State child nutrition agency activity	Most relevant for matching at:	Activity description
rt-up activities r States participating in the previous DCM demonstration, the activities involved in adding DCM-F/RP to existing direct certif		rting from the previous demonstration to DCM-F/RP. For States new to DCM, these
Negotiate data-sharing agreements	State and district levels	Draft MOU/MOA; edit and execute the agreements; develop specifications for th data needed from the Medicaid eligibility files.
Develop specifications for matching	State and district levels	Develop specifications for matching Medicaid data to student data. Decide the order in which to use match variables, what is considered an exact or a close match, formats for resulting files, and so on.
Enhance MIS or student database	State and district levels	Make enhancements to systems and databases to allow for entry of information related to DCM-F/RP.
Test match procedures	State level	Test automated (or manual) match procedures, refine, and retest.
Provide training and TA to districts	State and district levels	Provide training and technical assistance (for example, webinars) to districts on the DCM-F/RP process and respond to their questions.
Other start-up activities (describe in Notes column)	State and district levels	Other activities not described above; please specify.
going activities for DCM-F/RP lese are activities that occur on an ongoing basis, or each time		
Extract student data	State and district levels	Extract relevant student data from State student database or files provided by school districts.
Receive/check Medicaid file	State and district levels	Receive and check file of Medicaid-eligible school-aged children from the State agency that collects the Medicaid data.
Conduct automated match	State level	Conduct automated match; separate among the full matches, near matches, and
		nonmatches.
Conduct manual match (if necessary)	State level	
Conduct manual match (if necessary) Merge DCM-F/RP students with other DC students	State level State level	Conduct manual matching of cases not matched by the automated system (if Sta
· "		Conduct manual matching of cases not matched by the automated system (if Sta decides to do this). Merge students who qualify for DCM-F/RP with students who qualify through SNAP or TANF (or other public assistance); remove duplicates if needed. Select subset of Medicaid file for each district's area—selection could be by
Merge DCM-F/RP students with other DC students	State level	Conduct manual matching of cases not matched by the automated system (if Sta decides to do this). Merge students who qualify for DCM-F/RP with students who qualify through SNAP or TANF (or other public assistance); remove duplicates if needed. Select subset of Medicaid file for each district's area—selection could be by district, county, city, or zip code, depending on how school districts are set up ar
Merge DCM-F/RP students with other DC students Extract Medicaid file for each district	State level District level	Conduct manual matching of cases not matched by the automated system (if Sta decides to do this). Merge students who qualify for DCM-F/RP with students who qualify through SNAP or TANF (or other public assistance); remove duplicates if needed. Select subset of Medicaid file for each district's area—selection could be by district, county, city, or zip code, depending on how school districts are set up ar what is most convenient. Provide data file to districts. These data will already be matched in States that conduct State-level matching. Otherwise, the file will include Medicaid

Note: In the time log on the next worksheet, please include only time incurred to implement DCM-F/RP that is in addition to time already associated with other forms of direct certification for school meals (such as direct certification through SNAP, TANF, or other programs).

Glossary of Terms:

DC = Directly certified;

DCM-F/RP = Demonstrations of Direct Certification with Medicaid for free and reduced-price meals;

MOU/MOA = memorandum of understanding (or agreement);

SNAP = Supplemental Nutrition Assistance Program;

TA = technical assistance;

TANF = Temporary Assistance for Needy Families;

USDA = U.S. Department of Agriculture.

OMB #: 0584-0606

Time Tracking Log

[STATE NAME] Child Nutrition Agency Version ([FIRST MONTH] - [LAST MONTH] [YEAR])

			Total hours spent during month			
Initials or position of staff member	Staffing position (if not specified in first column)	Activity (select from list)	Month 1	Month 2	Month xx	Notes
		[select from list]				
		[select from list]				
		[select from list]				
		[select from list]				
		[select from list]				
		[select from list]				
		[select from list]				
		[select from list]				
		[select from list]				
		[select from list]				
		[select from list]				
		[select from list]				
		[select from list]				
		[select from list]				
		[select from list]				
		[select from list]				

Note: In this time log, please include only time incurred to implement DCM-F/RP that is in addition to time already associated with other forms of direct certification for school meals (such as direct certification through SNAP, TANF, or other programs).

