OMB Control Number: ####-###

Expiration Date: 12/31/2017

U.S. ROCKET PROPULSION INDUSTRIAL BASE ASSESSMENT: Propulsion Survey



SCOPE OF ASSESSMENT

The U.S. Department of Commerce, Bureau of Industry and Security (BIS), Office of Technology Evaluation (OTE), in coordination with the U.S. National Aeronautics and Space Administration (NASA) and U.S. Department of Defense (DOD) co-chaired Joint Army, Navy, NASA, Air Force Interagency Propulsion Committee (JANNAF) is conducting a survey and assessment of organizations responsible for the research, design, engineering, development, manufacture, testing, and integration of rocket propulsion-related products, components, and services. The principal goal of this assessment is to gain an understanding of the intricate supply chain network supporting the development, production, and sustainment of products and services across both the U.S. Government and commercial propulsion-related sectors. With the data collected in this survey, U.S. Government agencies will be better informed and able to develop targeted planning, acquisition, and investment strategies to ensure industry's ability to support critical defense and civil missions and programs.

RESPONSE TO THIS SURVEY IS REQUIRED BY LAW

A response to this survey is required by law (50 U.S.C. App. Sec. 2155). Failure to respond can result in a maximum fine of \$10,000, imprisonment of up to one year, or both. Information furnished herewith is deemed confidential and will not be published or disclosed except in accordance with Section 705 of the Defense Production Act of 1950, as amended (50 U.S.C App. Sec. 2155). Section 705 prohibits the publication or disclosure of this information unless the President determines that its withholding is contrary to the national defense. Information will not be shared with any non-government entity, other than in aggregate form. The information will be protected pursuant to the appropriate exemptions from disclosure under the Freedom of Information Act (FOIA), should it be the subject of a FOIA request.

Notwithstanding any other provision of law, no person is required to respond to, nor shall a person be subject to a penalty for failure to comply with a collection of information subject to the requirements of the Paperwork Reduction Act unless that collection of information displays a currently valid OMB Control Number.

BURDEN ESTIMATE AND REQUEST FOR COMMENT

Public reporting burden for this collection of information is estimated to average 14 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information to BIS Information Collection Officer, Room 6883, Bureau of Industry and Security, U.S. Department of Commerce, Washington, D.C. 20230, and to the Office of Management and Budget, Paperwork Reduction Project (OMB Control No. ####-####), Washington, D.C. 20503.

Previous I	Page	Next Page								
TABLE O	F CONTENTS									
1	General Instructions									
II	<u>Definitions</u>									
1	Organizational Information									
2	<u>Facilities</u>									
3	Mergers, Acquisitions, Divestitures, and Join	nt Ventures								
4	Products and Services									
5	Support of U.S. Government									
6	Critical Suppliers	Important Note:								
7	Propulsion-related Inventory	The drop-down menus in several								
8	Employment	later sections are based on your								
9	responses in Section 4 (4a									
10	<u>Top Customers</u>	In order for all menus to work								
11	Research and Development	properly, you must complete these								
12	Financial Information	sections in order.								
13	Standards/Certifications									
14	Additive Manufacturing (A.M.)/3-D Printing									
15	Capital Expenditures/Capacity									
16	U.S. Government Contracts									
17	Obstacles Affecting Long-Term Viability	Obstacles Affecting Long-Term Viability								
18	Cyber Security									
19	Test & Evaluation/Outreach Information									
20	Certification									
BUS	SINESS CONFIDENTIAL - Per Section 705(d)) of the Defense Production Act								

Previous I	
Section I:	GENERAL INSTRUCTIONS
Α.	Your organization is required to complete this survey using an Excel template, which can be downloaded from the U.S. Department of Commerce, Census Bureau website: https://respond.census.gov/propulsion/download . For your convenience, a PDF version of the survey is available to aid your internal data collection. DO NOT submit the PDF version of your organization's response to U.S. Department of Commerce, Bureau of Industry and Security (BIS).
В.	This survey has been distributed on an corporate/whole organization and business unit/division basis and should be completed at the requested level. Each survey section should be completed consistently at the same reporting level. If reporting at an individual business unit/division level, call (202) 482-XXXX to confirm.
C.	Respond to every question. Surveys that are not fully completed will be returned for completion. Use the comment boxes to provide any information to supplement responses provided in the survey form. Make sure to record a complete answer in the cell provided, even if the cell does not appear to expand to fit all the information. DO NOT COPY AND PASTE RESPONSES WITHIN THIS SURVEY. Survey inputs must be entered by typing in responses or by using a drop-down menu. The use of copy and paste can corrupt the survey template. If your survey response is corrupted as a result of copy and paste responses, a new survey can be downloaded from the Census Bureau Survey Portal for immediate completion.
D.	Do not disclose any classified information in this survey form.
E.	Estimates are often acceptable, but in sections that do not explicitly allow estimates you must contact BIS survey support staff before including estimates.
F.	Questions related to this Excel survey should be directed to: (E-mail is the preferred method of contact). XXXX@bis.doc.gov You may also speak with a member of BIS survey support staff by calling (202) 482-XXXX.
G.	After completing, reviewing, and certifying the Excel survey, submit the survey via our Census Bureau Survey Portal: https://respond.census.gov/propulsion Do not submit the survey via email.
н.	For questions related to the overall scope of this Defense Industrial Base assessment, contact: Brad Botwin, Director, Industrial Studies Office of Technology Evaluation, Room 1093 U.S. Department of Commerce 1401 Constitution Avenue, NW Washington, DC 20230 To contact Mr. Botwin, email Brad.Botwin@bis.doc.gov. DO NOT submit completed surveys to Mr. Botwin's postal or personal e-mail address; all surveys must be submitted electronically via our Census Bureau web portal: https://respond.census.gov/propulsion
	BUSINESS CONFIDENTIAL - Per Section 705(d) of the Defense Production Act

