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IMPACT EVALUATION OF SUPPORT FOR PRINCIPALS

PRINCIPAL SURVEY

SPRING, 2016

This questionnaire is part of the Impact Evaluation of Support for Principals, a national evaluation being conducted for the U.S. Department of Education by Mathematica Policy research. The questionnaire asks about the professional development and supports you received in the 2015-2016 school year, your school's climate and culture, and your teaching background and experience.

We want you to know that:

- 1. Your responses are protected from disclosure per the policies and procedures required by the Education Sciences Reform Act of 2002, Title I, Part E, Section 183. Mathematica Policy Research will present the information collected as part of this study in an aggregate form, and will not associate responses to any of the individuals who participate. We will not provide information that identifies you or your district to anyone outside the study team, except as required by law. Responses to this data collection will be used only for statistical purposes. The reports prepared for this study will summarize findings across the sample and will not associate responses with a specific district or individual. Any willful disclosure of such information for nonstatistical purposes, without the informed consent of the respondent, is a class E felony.
- 2. This survey is voluntary, but your response is critical for producing valid and reliable data. You may skip any questions you do not wish to answer; however, we hope that you answer as many questions as you can. Your answers to questions will not affect your job or any hiring decisions now or in the future and will only be shared with the Mathematica study team (they will not be shared with anyone from your school or district). Participation in the principal survey will not impose any risks to you as a respondent. If you have any questions about your rights as a research volunteer, contact XXX at New England IRB, toll free XXX-XXXX.

Thank you for your help with this survey.

This evaluation is authorized by Title IX, Part F of the Elementary and Secondary Education Act, section 9601 as amended by the "No Child Left Behind Act of 2001" (20 USC 7941) as it relates to Title II, Part A of the Elementary and Secondary Education Act (ESEA), section 2121-2123 as amended by No Child Left Behind (NCLB) (20 USC 6621-6623).

According to the Paperwork Reduction Act of 1995, no persons are required to respond to a collection of information unless it displays a valid OMB control number. The valid OMB control number for this information collection is XXXXX-XXX. The time required to complete this information collection is estimated to average 30 minutes per respondent, including the time to review instructions, gather the data needed, and complete and review the information collected. If you have any comments concerning the accuracy of the time estimate(s) or suggestions for improving this form, please write to: U.S. Department of Education, Washington, DC 20202. If you have comments or concerns regarding the status of your individual submission of this form, write directly to: U.S. Department of Education, Institute of Education Sciences, 555 New Jersey Avenue, NW. Washington, DC 20208.

SECTION A. YOUR PRINCIPAL PROFESSIONAL DEVELOPMENT & SUPPORT

This section asks about professional development and supports you received in the past year.

- A1. Please estimate the total number of hours and usefulness of the following types of professional development and supports that you received between September 1, 2015 and today.
 - In Column A: Indicate the total number of hours for each type, or enter "0" if you did not participate in an area.
 - In Column B: Mark the usefulness of each type, or mark "N/A" if you did not participate in an area.
 - ☐ Between September 1, 2015 and today, I did not receive any the following....... GO TO A4

	·						
			B. Usefulness of support?				
		A. Total Hours of Support	Not Very Useful	Somewhat Useful	Moderately Useful	Very Useful	N/A
a.	Formal degree program or university courses (online or in person)		1 🗆	2 🗖	3 🗖	4 🗖	n
b.	Formal group learning sessions, such as workshops, conferences, or seminars		10	2 🗖	з 🗖	4□	n
C.	One-on-one development opportunities, such as leadership mentoring or coaching		10	2 🗖	3 🗖	4 🗖	n
d.	Any other development opportunities, such as participating in professional development for teachers or participating in a professional learning community		1 🗆	2 🗖	3 🗖	4 🗆	n

A2. Thinking about all the supports that you just reported receiving since September 1, 2015, please indicate whether you received supports in each of the following content areas (column A), and then indicate the top three areas in which you received the most supports (column B).