Salary Worksheet

[STATE NAME] Child Nutrition Agency Version ([FIRST MONTH] - [LAST MONTH] [YEAR])

Name:

Position/Title:

Name of agency/division:

Initials or position of staff member (include each staff listed in time log)	Staffing position (if not specified in first column)	Pay rate (dollars)	Basis paid (select from list)	Fringe benefit percentage /amount	Fringe benefits calculated as:	Notes
			[select from list]		[select from list]	
			[select from list]		[select from list]	
			[select from list]		[select from list]	
			[select from list]		[select from list]	
			[select from list]		[select from list]	
			[select from list]		[select from list]	
			[select from list]		[select from list]	
			[select from list]		[select from list]	
			[select from list]		[select from list]	
			[select from list]		[select from list]	
			[select from list]		[select from list]	
			[select from list]		[select from list]	
			[select from list]		[select from list]	
			[select from list]		[select from list]	
			[select from list]		[select from list]	
			[select from list]		[select from list]	

DCM-F/RP Other Direct Costs (ODC) Worksheet	OMB #: 0584-0606									
[STATE NAME] Child Nutrition Agency Version ([FIRST MONTH] - [LAST MONTH] [YEAR])										
Name: Position/Title: Name of agency/division:										
Type of other direct cost (such as printing and mailing costs, charges for conference calls, or amounts paid to outside contractors for work on the project; please describe)		Notes								

Note: If totals by month are easier to report, please record them in the Notes column.

DCM-F/RP OMB #: 0584-0606 Indirect Costs Worksheet [STATE NAME] Child Nutrition Agency Version ([FIRST MONTH] - [LAST MONTH] [YEAR])										
Name: Position/Title: Name of agency/division:										
Question	Response									
1. Does your accounting system assign indirect cost to any of the direct labor and ODC costs listed above? (Yes or No)	S CHECK ONE:YESNO									
2. If yes, describe how applicable indirect costs are defined and measured. (Hypothetical example: Indirect costs include management, human resources, accounting, IT services, and building maintenance. They are charged at the rates of 12% of labor costs and 2% of ODCs.)										
3. If yes, what were the total indirect costs associated with DCM-F/RP in [first month] - [last month]? (in dollars)										

OMB #: 0584-0606

Contact information for individuals responsible for completing form [STATE NAME] Child Nutrition Agency Version ([FIRST MONTH] - [LAST MONTH] [YEAR])

Name of agency/division:	
Address:	
City/State/Zip code:	
Name of agency/division #2 (if applicable):	
Address #2 (if applicable):	
City/State/Zip code #2 (if applicable):	
Name of 1st contact person:	
Phone number for 1st contact:	
Email address for 1st contact:	
Name of 2nd contact person (optional):	
Phone number for 2nd contact (optional):	
Email address for 2nd contact: (optional):	

Thank you for completing this form. Your responses will help us understand the costs you incur and the various types of activities you perform when conducting direct certification. We understand that this task requires the investment of your time and greatly appreciate your participation. Although we have tried to make these forms both flexible and straightforward, we will appreciate any suggestions for improvements. Please contact your liaison with the study team or Josh Leftin (jleftin@mathematica-mpr.com) with any questions.

OMB #: 0584-0606

Time Tracking Log

[STATE NAME] Child Nutrition Agency Version ([FIRST MONTH] - [LAST MONTH] [YEAR])

Name:

Position/Title:

Name of agency/division:

			Total hours spent during week												
Initials or position of staff member	Activity (select from list)	Week 1	Week 2	Week 3	Week 4	Week 5	Week 6	Week 7	Week 8	Week 9	Week 10	Week 11	Week 12	Week xx	Notes
	[select from list]														
	[select from list]														
	[select from list]														
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	[select from list]														
	[select from list]														
	[select from list]														

Note: In this time log, please include only time incurred to implement DCM-F/RP that is *in addition to* time already associated with other forms of direct certification for school meals (such as direct certification through SNAP, TANF, or other programs).