Form NSIDS-12

RETURN TO NORC 1 North State Street 16th Floor Chicago, IL 60602

U.S. Department of Justice Bureau of Justice Statistics

(NORC acting as data collection agent)



: Approval Expires

OMB No.

2012 National Survey of Indigent Defense Systems

(Please correct any errors in your agency's name and address by writing the corrected information below.)

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INFORMATION SUPPLIED BY

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The 2012 National Survey of Indigent Defense Systems collects information about all indigent defense delivery methods providing primary and conflict case representation. These include Governmental Public Defender Offices, Governmental Public Defender Conflict Offices, Non-Governmental Public Defender Offices, Contract Attorneys and Assigned/Appointed Counsel.

We have determined your indigent defense system (the one in which you work or oversee components of) to include the following service delivery methods:

We have also identified you as the person responsible for providing information on the following service delivery method(s):

If any of this information is incorrect, please e-mail NORC at NSIDS@norc.org or call 1-877-375-5964 before proceeding with the survey.

BURDEN STATEMENT

Federal agencies may not conduct or sponsor an information collection, and a person is not required to respond to a collection of information, unless it displays a currently valid OMB Control Number. Public reporting burden for this collection of information is estimated to average 3 hours per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate, or any other aspects of this collection of information, including suggestions for reducing this burden, to the Director, Bureau of Justice Statistics, 810 Seventh Street, NW, Washington, DC 20531. The Omnibus Crime Control and Safe Streets Act of 1968, as amended (42 USC 3732), authorizes this information collection. Although this survey is voluntary, we urgently need and appreciate your cooperation to make the results comprehensive, accurate, and timely.

INSTRUCTIONS FOR COMPLETING THE 2012 NATIONAL SURVEY OF INDIGENT DEFENSE SYSTEMS

For the purposes of this survey, an Indigent Defense System is the system created under your State's law for the purpose of providing representation in your jurisdiction to those who cannot afford to hire their own attorney and are entitled to constitutionally protected representation or risk the loss of liberty.

- 1. **Timeframe.** The reference period for this survey is fiscal year 2012. Please refer to your indigent defense system's 2012 fiscal year in answering all questions on this survey.
- 2. Definitions. For purposes of this survey, the following terms mean:

Governmental Public Defender Office(s): provides representation to indigent clients through a publicly operated governmental office(s) where staff are government employees. This does not include offices operated as 501(c)(3) non-profit law firms.

Governmental Public Defender Conflict Office(s): provides alternative representation to indigent clients in cases where legal conflicts exist or for other administrative reason through a publicly operated governmental office where staff are government employees. This does not include offices operated as 501(c)(3) non-profit law firms.

Non-Governmental Public Defender Office(s): provides representation to indigent clients through written contracts between some governmental entity and a non-profit corporation, bar association or other such non-profit organization, who receive cases and are paid pursuant to the terms of the contract. These entities often operate as 501(c)(3) non-profit law firms.

Contract Attorney(s): provides representation to indigent clients through written contracts or other agreements between a governmental entity and one or more private attorneys or law firms that operate for-profit, who receive cases and are paid pursuant to the terms of a written contract.

Assigned/Appointed Counsel: provides representation to indigent clients through individual attorneys or law firms. These attorneys are assigned or appointed on a case-by-case basis and are generally paid by the case on an hourly basis or a flat rate.

Client: any person in need of legal representation who has applied for or who has been deemed appropriate to receive available services which are provided by the indigent defense agency, office or authorized representative.

Application Fee: any fee assessed against the client or his/her guardian that is required in order to initiate the application process required to receive legal services. The application fee should be distinguished from legal fees that may also be imposed as the result of legal and other support services that are rendered and billed at the time of disposition.

Services: any legal or other required support service required in order to effectively represent the client including but not limited to the use of investigators, medical and mental health professionals, interpreters, transcribers, social workers, polygraphers, forensic experts, mitigation specialists and any other necessary expert or service.

Continuing Legal Education (CLE): also known as mandatory or minimum continuing legal education (MCLE) is regular and continuous professional education of lawyers that takes place after their admission to the State Bar. Each State sets its own standards and in general a specific number of training hours are required in a given period of time in order to maintain their license to practice law.

Professional Development: any additional legal education and training which helps to maintain, develop or increase legal knowledge, technique or professional performance. Such training or development may include formal or informal educational forums (e.g. lunch time-courses, in-office collaborations, conferences and workshops, as well as independent or self-directed activities such as webinars).

3. General Information. Throughout the survey, we request information about your indigent defense system in fiscal year 2012 on various topics. If your indigent defense system did not keep track of the requested information in the normal course of business, then we do not expect you to gather and provide this information – rather, for the pertinent question, you may answer that your system did not track this information. If your system did keep track of the requested information in the normal course of business, but that information is available from another person in your jurisdiction, please make a reasonable attempt to obtain the information from that person and provide the answer on this survey. If you believe this survey in its entirety should be directed to a different person in your jurisdiction or if you have any questions or need assistance in completing the survey, please e-mail NORC at NSIDS@norc.org or call XXX-XXX-XXXX.

Section A – General Information
A1. The reference period for this survey is fiscal year 2012. What was your indigent defense system's fiscal year for 2012? 1 Calendar Year (January 1, 2012 to December 31, 2012) 2 Fiscal year starting on July 1, 2011 and ending on June 30, 2012 3 Other \longrightarrow (Please indicate the dates of your 2012 fiscal year): Calendar Year (January 1, 2012 to December 31, 2012) 4 Other \longrightarrow (Please indicate the dates of your 2012 fiscal year): Calendar Year (January 1, 2012 to December 31, 2012) 4 Other \longrightarrow (Please indicate the dates of your 2012 fiscal year): 5 Other \longrightarrow (Please indicate the dates of your 2012 fiscal year): 5 Other \longrightarrow (Please indicate the dates of your 2012 fiscal year): 5 Other \longrightarrow (Please indicate the dates of your 2012 fiscal year): 5 Other \longrightarrow (Please indicate the dates of your 2012 fiscal year): 5 Other \longrightarrow (Please indicate the dates of your 2012 fiscal year): 5 Other \longrightarrow (Please indicate the dates of your 2012 fiscal year): 5 Other \longrightarrow (Please indicate the dates of your 2012 fiscal year): 5 Other \longrightarrow (Please indicate the dates of your 2012 fiscal year): 5 Other \longrightarrow (Please indicate the dates of your 2012 fiscal year): 5 Other \longrightarrow (Please indicate the dates of your 2012 fiscal year): 5 Other \longrightarrow (Please indicate the dates of your 2012 fiscal year): 5 Other \longrightarrow (Please indicate the dates of your 2012 fiscal year): 5 Other \longrightarrow (Please indicate the dates of your 2012 fiscal year): 5 Other \longrightarrow (Please indicate the dates of your 2012 fiscal year): 5 Other \longrightarrow (Please indicate the dates of your 2012 fiscal year): 5 Other \longrightarrow (Please indicate the dates of your 2012 fiscal year): 5 Other \longrightarrow (Please indicate the dates of your 2012 fiscal year): 5 Other \longrightarrow (Please indicate the dates of your 2012 fiscal year): 5 Other \longrightarrow (Please indicate the dates of your 2012 fiscal year): 5 Other \longrightarrow (Please indicate the dates of your 2012 fiscal year): 5 Other \longrightarrow (Please indicate the dates of your 2012 fiscal year): 5 Other \longrightarrow (Please indicate the dates of your 2012 fiscal year): 5 Other \longrightarrow (
 A2. What is the geographic jurisdiction served by your indigent defense system? (Mark only one.) 1 Judicial District/Circuit. (list name of Judicial District/Circuit):
 5 Statewide. A3. Your indigent defense system is part of which branch of government? (Mark only one.) 1 County judicial branch 2 County executive branch 3 State judicial branch 4 State executive branch 5 County indicial branch
5 🗖 Other (Specify):

For the remainder of the questionnaire, please fill in only the column(s) for the delivery methods in which you have been identified as the person responsible for providing information. These are identified on the cover of this booklet. You are not expected to complete all columns.