Previous Page	Table of Contents Next Page
Section II: Definitions	
See definitions below. Extended definitions are available he	re: LINK.
Term	Definition
Applied Research	Systematic study to gain knowledge or understanding necessary to determine the means by which a recognized and specific need may be met. This activity includes work leading to the production of useful materials, devices, and systems or methods, including design, development, and improvement of prototypes and new processes.
Authorizing Official	Executive officer of the organization or business unit or other individual who has the authority to execute this survey on behalf of the organization.
Basic Research	Systematic, scientific study directed toward greater knowledge or understanding of the fundamental aspects of phenomena and of observable facts.
Commercial and Government Entity (CAGE) Code	Numbering system that identifies companies doing or wishing to do business with the U.S. Federal Government. The code is used to support mechanized government systems and provides a standardized method of identifying a given facility at a specific location. Find CAGE codes at https://cage.dla.mil/search/ .
Commercially Sensitive Information (CSI)	Privileged or proprietary information which, if compromised through alternation, corruption, loss, misuse, or unauthorized disclosure, could cause serious harm to the organization owning it. This includes customer/client information, financial information and records, human resources information, intellectual property information, internal communications, manufacturing and production line information, patent and trademark information, research and development information, regulatory/compliance information, and supplier/supply chain information.
Counterfeit	For the purpose of this survey, a counterfeit is a part, material, or other product that is not genuine because it 1) is an unauthorized copy; 2) does not conform to original design, model, and/or performance standards; 3) is not produced by the original manufacturer or is produced by unauthorized contractors; 4) is off-specification, defective, or used product sold as "new" or working; or 5) has incorrect or false markings and/or documentation.
Customer	An entity to which an organization directly delivers the product or service that the facility produces. A customer may be another company or another facility owned by the same parent organization. The customer may be the end user for the item but often will be an intermediate link in the supply chain, adding additional value before transferring the item to yet another customer.
Cyber Security	The body of technologies, processes, and practices designed to protect networks, computers, programs, and data from attack, damage, or unauthorized access.
Data Universal Numbering System (DUNS)	A nine-digit numbering system that uniquely identifies an individual business. Find DUNS numbers at http://fedgov.dnb.com/webform .
Electric Propulsion	Propulsion Industrial Base Segment including: electric propulsion systems with unique applications with low thrusts, low accelerations, and trajectories exclusively in space, high specific impulse, long operating times, and generally a relatively massive power supply system, organized into three basic types, electro thermal rocket propulsion (resembles the chemical rocket units), electrostatic or ion propulsion engine, and the electromagnetic or magneto plasma engine. Includes TRL 6 and above.
Facility	A building or the minimum complex of buildings or parts of buildings in which a company operates to serve a particular function, producing revenue, and incurring costs for the company. A facility may produce an item of tangible or intangible property or may perform a service. It may encompass a floor or group of floors within a building, a single building, or a group of buildings or structures. Often, a facility is a group of leated locations at which company employees work, together constituting a profit-and-loss center for the company, and it may be identified by a unique DUNS number.
Full Time Equivalent (FTE) Employees	Employees who work for 40 hours in a normal work week. Convert part-time employees into "full time equivalents" by taking their work hours as a fraction of 40 hours.
Large Liquid Propulsion	Propulsion Industrial Base Segment including: larger chemical liquid propulsion systems and all engines with turbopumps (not including structural tanks, but including the features of the main propulsion system that reside in the tanks, as well as booster stages, upper stages, in-space transit stages, propellant, and pressurant). Includes TRL 6 and above.
Large Solid Rocket Motor	Propulsion Industrial Base Segment including: solid rocket motors that are typically characterized by large diameter (e.g. 40° and larger) requiring more than one mix to cast a single motor and relatively limited production rate. Includes TRL 6 and above.
North American Industry Classification System (NAICS) Code	Numbering system that identifies the category of product(s) or service(s) provided by an organization. Find NAICS codes at http://www.census.gov/epcd/www/naics.html
Product/Process Development	Conceptualization and development of a product prior to the production of the product for customers.
Program Technology Transfer Activity	Agency and program initiatives to manage technology throughout the agency, program, and/or outside organizations. For example, the NSA Technology Transfer Program (TTP) transfers NSA-developed technology to industry, academia, and other research organizations, benefitting the economy and the Agency mission. The program has an extensive portfolio of patented technologies across multiple technology areas. Find more information about NASA's program here: https://www.nsa.gov/what-we-do/research/technology-transfer/. Another example includes the DHS S&T Technology Transfer Program Office, which serves as the centralized office to manage technology transfer throughout DHS and the DHS laboratory network. Technologies developed and evaluated within the department can have tremendous potential for commercial applications throughout the nation, enhance the competitiveness of individual small businesses, as well as expand areas of exploration and cooperation for all non-federal partners. Find more information about DHS' program here: https://www.dhs.gov/science-and-technology/technology/tenhology/transfer-program

Propulsion-related	Any activity/component/subsystem/test/product/service that contributes to U.S. Government or Commercial propulsion systems (including the propulsion of a launch vehicle, missile, and in-space spacecraft propulsion).
Research & Development (R&D)	All efforts of scientific study and experimentation, theoretical work, and original investigation undertaken primarily to acquire new knowledge or understanding of the underlying foundations of phenomena and observable facts, including the creative and systematic application of knowledge with specific practical aim or objective or the production of useful materials, devices, and systems or methods. Comprises such efforts at all levels (basic, applied, design, etc.), including the design, development, and improvement of prototypes and new processes to meet specific requirements.
Science and Technology (S&T)	Propulsion Industrial Base Segment including: all S&T research & development activities at a Technology Readiness Level (TRL) of TRL 5 and below (including engineering services).
Service	An intangible product (contrasted to a good, which is a tangible product). Services typically cannot be stored or transported, are instantly perishable, and come into existence at the time they are bought and consumed.
Single Source	An organization that is designated as the only accepted source for the supply of parts, components, materials, or services, even though other sources with equivalent technical know-how and production capability may exist.
Small Business Innovation Research (SBIR) Contracts	The Small Business Innovation Research (SBIR) program is a highly competitive program that encourages domestic small businesses to engage in Federal Research/Research and Development (R/R&D) that has the potential for commercialization. Through a competitive awards-based program, SBIR enables small businesses to explore their technological potential and provides the incentive to profit from its commercialization. By including qualified small businesses in the nation's R&D arena, high-tech innovation is stimulated and the United States gains entrepreneurial spirit as it meets its specific research and development needs. Find more information about SBIR here: https://www.sbir.gov/about/about-sbir
Small Liquid Propulsion	Propulsion Industrial Base Segment including: small chemical liquid propulsion systems, pressure-fed engines, and spacecraft propulsion (including the entire propulsion system, to include pressurant and propellant tanks, flow-control components, dedicated sensors, and engines). Includes TRL 6 and above.
Small Solid Rocket Motor	Propulsion Industrial Base Segment including: solid rocket motors typically characterized by small diameter (e.g. 40" and smaller) allowing casting of multiple motors from a single mix and relatively limited production rate). Includes TRL 6 and above.
Small Business Technology Transfer (STTR) Contracts	Small Business Technology Transfer expands funding opportunities in the federal innovation research and development (R&D) arena. Central to the program is expansion of the public/private sector partnership to include the joint venture opportunities for small businesses and nonprofit research institutions. The unique feature of the STTR program is the requirement for the small business to formally collaborate with a research institution in Phase I and Phase II. STTR's most important role is to bridge the gap between performance of basic science and commercialization of resulting innovations. Find more information about STTR here: https://www.sbir.gov/about/about-sttr#three
Sole Source	An organization that is the only source for the supply of parts, components, materials, or services. No alternative U.S. or non-U.S. based suppliers exist other than the current supplier.
STEM	STEM is the acronym for Science, Technology, Engineering and Mathematics.
Supplier	An entity from which your organization obtains inputs. A supplier may be another organization with which you have a contractual relationship, or it may be another facility owned by the same parent organization. The inputs may be goods or services.
Technology Readiness Level (TRL)	Technology Readiness Levels estimate the maturity of technology of a program during the acquisition process. TRL 1, for example, indicates the transition from scientific research to applied research and TRL 9 indicates a fully integrated product with operational hardware/software systems. Full descriptions of each TRL are located here: https://esto.nasa.gov/files/trl_definitions.pdf
Test and Evaluation (T&E)	Propulsion Industrial Base Segment including: government and non-governmental test facilities and test capabilities applied to specific engine/motor components, engine/motor subsystems, and the entire stage (engines, propellant tanks, avionics, etc.). Covering test and evaluation of activities TRL 6 and above.
United States	The "United States" or "U.S." includes the 50 states, Puerto Rico, the District of Columbia, the island of Guam, the Trust Territories, and the U.S. Virgin Islands.
Utilization Rate	The percent of an organization's potential output that is actually being used in current production, where potential output is based on a 7 day-a-week, 3x8-hour shift production schedule. Note: 100% utilization rate equals no downtime with full employment.
	BUSINESS CONFIDENTIAL - Per Section 705(d) of the Defense Production Act

