHEDULE CALLBACK FOR ALL VOICEMAILS]

Attachment E: Invitation Letter for Sample with No Email Address

Attachment E: Invitation Letter

PRINTED ON CNCS LETTERHEAD

```
«BUSINESS_NAME»
«FNAME» «LNAME»
«Title»
«Primary_Address_1»
«Primary_City», «Primary_State» «Primary_Zip»
```

[DATE]

Dear «PREFIX» «LNAME»,

I am writing to encourage your participation in an important study being conducted by the Corporation for National and Community Service (CNCS), a federal agency that engages more than 5 million Americans in service through its core programs—Senior Corps, AmeriCorps, and the Social Innovation Fund—and leads the President's national call to service initiative, United We Serve. Your establishment has been randomly selected for this study. The purpose of the survey is to identify what kinds of job applicant characteristics employers value when hiring. The results of this research will provide critical information on employer perspectives on the employability of people who have participated in service programs.

Data for this study are being collected for CNCS by Abt SRBI, a private research firm in New York City. You will receive an email at «EMAILADDR» containing a link to the survey. Participation is voluntary, and Abt SRBI is required to protect the privacy of all information collected, including the identity of respondents. There are many procedures in place to reduce the minimal potential risk in loss of privacy in this study.

The survey will take about 15 minutes to complete over the web. Upon completion we will provide you with a \$«Incentive» electronic Visa card to thank you for your assistance. To access the online survey, please go to this link: opinionport.com/AmeriCorpsHiringSurvey. This will bring you to an introductory page where you can enter your User ID «Key» and begin the survey. This ensures that you have exclusive access to your survey. Please feel free to contact Abt SRBI to assist you in either accessing or completing the web survey. Call toll free 1-888-772-4269 and give the operator reference number 5984 and User ID «Key». The toll free number will be open 9am-5pm (Eastern Time) Monday through Friday.

Thank you in advance for your participation.

Sincerely,

Mary M. Hyde Acting Director, Office of Research and Evaluation

Attachment F: Reminder Letter

Attachment F: Reminder Letter

PRINTED ON CNCS LETTERHEAD

```
«BUSINESS_NAME»
«FNAME» «LNAME»
«Title»
«Primary_Address_1»
«Primary_City», «Primary_State» «Primary_Zip»
```

[DATE]

Dear «PREFIX» «LNAME»,

I am writing to ask for your participation in a web survey being conducted for the Corporation for National and Community Service, the federal agency responsible for service programs such as AmeriCorps, Senior Corps, the Social Innovation Fund, and others. The survey will ask questions about the kinds of job applicant characteristics employers value when hiring. We recently sent you a letter about the survey and according to our records, we have not yet received your completed survey.

To take the survey, please go to:

www.opinionport.com/AmeriCorpsHiringSurvey

and log into the survey with your User ID: [KEY]

I would be very grateful if you would please complete the survey right away. It should take about 15 minutes to complete. As a thank you, we will provide a **\$20 electronic Visa card** when you complete the survey.

Data for this study are being collected for CNCS by Abt SRBI, a private research firm. For any help, please email Abt SRBI at https://www.nationalservice.gov/impact-our-nation/research-and-reports/americorps-hiring-survey.

Thanks again for participating in this study!

Sincerely,

Attachment G: Reminder Call

5984r – CATI script – Phone Web Reminders AMERICORPS COMPETITIVE ADVANTAGE SURVEY

INVERVIEWER: IF VOICEMAIL ON FIRST ATTEMPT LEAVE MESSAGE:

Hello, I am calling from Abt SRBI on behalf of the Corporation for National and Community Service for **[NAME]**. This is a follow-up to an email you should have received recently inviting you to participate in a web survey regarding employers' hiring decisions. Respondents will be provided a \$[INSERT] electronic Visa card as a thank you for completing the survey.

If you have received our email invitation we would like to encourage you to complete the survey at your earliest convenience. Participation is voluntary and non-participation will have no impact on you or your organization.

If you have not received an email invitation or would like it resent we will email you the link. Please call the Abt SRBI study team toll free at 1-888-772-4269 or by email at <u>HiringSurvey@srbi.com</u> (INTERVIEWER SPELL OUT EMAIL ADDRESS AFTER READING IT). Thank you for your time!

INTERVIEWER: After reading reminder enter punch 17 in the stop menu "VOICEMAIL MESSAGE LEFT." SCHEDULE CALLBACK.

SAMPLING: Program Voicemail on 1st attempt. Terminate sample on 4th attempt.

CATI INTRODUCTION

[SHOW AT TIPRESP]

Hello, I am calling from Abt SRBI on behalf of the Corporation for National and Community Service, a U.S. government agency. May I please speak to [FNAME] [LNAME]?

(**IF NECESSARY**: This is a follow-up to an email or letter **[FNAME] [LNAME]** should have received recently inviting you to participate in a web survey regarding employers' hiring decisions.)

INTR 1.

(INTERVIEWER: IF NECESSARY) Is [FNAME] [LNAME] available?

- 1. Respondent is available (GO TO INTR_1a)
- 2. Not available right now (GO TO INTR_1b)
- 3. WRONG NUMBER
- 4. Soft Refusal
- 5. Hard Refusal

INTR_1a.

Our records indicate that you are someone who is involved in the hiring process at [BUSINESS NAME]. Is this correct?