		Ş	Sectio	on B – Fis	cal	Informatio	n	
B1. In fiscal year 2012, how m major equipment purchase your best estimate and mark	es? (Please prov	ride the actual nur					urring, fixed capital costs such . If you are unable to provide the	
		ntal Public Office(s)		nmental Public [·] Conflict Office(s)		overnmental Public fender Office(s)	Contract Attorney(s)	Assigned/Appointed Counsel
Total operating expenditures:	Total operating expenditures:		\$00		\$	00	\$00	\$00
	E	stimate	C	Estimate		Estimate	Estimate	Estimate
B2. In fiscal year 2012, how ma used in your system. If none								nber for each delivery method
		ntal Public Office(s)		nmental Public Conflict Office(s)		overnmental Public efender Office(s)	Contract Attorney(s)	Assigned/Appointed Counsel
Total personnel costs:	\$.00	\$	00	\$	00	\$00	\$00
	E	stimate	Γ	Estimate		Estimate	Estimate	Estimate
B3. In fiscal year 2012, how main none, enter "0". If you are un							the actual number for each delive	ery method used in your system. If
	Governmental Public Defender Office(s)			nmental Public · Conflict Office(s)	Non-Governmental Public Defender Office(s)		Contract Attorney(s)	Assigned/Appointed Counsel
Total revenues from all	Total revenues from all \$00 sources: Image: Estimate		\$	00	\$	00	\$00	\$00
sources:			Ľ	Estimate		Estimate	Estimate	Estimate
B4. In fiscal year 2012, how much revenue did your indigent defense system receive from each of the following sources? (Please provide the actual number for each delivery method used in your system. If none, enter "0". If you are unable to provide the actual number, please provide your best estimate and mark the estimate box.) Check this box if your indigent defense system did not track revenues by source in fiscal year 2012 and it is not possible to provide an estimate.								
		Governmenta Defender O	al Public	Governmental P Defender Conflict (ublic	Non-Governmental Pr Defender Office(s	iblic Contract Attorney(s)	Assigned/Appointed Counsel
		\$.00	\$	00		00 \$00	
a. State		Estin		Estimate		Estimate		Estimate
b. County		\$ Estin	00 nate	\$Estimate	00 e	\$ Estimate	00 \$00 Estimate	\$00
c. City or town		\$ Estin	00 nate	\$Estimate	00 e	\$ Estimate	00 \$00	\$00
d. Federal government (including Byrne Justice Assistance Grants)		\$ Estin	00	\$Estimate	00	\$ Estimate	00 \$00	\$00
e. Grants from private funders		\$ Estin	00 \$		00	\$F	00 \$00	\$00
f. Application fees paid by clients	f. Application fees paid		00	\$Estimate	00 e	\$ Estimate	00 \$00	\$00
g. Assessments paid by clients also known as recoupment	,	\$ Estin	00	\$ Estimate	00 e	\$ Estimate	00 \$00	\$00
h. Other (Specify):		\$ Estin	.00 nate	\$Estimate	00	\$Estimate	00 \$00	\$00

For questions B5 to B7, please p	provide an answer for each repre	esentation delivery method used	l in your system.			
	Governmental Public Defender Office(s)	Governmental Public Defender Conflict Office(s)	Non-Governmental Public Defender Office(s)	Contract Attorney(s)	Assigned/Appointed Counsel	
B5. Are clients asked to pay an application fee in order to receive a publicly financed attorney?	¹ L Yes	$1 \square Yes$ $2 \square No \longrightarrow Skip to B7$	1 ☐ Yes 2 ☐ No → Skip to B7	$1 \square Yes$ $2 \square No \longrightarrow Skip to B7$	1 ☐ Yes 2 ☐ No → Skip to B7	
B6. What is the amount of the application fee that clients are asked to pay?	\$00	\$00	\$00	\$00	\$00	
B7. In addition to the application fees, are clients required to pay for legal and support services?	1 🗌 Yes 2 🔲 No	1 🗌 Yes 2 🔲 No	1 🗌 Yes 2 🔲 No	1 🗌 Yes 2 🔲 No	1 🗌 Yes 2 🗌 No	

Section C – Case Types, Caseloads, and Conflicts

C1. Within your indigent defense system, please indicate all of the case type(s) for which counsel is provided. (Mark the box for each type of case represented by each delivery method used in your system.)

Check this box if your indigent defense system did not track the types of representation provided in fiscal year 2012.

	Governmental Public Defender Office(s)	Governmental Public Defender Conflict Office(s)	Non-Governmental Public Defender Office(s)	Contract Attorney(s)	Assigned/Appointed Counsel
ADULT TRIAL-LEVEL CRIMINAL CASES:	_	_	_	_	_
a. Capital	1	2	3	4	5
b. Felony (non-capital)	1	2	3	4	5
c. Misdemeanor	1	2	3	4	5
JUVENILE TRIAL-LEVEL CASES:					
d. Delinquency	1	2	3	4	5
e. Status Offenses	1	2	3	4	5
APPEALS (CASES IN APPELLATE COURTS):			_		
f. Adult Capital	1	2	3	4	5
g. Adult Felony (non-capital)	1	2	3	4	5
h. Adult Misdemeanor	1	2	з 🔲	4	5
OTHER CASE TYPES					
i. Probation/Parole Revocation/Violation	1	2	з 🔲	4	5
j. State Habeas Corpus/Post-Conviction	1	2	3	4	5
k. Other Criminal Proceedings (including extradition, witness representation, criminal contempt of court or tribal proceedings)	1	2	3	4	5
I. Therapeutic Treatment Courts: (including Drug Court, DUI/DWI, Mental health, Juvenile Treatment, Family Treatment, Veterans Domestic Violence and Wellness Courts)	1	2	3	4	5
m. Civil involving underlying criminal matters: (including sex offender registry proceedings, commitments based on sexually dangerous predator, commitments based on mental health)	1	2	3	4	5
n. Civil involving underlying family matters: (including adults in dependency/ abuse and neglect cases, termination of parental rights, child support proceedings, child custody proceedings, guardianship)	1	2	3	4	5

C2. Which of the following best describes how your indigent defense system defines a "case"? (Mark only one.)

