

Public reporting burden for this collection of information is estimated to average one hour per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. An agency may not conduct or sponsor, and a person is not required to respond to, a collection of information unless it displays a currently valid OMB control number. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to: NIH, Project Clearance Branch, 6705 Rockledge Drive, MSC 7974, Bethesda, MD 20892-7974, ATTN: PRA (0925-0002). Do not return the completed form to this address.

1. How many core facilities, and of what type, were proposed to be optimized, and how many and what type were optimized? Were infrastructure changes made, i.e. increase, decrease, no change in physical space?
2. Were staff changes necessary to implement optimization plans? Did the optimization plans require or allow for cross-training of staff? Please provide appropriate numbers to illustrate changes.
3. Did optimization efforts increase the availability of core services and the number of users? If so, approximately what were the percentage increases?
4. Please report the number of projects or services that were completed in CY2017, CY2018 and CY2019 in the optimized core facilities.
5. Did consolidation lead to centralization/coordination of any or all of the following?
 - a. Billing
 - b. Purchasing
 - c. Services Scheduling
 - c. Services Tracking
 - d. Business Planning
6. Did core optimization result in improved business or financial expertise for core management? If so, how?
7. Were other efficiencies achieved as a result of core optimization? If yes, please provide a brief description.
8. Were the optimized facilities or services publicized? If so, how (web, journal, workshops, etc.)?
9. After optimization, were best practices documented via standard operating procedures? Were best practices publicized? If so, how (web, journal, conferences, etc.)?
10. After optimization, was a cost recovery and/or sustainability program designed, implemented and/or achieved? What was the annual income generated prior to consolidation (CY2016) and after consolidation (CY2019)?

11. Has the research conducted (science) been better served after consolidation? Has the consolidation enhanced scientific collaboration among cores, core staff, and/or users? If so, how?
12. Has the information on the optimized facilities/services been submitted to the National IDeA Core Laboratory (NICL) database (<http://niclweb.org/>), as detailed in the FOA?