(INTERVIEWER, IF NECESSARY: This is a follow-up to an email or letter you should have received recently inviting you to participate in a web survey regarding employers' hiring decisions for the Corporation for National and Community Service.)

- 1. Yes, I am the right person (SKIP TO INFO)
- 2. No, there is a different person you should talk to (SKIP TO NEWR)
- 3. Soft Refusal
- 4. Hard Refusal

INTR_1b.

Before I hang up, can you please confirm that **[FNAME]** is someone who is involved in the hiring process at **[BUSINESS NAME]**?

(INTERVIEWER, IF NECESSARY: This is a follow-up to an email or letter **[FNAME] [LNAME]** should have received recently inviting them to participate in a web survey regarding employers' hiring decisions for the Corporation for National and Community Service.)

- 1. Yes, **[FNAME] [LNAME]** is the right person (SKIP TO SAMER)
- 2. No, there is a different person you should talk to (SKIP TO NEWR)
- 3. Soft Refusal
- 4. Hard Refusal

SAMER.

Is this the correct number to reach him/her?

- 1. Yes (CATI: Dispo as callback INTERVIEWER SAY: Thank you for confirming this, we will try back later)
- 2. No (GO TO UPPH)
- 3. Soft Refusal
- 4. Hard Refusal

NEWR.

What is the name of the person who is involved in the hiring process at [BUSINESS NAME]?

- 1. Name given (CATI: Record name) (GO TO UPPH)
- 2. DK/REF (CATI: Dispo as Soft Refusal) –GOTO END1

UPPH. What is the phone number where he/she can be reached?

[RECORD PHONE] [GO TO UPP1]

UPP1. Is that a landline or cell phone number?

- 1. Landline
- 2. Cell phone

END1.

Thank you very much for your time and assistance. Have a nice day.

[ALL]

INFO.

I'm calling in regards to an email or letter you should have received inviting you to participate in a web survey regarding employers' hiring decisions for the Corporation for National and Community Service, the agency that manages federally-funded service programs like AmeriCorpsSenior Corps, and others. Your establishment has been randomly selected for this study and you have been identified through a verification call as someone who makes hiring decisions at your organization. The survey asks about the kinds of job applicant characteristics employers value when hiring. The results will be combined to give the employer perspective on the employability of people who have participated in service programs. Respondents will be provided a \$[INSERT] electronic Visa card as a thank you for completing the survey.

We recently sent you emails or a letter that included a link to the online survey. Did you receive these emails or the letter?

- 1 YES
- 2 NO (GO TO WEB2)
- 3 (VOL) ALREADY COMPLETED ON WEB [THANK AND END][DISPO AS COMPLETED PHONE REMINDER]

QUALIFIED LEVEL 1: INFO = 3

IF WEBSTATUS=PARTIAL:

MODE PARTIAL.

Your participation is very important to this study. It appears you have started, but did not

yet complete the web survey. We would greatly appreciate if you would complete the survey by at your earliest convenience.

- 1 CONTINUE [SKIP TO WEB1]
- 2 (VOL) TECHNICAL PROBLEMS REORTED TO INTERVIEWER [SKIP TO TECHPROB]
- 9 (VOL) Refuses to participate in web survey (Dispo as Refused Web Survey)

IF WEBSTATUS=NOTSTARTED:

MODE_NOT STARTED.

Your participation is very important to this study. We would greatly appreciate if you would complete the survey at your earliest convenience.

- 1 CONTINUE [SKIP TO WEB 1]
- 2 (VOL) TECHNICAL PROBLEMS REORTED TO INTERVIEWER [SKIP TO TECHPROB]
- 9 (VOL) Refuses to participate in web survey (Dispo as Refused Web Survey)

WEB1.

Would you like me to e-mail you the web link and your User ID or give it to you now over the phone?

- 1 E-mail [GO TO WEB2]
- 2 Phone [SKIP TO WEB3]
- 3 No, have all the information [THANK AND END. CATI: Dispo as Completed Phone Reminder.]

WEB2. OK, the email will be sent to you in just a few moments. What is your email address?

[INTERVIEWER: The email address must have an "AT SIGN" @, and MUST NOT contain BLANK SPACES. NOTE: @ is the SHIFT key and the NUMBER 2. Please use the following format: user@somewhere.com]

CHECKEMAIL. Let me see if I got that right. You told me that your email address is [FILL]. Is that right?

1 Correct
2 Enter Correction
[PROGRAMMER AUTO-SEND E-MAIL]
[GO TO END2]

QUALIFIED LEVEL 2: WEB2 = 1

END2.

You will receive an e-mail from us shortly with the link to the survey. The sender of the

email will be <u>HiringSurvey@srbi.com</u> and the subject line will read "Please complete the AmeriCorps Hiring Survey." Thank you in advance for completing the survey; your response is very important to our study.

(THANK AND END) [CATI: Dispo as Completed Phone Reminder]

WEB3. Please go to <u>opinionport.com/AmeriCorpsHiringSurvey</u> and enter your User ID to begin. Your User ID is: [**DISPLAY QKEY**].

INTERVIEWER: ANSWER ANY QUESTIONS. IF RESPONDENT IS HAVING TECHNICAL DIFFICULTIES YOU CAN'T RESOLVE, FILL OUT A STUDY ACTION FORM AND TELL THEM WE WILL CALL THEM BACK TO TROUBLESHOOT.