		A. Rec Support i		
CO	NTENT RELATED TO:	No	Ye s	B. Top Three Areas (1, 2, 3)
a.	Managing your school staff (such as hiring and promoting staff, assigning teachers to grades and students, or designing professional development for staff)	0 🗖	1 🗖	
b.	Observing classroom instruction	o □	1 🗖	
C.	Providing feedback to teachers on their instruction	o □	1 🗖	
d.	Instructional practices or the curriculum being taught in your school	o □	1 🗖	
e.	Setting and communicating school improvement goals or progress toward school improvement	o □	1 🗖	
f.	Community/parent outreach, student affairs, or school operations, finances, and administration	о 🗖	1 🗖	
g.	Any other area (specify)	0 □	1 🗖	

A3. Thinking broadly about all the supports (formal and informal) that you received since September 1, 2015, indicate the extent to which the supports had the following characteristics:

The supports I received...

IN	EACH ROW, MARK ONE BOX ONLY	Not at All	To a Small Extent	To a Moderate Extent	To a Great Extent
a.	were aligned with my own improvement goals	1 🗆	2 🗖	з 🗖	4 🗖
b.	were aligned with school-wide goals or plans for improvement	1 🗖	2 🗖	з 🗖	4 □
C.	were aligned with evidence from my principal evaluations or leadership framework	1 🗆	2 🗖	3 🗖	4 🗖
d.	sent a consistent message about specific actions I can take to facilitate school improvement	1 🗆	2 🗖	з 🗖	4 🗖
e.	engaged me in setting specific goals to improve my school leadership	1 🗆	2 🗖	3 🗖	4 🗖
f.	provided me opportunities to improve aspects of my work	1 □	2 🗖	з 🗖	4 🗖
g.	helped me pay closer attention to particular things I was doing in my work	1 🗆	2 🗖	з 🗖	4 □
h.	led me to try new things in my practice or work	1 □	2 🗖	з 🗖	4 🗖
İ.	helped me think about what supports teachers need to improve their practice	1 🗆	2 🗖	3 🗖	4 🗖
j.	gave me specific information about steps I can take to improve teaching in my school	1 🗆	2 🗖	з 🗖	4 🗖
k.	taught me how to gather and analyze evidence about the instructional quality in my school	1 🗆	2 🗖	3 🗖	4 🗖
l.	gave me specific information about how to effectively provide feedback to teachers	1 🗆	2 🗖	3 🗖	4 🗖

Next,	please	answer	the	following	questions	about	activities	specifically	provided	bу	the	Center	for
Educa	ational L	eadershi	ip (C	EL).									

A4	 Between September 1, 2015 and today, did y training session provided by the CEL? Pleas reply. 				
	□ Yes				.1
	□ No				.0 GO TO A6
А5	. Thinking back across all the CEL <u>formal gro</u> September 1, 2015, to what extent do you ag				
	The formal group training sessions				
IN	EACH ROW, MARK ONE BOX ONLY	Strongly Disagree	Disagree	Agree	Strongly Agree
a.	were well organized	1 🗆	2 🗖	з 🗖	4 🗆
b.	were useful	1 🗆	2 🗖	з 🗖	4 🗆
C.	gave me a clear understanding of the immediate, specific actions I could take in response to the training	1 🗆	2 🗖	з 🗖	4 🗖
d.	suggested specific actions that I am likely to implement in my practice	1 🗆	2 🗖	з 🗖	4 🗖
e.	helped me identify ways to measure progress toward school improvement goals	1 🗆	2 🗖	з 🗖	4 🗖
f.	helped me make more accurate assessments of teacher performance	1 □	2 🗖	з 🗖	4 🗆
g.	helped me better manage my time and resources	1 🗆	2 🗖	з 🗖	4 🗖
Α6	provided by CEL?				-
	□ Yes				
	□ No				.0 GO TO B1

A7. Thinking back across all the CEL <u>coaching</u> sessions you received since September 1, 2015, to what extent do you agree or disagree with the following statements?

The coaching sessions...