1 A "case" is the set of all charges against a single client that arise from a single incident and are prosecuted in the same proceeding.

2 🗖 A "case" is the set of all charges against a single client that are contained in a single indictment, information, or other charging instrument.

□ □ A "case" is the set of all charges concurrently pending against a single client, regardless of the number of proceedings or charging instruments.

⁴ A "case" is each charge against a single client.

5 A "case" is each docket number or other court generated record number, regardless of the manner in which individual prosecutors bring charges.

6 Other (Specify):

		ur indigent defense system recei r, please provide your best estimate			al number for each deliver	y method used in your s	ystem. If none, enter "0".	If you are unable to
		Office(s) Confli		al Public Defender ct Office(s)			orney(s) Assign	ed/Appointed Counsel
Ind	ligent Defense Cases:			Estimate	Estimate	Esti	mate	Estimate
		ing types of cases did your indig rovide the actual number, please pl						
	Check this box if you	ur indigent defense system did n	ot track the n	umber for each case t	ype received in fiscal yea	ar 2012 and it is not po	ssible to provide an es	timate.
				Governmental Public Defender Office(s)	Governmental Public Defender Conflict Office(s)	Non-Governmental Public Defender Office(s)	Contract Attorney(s)	Assigned/Appointed Counsel
CA	SE TYPE:							
a.	Capital			Estimate	Estimate	Estimate	Estimate	Estimate
b.	Felony (non-capital)			Estimate	Estimate	Estimate	Estimate	Estimate
c.	Misdemeanor			Estimate	Estimate	Estimate	Estimate	Estimate
d.	Probation/Parole Revoca	ation/Violation		Estimate	Estimate	Estimate	Estimate	Estimate
e.	Appeals			Estimate	Estimate	Estimate	Estimate	Estimate
	transfer/waiver hearings, j probation/parole revocatio	ncluding juvenile delinquency, statu uvenile appeals, educational procee ns)	edings, or	Estimate	Estimate	Estimate	Estimate	Estimate
-	post-conviction/habeas co dependency, termination o violent predators, sex offe	(including mental health commitmer rpus, federal habeas corpus, child of parental rights, civil commitment nder registry proceedings, theraper	protection of sexually itic treatment					
h.	Other Criminal Proceedi	ngs (including extradition, witness ontempt of court or tribal proceeding		Estimate	Estimate	Estimate	Estimate	Estimate
			,	Estimate	Estimate	Estimate	Estimate	Estimate
i.	Other, cannot classify			Estimate	Estimate	Estimate	Estimate	Estimate

	Governmental Public Defender Office(s)	Governmental Public Defender Conflict Office(s)	Non-Governmental Public Defender Office(s)	Contract Attorney(s)	Assigned/Appointed Counse
C5. Do you have formally established caseload or workload limits for attorneys?	1 ☐ Yes 2 ☐ No → Skip to C7 3 ☐ Varies by office C5a. Are these limits mandatory or advisory	1 ☐ Yes 2 ☐ No → Skip to C7 3 ☐ Varies by office C5a. Are these limits mandatory or advisory	1 ☐ Yes 2 ☐ No → Skip to C7 3 ☐ Varies by office C5a. Are these limits mandatory or advisory	1 ☐ Yes 2 ☐ No → Skip to C7 3 ☐ Varies by attorney C5a. Are these limits mandatory or advisory	1 ☐ Yes 2 ☐ No → Skip to C7 3 ☐ Varies by attorney C5a. Are these limits mandatory or advisory
	¹ Mandatory ² Advisory only	aniaatory of advisory only? 1 Mandatory 2 Advisory only	aniaatory of advisory only? 1 Mandatory 2 Advisory only	¹ Mandatory ² Advisory only	and a constraint of a constrai
C6. Are attorneys allowed to refuse appointment to additional cases due to case overload?	1 ☐ Yes 2 ☐ No 3 ☐ Varies by office	1 ☐ Yes 2 ☐ No 3 ☐ Varies by office	1 ☐ Yes 2 ☐ No 3 ☐ Varies by office	1 ☐ Yes 2 ☐ No 3 ☐ Varies by attorney	1 ☐ Yes 2 ☐ No 3 ☐ Varies by Assigned/ Appointed Counsel
C7. Do you monitor the number of outside cases handled by attorneys ea year (i.e. private pay clients or cases for whic the attorney accepts appointment from other indigent defense systems)?	ch ¹ Yes ² No	1 Yes 2 No 3 Varies by office 4 Outside practice not authorized	1 Yes 2 No 3 Varies by office 4 Private practice not authorized	1 ☐ Yes 2 ☐ No 3 ☐ Varies by attorney 4 ☐ Outside practice not authorized	1 ☐ Yes 2 ☐ No 3 ☐ Varies by Assigned/ Appointed Counsel
C8. Do you have formally established guidelines defining when an attorn cannot provide representation due to a conflict of interest?	1 ☐ Yes 2 ☐ No → Skip to D1 3 ☐ Varies by office C8a. Are these limits mandatory or advisory only? 1 ☐ Mandatory 2 ☐ Advisory only	Yes No → Skip to D1 Varies by office C8a. Are these limits mandatory or advisory only? Mandatory Advisory only	The set of the s	Yes Yes No → Skip to D1 Varies by attorney Varies limits mandatory or advisory only? Mandatory Advisory only	The set of the s
C9. If an attorney cannot provide representation due to a conflict of interest, how is a conflic attorney obtained? (Mark all that apply.)	¹ Public defender appoints assigned counsel	1 Conflict office appoints assigned counsel 2 Case is returned to the Court for reassignment 3 Different attorney in same office, with ethical screen established 4 Case re-assigned to another local public defender office 5 Case sent to attorney or law firm under contract 6 Case sent to contracts administrator 7 Case sent to assigned counsel system administrator 8 Other (Specify):	1 Office appoints assigned counsel 2 Case is returned to the Court for reassignment 3 Different attorney in same office, with ethical screen established 4 Case re-assigned to another local public defender office 5 Case re-assigned to state or local conflict defender office 6 Case sent to attorney or law firm under contract 7 Case sent to contracts administrator 8 Case sent to assigned counsel system administrator 9 Other (Specify):	1 Case re-assigned to another local public defender office 2 Case is returned to the Court for reassignment 3 Case sent to contracts administrator 4 Case re-assigned to another attorney or law firm under contract to provide conflict representation 5 Different attorney under same contract, with ethical screen established 6 Case sent to satisgned counsel system administrator 7 Case sent to state conflict public defender office 8 Other (Specify):	1 Case is returned to assigned counsel system administrator for reassignment 2 Case is returned to the Court for reassignment 3 Case returned to public defender office 4 Case is sent to state or local conflict public defender office 5 Other (Specify):

Section D – Personnel & Compensation

D1. How many of the following types of personnel were paid by your indigent defense system in 2012? "Part-time" refers to any person who: works fewer hours than the system's standard work week; devotes any portion of the standard work week of hours to anything other than the indigent defense system; or is permitted to provide representation to clients outside of the indigent defense system (e.g., private pay clients, providing representation in other indigent defense systems, etc.). (Please provide the actual number for each delivery method used in your system. If none, enter "0". If you are unable to provide the actual number, please provide your best estimate and mark the estimate box.)

