

## Division of Community Health Training Needs Assessment

### Interview Guide for Respondents Completing the Assessment via Telephone

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#### Instructions

Please read to respondent: *The Centers for Disease Control and Prevention's (CDC) Division of Community Health (DCH) is interested in your perspective about potential training activities that would support your work. The Division is particularly interested in understanding your current and anticipated needs for support in completing your funded objectives and your responses will be used to inform the selection and development of future training activities. This training needs assessment will be implemented twice, once at the beginning of the project period, and again in the second year of the project period.*

***Unless otherwise noted, please respond to the questions according to your individual needs related to your role (program manager, principal investigator, coalition member, evaluation lead, or media/communication lead), agency (e.g., San Francisco Department of Public Health, YMCA of Greenville) and award (REACH or PICH) identified in the email you received. We expect this assessment to take approximately 20-60 minutes to complete, depending on your role and the activities your agency is funded to implement.***

*Completion of this interview is voluntary, and strongly encouraged. It will help us serve you more effectively by developing training that addresses your needs and preferences. Your responses will be maintained in a secure manner by our contractor, ICF International. Individually identifiable information will not be provided to DCH staff.*

Public reporting burden of this collection of information varies from 20 to 60 minutes with an estimated average of 42 minutes per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. An agency may not conduct or sponsor, and a person is not required to respond to a collection of information unless it displays a currently valid OMB control number. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to CDC/ATSDR Information Collection Review Office, 1600 Clifton Road NE, MS D-74, Atlanta, Georgia 30333; ATTN: PRA (0920-XXXX).

# DCH Awardee Training Needs Assessment

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This section of the DCH training needs assessment includes questions asking about your role, agency, and DCH-funded activities.

## Background Information

1. What is your current, primary role in supporting your organization's DCH award? Select one.
  - 1 Program Manager
  - 2 Principal Investigator
  - 3 Media/Communication Lead
  - 4 Evaluation Lead
  - 5 Coalition Member
  
2. Through which DCH program does your organization currently receive funding? Select one.
  - 1 Racial and Ethnic Approaches to Community Health (REACH) 2014 Basic Implementation
  - 2 Racial and Ethnic Approaches to Community Health (REACH) 2014 Comprehensive Implementation
  - 3 Partnerships to Improve Community Health (PICH)
  
3. Select the choice that best describes the type of organization receiving DCH funds (e.g., the awardee).
  - 1 Local health department
  - 2 Local government, including local transportation or housing authority
  - 3 School district
  - 4 Tribe or Tribal organization
  - 5 Faith-based organization
  - 6 University or college
  - 7 Hospital
  - 8 Other government entity
  - 9 Other for-profit business
  - 10 Other nonprofit organization (public or private)
  - 11 Other - please specify:
  
4. Select the choice that best describes the type of organization for which you are working (volunteer or paid).
  - 1 Local health department
  - 2 Local government, including local transportation or housing authority
  - 3 Tribe or Tribal organization
  - 4 School district
  - 5 Faith-based organization
  - 6 University or college
  - 7 Hospital
  - 8 Other for-profit business
  - 9 Other non-profit organization (public or private)
  - 10 Other government entity
  - 11 Other - please specify:

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5. Select the choice that best describes the geographical area served by your DCH funded program.
- 1 Large City or Urban County (population of 500,000 or more)
  - 2 Small City or County (population between 50,000-499,999)
  - 3 American Indian tribes or Alaska Native villages and tribal organizations
  - 4 Other - please specify:

*This section of the DCH training needs assessment focuses on areas of greatest training needs in regards to your DCH-funded strategies.*

### Short-term Outcomes and Population-Based Strategies

6. Part A –Over the course of next year (September 2015-September 2016), which short-term outcome(s) did you select from the DCH funding opportunity announcement to address with your DCH-funded work? Select all that apply.
- 1 Increase the number of people with access to tobacco- and smoke-free environments.
  - 2 Increase the number of people with access to environments with healthy food and beverage options.
  - 3 Increase the number of people with access to physical activity opportunities.
  - 4 Increase the number of people with access to opportunities for chronic disease prevention, risk reduction, or management through clinical and community linkages.

*For the short-term outcome selected above, you will be asked several questions regarding the priority population(s), decision-making processes, your experience level, selected strategies, and training needs. If you select multiple outcomes, these questions will be repeated for each short-term outcome.*

Part B – For each short-term outcome selected, on which priority populations are you focusing? Select all that apply.