Prev	vious Page		Table of Con	tents			Next Pag
Sec	tion 1a: Organization Information						
	s survey has been distributed on an Corporate/Who	le Organization hasis	or a Rusiness	Init/division hasis a	nd should be co	mnleted at the	
	uested level. The entire survey document should b						<corporate -="" td="" whole<=""></corporate>
	Division). In the box to the right, confirm whether						Organization, Business Ur
		this survey represent	s a response to	r your Corporate/vvr	iole Organization	i or an individual	-Division>
Bus	iness Unit/Division.						
	Provide the following information for your organization	ation (at the level of re	eporting). If not	applicable, please w	rite "N/A"		
	Organization Name						
	Business Unit Name (if applicable)						
	Street Address						
	City						
	State				<state< td=""><td>ist></td><td></td></state<>	ist>	
	Zip Code				#		
Α.	Website				п		
Λ.							
	Phone Number	0) 0 1 / 1 / 1					
	Primary Data Universal Numbering System (DUN	S) Code (associated			#		
	with the response level)						
	Primary CAGE Code (associated with the respon-				#		
	Is your organization publicly traded or privately he				<public p<="" td=""><td>rivate></td><td></td></public>	rivate>	
	If your organization is publicly traded, identify its s	tock ticker symbol.			#		
	Is this the only location your organization currently	operates?		<yes l<="" td=""><td>No></td><td></td><td></td></yes>	No>		
	Does your organization have a parent company?		<yes no=""></yes>	If Voc. provide th	o following infor	mation for your pa	rent organization(s):
	Does your organization have a parent company?			•	ie rollowing intol		. , ,
		Par	ent Organizatio	n 1		Parent Orga	nization 2
	Organization Name						
	Street Address						
	City						
			Ctota List			.Ctata	Link
	State/Province		<state list=""></state>			<state< td=""><td>LISI></td></state<>	LISI>
	Postal Code/Zip Code						
	Country	<cou< td=""><td>ntry Drop Down</td><td>List></td><td></td><td><country drop<="" td=""><td>Down List></td></country></td></cou<>	ntry Drop Down	List>		<country drop<="" td=""><td>Down List></td></country>	Down List>
В.	Phone Number		#			#	
	Data Universal Numbering System (DUNS)						
	Code(s)		#			#	
	Primary CAGE Code (If not applicable, write		#			#	
	N/A)						
	Is your parent organization(s) publicly traded or		Public/Private>			rivate>	
	privately held?	,	<public private=""></public>			<1 ublic/1	iivate>
	If your organization is publicly traded, identify its						
	stock ticker symbol.		#			#	
	Organization headquartered in:			<country< td=""><td>Drop Down List:</td><td></td><td></td></country<>	Drop Down List:		
_	U.S. subsidiary of a non-U.S. parent company:					<yes no=""></yes>	
C.	Business unit or division of a U.S. parent compan					<yes no=""></yes>	
	Percent of business equity owned by a foreign en	tity:					%
	Country:			<country< td=""><td>Drop Down List:</td><td>></td><td></td></country<>	Drop Down List:	>	
	Does your organization qualify as any of the follow	ving business types?			<yes no=""></yes>	If Yes, indicate v	which types:
	A small business enterprise (as defined by the Sn	nall Business Adminis	stration)				<yes, no=""></yes,>
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	An 8(a) Firm (as defined by the Small Business A	dministration) For infe	rmation on CD	No amall business o	izo etenderde		
	http://www.sba.gov/category/navigation-structure				ize statiuatus		
D.	http://www.sba.gov/category/havigation-structure/	Contracting/contracti	ig-officials/eligit	niity-size-stariuarus			
	A bistorically under tilized business and (LILIDZ)						
	A historically underutilized business zone (HUBZo	one)					
	A minority-owned business						
	A woman-owned business						
	A veteran-owned or service-disabled veteran own	ed business					
	Point of Contact regarding this survey:						
E.	Name	Title	Phor	ne Number	E mai	l Address	State
L.	Ivailie	TILLE	171101	ie i valiibei	L-IIIdi	i Auditoo	State
	J.						
Con	nments:						
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	ous Page			Table o	of Contents Next Page
Sect	ion 1b: Organization I	nformation (Cont.)			
		ropulsion-related identificate additional codes in the			our organization has additional codes to report, ensure that the primary codes are entered in the boxes
	Business Identification	on Information			
	Propulsion-related		Propulsion-related		* Product and Service (PSC) Code(s) are federal supply codes are used by the United States government to describe the products, services, and research and development purchased by the government. Find your organization's PSC Code(s) at: https://www.fpds.gov/wiki/index.php/PSC%2C_NAICS_and_more.
Α.	PSC Codes*		NAICS (6-digit) Code(s)**		** North American Industry Classification System (NAICS) codes identify the category or product(s) or service(s) provided by your company. Find NAICS codes at: http://www.census.gov/epcd/www/naics.html .
	CAGE Code(s) ***		Propulsion-related HTS (10-digit)		***Commercial and Government Entity (CAGE) Code identifies companies doing or wishing to do business with the U.S. Federal Government. The code is used to support mechanized government systems and provides a standardized method of identifying a given facility at a specific location. Find CAGE codes at: https://cage.dla.mil/search/.
			code(s)****		**** Harmonized Tariff Schedule (HTS) codes (10-digit) can be found at "HTS Online Resource Tool" located under "Research Tools" at: http://www.ustic.gov/index.htm .
		pest describe your organiz pacity and explain. Part B			d on 2016 revenue contribution. Next, indicate if your organization's participation in each business type is in
		ss Types	Level of Focus	Propulsion-related?	Explain:
	Academic Institution	00 1) p 00	<primary, additional,<="" td=""><td></td><td>Write-in:</td></primary,>		Write-in:
	Distributor		None>	<propulsion-related, not<="" td=""><td></td></propulsion-related,>	
	Holding company			propulsion-related, Both>	
B.	Laboratory				
ъ.	Manufacturer				
	Non-profit				
	Prototype manufacture				
	Research & developme	ent			
	Service provider Testing facility				
	Other (specify)				
Сс	omments:		I	I	
			BUSINESS C	ONFIDENTIAL - Per Secti	on 705(d) of the Defense Production Act