Check this box if your indigent defense system did not track the types of individuals who provided services in 2012 and it is not possible to provide an estimate.

		Governmental Public Defender Office(s)		Governmental Public Defender Conflict Office(s)		Non-Governmental Public) Defender Office(s)		Contract Attorney(s)		Assigned/Appointed Counsel	
		Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
	Chief Executive(s) (the head who is responsible for system operations, such as Chief Public Defender,										
	Contracts Administrator, Assigned Counsel Administrator, etc.)	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
	ORNEYS EMPLOYED BY PUBLIC DEFENDER										
	FICE(S): Managing Attorney(s) (attorneys in primarily							N/A	N/A	N/A	N/A
	managerial positions who do not litigate cases)	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate				
	Supervisory Attorney(s) (attorneys in managerial positions who also litigate cases)	Estimate	Estimate		Estimate	Estimate	Estimate	N/A	N/A	N/A	N/A
d.	Line Attorney(s) (attorneys or those who have applied										
	for admission to the bar, who primarily litigate cases:		Estimate	Estimate				N/A	N/A N/A	N/A	N/A
	exclude those counted as Managing or Supervisory)				L Estimate						
	HER ATTORNEYS: Attorneys paid under contract(s) to									N/A	N/A
	represent clients	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate		
	Attorneys paid under assignment(s)/ appointment(s) to represent individual clients	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	N/A	N/A	Estimate	Estimate
	N-ATTORNEY SUPPORT:										
	Investigator(s)		Estimate	Estimate				N/A	N/A	N/A	N/A
5											
	Social Workers/Mitigation Specialists/Sentencing Advocates			Estimate				N/A	N/A	N/A	N/A
	Auvocates				Lounde	Lounde					
	Developer 1/2)			Estimate				N/A	N/A	N/A	N/A
Ι.	Paralegal(s)										
								N/A	N/A	N/A	N/A
j.	Intern(s)/Law Clerks	Estimate	Estimate	Estimate	Estimate	Estimate		nate clude staff provided by t		ed by the state or county.	
							Do not includ	e personnel w	orking in priv	rate law firms.	
k.	Training personnel (all personnel whose primary role is										
	to provide training, and who do not litigate cases)	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
	Indigency Screener(s)/ Analyst(s) (those who										
	determine whether clients are eligible for public representation)	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
m	Clerical staff (legal secretarial										
	support/briefs, file clerks, data entry, opening and										
	closing files, receptionists, mail clerks, copy)	Estimate	Estimate	Estimate	L Estimate	L Estimate	L Estimate	L Estimate	L Estimate	L Estimate	L Estimate
	Administrative staff (administrative assistants, Human Resources, Personnel Officers, Technology,										
	Librarian, Administrative Assistants, Finance, Billing,						Estimate				
	Operations, Facilities)	Estimate	Estimate	Lstimate	Lstimate	LStimate	Lstimate	Lstimate	Lstimate	LStimate	Lestimate
0.	Other (all personnel not accounted for above)	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	L Estimate	Estimate	Estimate	Estimate

D2. How many personnel were paid by your indigent defense system in 2012? "Part-time" refers to any person who: works fewer hours than the system's standard work week; devotes any portion of the standard work week of hours to anything other than the indigent defense system; or is permitted to provide representation to clients outside of the indigent defense system (e.g., private pay clients, providing representation in other indigent defense systems, etc.). (Please provide the actual number for each delivery method used in your system. If none, enter "0". If you are unable to provide the actual number, please provide your best estimate and mark the estimate box.)

	Governmental Public Defender Office(s)		Governmental Public Defender Conflict Office(s)		Non-Governmental Public Defender Office(s)		Contract Attorney(s)		Assigned/Appointed Counsel	
	Full-Time Part-Time		Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
Total Paid Personnel	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate

D3. Please enter your system's salary ranges at the end of fiscal year 2012 for the following positions.

	Gross Annual Sala	ry at end of FY 2012	
Position	Minimum	No such position	
a. Managing Attorney (primarily managerial positions who do not litigate cases)	\$00	\$00	
b. Supervisory Attorney (managerial positions who also litigate cases)	\$00	\$00	
c. Senior Assistant Public Defender (with 7 or more years of experience that includes complex litigation and/or capital and homicide litigation)	\$00	\$00	
d. Assistant Public Defender (junior level) (with 4 or more years of experience, including trial experience, unless in the Appellate division and no managerial responsibility)	\$00	\$00	
e. Assistant Public Defender (entry level) (under 3 years of experience and no managerial responsibility)	\$00	\$00	

Governmental Public Defender Offices

Questions D4 – D5 apply ONLY to systems that use Governmental Public Defender Office(s) as a representation delivery system. If you do not use Governmental Public Defender Office(s), please Skip to D6.

- D4. Who is the final authority in the selection of the Chief Public Defender(s)? (Please refer to the Chief Executive(s) identified for the Public Defender Office(s) in D1a. Mark only one.)
 - ¹ Dublicly elected
 - ² Appointed by statewide board or commission
 - ³ Appointed by state bar association
 - 4 Appointed by Governor
 - ⁵ Appointed by state's highest Court (other than through Administrative Office)
 - ⁶ Appointed by Administrative Office of the courts
 - ⁷ Appointed by local board or commission
 - 8 Appointed by local bar association

 - ¹⁰ Appointed by county legislature or legislative branch office
 - ¹¹ Appointed by county judiciary or judicial office
 - 12 Other (Specify):

D5. Is there a specified term of office for the Chief Public Defender(s)?

- 1 Yes ----- (Specify term): _____ years
- 2 🗖 No

Governmental Public Defender Conflict Offices

Questions D6-D7 apply ONLY to systems that use Governmental Public Defender Conflict Offices as a representation delivery method. If you do not use Governmental Public Defender Conflict Offices, please skip to D8.

D6.	Who is the final authority in the selection of the Chief Public Defender(s) for conflict
	offices? (Please refer to the Chief Executive(s) identified for the head of the Conflict Public
	Defender Office(s) in D1a. Mark only one.)

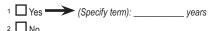
- ¹ Dublicly elected
- ² Appointed by the Public Defender
- ³ Appointed by statewide board or commission
- ⁴ Appointed by state bar association
- ⁵ Appointed by Governor
- ⁶ Appointed by state's highest Court (other than through Administrative Office)
- ⁷ Appointed by Administrative Office of the courts
- ⁸ Appointed by local board or commission
- 9 Appointed by local bar association
- ¹⁰ Appointed by county executive or executive branch office
- ¹¹ Appointed by county legislature or legislative branch office
- ¹² Appointed by country judiciary or judicial office
- 13 Other (Specify):
- D7. Is there a specified term of office for the Chief Public Defender overseeing the Governmental Public Defender Conflict Office?

2 🗖 No

Non-Governmental Public Defender Offices

Questions D8-D9 apply ONLY to systems that use Non-Governmental Public Defender Offices as a representation delivery method. If you do not use Non-Governmental Public Defender Offices, please skip to D10.