(THANK AND END) [CATI: Dispo as Completed Phone Reminder]

[IF MODE_PARTIAL=2 or MODE_NOTSTARTED=2]:

TECHPROBLEM. I'm sorry to hear about the difficulties you are having with our web survey. I will request that someone else from our team call you back to help.

(INTERVIEWER: FILL OUT A STUDY ACTION FORM AND TELL THEM WE WILL CALL THEM BACK TO TROUBLESHOOT MORE.)

(THANK AND END) [CATI: Dispo as Completed Phone Reminder]

QUALIFIED LEVEL 3: TECHPROBLEM = 1

Attachment H: Survey Instrument

AmeriCorps Competitive Advantage Questionnaire

[SURVEY LANDING SCREEN]

Thank you for participating in the AmeriCorps Hiring Survey.

To begin the survey, please enter your ID number in the box below. The ID number can be found on the email you received from HiringSurvey@opinioncast.com. If you have deleted the email or have other difficulties accessing the survey, please email Abt SRBI at HiringSurvey@srbi.com or call Abt SRBI toll-free at 1-888-772-4269 and ask for study 5984.

Please enter the ID number

[WEB SURVEY INTRO SCREEN]

Thank you for your participation in this study. The purpose of this study is to identify what kinds of job applicant characteristics employers value when hiring. We are going to ask you to evaluate a series of fictional job candidate profiles and rank which candidates you would most likely hire for a hypothetical entry-level, general office position in your organization.

The survey contains two sections. The first will ask you to rank profiles of hypothetical job candidates. The second will ask you follow-up questions to provide basic information about you and your organization. We anticipate the questionnaire taking about 15 minutes to complete.

As a thank you for completing the survey, at the end of this survey we will give you an electronic Visa card in the amount of [INSERT]. You will be provided a 16-digit number, expiration date, and a 3-digit security code that can be used just like a Visa credit card for online, mail, or telephone order purchases.

[CONTINUE]

Instructions

You will now review [INSERT] sets of profiles of hypothetical candidates competing for a fictional entry-level, full-time position in your organization. This position is a general office position that does not require highly specialized experience or technical skills, but **does** require a Bachelor's degree.

You will review 3 candidates at a time. All candidates have:

- Completed any screening processes, interviews, or other procedures normally used when hiring an employee at your organization;
- Same salary requirements;
- Completed a Bachelor's degree within the last two years;
- One year of work experience. The candidate is currently employed in the position for which work experience is presented.

Any additional experiences *not* shown in the candidate profiles are comparable to one another and are satisfactory to meet your organization's requirements.

Each candidate's profile will consist of seven characteristics. All characteristics are related to the candidate's current job. These characteristics are:

- 1. **Current employment**: The candidate's current job is with:
 - O *Private sector*: the candidate works in a for-profit company.
 - O *Public sector*: the candidate works as a civilian for either a government agency or a nonprofit organization.
 - AmeriCorps: AmeriCorps members are selected to work in a year-long, full-time, stipended position at nonprofits, schools, and other communitybased organizations.
- 2. **Related industry**: The candidate's current job is or is not in an industry related to your organization's industry. For example, if your organization is in marketing, a related industry may be public relations. An unrelated industry may be information technology (IT). Candidates may present experience in a job *Related* or *Not Related* to your organization's industry.
- 3. **Related skills**: At their current job, the candidate developed or did not develop skills related to those often used by your organization. For example, if your organization often needs employees with customer service skills, the candidate's last job may have involved interacting with clients at a homeless shelter. Candidates may present job experience in which they *Developed Related Skills* or *Did Not Develop Related Skills*.
- 4. **Leadership**: At their current job, the candidate gained or did not gain experience leading a team and guiding others toward completion of a goal. Candidates may

present job experience in which they *Gained Leadership Experience* or *Did not Gain Leadership Experience*.

- 5. **Cross cultural competency**: At their current job, the candidate demonstrated or did not demonstrate the ability to communicate and work effectively with individuals from diverse backgrounds or viewpoints. Candidates may present job experience in which they *Gained Cultural Competency Skills* or *Did Not Gain Cultural Competency Skills*.
- 6. **Project development and implementation**: At their current job, the candidate developed and implemented a project, delivering results on schedule, or did not develop and implement a project. The options are: *Gained Project Experience* or *Did Not Gain Project Experience*.
- 7. **Organizational fit**: The candidate's values reflect or do not reflect your organization's values and culture. The options are: *Is an Excellent Fit* or *Is a Satisfactory Fit*.

After reviewing each candidate, you will rank the candidates from 1 to 3, with 1 being your **top candidate** to hire, 2 being your **next preferred** candidate, and 3 being your **least preferred** candidate to hire. If you feel that a particular candidate should be completely eliminated from consideration, you may select the option "I would not **consider this candidate.**"

You will be asked to rank [INSERT] sets of candidates.

Job Candidate Ratings

Q2 Rank the following three candidates from most (1) to least (3) preferred for the position. You may also select not to consider a candidate.