Previo	us Page		Table of Contents						Next Page
	n 1c: Organization Information (Cont.)		rable of contents						TTEXE T UBE
ZOGRO	For each of your organization's Propulsion-related Busin organization's primary involvement in each Business Lir *NOTE: See Definitions tab for definitions of each propu	ne/Category (the drop-	-down consists of y						
				Pr	opulsion Industrial Ba	ase Business Categ	ory		
	Propulsion-related Business Line	Large Liquid Propulsion	Small Liquid Propulsion		Small Solid Rocket Motor	Science & Technology	Test and Evaluation	Electric Propulsion	Other
	Composite materials								
	Composite materials processing								
	Electrical systems								
	Engineering services								
	Fabrication, (sub)system assembly								
	Instrumentation, sensors, transducers								ļ
	Insulation								ļ
	Interconnects, fasteners, standards, seals								-
	Launch services								
	Liquid propellant material								
A.	Machining								-
	Maintenance/aftermarket/repair/refurbishing services								1
	Material preparation (casting, forming, molding, forging, additive manufacturing, etc.)								
	Material processing/finishing (machining, coating, plating, heat treating, etc.)								
	Mechanical controls								
	Ordnance/Ignition components or systems								
	Prototyping								
	Raw material provider								
	Research and development								
	Solid rocket propellant material								
	System integration								
	Test equipment								
	Testing services								
	Other (specify)								
	Other (specify)								
	Other (specify)								
Cor	nments:								

reviou	ıs Page						Table of Contents			Next Page
ectio	n 2: Fa	cilities								
		the total number of facilities (se your organization declared the s					ion should contain Business	Unit/Division-level data.		
		otal number of facilities provided to Section B.	above, indicate the total	I number of propulsi	ion-related facili	ties and/or locations that are a	part of your organization in the	he box to the right. If zero,		
		all of your organization's U.S. as becify OUTLOOK (select the prin			operations by F	acility Name. Provide the LO	CATION of the facility (City/St	ate/Country), its OPERATIO	NS (primary business line and the	be percent of propulsion-related operations at the listed facility).
							nternal/Owned Facilities			
				Location		Opera	ations		O	utlook
Α.		Propulsion-related Facility Name	City	State/Province	Country	Facility Primary Business Line (select from dropdown)	Percent of Propulsion- related Facility O perations	Do you anticipate any significant changes in the operations at this facility over the next five years?	Primary Anticipated Change	Explain
	1					<tab -<="" 1b,="" a="" part="" td=""><td></td><td><yes, no,="" unsure=""></yes,></td><td>Write-in:</td><td>Write-in:</td></tab>		<yes, no,="" unsure=""></yes,>	Write-in:	Write-in:
L	2					Selected>				
H	3									
F	5									
	6									
F	7									
F	9			+						
F	10									
r Iı	ight. ndicate externa	the total number of external fac- the total number of propulsion- llabs and testing facilities). If ze	related external facilities ro, proceed to Section 3	and/or locations use	ed by your organ	nization in the box to the right	including use of government	and non-government		
		all of your organization's propuls of the entity owning the facility a		nai facilities that you	ir organization u	tilizes by facility name. Provid		ty (City/State/Country), its Oi	PERATIONS (primary business i	ine and the facility type). Next, specify FACILITY OWNERSHIP
				Lasation		0	External Facilities		Filit. O	
		Propulsion-related External		Location		Opera Facility Business Line	ations		Facility Ownership (U.S. Govern	ment and/or Company) Information
		Facility Name	City	State/Province	Country	Utilized (select from dropdown)	Facility Type	Owner/Entity Name		Explain
В.	1					<tab -="" 1b,="" a="" all="" part=""></tab>	<government lab,="" non-<="" td=""><td></td><td></td><td></td></government>			
ŀ	2						government Lab, Government Test and			
F	3			+ +			Evaluation Facility, Non-			
H	5			+			government Test and			
	6						Evaluation Facility, Launch			
F	7						Provider, Launch Services,			
L	8			+						
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Previo	Previous Page Table of Contents Next Pa								Next Page		
Secti	Section 3: Mergers, Acquisitions, Divestitures, and Joint Ventures Mergers, Acquisitions, Divestitures										
						•					
	From 2013-2016, indicate the number	of mergers, acqui	sitions, and divestit	ures (both U	.Sbased,	and non-U.S. based)	in which your organiza	ation has been	involved.		
	Identify your organization's ten most recent mergers, acquisitions, and divestitures, if applicable.										
	Organization Name	Primary DUNS	Type of Activity	Country	Year	Propulsion- related?	Primary Obje		Ехү	olain	
	1 Write-in:	#	<merger,< td=""><td><country Drop</country </td><td><year Drop</year </td><td><propulsion- related, Not</propulsion- </td><td><primary i<="" objective="" td=""><td>Orop Down></td><td>Write-in:</td><td></td></primary></td></merger,<>	<country Drop</country 	<year Drop</year 	<propulsion- related, Not</propulsion- 	<primary i<="" objective="" td=""><td>Orop Down></td><td>Write-in:</td><td></td></primary>	Orop Down>	Write-in:		
Α.	3		Acquisition,	Diop Down>	Diop Down>	propulsion-related,					
	4		Divesture>			,					
	5										
	6										
	8										
	9										
	10										
					Jo	int Ventures					
	From 2013-2016, indicate the total nun	nber of joint ventu	ires in which your o	ganization p	articipated.						
	Identify your organization's current joint	venture relations	ships, including publ	ic/private R	&D partners	hips, if applicable.					
	Organization/Entity Name	Primary DUNS	Country	Year Initiated		Primary Purpose of	Relationship		Explain		
	1 Write-in:	#	<country drop<="" td=""><td><year< td=""><td></td><td><primary d<="" purpose="" td=""><td>rop Down></td><td>Write-in:</td><td></td><td></td></primary></td></year<></td></country>	<year< td=""><td></td><td><primary d<="" purpose="" td=""><td>rop Down></td><td>Write-in:</td><td></td><td></td></primary></td></year<>		<primary d<="" purpose="" td=""><td>rop Down></td><td>Write-in:</td><td></td><td></td></primary>	rop Down>	Write-in:			
B.	3		Down>	Drop Down>							
	4			DOWII>							
	5										
	6										
	7										
	8 9										
	10										
	Comments:	•									
	·										
			BUSINESS COM	IFIDENTIAL	- Per Sec	tion 705(d) of the D	efense Production Ad	:t			

<primary dropdown="" objective=""></primary>
Access to government contracts
Access to intellectual property
Bankruptcy restructuring
Broaden customer base
Develop new capabilities
Overcome market entry
barrier/Geopolitical concerns
R&D access/coordination
Reduce costs
Tax-related
Vertical integration
Other objective (Explain)

<primary dropdown="" purpose=""></primary>
Access to financial resources
Access to suppliers
Access to technological resources
Broaden customer base
Creation of new technologies
Improved access to foreign markets
Improved access to U.S. markets
Product improvements
Reduced costs
Reduced lead times
Risk sharing
Other objective (Explain)

Previous Page Table of Contents Next Page

Section 4a: Products and Services

Identify each general propulsion-related product and service category in which your organization participates by selecting "Yes." In Section 4b, select the individual type of products or services within these categories in which your organization participates by providing further detail.

The list below contains links to a particular product and/or service segment. After completing this page, proceed to the corresponding sections with the products/services that pertain to your organization, but be sure to review all segments to ensure completion.

Indicate all general categories associated with your organization's propulsion-related products and services.