- 1 African American/Black
- 2 American Indian/Alaska Native
- 3 Asian
- 4 Hispanic/Latino
- 5 Native Hawaiian/Other Pacific Islander
- 6 Individuals with mental illness/substance abuse conditions
- 7 Individuals with disability
- 8 Homeless/transient
- 9 Lesbian, gay, bisexual, and transgender (LGBT)
- 10 Low Socioeconomic Status/Low income
- 11 Uninsured/underinsured
- 12 Women
- 13 Men
- 14 Immigrants/Non-native English speakers
- 15 People with less than a high school education
- 16 Individuals living in rural/frontier areas
- 17 Youth ages 0-4
- 18 Youth ages 5-10
- 19 Youth ages 11-13
- 20 Youth ages 14-17
- 21 Adults ages 18-24
- 22 Adults ages 25-49

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- 23 Adults ages 50+
- 24 Other - please specify:

Part C - How did your organization/coalition determine the short-term outcome(s) you plan to implement as part of your DCH-funded work? Select all that apply.

- 1 Decision(s) was/were made solely by coalition/organization leadership
- 2 Organization/coalition selected intervention(s) partners are already implementing in the DCH-funded area
- 3 Organization/coalition selected intervention(s) partners are already implementing in other areas
- 4 Organization/coalition made determination based on tools (such as PRISM) to “test” impact of intervention options
- 5 Organization/coalition selected intervention(s) based on effectiveness reported in the literature in changing health behaviors or chronic disease risk factors
- 6 Organization/coalition selected intervention(s) the agency is implementing or has implemented in the DCH-funded area
- 7 Organization/coalition selected intervention(s) the agency is implementing or has implemented in other areas
- 8 Organization/coalition made determination based on data about disease burden (e.g., prevalence of obesity among certain populations)
- 9 Organization/coalition made determination based on the needs of the target population—using Health Assessment Inventories/Community Health Inventories
- 10 Organization/coalition selected the intervention(s) from a list of priority areas or interventions included in our strategic plan/logic model
- 11 Other - please specify:

Part D - How many years of prior experience do you (individually) have in implementing policy, systems, and environmental (PSE) improvements to address the short-term outcome(s) your organization/coalition will be working on next year (September 2015-September 2016)?

- 1 None
- 2 Less than a year
- 3 1 - 2 years
- 4 3 - 5 years
- 5 More than 5 years

7. Part A - For each short-term outcome you indicated in question 6 - Part A, select the population-based strategy(ies) that best represent what you are working on with your DCH-funding over the course of next year (September 2015-September 2016). Select all that apply.
- a. Increase the number of people with access to tobacco- and smoke-free environments.
    - 1 Increase the number of settings with a 100% smoke-free policy
    - 2 Increase the number of smoke-free multi-unit housing complexes
    - 3 Use point-of-sale communication strategies
    - 4 Prevent youth access to tobacco products, including electronic cigarettes
    - 5 Other - please specify:
  - b. Increase the number of people with access to environments with healthy food and beverage options.
    - 1 Increase policies and practices to support breastfeeding (e.g., health care, workplaces, childcare settings)

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- 2 Increase availability of local farmers' fruits and vegetables via farmer distribution agreements
  - 3 Increase availability of healthy foods in communities
  - 4 Promote purchase of fruits, vegetables, and other healthy foods through food assistance program incentives
  - 5 Increase availability and affordability of healthy foods and beverages in institutional settings, workplaces, prisons, senior centers, childcare settings, and government facilities
  - 6 Other – please specify:
- c. Increase the number of people with access to physical activity opportunities.
- 1 Increase physical activity opportunities in workplaces
  - 2 Work with education partners to share information on quality physical education programs
  - 3 Increase physical activity in public settings through improved community design
  - 4 Increase physical activity in public settings through joint use agreements
  - 5 Improve physical activity and education policies and practices in early child care settings
  - 6 Work with community partners to assess the impact of community changes on community health and well-being
  - 7 Other – please specify:
- d. Increase the number of people with access to opportunities for chronic disease prevention, risk reduction, or management through clinical and community linkages.
- 1 Increase access to chronic disease preventive services and self-management programs
  - 2 Increase referrals to community-based resources and services for chronic disease risk reduction and management
  - 3 Increase number and training of multi-disciplinary teams
  - 4 Establish health IT systems to collect data on populations bearing a disproportionate burden of chronic disease
  - 5 Establish health IT systems to provide feedback on quality of care across health care providers and health care organizations
  - 6 Other – please specify:

Part B – For each of the strategies you identified in question 7 - Part A, indicate how important it is for you to receive training next year (September 2015-September 2016).