[TOOL TIP DEFINITIONS FROM INSTRUCTIONS]

[PIPE IN VARIABLES FROM SAMPLE FILE]

[*Please note that the values for each cell in the candidate tables will be input from the sample file according to an experimental design.]

| | Candidate 1 | Candidate 2 | Candidate 3 |
|---------------------------|-----------------|-----------------|-----------------|
| Current | [Q2Org1] | [Q2Org2] | [Q2Org3] |
| Employment | | | |
| Worked in Related | [Q2Industry1] | [Q2Industry2] | [Q2Industry3] |
| Industry | | | |
| Developed Related | [Q2Related1] | [Q2Related2] | [Q2Related3] |
| Skills | | | |
| Leadership | [Q2Leadership | [Q2Leadership | [Q2Leadership |
| Experience | 1] | 2] | 3] |
| Cross Cultural | [Q2Cultural1] | [Q2Cultural2] | [Q2Cultural3] |
| Competency | | | |
| Project | [Q2ProjDev1] | [Q2ProjDev2] | [Q2ProjDev3] |
| Development and | | | |
| Implementation | | | |
| Organizational Fit | [Q2Fit1] | [Q2Fit2] | [Q2Fit3] |
| | | | |
| Candidate Rank | [Radio buttons] | [Radio buttons] | [Radio buttons] |
| | 1 | 1 | 1 |
| | 2 | 2 | 2 |
| | 3 | 3 | 3 |
| | I would not | I would not | I would not |
| | consider this | consider this | consider this |
| | candidate | candidate | candidate |

[HARD PROMPTS:]

IF THE SAME RANK IS SELECTED FOR MORE THAN ONE CANDIDATE, SHOW:

[&]quot;Please provide a different rank for each candidate from most preferred (1) to least preferred (3). You may also select the option to not consider a candidate." IF ANY RANK IS MISSING FOR ANY CANDIDATE, SHOW:

[&]quot;Please provide a rank for each of the three candidates before you click 'Continue."

Q3 Rank the following three candidates from most (1) to least (3) preferred for the position. You may also select not to consider a candidate.

[TOOL TIP DEFINITIONS FROM INSTRUCTIONS]

[PIPE IN VARIABLES FROM SAMPLE FILE]

[*Please note that the values for each cell in the candidate tables will be input from the sample file according to an experimental design.]

| | Candidate 1 | Candidate 2 | Candidate 3 |
|--------------------------|-----------------|-----------------|-----------------|
| Current | [Q3Org1] | [Q3Org2] | [Q3Org3] |
| Employment | | | |
| Worked in Related | [Q3Industry1] | [Q3Industry2] | [Q3Industry3] |
| Industry | | | |
| Developed Related | [Q3Related1] | [Q3Related2] | [Q3Related3] |
| Skills | | | |
| Leadership | [Q3Leadership | [Q3Leadership | [Q3Leadership |
| Experience | 1] | 2] | 3] |
| Cross Cultural | [Q3Cultural1] | [Q3Cultural2] | [Q3Cultural3] |
| Competency | | | |
| Project | [Q3ProjDev1] | [Q3ProjDev2] | [Q3ProjDev3] |
| Development and | | | |
| Implementation | | | |
| Organizational Fit | [Q3Fit1] | [Q3Fit2] | [Q3Fit3] |
| | | | |
| Candidate Rank | [Radio buttons] | [Radio buttons] | [Radio buttons] |
| | 1 | 1 | 1 |
| | 2 | 2 | 2 |
| | 3 | 3 | 3 |
| | I would not | I would not | I would not |
| | consider this | consider this | consider this |
| | candidate | candidate | candidate |

[HARD PROMPT]

Q4 Rank the following three candidates from most (1) to least (3) preferred for the position. You may also select not to consider a candidate.

[TOOL TIP DEFINITIONS FROM INSTRUCTIONS]

[PIPE IN VARIABLES FROM SAMPLE FILE]

[*Please note that the values for each cell in the candidate tables will be input from the sample file according to an experimental design.]

| | Candidate 1 | Candidate 2 | Candidate 3 |
|---------------------------|-----------------|-----------------|-----------------|
| Current | [Q4Org1] | [Q4Org2] | [Q4Org3] |
| Employment | | | |
| Worked in Related | [Q4Industry1] | [Q4Industry2] | [Q4Industry3] |
| Industry | | | |
| Developed Related | [Q4Related1] | [Q4Related2] | [Q4Related3] |
| Skills | | | |
| Leadership | [Q4Leadership | [Q4Leadership | [Q4Leadership |
| Experience | 1] | 2] | 3] |
| Cross Cultural | [Q4Cultural1] | [Q4Cultural2] | [Q4Cultural3] |
| Competency | | | |
| Project | [Q4ProjDev1] | [Q4ProjDev2] | [Q4ProjDev3] |
| Development and | - | - | - |
| Implementation | | | |
| Organizational Fit | [Q4Fit1] | [Q4Fit2] | [Q4Fit3] |
| | | | |
| Candidate Rank | [Radio buttons] | [Radio buttons] | [Radio buttons] |
| | 1 | 1 | 1 |
| | 2 | 2 | 2 |
| | 3 | 3 | 3 |
| | I would not | I would not | I would not |
| | consider this | consider this | consider this |
| | candidate | candidate | candidate |

[HARD PROMPT]

Q5 Rank the following three candidates from most (1) to least (3) preferred for the position. You may also select not to consider a candidate.