Part	Product and Service Category	Participation
Α	Electrical, Ignition, and Control	<yes no=""></yes>
В	Manufactured Components	<yes no=""></yes>
С	Production Techniques	<yes no=""></yes>
D	Propellants and Other Materials	<yes no=""></yes>
Е	Systems and Services	<yes no=""></yes>
F	<u>Other</u>	<yes no=""></yes>
	Comments:	

Previous Page Table of Contents Next Page

Section 4b: Products and Services

For each Propulsion-related Product and Service Category in which your organization provides a product or service (including R&D, Test and Evaluation, etc.), indicate the following: type of participation (product/service); whether your organization performs R&D; if your organization uses Additive Manufacturing/3-D Printing for R&D; if your product is associated with a business type; if your organization uses Additive Manufacturing/3-D Printing for the product category; and provide a description of the products and/or services. Then, indicate the primary propulsion industrial base business category associated, the primary propulsion-related business line, the primary end-use, and if the product/service type is export controlled.

Note that our definition of services include R&D, Test and Evaluation, etc.

While many specific product/service areas are listed, not every possible product and service has been included. If there is a product/service type that is not listed in any of the sections below, please write-in your answers using the "Other" lines under each relevant category. You may also use "Part F, Other" to indicate any other product/service types that have not been already been included.

	her product/service types that have not been a			io boon morados. In the	ire is a productiservice typ	c that is not listed in any	of the sections below, please write-in your answers using t	ne other lines under each is	sicvant category. Tournay a	00 000 1 011 1 , 0	the to indicate
						A. Electrical, Ignition, a	and Control				
				Use of Additive		Use of Additive		Primary			
	Propulsion-related Product and Service Category	Participation Type	Conduct R&D?	Manufacturing/3.D. Printing for R&D?	Business Type	Manufacturing/3-D Printing	Describe Product/Service	Propulsion Industrial Base Business Category	Primary Propulsion-related Business Line	Primary End- Use	Export Controlled?
A1	Actuators	<pre><pre>cProduct/Service/B</pre></pre>	<yes no="" not<="" td=""><td>If yes: <yes no="" not<="" td=""><td><pre><pre>repopulated Business</pre></pre></td><td>If manufacturer,</td><td></td><td><1c, Part A limited></td><td><1c, Part A limited></td><td></td><td><yes, no,<="" td=""></yes,></td></yes></td></yes>	If yes: <yes no="" not<="" td=""><td><pre><pre>repopulated Business</pre></pre></td><td>If manufacturer,</td><td></td><td><1c, Part A limited></td><td><1c, Part A limited></td><td></td><td><yes, no,<="" td=""></yes,></td></yes>	<pre><pre>repopulated Business</pre></pre>	If manufacturer,		<1c, Part A limited>	<1c, Part A limited>		<yes, no,<="" td=""></yes,>
A2	Arm fire device/Armed or safe Avionics (sub)systems and components	oth>	Applicable>	Applicable>	Types>	prototyper, or both: <yes, all="" td="" yes,<=""><td></td><td>.,</td><td>.,</td><td></td><td>Unknown></td></yes,>		.,	.,		Unknown>
A4	Batteries			-		some/No/Not					+
A5	Electrical systems and components					Applicable>					1
A6	Fuses										
A7	Harnesses										
A8 A9	Igniter material Igniter system and components			-							
	Mechanical controls										+
A11	Ordnance systems and components										+
A12	Power electronics										
A13	Pyrotechnics, cartridge and propellant										
	actuated devices										
	Sensors										
	Transducers Other (specify)						<u> </u>				+
	Other (specify)	1		<u> </u>							†
	Other (specify)										<u> </u>
						B. Manufactured Com	ponents				
	Propulsion-related Product and Service Category	Participation Type	Conduct R&D?	Use of Additive Manufacturing/3.D. Printing for R&D?	Participation Category	Use of Additive Manufacturing/3-D Printing	Describe Product/Service	Primary Propulsion Industrial Base Business Category	Primary Propulsion-related Business Line	Primary End- Use	Export Controlled?
B1	Bearings			Trinking for rkdb.		Tinking		Badiniood Gatogory			
	Bellows										
	Casings										
	Curvics										
	Dampers Ducts, tubing, and hoses										
	Fairings and skirts										+
	Fasteners, gaskets, o-rings, seals										1
B9	Nozzles										
	Pressure vessels/motor cases										
B11	Regulators Rotating machinery components										
	Springs										+
B14	Spun metal domes										1
B15	Strut										
	Thrust chamber										
	Turbopump Valves										
B18	Other (specify)										+
B20	Other (specify)										1
	Other (specify)										
						C. Production Techi	niques				
	Propulsion-related Product and Service Category	Participation Type	Conduct R&D?	Use of Additive Manufacturing/3.D. Printing for R&D?	Participation Category	Use of Additive Manufacturing/3-D Printing	Describe Product/Service	Primary Propulsion Industrial Base Business Category	Primary Propulsion-related Business Line	Primary End- Use	Export Controlled?
	Additive manufacturing										
C2	Brazing Casting			 			 				+
C4	Coating			 							+
	Fabrication			İ							1
C6	Flow forming										
C7	Forging										
	Forming Heat treating			-			 				+
	Large machining			† 			<u> </u>	 			+
C11	Metal jointing										<u> </u>
C12	Molding										
	Plating			L							<u> </u>
C14	Precision machining Sheet metal fabrication			 							+
C15	Sheet metal fabrication Small machining			 			 				+
	Turbopump machining			<u> </u>							†
C18	Other (specify)										<u> </u>
	Other (specify)										
C20	Other (specify)	1		1		1	1	1	l	ı	1

Primary Propulsion Industrial Base Business Category
Large Liquid Propulsion
Small Liquid Propulsion
Large Solid Rocket Motor
Small Solid Rocket Motor
Science & Technology
Test and Evaluation
Electric Propulsion

Primary End-Use
Government Defense
Government Non-defense
Commercial Defense
Commercial Non-defense