IN	EACH ROW, MARK ONE BOX ONLY	Strongly Disagree	Disagree	Agree	Strongly Agree
a.	were well organized	1 🗖	2 🗖	з 🗖	4 🗖
b.	were useful	1 □	2 🗖	з 🗖	4 🗖
C.	gave me a clear understanding of the immediate, specific actions I could take in response to the coaching	1 🗆	2 🗖	з 🗖	4 🗖
d.	suggested specific actions that I am likely to implement in my practice	1 🗖	2 🗖	з 🗖	4 □
e.	helped me identify ways to measure progress toward school improvement goals	1 🗖	2 🗖	з 🗖	4 □
f.	helped me make more accurate assessments of teacher performance	1 🗖	2 🗖	з 🗖	4 □
g.	helped me better manage my time and resources	1 🗖	2 🗖	з 🗆	4 🗖

SECTION B. LEADERSHIP PRACTICE

The next section asks about some of your day-to-day practices this year as principal of your school.

B1. During the 2015-2016 school year, how often did you do the following?

IN	EACH ROW, MARK ONE BOX ONLY	Never	Yearly	Quarterly	Monthly	Weekly
a.	Connect a teacher to an instructional coach or mentor	1 🗖	2 🗖	з 🗖	4 🗖	5 🗖
b.	Help a teacher locate formal professional development opportunities to support his/her goals	1 🗖	2 🗖	з 🗖	4 🗖	5 🗖
C.	Arrange an informal learning opportunity to support a teacher's growth	1 🗆	2 🗖	з 🗆	4 🗆	5 🗖
d.	Connect a teacher to a content expert	1 □	2 🗖	з 🗖	4 🗖	5 🗖
e.	Connect a teacher to a network of teachers formed specifically for the professional development of teachers	1 🗆	2 🗖	3 □	4 🗖	5 🗖

Œ	velopment of teachers		
B2.	performance evaluations, observ	ar, to what extent did you use evidence from tead vations of their teaching, or their students' perfo professional development to offer to teachers in	rmance
	□ Not at all	1	
	☐ To a small extent	2	
	☐ To a moderate extent	3	
	☐ To a great extent	4	
В3.		ar, did one of the following individuals or groups anaging, or coordinating instruction in your scho	
	☐ Yes, only a vice or assistant p	orincipal1	
	☐ Yes, some other individual sta	aff member, such as a teacher or counselor2	
	\square Yes, a <u>team</u> of staff members.	3	
	☐ No, none of these	0	GO TO B5

B4. During the 2015-2016 school year, to what extent did you <u>delegate responsibility</u> to this individual or team to do each of the following?

IN	EACH ROW, MARK ONE BOX ONLY	Not at All	To a Small Extent	To a Moderate Extent	To a Great Extent
a.	conduct observations of classroom teaching	1 🗆	2 🗖	з 🗖	4 🗖
b.	conduct walkthroughs in the school	1 □	2 🗖	з 🗖	4 🗖
C.	provide other instructional supports to teachers	1 □	2 🗖	з 🗖	4 🗖

B5. To what extent do you agree or disagree with each of the following statements?

IN	EACH ROW, MARK ONE BOX ONLY	Strongly Disagree	Disagree	Agree	Strongly Agree
a.	I know what effective teaching looks like	1 🗖	2 🗖	з 🗖	4 🗖
b.	I know what teaching practices to look for when I'm conducting classroom observations	1 🗖	2 🗖	з 🗖	4 🗖
C.	I feel comfortable having difficult conversations with teachers in my school	1 🗖	2 🗖	з 🗖	4 🗖
d.	I feel comfortable suggesting specific teaching actions to teachers, based on student achievement data, teacher effectiveness data, or classroom observation data	1 🗆	2 🗖	з 🗖	4 🗖
e.	I feel competent helping teachers identify their areas of instructional practice that need improvement	1 🗖	2 🗖	з 🗖	4 🗖
f.	I feel competent helping teachers recognize their accomplishments or identify their areas of strength	1 🗖	2 🗖	з 🗖	4 🗖
g.	I know how to ask teachers questions soliciting their own reflection on teaching practices	1 🗖	2 🗖	з 🗖	4 🗖
h.	I know how to give teachers feedback on their instruction that provides them with actionable steps for improvement	1 🗖	2 🗖	з 🗖	4 🗖
i.	I know where to find resources to support teacher instructional practice outside of my areas of expertise	1 🗆	2 🗖	з 🗖	4 🗖