- D8. Who is the final authority in the selection of the Chief Public Defender or Executive of the Non-Governmental Public Defender Office?
 - ¹ A County Board of Directors
 - ² A Statewide Board of Directors
 - ³ A Board of Trustees
 - 4 County Bar Association
 - 5 State Bar Association
- D9. Is there a specified term of office for the Chief Public Defender or Executive overseeing the Non-Governmental Public Defender Office?



Contract Attorneys

Questions D10-D16 apply ONLY to systems that use Contract Attorneys as a representation delivery method. If you do not use Contract Attorneys, please skip to D17.

- D10. Who is the final authority in the selection of the Contracts System Administrator or chief executive position responsible for overseeing the contract attorney system? (Please refer to the Chief Executive(s) identified for the Contract Attorney(s) in D1a. Mark only one.)
 - ¹ Appointed by the Public Defender
 - ² Appointed by statewide board or commission
 - ³ Appointed by state bar association
 - 4 Appointed by Governor
 - ⁵ Appointed by state's highest Court (other than through Administrative Office)
 - ⁶ Appointed by Administrative Office of the courts
 - 7 Appointed by local board or commission
 - ⁸ Appointed by local bar association
 - ⁹ Appointed by county executive or executive branch office
 - ¹⁰ Appointed by county legislature or legislative branch office
 - ¹¹ Appointed by county judiciary or judicial office
 - ¹² Other (Specify): ____
- D11. Is there a specified term of office for the Contracts System Administrator or chief executive position responsible for overseeing the contract attorney system (i.e., the Chief Executive(s) identified in D1a)?
 - 1 Yes ---- (Specify term): _____ years
 - 2 🗖 No
- D12. Who is the Contracting Authority (e.g. the party with authority to enter into a contract and to obligate public funds under contractual terms)?
 - ¹ The Public Defender agency or executive
 - ² Court or Court Administrator
 - ³ County Executive or Administrator
 - ⁴ Legislative body or authority
 - 5 Other (Specify): ____

D13. During this fiscal p your indigent defer	eriod, how many separate writter nse system?	1 contracts were a	dministered in	A	ssigned/Appointed	Counsel
Total nu	mber of written contracts				oply ONLY to systems that use Ass y method. If you do not use Assig	
14. Was the contract a	warding process competitive?			to E1.		
1 🗌 Yes				D17 Who is the final	authority in the selection of the As	signed Counsel Administrator
2 🗖 No					osition responsible for overseeing	
³ Varies by C	ontract				refer to the Chief Executive(s) identi n D1a. Mark only one.)	fied for the Assigned/Appointed
15. How do you determ	nine the rate of pay for contracts?	?			d by statewide board or commission	
1 🗖 Flat rate					d by state bar association	
² Per case				³ Appointe	•	
з 🗖 Varies by С	ontract (Specify):				d by Executive or Chief Public Defen	
					d by state's highest Court (other than	
	w your contract attorneys are pair the same for all case types, complete the same for all case types.				d by Administrative Office of the cour	ts
(·/		d by local board or commission	
Case Type	Pay Rate (check one)	Enter Amount	Circle time-frame		d by local bar association	
Case Type		Enter Amount	unie-name	9 Appointe	d by county executive or executive b	ranch office
	Flat Rate	\$	Month, Year	¹⁰ Appointe	d by county legislature or legislative	branch office
. All cases are paid	Per Case			¹¹ Appointe	d by county judiciary or judicial office	
the same rate		\$		12 Other (S	pecify):	
	Varies by Contract, (Specify):			D40 la thora a ana sifi	ad tarma of affine for the Anairmad	Coursel Administrator or chie
					ed term of office for the Assigned on responsible for overseeing the A	
	Flat Rate	s	Month, Year		Chief Executive(s) identified in D1	
			,	1 🗌 Yes —	(Specify term): ye	ars
Misdemeanors	🗆 Per Case →	\$		2 🗖 No		
	Varies by Contract, (Specify):					
					ne Assigned/Appointed Counsel he tion. If the hourly rate differs withi	
		¢	Month Veer		nark the average box. (If the pay r	
	Flat Rate	ψ	Month, Year		the first row only. If your system d mark the box for Not paid by the h	
. Felony	🗆 Per Case →	\$		Appointed Couns		iour and specify now Assigned
·	Varies by Contract, (Specify):					[
				Case Type	In Court Hourly Rate	Out of Court Hourly Rate
	Flat Rate	\$	Month, Year	a. All cases are	\$00 □ Average	\$00 🗖 Averag
				paid the same	,	
d. Capital Cases	Per Case	\$		rate	Not paid by the hour, specify:	Not paid by the hour, speci
	Varies by Contract, (Specify):					
		¢	Month Veer		\$00 □ Average	\$00 □ Avera
	Flat Rate	۵	Month, Year	b. Misdemeanors.		
e. Juvenile-Related	🗆 Per Case →	\$			Not paid by the hour, specify:	Not paid by the hour, speci
	Varies by Contract, (Specify):					
		<u> </u>	<u> </u>	c. Felony	\$00	\$00
					Not paid by the hour, specify:	
						Not paid by the hour speci
						Not paid by the hour, speci
				d. Capital Cases	\$00 □ Average	Not paid by the hour, spec

Т

skip

Case Type	In Court Hourly Rate	Out of Court Hourly Rate
a. All cases are paid the same rate	\$00 ☐ Average ☐ Not paid by the hour, specify: 	\$00 ☐ Average ☐ Not paid by the hour, specify:
b. Misdemeanors.	\$00 ☐ Average ☐ Not paid by the hour, specify: 	\$00 ☐ Average ☐ Not paid by the hour, specify:
c. Felony	\$00 ☐ Average ☐ Not paid by the hour, specify: 	\$00 Average
d. Capital Cases	\$00 ☐ Average ☐ Not paid by the hour, specify: 	\$00 ☐ Average ☐ Not paid by the hour, specify:
e. Juvenile	\$00	\$00 ☐ Average ☐ Not paid by the hour, specify:

11

D20. What is the maximum amount that can be bille per day? (If there is no maximum amount that can			Sect	ion E	- Indigency	Determinations
\$ No Maximum			financially	eligible to	y established guidelines defir receive publicly financed co	ning when a person is indigent (i.e., unsel)?
D21. Which of the following best describes your Ass (Mark only one.)	signed/Appointed Couns	sel system?	1 🗌 Ye 2 🗋 N			
Each judge maintains a list of attorneys w in cases before that judge.					ring criteria used to determine or no for each criterion.)	e whether a potential client is
² Each court maintains a list, on behalf of a agreed to provide representation in cases	Il judges within it, of attorn before the court.	neys who have	Yes	No	Criteria	
³ An Assigned Counsel Administrator maint attorneys who have agreed to provide rep				2 🗌 2 🔲	a. Income levelb. Value of assets owned	
4 A Public Defender Office maintains a list, have agreed to provide representation to		attorneys who	1	2	c. Employment status	
⁵ A managed assigned counsel program ac organization (i.e. bar association)	ministered by a 501 c-3 c	or other non-profit		2 🗖 2 🗖	d. Education levele. Expenses	
⁶ The Commission overseeing the indigent of all courts of attorneys who have agreed				2 🗌 2 🔲	f. Amount of debtg. Number of dependents	
clients 7 ☐ We do not maintain a list → Skip to	D23		1	2	h. Federal Poverty Guidelin	es
D22. How does an attorney become included on the				2	benefits, Medicaid, public	received (such as Social Security c housing, food stamps) ental hospital or correctional institution
attorneys that provide representation to the ind ¹ Apply and meet formal qualifications esta	1	2	k. Nature of the charge			
system attorneys ² Volunteer and be approved by the positio		2 🗌 2 🔲	 Cost of hiring private cou M. Age (such as juvenile or 	insel to represent on the charge elderly)		
³ All attorneys are added to list upon reque	st			2		• /
⁴ All attorneys in local bar are automatically					n. Ability to post bond or ba	
5 Other (Specify):				2 🗌 2 🔲	o. Financial ability of other	family members
D23. Do you have formally established procedures f Assigned/Appointed Counsel list of attorneys t clients? 1 ☐ Yes 2 ☐ No						
	Section F	– Profess	sional D	evelo	pment	
F1. Are attorneys in your system required to obtain for each delivery method used in your system.)	Continuing Legal Educ	ation (CLE) in the a	areas of law in wh	ich they pi	rovide indigent defense repre	sentation? (Please provide an answer
Governmental Public Gove	rnmental Public r Conflict Office(s)		al Public Defende ce(s)		Contract Attorney(s)	Assigned/Appointed Counsel
$ \begin{array}{c} 1 \ \square \ \text{Yes, by State or State Bar} \longrightarrow \\ (number of hours per year): \end{array} \begin{array}{c} 1 \ \square \ \text{Yes, by S} \\ (number of hours per year): \end{array} $	itate or State Bar	¹ Yes, by State (number of ho			, by State or State Bar → mber of hours per year):	¹ Yes, by State or State Bar -> (number of hours per year):
	- ndigent defense system mber of hours per year):	² Yes, by indiger	nt defense system of hours per year):		, by indigent defense system ► (number of hours per year):	² ☐ Yes, by indigent defense system → (number of hours per year):
3 🗌 No 3 🗍 No	-	³ No		3 □ No		³ 🔲 No

F2. During fiscal year 2012, in which	n of the following areas did vo	ur syster	n provide opportunitie	s for profession	al developmen	t? (Mark all that apply)		
Governmental Public	Governmental Publi	c	Non-Governmental F	Public Defender		,	A	ssigned/Appointed Counsel
Governmental Public Defender Office(s) 1 Criminal law or procedure 2 Motion practice 3 Ethics 4 Trial skills 5 Death penalty trial defense 6 Juvenile delinquency 7 Mental illness cases 8 Dependency cases 9 Appellate cases 10 Civil 11 Other (Specify): 12 None Provided	Defender Conflict Offic 1 Criminal law or procedu 2 Motion practice 3 Ethics 4 Trial skills 5 Death penalty trial defe 6 Juvenile delinquency 7 Mental illness cases 8 Dependency cases 9 Appellate cases 10 Ctivil 11 Other (Specify): 12 None Provided	e(s) Ire nse	Non-Governmental I Office(1 Criminal law or 2 Motion practice 3 Ethics 4 Trial skills 5 Death penalty ti 6 Juvenile delinqu 7 Mental illness ci 8 Dependency ca 9 Appellate cases 10 Civil 11 Other (Specify). 12 None Provided	s) procedure rial defense uency ases ises ises	1 Criminal 2 Motion 3 Ethics 4 Trial ski 5 Death p 6 Juvenile 7 Mental i 8 Depend 9 Appellat 10 Civil 11 Other (S 12 None P	lls enalty trial defense e delinquency llness cases ency cases e cases Specify): rovided	1 2 3 4 5 6 7 9 9 10 11 1	ssigned/Appointed Counsel Criminal law or procedure Motion practice Ethics Trial skills Death penalty trial defense Juvenile delinquency Mental illness cases Dependency cases Appellate cases Civil Other (Specify): None Provided
G1. Does your indigent defense syste							ation	System (MIS)? (Please provide
an answer for each delivery method Governmental Public Defender					1	-		
Office(s)	Conflict Office(s)	CIUCI	Non-Governmental Public Defender Office(s)		Conti	act Attorney(s)	Assigned/Appointed Counsel	
¹ ☐ Yes ² ☐ No → Skip to H1	¹ \square Yes ² \square No \rightarrow Skip to H1		¹ \square Yes ² \square No \longrightarrow Skip to	o H1	¹ ∐ Yes ² ☐ No →	Skip to H1	1 ☐ Yes 2 ☐ No → Skip to H1	
G2. Are any of the following types of	information available to syste	m attorn	eys through your MIS'	? (Please provide	an answer for e	each delivery method use	d in yo	ur system.)
	Governmental Public Defender Office(s)		ernmental Public er Conflict Office(s)	Non-Gover Public Defend		Contract Attorney(s)		Assigned/Appointed Counsel
a. Attorney time & billing	1 Yes 2 No	1	Yes 2 No	1 🗌 Yes	2 🗖 No	1 🗌 Yes 2 🗌 N	١o	1 Yes 2 No
b. Court information (such as court calendars & dockets)	1 Yes 2 No	1	Yes ² No	1 🗌 Yes	2 🗖 No	1 Yes 2 1	10	1 🗌 Yes 2 🗌 No
c. Conflicts checking	1 Yes 2 No	1	Yes 2 No	1 🗌 Yes	2 🗖 No	1 Yes 2 1	lo	1 🗌 Yes 2 🗖 No
d. New case assignment notification and Attorney schedule/calendar	1 Yes 2 No	1 [Yes ² No	1 🗌 Yes	2 🗌 No	1 Yes 2 No		1 Yes 2 No
e. Client contact and billing information	1 Yes 2 No	1	Yes 2 No	1 🗌 Yes	2 🗖 No	1 Yes 2 1	10	1 🗌 Yes 2 🗌 No
f. Client case charging information (such as arrest records, bail records, indictment and criminal history information)	1 Yes 2 No	1	Yes 2 No	1 🗌 Yes	2 🗌 No	1 🗌 Yes 2 🗌 N	10	1 🗌 Yes 2 🗌 No
g. Client case defense investigation information (such as client interview notes, witness interview statements & notes, documentary evidence)	1 ☐ Yes 2 ☐ No	1]Yes 2□No	1 🗌 Yes	2 🗖 No	1 🗌 Yes 2 🗌 N	10	1 🗌 Yes 2 🗌 No
	Secti	on F	I – Standa	rds & G	iuidelii	ies		
H1. How long after client arrest, dete	ention or request for a lawyer	is an atto	orney appointed? (Plea	ase provide an ans	swer for each d	elivery method used in yo	ur syst	tem.)
Governmental Public Defender Office(s)	Governmental Public De Conflict Office(s)		Non-Governmental Public Defender Office(s)		Contract Attorney(s)		- -	ssigned/Appointed Counsel
1 Within 24 hours 2 Within 48-72 hours 3 Within 96 hours	1 🗌 Within 24 hours 2 🗌 Within 48-72 hours 3 🔲 Within 96 hours		1 Within 24 hours 2 Within 48-72 hou 3 Within 96 hours		1 Within 24 hours 2 Within 48-72 hours 3 Within 96 hours		1 Within 24 hours 2 Within 48-72 hours 3 Within 96 hours	
H2. When does the attorney meet wi Governmental Public Defender	th or otherwise have confider Governmental Public De		nunication with a clier		le an answer fo	r each delivery method us	sed in <u>j</u>	your system.)
Office(s)	Conflict Office(s)		Office	(s)	Contract Attorney(s)		Assigned/Appointed Counsel	
 Within 72 hours of appointment Within 1 week of appointment Longer than 1 week following appointment 	 Within 72 hours of appoin Within 1 week of appoin Longer than 1 week follow appointment 	ment	nt ² Within 1 week of appointment		 Within 72 hours of appointment Within 1 week of appointment Longer than 1 week following appointment 		 Within 72 hours of appointment Within 1 week of appointment Longer than 1 week following appointment 	