					D. Propellants and Other	r Materials				
Propulsion-related Product and Service Category	Participation Type	Conduct R&D?	Use of Additive Manufacturing/3.D. Printing for R&D?	Participation Category	Use of Additive Manufacturing/3-D Printing	Describe Product/Service	Primary Propulsion Industrial Base Business Category	Primary Propulsion-related Business Line	Primary End- Use	Export Controlled?
D1 Adhesives and resins										
D2 Coatings										
D3 Composite materials										
D4 Fuels (including RP-1 and RP-2)										
D5 HC polymer										
D6 Insulation D7 Liquid propellant and/or materials										
D8 PBI-NBR rubber										
D9 Oxidizer										
D10 Polymer										
D11 Pressurant										
Decomposition of the standing of Adults as										
Manufacturing Stock)										
D13 Rayon										
D14 Solid rocket liner material										
D15 Solid rocket propellant material										
D16 Weld wire										
D17 Other (specify)										
D18 Other (specify)	ļ									
D19 Other (specify)										
					E. Systems and Ser	vices				
Propulsion-related			Use of Additive		Use of Additive		Primary	D. D. II. I. I		
Product and Service Category	Participation Type	Conduct R&D?	Manufacturing/3.D. Printing for R&D?	Participation Category	Manufacturing/3-D Printing	Describe Product/Service	Propulsion Industrial Base Business Category	Primary Propulsion-related Business Line	Primary End- Use	Export Controlled?
E1 Component testing										
E2 Composite materials testing										
E3 Engine/motor system testing										
E4 Engineering services										
E5 Fabricated assemblies										
E6 Launch services										
E7 Machine parts and tooling										
E8 Materials testing										
E9 System and/or subsystem assembly										
E10 System and or subsystem integration										
E11 Test equipment										
E12 Test services							 			
E13 Test stand design							 			
E14 Other (specify) E15 Other (specify)	1									.
	1						 			
E16 Other (specify)					F. Other					
			Lloo of Additive				Drimon			
Propulsion-related Product and Service Category	Participation Type	Conduct R&D?	Use of Additive Manufacturing/3.D. Printing for R&D?	Participation Category	Use of Additive Manufacturing/3-D Printing	Describe Product/Service	Primary Propulsion Industrial Base Business Category	Primary Propulsion-related Business Line	Primary End- Use	Export Controlled?
F1 Maintenance/aftermarket/repair/refurbishing										
F2 Cleaning agents						·				
F3 Propellant tanks										
F4 Other (specify)										
F5 Other (specify)										
F6 Other (specify)										
F7 Other (specify)										
F8 Other (specify)										
Comments:										
				BUSINESS CONFIDEN	TIAL - Per Section 705(c	i) of the Defense Production Act				

Business Types	
Academic Institution	
Distributor	
Holding company	
Laboratory	
Manufacturer	
Non-profit	
Prototype manufacturer	
Research & development	
Service provider	
Testing facility	
Other (enecify)	

Previous Page **Table of Contents Next Page** Section 5a: Support of U.S. Government (USG) - Agencies Indicate all USG departments and agencies your organization has supported, directly or indirectly, from 2013-2016 (including all affiliated laboratories). Indicate the type of support (Prime Contractor, Sub-Contractor, Both, or Other). Next, indicate if the type of support is propulsion-related, non-propulsion-related, both, or not applicable. Primary Propulsion Agency Name Propulsion-related? Industrial Base Business Category U.S. Air Force (USAF) <Yes - Propulsion-related, Yes U.S. Army non-propulsion-related, Both, U.S. Department of Energy (DOE) Not applicable> U.S. Department of Homeland Security (DHS) U.S. Department of State U.S. DOD Defense Advanced Research Projects Agency (DARPA) U.S. DOD Missile Defense Agency (MDA) U.S. Intelligence Community (such as CIA, NGA, NRO, NSA, DNI, etc.) U.S. Marine Corps U.S. National Aeronautics and Space Administration (NASA) National Oceanic and Atmospheric Administration (U.S. Department of Commerce) Other Agency <Select from list> Other Agency <Select from list> Other Agency <Select from list> Unlisted Agency (Write-in) Unlisted Agency (Write-in) Unlisted Agency (Write-in) Comments

Primary Propulsion Industrial Base Business Category
Large Liquid Propulsion
Small Liquid Propulsion
Large Solid Rocket Motor
Small Solid Rocket Motor
Science & Technology
Test and Evaluation
Electric Propulsion
Other

Other Agency
DOD Other
U.S. Department of Agriculture
U.S. Department of Commerce (excluding NOAA)
U.S. Department of Transportation
Nuclear Regulatory Commission
Classified
Other

revious Page Table of Contents Next Pa

ction 5b: Support of U.S. Government (USG) - Engines and Motors (including Thrusters)

icate the total number of unique engines and motors (including thrusters) your organization has supported from 2013-2016. If zero, proceed to Section 5c.

For the products and service categories in which your organization participates, record any support your organization has provided from 2013-2016 for each of the following engines and motors. For any unlisted engines and motors (including thrusters), indicate the name in the appropriate category using Other (specify). If your organization supports engines and motors (including thrusters) that do not fall into the defined categories (e.g. hybrid, electric, etc.), use the Other category.

Indicate the number of products/service categories in which your organization provides (categories from Section 4b), the primary product/service category associated (by 2016 revenue contribution), the secondary product/service category associated (by 2016 revenue contribution), and if your organization provides R&D. Explain.