- 1 Not Important
- 2 Somewhat Important
- 3 Very Important
- 4 Essential

Part C – How would you prefer to receive training to address each strategy you selected in Part B as “very important,” and “essential”? Select up to three preferences for each strategy selected.

- 1 Self-paced, on demand online training
- 2 Interactive, live online training
- 3 Webinars
- 4 Individualized technical assistance with CDC staff or a subject matter expert(s) through electronic communication (e.g., conference call, email exchange)
- 5 Individualized technical assistance with CDC staff or a subject matter expert(s) through site visits
- 6 Peer team calls or peer-to-peer forums

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- 7 Resources (e.g., Guidebook, Toolkit, Fact Sheet)
- 8 In-person training or meeting with other awardees
- 9 Other – please specify

*This section of the DCH training needs assessment focuses on areas of greatest training needs in regards to critical foundational skills related to DCH work.*

## Foundational Skills

8. Part A and B - For each of the following foundational skill areas, first, rate the **importance** of the skills to **achieving your work plan objectives**; and second, rate how **important** it is for you to **receive training on these skills next year** (September 2015-September 2016)? For each skill, please rate the skills on a scale of “Not Important,” “Somewhat Important,” “Very Important,” and “Essential,” or indicate if it is not applicable.

### a. Program Planning and Implementation

- 1 Conduct and use a community needs assessment to collect community-specific data and identify health inequities
- 2 Use data to identify and develop implementation strategies that are evidence-based, high impact, and advance health equity (“High impact” strategies are defined as interventions that reach moderate to large portions of the population and change health behaviors known to directly impact chronic disease outcomes)
- 3 Conduct strategic planning
- 4 Develop and use a logic model
- 5 Write Specific, Measurable, Achievable, Realistic, and Time-bound (SMART) objectives
- 6 Understand the role of public health law and policy in chronic disease prevention
- 7 Develop and manage a project budget/financial plan
- 8 Develop and use a project management plan (with a schedule & critical milestones)
- 9 Develop and use a plan to identify and manage risk
- 10 Understand and apply federal lobbying restrictions
- 11 Use the CDC’s information management system to develop, edit, and provide status updates on your work plan

### b. Communication

- 1 Set measurable communication goals and objectives
- 2 Use data to inform communication planning
- 3 Develop an evidence-based communication plan
- 4 Use earned (news) media, paid media, partner media, and social media to advance initiatives
- 5 Write success stories and impact statements
- 6 Develop and pre-test messages for target audiences
- 7 Develop media/social media messages and campaigns
- 8 Monitor media coverage and calculate impressions (i.e., an estimate of the number of people a particular web site, radio spot, television program, or newspaper or magazine article is reaching)
- 9 Act as an effective spokesperson for your initiative with the media
- 10 Act as an effective spokesperson for your initiative with partners and stakeholders

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11 Measure communication effectiveness

## c. Evaluation

- 1 Use data to identify and develop implementation strategies that are evidence-based, high impact, and advance health equity (*"High impact" strategies are defined as interventions that reach moderate to large portions of the population and change health behaviors known to directly impact chronic disease outcomes*)
- 2 Draft and refine evaluation question(s)
- 3 Determine appropriate evaluation methodologies
- 4 Conduct a process evaluation
- 5 Conduct an outcome evaluation
- 6 Identify appropriate indicators and evaluation instruments
- 7 Identify and use existing data, as appropriate, for evaluations
- 8 Develop and use a logic model
- 9 Determine a sampling plan and sample selection
- 10 Conduct qualitative (e.g., interview, focus group, open-ended survey questions) analysis
- 11 Conduct quantitative (e.g., survey, close-ended questions) analysis
- 12 Evaluate impact across sub-populations/comparing differential effects
- 13 Develop peer reviewed journal articles
- 14 Collaborate with team members to use evaluation data to draft success stories and impact statements

## d. Partnerships/Coalitions

- 1 Maintain effective and engaged diverse, multi-sector coalitions that support chronic disease prevention strategies
- 2 Facilitate meetings effectively
- 3 Use strategies where community members participate in decision-making (i.e., community-based participatory approaches) to build and maintain support for chronic disease prevention strategies
- 4 Implement conflict management strategies
- 5 Evaluate coalition effectiveness
- 6 Implement communication strategies to effectively manage coalition planning and work activities