В6.	. How many observations (formal or informal) did you conduct in a typical teacher's classroom over the course of the 2015-2016 school year?							
	TOTAL NUMBER OF OBSERVATIONS	S(HOW MANY	TIMES) FOR	A TYPICAL	. TEACHER			
	☐ I did not observe any teachers' classrooms	☐ I did not observe any teachers' classrooms						
В7.	. Thinking about all the times during the 2015-2016 scl teacher's classroom to observe their teaching (forma estimate of the duration (in minutes) of each of the fo	d or inform						
	a. A <u>TYPICAL</u> OE NUMBER OF MINUTES	a. A <u>TYPICAL</u> OBSERVATION THAT YOU CONDUCTED NUMBER OF MINUTES						
	b. THE <u>SHORTES</u> NUMBER OF MINUTES	<u>ST</u> OBSERVA	TION THAT Y	OU CONDL	JCTED			
	c. THE <u>LONGES</u> NUMBER OF MINUTES	<u>r</u> observati	ON THAT YO	U CONDUC	CTED			
B8	Thinking about all the times during the 2015-2016 scl to observe teacher instruction in your school, to what activities?							
	In each row, mark one box only	Not at All	To a Small Extent	To a Moderate Extent	To a Great Extent			
a.	I relied on a conceptual framework to guide my observations of specific practices	1 🗆	2 🗖	з 🗖	4 🗖			
b.	I focused my observations on specific areas or issues unique to the teacher's needs	1 🗆	2 🗖	з 🗖	4 🗖			
C.	I recorded descriptions of specific things that the teacher and students did or said during a classroom observation	1 🗆	2 🗖	з 🗖	4 🗖			
d.	I analyzed data collected during classroom observations to identify trends in instructional practice, such as changes over time or patterns across grade levels, disciplines, or different populations of students	1 🗆	2 🗖	з 🗖	4 🗖			
e.	I found classroom observations useful for my leadership practice, for example by helping me identify specific actions I can take to facilitate school improvement	1 🗆	2 🗖	з 🗖	4 🗖			

B9. To what extent do you agree or disagree with the following statements about <u>plans for improvement in your school?</u>

During the 2015-2016 school year...

IN	EACH ROW, MARK ONE BOX ONLY	Strongly Disagree	Disagree	Agree	Strongly Agree
a.	The administration collaborated with teachers collaboratively to shape the plans in my school	1 🗆	2 🗖	з 🗖	4 🗆
b.	Plans included indicators to measure progress toward goals	1 🗆	2 🗖	з 🗖	4 🗖
C.	Plans were aligned with evidence from teacher performance evaluations, observations of classroom teaching, or student performance data	1 🗆	2 🗖	3 □	4 🗆
d.	Plans were consistent with teachers' goals for individual growth	1 🗆	2 🗖	з 🗖	4 🗖
e.	Plans clearly outlined steps that teachers should take to improve their teaching	1 🗆	2 🗖	з 🗖	4 🗆

B10. During the 2015-2016 school year, how often did you do the following?

IN EACH ROW, MARK ONE BOX ONLY		Never	Yearly	Quarterly	Monthly	Weekly
a.	Communicate my goals for improving instructional quality in our school to teachers or other school staff	0 □	1 🗆	2 🗖	з 🗖	4 🗆
b.	Update staff on progress toward the school vision or goals for improvement	0 □	1 🗆	2 🗖	з 🗖	4 🗆
C.	Incorporate a clear vision for our school into my regular communications	0 □	1 🗆	2 🗖	з 🗖	4 🗆
d.	Delegate these actions surrounding school culture and vision to another member of my staff	0 □	1 🗆	2 🗖	з 🗖	4 🗆

SECTION C. SCHOOL CONTEXT & WORKING CONDITIONS

Next, please answer the following question about the school context and working conditions in which you operated this year.