	Total Number of Products/Service Categories Associated	Primary Product/Service Associated	Secondary Product/Service Associated	R&D Support	Explain
Small Solids					
Black Brant - Black Brant V (third stage)	#	<tab 4b=""></tab>	<tab 4b=""></tab>	<yes no="" not<="" td=""><td>Write-in:</td></yes>	Write-in:
NASA Oriole rocket motor (second stage)	· · · · · · · · · · · · · · · · · · ·			Applicable>	
NACA Describe Asses Mater				Applicable>	
NASA Peregrine Army Motor					
SLS Attitude Control Motor					
SLS Booster Separation Motor					
SLS Jetison Motor					
SLS Launch Abort					
STAR 48BV Solid Rocket Motors					
Trident D5 - Fairing Eject Motors					
Trident D5 - Launcher System Motors					
Trident D5 - Post Boost Motors					
Tildelit D5 - Post Boost Wolors					
Trident D5 - Third Stage Eject Motors					
Trident D5 - Vector Control Motors					
Other (specify)					
Other (specify)					
Other (specify)					
Small Liquids					
ARCA Executor					
SpaceX Kestrel (upper stage small engine)	·			· · · · · · · · · · · · · · · · · · ·	
SpaceX SuperDraco					
SpaceX Draco thrusters					
Virgin Galactic NewtonFour					
Virgin Galactic NewtonThree	·			· · · · · · · · · · · · · · · · · · ·	
Other (specify)					
Other (specify)					
Other (specify)				<u> </u>	
Large Solids					
Aerojet Rocketdyne AJ-60A*					
Aciojei Rockeidylie As-ouA					
Orbital ATK Castor 30 (A, B, and/or XL)					
Orbital ATK GEM 63XL					
Orbital ATK GEM 60					
Orbital ATK SLS Booster					
Other (specify)					
Other (specify)					
Other (specify)					
Large Liquids					
Large Liquius					
Aerojet Rocketdyne AJ26 (first stage engines					
used in Antares until end of 2016)					
Aerojet Rocketdyne AR-1 Booster					
Aerojet Nocketuyrie AN-1 Booster					
Blue Origin BE-3					
Blue Origin BE-4					
IHI Aerospace BT-4					
J-2X					
SpaceX Merlin 1D				<u> </u>	
SpaceX Merlin 1D Vacuum (MVacD)	· · · · · · · · · · · · · · · · · · ·				
SpaceX Merlin 2 concept					
Canaay Pontar					
SpaceX Raptor					
Energomash RD-151				· · · · · · · · · · · · · · · · · · ·	
Energomash RD-180					
Energomash RD-181					
Energomash RD-191				<u> </u>	
E 1.00 100					
Energomash RD-193					
Energomash RD-193 Aerojet Rocketdyne RI 10 (A. B. and/or C)					
Aerojet Rocketdyne RL10 (A, B, and/or C)					
Aerojet Rocketdyne RL10 (A, B, and/or C) Aerojet Rocketdyne RS-25					
Aerojet Rocketdyne RL10 (A, B, and/or C) Aerojet Rocketdyne RS-25 Aerojet Rocketdyne RS-68 (including A)					
Aerojet Rocketdyne RL10 (A, B, and/or C) Aerojet Rocketdyne RS-25 Aerojet Rocketdyne RS-68 (including A)					
Aerojet Rocketdyne RL10 (A, B, and/or C) Aerojet Rocketdyne RS-26 Aerojet Rocketdyne RS-68 (including A) Vulcan XR-8H21 (TBC)					
Aerojet Rocketdyne RL10 (A, B, and/or C) Aerojet Rocketdyne RS-25 Aerojet Rocketdyne RS-68 (including A) Vulcan XR-8H21 (TBC) Other (specify)					
Aerojet Rocketdyne RL10 (A, B, and/or C) Aerojet Rocketdyne RS-25 Aerojet Rocketdyne RS-68 (including A) Vulcan XR-8H21 (TBC) Other (specify)					
Aerojet Rocketdyne RI-10 (A, B, and/or C) Aerojet Rocketdyne RS-25 Aerojet Rocketdyne RS-68 (including A) Vulcan XR-8H21 (TBC) Other (specify)					
Aerojet Rocketdyne RI-10 (A, B, and/or C) Aerojet Rocketdyne RS-25 Aerojet Rocketdyne RS-68 (Including A) Vulcan XR-8H21 (TBC) Other (specify) Other (specify) Other (specify)					
Aerojet Rocketdyne RL10 (A, B, and/or C) Aerojet Rocketdyne RS-25 Aerojet Rocketdyne RS-68 (including A) Vulcan XR-8H21 (TBC) Other (specify)					
Aerojet Rocketdyne RI-10 (A, B, and/or C) Aerojet Rocketdyne RS-25 Aerojet Rocketdyne RS-68 (Including A) Vulcan XR-8H21 (TBC) Other (specify) Other (specify) Other (specify)					
Aerojet Rocketdyne RI-10 (A, B, and/or C) Aerojet Rocketdyne RS-25 Aerojet Rocketdyne RS-68 (Including A) Vulcan XR-8H21 (TBC) Other (specify) Other (specify) Other (specify)					
Aerojet Rocketdyne RI.10 (A, B, and/or C) Aerojet Rocketdyne RS-25 Aerojet Rocketdyne RS-25 Aerojet Rocketdyne RS-68 (Including A) Vulcan XR-8H21 (TBC) Other (specify) Other (specify) Other (specify)					
Aerojet Rocketdyne RI.10 (A, B, and/or C) Aerojet Rocketdyne RS-25 Aerojet Rocketdyne RS-25 Aerojet Rocketdyne RS-68 (Including A) Vulcan XR-8H21 (TBC) Other (specify) Other (specify) Other (specify)					
Aerojet Rocketdyne RL10 (A, B, and/or C) Aerojet Rocketdyne RS-25 Aerojet Rocketdyne RS-26 Aerojet Rocketdyne RS-68 (Including A) Vulcan XR-8H21 (TBC) Other (specify) Other (specify) Other (specify)					
Aerojet Rocketdyne RL10 (A, B, and/or C) Aerojet Rocketdyne RS-25 Aerojet Rocketdyne RS-25 Aerojet Rocketdyne RS-68 (Including A) Vulcan XR-8H21 (TBC) Other (specify) Other (specify) Other (specify)					
Aerojet Rocketdyne RI.10 (A, B, and/or C) Aerojet Rocketdyne RS-25 Aerojet Rocketdyne RS-25 Aerojet Rocketdyne RS-68 (Including A) Vulcan XR-8H21 (TBC) Other (specify) Other (specify) Other (specify)					
Aerojet Rocketdyne RI.10 (A, B, and/or C) Aerojet Rocketdyne RS-25 Aerojet Rocketdyne RS-25 Aerojet Rocketdyne RS-68 (Including A) Vulcan XR-8H21 (TBC) Other (specify) Other (specify) Other (specify)					
Aerojet Rocketdyne RR-10 (A, B, and/or C) Aerojet Rocketdyne RR-25 Aerojet Rocketdyne RR-68 Other (specify) Other (specify) Hybrid, Electric, Other (write-in)					
Aerojet Rocketdyne RI.10 (A, B, and/or C) Aerojet Rocketdyne RS-25 Aerojet Rocketdyne RS-25 Aerojet Rocketdyne RS-68 (Including A) Vulcan XR-8H21 (TBC) Other (specify) Other (specify) Other (specify)					

revio	ous Page		Table o	Contents		Next Page
ectio	on 5c: Support of U.S. Government (USG) - USG Programs and Con	nmercial Systems				
A.	Based on the product and service categories in which your organization 2016.	participated, indicate the total number of	of propulsion-related programs/systems	your organization supported from 2013-		
۸.	For each program/system in which your organization supports (including prepopulated from Section 5b), the primary product/service associated,	g rocket families and stages), select the the secondary product/service associate	primary propulsion industrial base busin ed, if your organization conducts related	ess category, the secondary propulsion in d R&D, and explain.	dustrial base business category (if ap	pplicable), the type of support, the primary engine/motor/booster (if applicable,
	Program/System	Primary Product/Service Associated	Secondary Product/Service Associated	Primary Engine/Motor (if applicable)	R&D Support	Explain
	Antares (expendable launch system developed by OATK to launch Cygnus spacecraft).	<all previously="" products="" selected="" services=""></all>	<all previously="" products="" selected="" services=""></all>	<engine list="" program,<br="" specific="" this="" to="">and N/A></engine>	<yes no=""></yes>	Write-in:
	Antares Bi-Propellant Third Stage (BTS) (includes three IHI BT-4 engines from Japan)	proviouslys	proviouslys	did 11/7 G		
	Atlas V					
	Centaur (2 RL 10s) - second stage of the Atlas launch vehicle Common Core Booster (used in Atlas V first stage powered by one					
	RD-180 engine - used on 50+ flights of Atlas V).					
	Black Brant Blue Origin New Glenn					
	Blue Origin New Shepard					
	CST-100 Starliner (use Atlas V, but compatible with Delta IV and Falcon 9, and likely Vulcan) (part of Commercial Crew Integrated Capability (CCiCap) Program)					
	Delta IV Heavy Delta IV					
	Delta IV Common Booster Core (Uses RS-68s)					
	Delta Cryogenic Second Stage (DCSS) Vulcan					
	Space Launch System (SLS) Exploration Upper Stage (EUS) - 4 RL 10 engines					
	Space Launch System (SLS) Interim Cryogenic Propulsion Stage (ICPS)					
	Space Launch System (SLS) Orion MPCV Oriole					
	Advanced Medium-Range Air-to-Air Missile (AMRAAM)					
	AGM-114 Hellfire Evolved Expendable Launch Vehicle (EELV) uses Atlas V and Delta					
	IV boosters - merged to create ULA. Is expected to use Falcon 9 F9 FT. Evolved Seasparrow Missile (ESSM) Blk 1					
	Evolved Seasparrow Missile (ESSM) Blk 2					
В.	SpaceX SpaceX Dragon					
	SpaceX Dragon V2/Dragon 2 SpaceX Falcon 9					
	SpaceX Falcon 9 Full Thrust (uses Merlin 1D engines & Merlin 1D Vacuum)					
	SpaceX Falcon 9 Heavy (Booster) SpaceX ITS Launch Vehicle (future 2 stage rocket powered by 42					
	raptor rocket engines, First stage ITS Booster)					
	GMD/GBI Orion GMD/GBI RKV					
	GRIFFIN JAVELIN					
	M270 Multiple Launch Rocket System (M270 MLRS)					
	MGM-140 Army Tactical Missile System (ATacMS) Minuteman III					
	Patriot Advanced Capability (PAC-3) Patriot Advanced Capability (PAC-3) MSE					
	RAM					
	RAM Blk 2 RIM-174 Standard Extended Range Active Missile (ERAM) aka					
	Standard Missile 6 (SM-6) Sidewinder or AIM 9X					
	Standard Missile 3 (SM-3) Standard Missile 3 (SM-3) Block IIA					
	Standard Missile-2 (SM-2) Star 4RN/					
	Star 48BV Star 48 Upper Stage (using Star 48BV solid rocket motor)					
	Tactical Tomahawk Terminal High Altitude Area Defense (THAAD)	<u> </u>	<u> </u>		<u> </u>	
	TOW					
	Trident D5 Program/System Write-in					+
	Program/System Write-in					
	Program/System Write-in Program/System Write-in					
	Program/System Write-in					
omn	nents:					
		BU	SINESS CONFIDENTIAL - Per Sectio	n 705(d) of the Defense Production Act		