[TOOL TIP DEFINITIONS FROM INSTRUCTIONS]

[PIPE IN VARIABLES FROM SAMPLE FILE]

[*Please note that the values for each cell in the candidate tables will be input from the sample file according to an experimental design.]

| | Candidate 1 | Candidate 2 | Candidate 3 |
|---------------------------|-----------------|-----------------|-----------------|
| Current | [Q5Org1] | [Q5Org2] | [Q5Org3] |
| Employment | _ | _ | _ |
| Worked in Related | [Q5Industry1] | [Q5Industry2] | [Q5Industry3] |
| Industry | | | |
| Developed Related | [Q5Related1] | [Q5Related2] | [Q5Related3] |
| Skills | | | |
| Leadership | [Q5Leadership | [Q5Leadership | [Q5Leadership |
| Experience | 1] | 2] | 3] |
| Cross Cultural | [Q5Cultural1] | [Q5Cultural2] | [Q5Cultural3] |
| Competency | | | |
| Project | [Q5ProjDev1] | [Q5ProjDev2] | [Q5ProjDev3] |
| Development and | - | - | - |
| Implementation | | | |
| Organizational Fit | [Q5Fit1] | [Q5Fit2] | [Q5Fit3] |
| | | | |
| Candidate Rank | [Radio buttons] | [Radio buttons] | [Radio buttons] |
| | 1 | 1 | 1 |
| | 2 | 2 | 2 |
| | 3 | 3 | 3 |
| | I would not | I would not | I would not |
| | consider this | consider this | consider this |
| | candidate | candidate | candidate |

[HARD PROMPT]

Q6 Rank the following three candidates from most (1) to least (3) preferred for the position. You may also select not to consider a candidate.

[TOOL TIP DEFINITIONS FROM INSTRUCTIONS]

[PIPE IN VARIABLES FROM SAMPLE FILE]

[*Please note that the values for each cell in the candidate tables will be input from the sample file according to an experimental design.]

| | Candidate 1 | Candidate 2 | Candidate 3 |
|--------------------------|-----------------|-----------------|-----------------|
| Current | [Q6Org1] | [Q6Org2] | [Q6Org3] |
| Employment | | | |
| Worked in Related | [Q6Industry1] | [Q6Industry2] | [Q6Industry3] |
| Industry | | | |
| Developed Related | [Q6Related1] | [Q6Related2] | [Q6Related3] |
| Skills | | | |
| Leadership | [Q6Leadership | [Q6Leadership | [Q6Leadership |
| Experience | 1] | 2] | 3] |
| Cross Cultural | [Q6Cultural1] | [Q6Cultural2] | [Q6Cultural3] |
| Competency | | | |
| Project | [Q6ProjDev1] | [Q6ProjDev2] | [Q6ProjDev3] |
| Development and | | | |
| Implementation | | | |
| Organizational Fit | [Q6Fit1] | [Q6Fit2] | [Q6Fit3] |
| | | | |
| Candidate Rank | [Radio buttons] | [Radio buttons] | [Radio buttons] |
| | 1 | 1 | 1 |
| | 2 | 2 | 2 |
| | 3 | 3 | 3 |
| | I would not | I would not | I would not |
| | consider this | consider this | consider this |
| | candidate | candidate | candidate |

[HARD PROMPT]

Q7 Rank the following three candidates from most (1) to least (3) preferred for the position. You may also select not to consider a candidate.

[TOOL TIP DEFINITIONS FROM INSTRUCTIONS]

[PIPE IN VARIABLES FROM SAMPLE FILE]

[*Please note that the values for each cell in the candidate tables will be input from the sample file according to an experimental design.]

| | Candidate 1 | Candidate 2 | Candidate 3 |
|---------------------------|-----------------|-----------------|-----------------|
| Current | [Q7Org1] | [Q7Org2] | [Q7Org3] |
| Employment | | | |
| Worked in Related | [Q7Industry1] | [Q7Industry2] | [Q7Industry3] |
| Industry | | | |
| Developed Related | [Q7Related1] | [Q7Related2] | [Q7Related3] |
| Skills | | | |
| Leadership | [Q7Leadership | [Q7Leadership | [Q7Leadership |
| Experience | 1] | 2] | 3] |
| Cross Cultural | [Q7Cultural1] | [Q7Cultural2] | [Q7Cultural3] |
| Competency | | | |
| Project | [Q7ProjDev1] | [Q7ProjDev2] | [Q7ProjDev3] |
| Development and | | | , |
| Implementation | | | |
| Organizational Fit | [Q7Fit1] | [Q7Fit2] | [Q7Fit3] |
| | | | |
| Candidate Rank | [Radio buttons] | [Radio buttons] | [Radio buttons] |
| | 1 | 1 | 1 |
| | 2 | 2 | 2 |
| | 3 | 3 | 3 |
| | I would not | I would not | I would not |
| | consider this | consider this | consider this |
| | candidate | candidate | candidate |

[HARD PROMPT]

Q8 Rank the following three candidates from most (1) to least (3) preferred for the position. You may also select not to consider a candidate.