	Governmental Public Defender		Non-Governmental Public	Contract Attorney(s)	Assigned/Appointed Couns
a. Vertical representation	Office(s)	Conflict Office(s)	Defender Office(s)	1 🗌 Yes	
(same attorney represents	$^{2}\square No \rightarrow Skip to b$	2 No \rightarrow Skip to b	² \square No \rightarrow Skip to b	2 No \rightarrow Skip to b	$^{2}\square No \rightarrow Skip to b$
client from appointment through all stages of the proceedings)		•	If yes, are these mandatory or	If yes, are these mandatory or advisory only?	If yes, are these mandatory advisory only?
proceedings)	1 Mandatory	¹ Mandatory	¹ Mandatory	¹ Mandatory	1 Mandatory
	² Advisory only	² Advisory only	² Advisory only	² Advisory only	² Advisory only
. Attorney present at	1 Yes	1 🛛 Yes	1 Yes	1 🛛 Yes	1 Yes
juvenile detention	² □ No → Skip to c	² □ No → Skip to c	² No -> Skip to c	² □ No → Skip to c	² No -> Skip to c
hearing(s)				If yes, are these mandatory or	If yes, are these mandatory
	advisory only?	advisory only?	_ · ·	advisory only?	advisory only?
	¹ Mandatory	¹ Mandatory	¹ Mandatory		
	² Advisory only	² Advisory only	² Advisory only	² Advisory only	² Advisory only
Attorney present at bail setting proceeding(s) or arraignment on the	1 ☐ Yes 2 ☐ No → Skip to d	¹ Yes ² No \rightarrow Skip to d	¹ ☐ Yes ² ☐ No → Skip to d	¹ ☐ Yes ² ☐ No → Skip to d	¹ ☐ Yes ² ☐ No → Skip to d
charges	If yes, is the attorney physically present at the hearings?	If yes, is the attorney physically present at the hea <u>ring</u> s?	physically present at the hearings?	If yes, is the attorney physically present at the hearings?	If yes, is the attorney physically present at the hearings?
	2 No	2 No	2 No	² No	2 No
. Attorney performance review annually (or more frequently)	1 ☐ Yes 2 ☐ No → Skip to e	¹ ☐ Yes ² ☐ No → Skip to e	¹ ∐ Yes ² ☐ No → Skip to e	¹ Yes ² No \rightarrow Skip to e	1 ☐ Yes 2 ☐ No → Skip to e
nequentiy)				If yes, are these mandatory or	If yes, are these mandatory
	advisory only?	advisory only?	_ · ·	advisory only?	advisory only?
	¹ Mandatory ² Advisory only	¹ Mandatory ² Advisory only	¹ Mandatory ² Advisory only	¹ Mandatory ² Advisory only	¹ Mandatory ² Advisory only
Attennesse veinsburged for				1 Yes	
. Attorneys reimbursed for case-related out-of-pocket expenses	¹ <u> Yes</u> ² No → Skip to I1	¹ Yes ² No \rightarrow Skip to I1	¹ ☐ Yes 2 ☐ No → Skip to I1	¹ Yes ² No \rightarrow Skip to I1	¹ \square Yes ² \square No \rightarrow Skip to I1
F				If yes, are these mandatory or	If yes, are these mandatory
	advisory only?	advisory only?	advisory only?	advisory only?	advisory only?
	² Advisory only	² Advisory only	² Advisory only	² Advisory only	² Advisory only
	Se	ction I - Board	I Or Commissi	on	
Does your indigent defens			I Or Commission		or no for each function)
1 TYes	e system have an advisory boar		I3. The board/commission	has the authority to: (Mark yes o	or no for each function.)
	e system have an advisory boar		I3. The board/commission Yes No Fi	has the authority to: (Mark yes o unction	or no for each function.)
$\frac{1}{2} \bigvee_{\text{Yes}} $	e system have an advisory boar o J1		I3. The board/commission Yes No Fi 1 □ 2 □ a	has the authority to: (Mark yes o unction . Administer the system budget	
$\frac{1}{2} \bigvee_{\text{Yes}} $	e system have an advisory boar o J1 s of the board/commission?		I3. The board/commission Yes No Fi 1 2 a 1 2 b	has the authority to: (Mark yes o unction . Administer the system budget . Establish policies/make rules f	or the operation of the system
1 Yes 2 No Skip to Who appoints the member (Mark yes or no for each app	e system have an advisory boar o J1 s of the board/commission? pointer.)		I3. The board/commission Yes No Fit 1 2 a. 1 2 b 1 2 c	has the authority to: (Mark yes o unction Administer the system budget Establish policies/make rules f Hire/remove the chief executiv	or the operation of the system e(s) of the system
1 Yes 2 No Skip to Who appoints the member (Mark yes or no for each app Yes No Appo	e system have an advisory boar o J1 s of the board/commission?		I3. The board/commission Yes No Fit 1 2 a 1 2 b 1 2 c 1 2 c 1 2 d	has the authority to: (Mark yes of unction . Administer the system budget . Establish policies/make rules f . Hire/remove the chief executiv	or the operation of the system e(s) of the system
1 ☐ Yes 2 ☐ No → Skip to Who appoints the member (Mark yes or no for each app Yes No Appo 1 ☐ 2 ☐ a.	e system have an advisory boar o J1 s of the board/commission? pointer. Governor		I3. The board/commission Yes No Fit 1 2 a. 1 2 b 1 2 c. 1 2 c. 1 2 d 1 2 d	 has the authority to: (Mark yes of unction Administer the system budget Establish policies/make rules f Hire/remove the chief executiv Establish the qualifications req the system 	or the operation of the system e(s) of the system uired for the chief executive(s
1 ☐ Yes 2 ☐ No → Skip to Who appoints the member (Mark yes or no for each app 1 ☐ 2 ☐ a. 1 ☐ 2 ☐ b.	e system have an advisory boar o J1 s of the board/commission? <i>pointer.</i>) pinter Governor State Legislature		I3. The board/commission Yes No Fit 1 2 a 1 2 b 1 2 c 1 2 c 1 2 d	 has the authority to: (Mark yes of unction Administer the system budget Establish policies/make rules f Hire/remove the chief executiv Establish the qualifications req the system Establish the number and type 	or the operation of the system e(s) of the system uired for the chief executive(s of personnel positions
1 ☐ Yes 2 ☐ No → Skip to Who appoints the member (Mark yes or no for each app 1 ☐ 2 ☐ a. 1 ☐ 2 ☐ b. 1 ☐ 2 ☐ c.	e system have an advisory boar o J1 s of the board/commission? pointer governor State Legislature Supreme Court		I3. The board/commission Yes No Fit 1 2 a. 1 2 b 1 2 c. 1 2 c. 1 2 d 1 2 d	 has the authority to: (Mark yes of unction Administer the system budget Establish policies/make rules f Hire/remove the chief executiv Establish the qualifications req the system Establish the number and type Establish the qualifications req 	or the operation of the system e(s) of the system uired for the chief executive(s of personnel positions