C1. During the 2015-2016 school year, to what extent was each of the following a problem in your school?

In each row, mark one box only		Not at All	To a Small Extent	To a Moderate Extent	To a Great Extent
a.	Student absenteeism	1 🗆	2 🗖	з 🗖	4 🗆
b.	Widespread disorder in classrooms	1 🗖	2 🗖	з 🗖	4 🗆
C.	Student racial tensions	1 🗖	2 🗖	з 🗖	4 🗆
d.	Bullying or harassment among students	1 🗖	2 🗖	з 🗖	4 🗖
e.	Physical conflicts among students	1 🗆	2 🗖	з 🗖	4 🗆
f.	Student acts of disrespect for teachers	1 □	2 🗖	з 🗖	4 🗆
g.	Conflicts between students and teachers or verbal abuse of teachers	1 🗖	2 🗖	з 🗖	4 🗆
h.	Student possession of weapons	1 🗆	2 🗖	з 🗖	4 🗖

C2. To what extent do you agree or disagree with each of the following statements?

In each row, mark one box only		Strongly Disagree	Disagree	Agree	Strongly Agree
a.	The stress and disappointments involved in serving as principal of this school aren't really worth it	1 🗖	2 🗖	з 🗖	4 🗆
b.	The faculty and staff at this school like being here; I would describe them as a satisfied group	1 🗖	2 🗖	з 🗖	4 🗆
C.	I like the way things are run in this district	1 □	2 🗖	з 🗖	4 🗆
d.	If I could get a higher paying job, I'd leave education as soon as possible	1 🗖	2 🗖	з 🗖	4 🗆
e.	I think about transferring to another school	1 🗆	2 🗖	з 🗖	4 🗆
f.	I don't seem to have as much enthusiasm as I did when I began my career as a principal	1 🗖	2 🗖	з 🗖	4 🗆
g.	I think about staying home from school because I'm just too tired to go	1 🗆	2 🗖	3 🗖	4 🗆

SECTION D. PRINCIPAL CHARACTERISTICS

You're almost done! In this last section, please tell us about your background and experience as an educator.

uuca	w.			
)1 .	Wh	at is the highest degree you h	ave earned?	
	Se	lect one only		
		Associate's degree		1
		Bachelor's degree (B.A., B.S.,	etc.)	2
		Master's degree (M.A., M.A.T.	, M.B.A., M.Ed., M.S., etc.)	3
		Educational specialist or profesmaster's level)		
		Doctorate or first professional D.D.S.)		
		Do not have a degree		6
		nearest whole number and in	d	EXPERIENCE
		I		
			In <u>this</u> school	In <u>any</u> school (including this school)
	a.	In any administrative position?_		
	b.	As a principal?		
-			In an <u>elementary</u> school	In <u>any</u> school (including elementary)
	C.	As a classroom teacher?		
3.	Are	you of Hispanic or Latino ori	gin?	
		Yes		1
		No		0
4.	Wh	at is your race?		
	Se	lect all that apply		
		American Indian or Alaska Nat	ive	1
		Native Hawaiian or other Pacif	ic Islander	2
		Asian		3
		Black or African American		4
		White		5

D5.	Are you male or female?		
	□ Male		. 1
	☐ Female		2
D6.	In what year were you born?		
	TYYY 19	YEAR	

full name and mailing addresses. In addition, we may have questions about the responses you provided on this survey. Please enter your telephone number and email address in the spaces provided. We will only contact you if we have questions.
Full Name
Mailing Address
Telephone Number (xxx-xxx-xxxx)
Email Address

In order to mail you the [check/gift card] as a thank you for participating, please provide your

Thank you for completing the Principal Survey for the Impact Evaluation of Support for Principals