[TOOL TIP DEFINITIONS FROM INSTRUCTIONS]

[PIPE IN VARIABLES FROM SAMPLE FILE]

[*Please note that the values for each cell in the candidate tables will be input from the sample file according to an experimental design.]

| | Candidate 1 | Candidate 2 | Candidate 3 |
|--------------------------|-----------------|-----------------|-----------------|
| Current | [Q8Org1] | [Q8Org2] | [Q8Org3] |
| Employment | | | |
| Worked in Related | [Q8Industry1] | [Q8Industry2] | [Q8Industry3] |
| Industry | | | |
| Developed Related | [Q8Related1] | [Q8Related2] | [Q8Related3] |
| Skills | | | |
| Leadership | [Q8Leadership | [Q8Leadership | [Q8Leadership |
| Experience | 1] | 2] | 3] |
| Cross Cultural | [Q8Cultural1] | [Q8Cultural2] | [Q8Cultural3] |
| Competency | | | |
| Project | [Q8ProjDev1] | [Q8ProjDev2] | [Q8ProjDev3] |
| Development and | | | |
| Implementation | | | |
| Organizational Fit | [Q8Fit1] | [Q8Fit2] | [Q8Fit3] |
| | | | |
| Candidate Rank | [Radio buttons] | [Radio buttons] | [Radio buttons] |
| | 1 | 1 | 1 |
| | 2 | 2 | 2 |
| | 3 | 3 | 3 |
| | I would not | I would not | I would not |
| | consider this | consider this | consider this |
| | candidate | candidate | candidate |

[HARD PROMPT]

Q9 Rank the following three candidates from most (1) to least (3) preferred for the position. You may also select not to consider a candidate.

[TOOL TIP DEFINITIONS FROM PREVIOUS PAGE]

[PIPE IN VARIABLES FROM SAMPLE FILE]

[*Please note that the values for each cell in the candidate tables will be input from the sample file according to an experimental design.]

| | Candidate 1 | Candidate 2 | Candidate 3 |
|---------------------------|-----------------|-----------------|-----------------|
| Current | [Q9Org1] | [Q9Org2] | [Q9Org3] |
| Employment | | | |
| Worked in Related | [Q9Industry1] | [Q9Industry2] | [Q9Industry3] |
| Industry | | | |
| Developed Related | [Q9Related1] | [Q9Related2] | [Q9Related3] |
| Skills | | | |
| Leadership | [Q9Leadership | [Q9Leadership | [Q9Leadership |
| Experience | 1] | 2] | 3] |
| Cross Cultural | [Q9Cultural1] | [Q9Cultural2] | [Q9Cultural3] |
| Competency | | | |
| Project | [Q9ProjDev1] | [Q9ProjDev2] | [Q9ProjDev3] |
| Development and | - | - | - |
| Implementation | | | |
| Organizational Fit | [Q9Fit1] | [Q9Fit2] | [Q9Fit3] |
| | | | |
| Candidate Rank | [Radio buttons] | [Radio buttons] | [Radio buttons] |
| | 1 | 1 | 1 |
| | 2 | 2 | 2 |
| | 3 | 3 | 3 |
| | I would not | I would not | I would not |
| | consider this | consider this | consider this |
| | candidate | candidate | candidate |

[HARD PROMPT]

Q9a Rank the following three candidates from most (1) to least (3) preferred for the position. You may also select not to consider a candidate.

[TOOL TIP DEFINITIONS FROM PREVIOUS PAGE]

[PIPE IN VARIABLES FROM SAMPLE FILE]

[*Please note that the values for each cell in the candidate tables will be input from the sample file according to an experimental design.]

| | Candidate 1 | Candidate 2 | Candidate 3 |
|---------------------------|-----------------|-----------------|-----------------|
| Current | [Q9aOrg1] | [Q9aOrg2] | [Q9aOrg3] |
| Employment | _ | _ | _ |
| Worked in Related | [Q9aIndustry1 | [Q9aIndustry2 | [Q9aIndustry3 |
| Industry |] |] |] |
| Developed Related | [Q9aRelated1] | [Q9aRelated2] | [Q9aRelated3] |
| Skills | | | |
| Leadership | [Q9aLeadershi | [Q9aLeadershi | [Q9aLeadershi |
| Experience | p1] | p2] | p3] |
| Cross Cultural | [Q9aCultural1 | [Q9aCultural2 | [Q9aCultural3 |
| Competency |] |] |] |
| Project | [Q9aProjDev1 | [Q9aProjDev2 | [Q9aProjDev3 |
| Development and |] |] |] |
| Implementation | | | |
| Organizational Fit | [Q9aFit1] | [Q9aFit2] | [Q9aFit3] |
| | | | |
| Candidate Rank | [Radio buttons] | [Radio buttons] | [Radio buttons] |
| | 1 | 1 | 1 |
| | 2 | 2 | 2 |
| | 3 | 3 | 3 |
| | I would not | I would not | I would not |
| | consider this | consider this | consider this |
| | candidate | candidate | candidate |

[HARD PROMPT]

Q9b Rank the following three candidates from most (1) to least (3) preferred for the position. You may also select not to consider a candidate.