## e. Health Equity

- 1 Plan and develop culturally competent strategies that will address identified health inequities
- 2 Identify population groups with a disproportionate burden of disease or disability
- 3 Identify and address barriers and unintended consequences that population groups may face from implemented strategies/interventions
- 4 Evaluate the impact of implemented strategies on population groups experiencing health inequities

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## f. Sustainability

- 1 Create and use a logic model/planning framework to plan for long-term sustainability
  - 2 Create/adopt a common reporting system across partners
  - 3 Identify and engage diverse champions and stakeholders to support sustainability efforts
  - 4 Build community support for identified strategies throughout the entire process
  - 5 Determine infrastructure (organizational) needs for long-term sustainability
  - 6 Develop and write a sustainability plan
  - 7 Solicit support from community organizations to support infrastructure
  - 8 Identify and raise additional funds/resources to support activities
9. What, if any, additional skill areas are you using to achieve your work plan objectives?
10. How would you prefer to receive training to address each skill area you selected as “very important” and “essential”? Select up to three preferences for each skill area selected.
- 1 Self-paced, on demand online training
  - 2 Interactive, live online training
  - 3 Webinars
  - 4 Individualized technical assistance with CDC staff or a subject matter expert(s) through electronic communication (e.g., conference call, email exchange)
  - 5 Individualized technical assistance with CDC staff or a subject matter expert(s) through site visits
  - 6 Peer team calls or peer-to-peer forums
  - 7 Resources (e.g., Guidebook, Toolkit, Fact Sheet)
  - 8 In-person training or meeting with other awardees
  - 9 Other – please specify

*This section of the DCH training needs assessment will allow you to identify facilitators and barriers in accessing DCH training.*

## Facilitators and Barriers to Accessing Training

11. Which of the following technologies or platforms do you currently use? Select all that apply.
- 1 Computer: Windows-based (e.g., HP or Dell)
  - 2 Computer: Apple-based (e.g., MacBook)
  - 3 Computer: Tablet/smartphone
  - 4 Internet
  - 5 Microsoft Office Suite (e.g., Word, Excel, PowerPoint, Outlook)
  - 6 Adobe Acrobat Reader (to read PDF documents)
  - 7 Email
  - 8 Printer
  - 9 Videoconferencing (e.g., Skype, Microsoft LiveMeeting, Adobe Connect, WebEx)
  - 10 Audio conferencing capabilities
  - 11 Mobile applications
  - 12 Other – please specify:

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12. How would you prefer to hear about DCH training opportunities? Select up to three preferences.

- 1 Email
- 2 Notifications from Project Officers
- 3 DCH newsletter
- 4 Listserv
- 5 Online Calendar
- 6 Conference calls
- 7 Quarterly program calls
- 8 Other – please specify:

13. How many training opportunities would you prefer DCH offer every month? Select one.

- 1 None
- 2 1-2
- 3 3-4
- 4 5-10
- 5 More than 10

14. Select any current or anticipated barriers to your participation in DCH training opportunities. Select all that apply.

- 1 Insufficient staff to participate
- 2 Not enough time to participate
- 3 Frequent scheduling conflicts with offered training opportunities
- 4 Not aware of available training opportunities
- 5 Lack of access to or familiarity with needed technology resources (e.g., internet, videoconferencing)
- 6 Language
- 7 Anticipated cultural insensitivity from training or technical assistance providers
- 8 Disability – please specify:
- 9 Other – please specify:

15. How far in advance would you like to be notified of DCH training opportunities? Select one.

- 1 1-5 days
- 2 1-2 weeks
- 3 3-4 weeks
- 4 More than a month
- 5 No advanced notice needed

*The final section of the DCH training needs assessment provides an opportunity for you to identify additional areas where you need training support*

### **Additional Needs**

16. What additional training or technical assistance needs do you have that have not been addressed by this assessment?

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17. Part A – Do you use trainings offered by organizations other than CDC to help support your program activities?

- 1 Yes
- 2 No

Part B – *If yes to 17A:* Who provides the training?

Part C – *If yes to 17A:* What topics have these trainings covered?

Please read to respondent: *Thank you for your time today! This information will help CDC DCH plan and develop future training activities. If you have questions related to the content of the training needs assessment, please do not hesitate to contact either your project officer or Tim LaPier at [tnl4@cdc.gov](mailto:tnl4@cdc.gov). Many thanks, again, for your time and participation in this important assessment.*