1 Yes 2 No → Skip to Who appoints the member (Mark yes or no for each app 1 2 Yes No Appoint 1 2 a. 1 2 b. 1 2 c. 1 2 d.	e system have an advisory boar o J1 s of the board/commission? pointer.) pinter Governor State Legislature Supreme Court Law School Dean/Professor		I3. The board/commission Yes No Fi 1 2 a 1 2 b 1 2 b 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c	 has the authority to: (Mark yes of unction Administer the system budget Establish policies/make rules f Hire/remove the chief executiv Establish the qualifications req the system Establish the number and type Establish the qualifications req 	or the operation of the system e(s) of the system uired for the chief executive(s of personnel positions
1 Yes 2 No → Skip to Who appoints the member (Mark yes or no for each app 1 2 Yes No Appoint 1 2 a. 1 2 b. 1 2 c.	e system have an advisory boar o J1 s of the board/commission? cointer.) pinter Governor State Legislature Supreme Court Law School Dean/Professor State Bar Association		I3. The board/commission Yes No Fi 1 2 a 1 2 b 1 2 b 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c	 has the authority to: (Mark yes of unction Administer the system budget Establish policies/make rules f Hire/remove the chief executiv Establish the qualifications req the system Establish the number and type Establish the qualifications req 	or the operation of the system e(s) of the system uired for the chief executive(s of personnel positions
1 Yes 2 No Skip to Who appoints the member (Mark yes or no for each app Yes No Appoints 1 2 a. 1 2 b. 1 2 b. 1 2 c. 1 2 f.	e system have an advisory boar o J1 s of the board/commission? pointer governor State Legislature Supreme Court Law School Dean/Professor State Bar Association Specialty Bar Association		I3. The board/commission Yes No Fi 1 2 a 1 2 b 1 2 b 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c	 has the authority to: (Mark yes of unction Administer the system budget Establish policies/make rules f Hire/remove the chief executiv Establish the qualifications req the system Establish the number and type Establish the qualifications req 	or the operation of the system e(s) of the system uired for the chief executive(s of personnel positions
1 Yes 2 No → Skip to Who appoints the member (Mark yes or no for each app 1 2 a. 1 2 b. 1 2 b. 1 2 c. 1 2 c. 1 2 c. 1 2 c. 1 2 f. 1 2 f. 1 2 g.	e system have an advisory boar o J1 s of the board/commission? pointer.) ointer Governor State Legislature Supreme Court Law School Dean/Professor State Bar Association Specialty Bar Association Local Bar Association		I3. The board/commission Yes No Fi 1 2 a 1 2 b 1 2 b 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c	 has the authority to: (Mark yes of unction Administer the system budget Establish policies/make rules f Hire/remove the chief executiv Establish the qualifications req the system Establish the number and type Establish the qualifications req 	or the operation of the system e(s) of the system uired for the chief executive(s of personnel positions
1 Yes 2 No → Skip to Who appoints the member (Mark yes or no for each app 1 2 1 2 a. 1 2 b. 1 2 b. 1 2 c. 1 2 f. 1 2 g. 1 2 h.	e system have an advisory boar o J1 s of the board/commission? pointer.) pointer Governor State Legislature Supreme Court Law School Dean/Professor State Bar Association Specialty Bar Association Local Bar Association Mayor		I3. The board/commission Yes No Fi 1 2 a 1 2 b 1 2 b 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c	 has the authority to: (Mark yes of unction Administer the system budget Establish policies/make rules f Hire/remove the chief executiv Establish the qualifications req the system Establish the number and type Establish the qualifications req 	or the operation of the system e(s) of the system uired for the chief executive(s of personnel positions
1 Yes 2 No → Skip to Who appoints the member (Mark yes or no for each app 1 2 a. 1 2 a. 1 2 b. 1 2 c. 1 2 f. 1 2 f. 1 2 h. 1 2 h.	e system have an advisory boar o J1 s of the board/commission? pointer Governor State Legislature Supreme Court Law School Dean/Professor State Bar Association Specialty Bar Association Local Bar Association Mayor County Commission		I3. The board/commission Yes No Fi 1 2 a 1 2 b 1 2 b 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c	 has the authority to: (Mark yes of unction Administer the system budget Establish policies/make rules f Hire/remove the chief executiv Establish the qualifications req the system Establish the number and type Establish the qualifications req 	or the operation of the system e(s) of the system uired for the chief executive(s of personnel positions
1 Yes 2 No → Skip to Who appoints the member (Mark yes or no for each app 1 2 App 1 1 2 a. 1 2 b. 1 2 b. 1 2 c. 1 2 f. 1 2 h. 1 2 i. 1 2 j.	e system have an advisory boar o J1 s of the board/commission? pointer.) pointer Governor State Legislature Supreme Court Law School Dean/Professor State Bar Association Specialty Bar Association Local Bar Association Mayor	d or commission?	I3. The board/commission Yes No Fi 1 2 a 1 2 b 1 2 b 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c 1 2 c	 has the authority to: (Mark yes of unction Administer the system budget Establish policies/make rules f Hire/remove the chief executiv Establish the qualifications req the system Establish the number and type Establish the qualifications req 	or the operation of the system e(s) of the system uired for the chief executive(s of personnel positions

Survey Feedback

J1. How long did it take you to complete the survey (including the time spent collecting and/or assembling the requested information)?

J2. Did you have access to the information requested in the survey?

J3. Did you need to contact others for information to complete the survey?

J4. What questions were unclear or difficult to understand?

J5. Which questions (or sections?) were difficult or time consuming to complete?

J6. What changes would you make to the survey instrument to enhance its clarity and understandability?

J7. What changes would you recommend to make the survey easier to complete?

J8. Please tell us about your overall experience completing the survey.

Return Instructions

Please submit your completed form by using the web reporting option at www.xxxx.org, by mailing it to NORC in the enclosed postage-paid envelope, or by faxing each page toll-free to NORC at XXX-XXX-XXXX.

If you have questions or concerns, or if you need assistance in completing the survey, please contact NORC via e-mail at NSIDS@norc.org, or call XXX-XXX-XXXX.