[TOOL TIP DEFINITIONS FROM PREVIOUS PAGE]

[PIPE IN VARIABLES FROM SAMPLE FILE]

[*Please note that the values for each cell in the candidate tables will be input from the sample file according to an experimental design.]

| | Candidate 1 | Candidate 2 | Candidate 3 |
|---------------------------|-----------------|-----------------|-----------------|
| Current | [Q9bOrg1] | [Q9bOrg2] | [Q9bOrg3] |
| Employment | | | |
| Worked in Related | [Q9bIndustry1 | [Q9bIndustry2 | [Q9bIndustry3 |
| Industry |] |] |] |
| Developed Related | [Q9bRelated1] | [Q9bRelated2] | [Q9bRelated3] |
| Skills | | | |
| Leadership | [Q9bLeadershi | [Q9bLeadershi | [Q9bLeadershi |
| Experience | p1] | p2] | p3] |
| Cross Cultural | [Q9bCultural1 | [Q9bCultural2 | [Q9bCultural3 |
| Competency |] |] |] |
| Project | [Q9bProjDev1 | [Q9bProjDev2 | [Q9bProjDev3 |
| Development and |] |] |] |
| Implementation | | | |
| Organizational Fit | [Q9bFit1] | [Q9bFit2] | [Q9bFit3] |
| | | | |
| Candidate Rank | [Radio buttons] | [Radio buttons] | [Radio buttons] |
| | 1 | 1 | 1 |
| | 2 | 2 | 2 |
| | 3 | 3 | 3 |
| | I would not | I would not | I would not |
| | consider this | consider this | consider this |
| | candidate | candidate | candidate |

[HARD PROMPT]

Q9c Rank the following three candidates from most (1) to least (3) preferred for the position. You may also select not to consider a candidate.

[TOOL TIP DEFINITIONS FROM PREVIOUS PAGE]

[PIPE IN VARIABLES FROM SAMPLE FILE]

[*Please note that the values for each cell in the candidate tables will be input from the sample file according to an experimental design.]

| | Candidate 1 | Candidate 2 | Candidate 3 |
|---------------------------|-----------------|-----------------|-----------------|
| Current | [Q9cOrg1] | [Q9cOrg2] | [Q9cOrg3] |
| Employment | _ | _ | _ |
| Worked in Related | [Q9cIndustry1 | [Q9cIndustry2 | [Q9cIndustry3 |
| Industry |] |] |] |
| Developed Related | [Q9cRelated1] | [Q9cRelated2] | [Q9cRelated3] |
| Skills | | | |
| Leadership | [Q9cLeadershi | [Q9cLeadershi | [Q9cLeadershi |
| Experience | p1] | p2] | p3] |
| Cross Cultural | [Q9cCultural1 | [Q9cCultural2 | [Q9cCultural3 |
| Competency |] |] |] |
| Project | [Q9cProjDev1 | [Q9cProjDev2 | [Q9cProjDev3 |
| Development and |] |] |] |
| Implementation | | | |
| Organizational Fit | [Q9cFit1] | [Q9cFit2] | [Q9cFit3] |
| | | | |
| Candidate Rank | [Radio buttons] | [Radio buttons] | [Radio buttons] |
| | 1 | 1 | 1 |
| | 2 | 2 | 2 |
| | 3 | 3 | 3 |
| | I would not | I would not | I would not |
| | consider this | consider this | consider this |
| | candidate | candidate | candidate |

[HARD PROMPT]

Q9d Rank the following three candidates from most (1) to least (3) preferred for the position. You may also select not to consider a candidate.

[TOOL TIP DEFINITIONS FROM PREVIOUS PAGE]

[PIPE IN VARIABLES FROM SAMPLE FILE]

[*Please note that the values for each cell in the candidate tables will be input from the sample file according to an experimental design.]

| | Candidate 1 | Candidate 2 | Candidate 3 |
|--------------------------|-----------------|-----------------|-----------------|
| Current | [Q9dOrg1] | [Q9dOrg2] | [Q9dOrg3] |
| Employment | | | |
| Worked in Related | [Q9dIndustry1 | [Q9dIndustry2 | [Q9dIndustry3 |
| Industry |] |] |] |
| Developed Related | [Q9dRelated1] | [Q9dRelated2] | [Q9dRelated3] |
| Skills | | | |
| Leadership | [Q9dLeadershi | [Q9dLeadershi | [Q9dLeadershi |
| Experience | p1] | p2] | p3] |
| Cross Cultural | [Q9dCultural1 | [Q9dCultural2 | [Q9dCultural3 |
| Competency |] |] |] |
| Project | [Q9dProjDev1 | [Q9dProjDev2 | [Q9dProjDev3 |
| Development and |] |] |] |
| Implementation | | | |
| Organizational Fit | [Q9dFit1] | [Q9dFit2] | [Q9dFit3] |
| | | | |
| Candidate Rank | [Radio buttons] | [Radio buttons] | [Radio buttons] |
| | 1 | 1 | 1 |
| | 2 | 2 | 2 |
| | 3 | 3 | 3 |
| | I would not | I would not | I would not |
| | consider this | consider this | consider this |
| | candidate | candidate | candidate |

[HARD PROMPT]

Background Questions about You and Your Organization

We'd now like to ask you some questions about yourself, and what you thought about when responding to the previous questions.

Q10 What is your sex?

[HARD PROMPT]

- 1 Female
- 2 Male

[PAGE BREAK]

Q11 What is your age?

[HARD PROMPT]

- 1 18-24
- 2 25-34
- 3 35-44
- 4 45-54
- 5 55+

[PAGE BREAK]

Q12 What is your highest level of education attained?

[HARD PROMPT]

- 1 Less than high school
- 2 High school/GED
- 3 Some college/Associate's degree
- 4 Bachelor's degree
- 5 Master's degree
- 6 Professional degree/Doctorate

Q13 During the past year, how many new employees have you assisted in hiring?

If you don't remember exactly, please give your best estimate.

[HARD PROMPT]

- 1 0 to 5 employees
- 2 6 to 10 employees
- 3 11 to 15 employees
- 4 16 to 20 employees
- 5 21 employees or more
- 9 Don't know

[PAGE BREAK]

Q14 How long have you been at your organization?

If you don't remember exactly, please give your best estimate.

[HARD PROMPT]

- 1 Less than 1 year
- 2 1 to 5 years
- 3 6 to 10 years
- 4 11 to 15 years
- 5 16 to 20 years
- 6 21 or more years
- 9 Don't know

[PAGE BREAK]

Q14b How are you involved in the hiring process?

Please select all that apply.

- 1 I screen candidates
- 2 I review resumes
- 3 I conduct interviews
- 4 I recruit candidates
- 5 I am involved in other activities related to hiring new employees
- 6 [IF SELECTED DO NOT ALLOW OTHER RESPONSES] I am NOT involved in hiring new employees

[PAGE BREAK]

Q15 Thinking about your career as a whole, not just at your present employer, how many years have you been involved in the process of hiring new employees? Involvement could mean reviewing resumes, screening candidates, conducting

interviews, recruiting potential candidates, or other types of activities related to the hiring process.

If you don't remember exactly, please give your best estimate.

[HARD PROMPT]

- 1 Less than 1 year
- 2 1 to 5 years
- 3 6 to 10 years
- 4 11 to 15 years
- 5 16 to 20 years
- 6 21 or more years
- 9 Don't know
- 10 I have never been responsible for hiring new employees

[PAGE BREAK]

Q16 Had you heard of AmeriCorps before taking this survey?

[HARD PROMPT]

- 1 Yes CONTINUE
- 2 No SKIP TO D1

[PAGE BREAK]

Q17 Please select Yes or No for the following questions:

[HARD PROMPT]

| | Yes | No |
|---|-----|----|
| a. I know someone who served or is serving in AmeriCorps. | 1 | 2 |
| b. I have worked with an AmeriCorps member before. | 1 | 2 |
| c. I have hired an AmeriCorps member before. | 1 | 2 |
| d. I know of AmeriCorps projects in my community. | 1 | 2 |
| e. I have served in AmeriCorps. | 1 | 2 |

IF Q17a=2&Q17b=2&Q17c=2&Q17d=2&Q17e=2 CONTINUE

IF Q17a≠2|Q17b≠2|Q17c≠2|Q17d≠2|Q17e≠2 SKIP TO Q18

[PAGE BREAK]

Q17f In what context had you heard of AmeriCorps before taking this survey?

[TWO ROW TEXT BOX]

[PAGE BREAK]

Q18 To what extent do you agree or disagree with the following statements?

[VERTICAL ORIENTATION OF COLUMN LABELS SHOW ONLY IN PRINTED VERSION. WILL BE HORIZONTAL ON WEB SURVEY.]

RANDOMIZE ADDITIONAL WORDING SHOWN IN BRACKETS BELOW WITH 50% PROBABILITY INDEPENDENTLY FOR Q18A AND Q18B.

[HARD PROMPT]

| | Strongly Disagree | Somewhat Disagree | Neither Agree nor Disagree | Somewhat Agree | Strongly Agree |
|---|----------------------|----------------------|-------------------------------|-------------------|-------------------|
| a. I [do not] have a good image of AmeriCorps. | 1 | 2 | 3 | 4 | 5 |
| b. I [do not] think highly of AmeriCorps. | 1 | 2 | 3 | 4 | 5 |

I1 Thank you for completing the survey. In order to send you instructions to access your electronic Visa card, we need your first name and email address.

Name [TEXT BOX] Email [TEXT BOX] [CONFIRM FORMAT: THE EMAIL ADDRESS MUST HAVE AN "AT SIGN" @ AND MUST NOT CONTAIN BLANK SPACES, I.E. USER@SOMEWHERE.COM.]

[CHECKBOX. FOLLOWING TEXT TO BE SMALL FONT AND GRAY] I would prefer not to receive an incentive.

[IF BOX NOT CHECKED: GO TO I1A, ELSE GO TO I2.]

[PAGE BREAK]

I1a Please confirm your first name and email address:

GRID: ROWS
[DISPLAY NAME FROM I1]
[DISPLAY EMAIL ADDRESS FROM I1]

- 1. Correct
- 2. Incorrect

[IF EITHER NAME OR EMAIL ADDRESS IS "Incorrect" THEN GO BACK TO I1. IF BOTH ARE CORRECT THEN <u>SEND AUTO-EMAIL</u> UPON SELECTION OF "NEXT."]

I2 Your responses have been recorded. [IF BOX IS NOT CHECKED AT I1 THEN DISPLAY: You will receive an email from us shortly with the instructions on how to access your electronic Visa card. The sender of the email will be <u>HiringSurvey@srbi.com</u> and the subject line will read "Thank You! Get your Electronic Visa Card Now." If you have any questions or require technical assistance, please email <u>HiringSurvey@srbi.com</u>.]

Thank you again for participating in this important research study.

RE-ENTRY AFTER COMPLETE

You have already completed this survey. Thank you for your participation. If you have any questions or require additional assistance, please email HiringSurvey@srbi.com.