	us Page		nnliere			Table of Contents						Next Page
ecuc		ropulsion-related Su	ppliers liers from which your organization	n has purchased propulsion	n-related products/services	(excluding propellants,	fuels, oxidizers, and p	pressurants) from 2013-20	16.			
			op 20 key critical propulsion-rela		•			•		the survey (in Section 4).		
	If a su	pplier provides produc	ets more than one product/service	e area, complete the supp	lier information on two (or m	ore) separate rows and	alter the product/serv	rices area (and related info	rmation) accordingly	<i>r</i> .		
		Input Type	Input Description	Product/Service that the input is utilized in:	Supplier Name	Supplier City	Supplier State (if applicable)	Supplier Country	Single/Sole Supplier?	Primary Propulsion Industrial Base Business Categories	Primary Engine/Motor (if applicable)	Primary Program/System (if applicable)
	1	<product service<="" th=""><th>Write-in:</th><th><selected previously<="" th=""><th>Write-in:</th><th>Write-in:</th><th><state list=""></state></th><th><country list=""></country></th><th><single source,<="" th=""><th><pre><pre>contact</pre></pre></th><th><pre><pre> </pre> <pre> <pre> </pre> <pre> <pre> </pre> <</pre></pre></pre></th><th><pre><pre></pre></pre></th></single></th></selected></th></product>	Write-in:	<selected previously<="" th=""><th>Write-in:</th><th>Write-in:</th><th><state list=""></state></th><th><country list=""></country></th><th><single source,<="" th=""><th><pre><pre>contact</pre></pre></th><th><pre><pre> </pre> <pre> <pre> </pre> <pre> <pre> </pre> <</pre></pre></pre></th><th><pre><pre></pre></pre></th></single></th></selected>	Write-in:	Write-in:	<state list=""></state>	<country list=""></country>	<single source,<="" th=""><th><pre><pre>contact</pre></pre></th><th><pre><pre> </pre> <pre> <pre> </pre> <pre> <pre> </pre> <</pre></pre></pre></th><th><pre><pre></pre></pre></th></single>	<pre><pre>contact</pre></pre>	<pre><pre> </pre> <pre> <pre> </pre> <pre> <pre> </pre> <</pre></pre></pre>	<pre><pre></pre></pre>
	3	List>		Product/Service List>					Sole Source>	Categories>	Engine/Motor List + NA>	USG Program List + NA>
	4											
	5											
A.	6 7								1			
	8											
	9											
	10											
	11 12								+			
	13											
	14											
	15											
	16 17											
	18											
	19											
	20				_							
	L. P		Providence of the control of the			pliers (Propellants, F						
	Identify	y your organization's to	liers from which your organization op 20 key critical propulsion-relates more than one product per su	ted propellants, fuels, oxid	nts, fuels, oxidizers, pressura izers, and/or pressurants su	ants from 2013-2016. If	zero, proceed to Sect	ion 7.	otors and/or progran	ns/systems mentioned earli	er in the survey (in Section	on 5).
	Identify If your Prope	y your organization's to		ted propellants, fuels, oxid	nts, fuels, oxidizers, pressura izers, and/or pressurants su	ants from 2013-2016. If	zero, proceed to Sect	ion 7.	otors and/or progran Single/Sole Supplier?	ns/systems mentioned earlie Transportation Method	er in the survey (in Section Primary Engine/Motor (if applicable)	T
	Identify If your Prope	y your organization's to organization purchase ellant, Fuel, Oxidizer, Pressurant Type < Liquid Propellant,	op 20 key critical propulsion-relates more than one product per su	ted propellants, fuels, oxid applier, list each product or Annual Quantity Used	nts, fuels, oxidizers, pressuratizers, and/or pressurants sure a separate row.	ants from 2013-2016. If	zero, proceed to Sect Only identify supplie Supplier State	ion 7. ers that support engines/m	Single/Sole Supplier? <single source,<="" td=""><td><u> </u></td><td>Primary Engine/Motor (if applicable)</td><td>Primary Program/System (if applicable) <pre><pre></pre> <pre></pre> <pre><pre></pre> <pre></pre> <pre< td=""></pre<></pre></pre></td></single>	<u> </u>	Primary Engine/Motor (if applicable)	Primary Program/System (if applicable) <pre><pre></pre> <pre></pre> <pre><pre></pre> <pre></pre> <pre< td=""></pre<></pre></pre>
	Identify If your Proper I	y your organization's to organization purchase ellant, Fuel, Oxidizer, Pressurant Type <pre></pre> <pre></pre> <pre><</pre>	op 20 key critical propulsion-relates more than one product per su Product Name/Spec	ted propellants, fuels, oxid applier, list each product or Annual Quantity Used (2013-2016 average)	its, fuels, oxidizers, pressura izers, and/or pressurants su a separate row.	ants from 2013-2016. If ppliers from 2013-2016 Supplier City	zero, proceed to Sect . Only identify supplie Supplier State (if applicable)	ion 7. ers that support engines/m Supplier Country	Single/Sole Supplier?	Transportation Method	Primary Engine/Motor (if applicable)	Primary Program/System (if applicable)
	Identify If your Proper I 1 2 3	y your organization's to organization purchase ellant, Fuel, Oxidizer, Pressurant Type < Liquid Propellant,	op 20 key critical propulsion-relates more than one product per su Product Name/Spec	ted propellants, fuels, oxid applier, list each product or Annual Quantity Used (2013-2016 average)	its, fuels, oxidizers, pressura izers, and/or pressurants su a separate row.	ants from 2013-2016. If ppliers from 2013-2016 Supplier City	zero, proceed to Sect . Only identify supplie Supplier State (if applicable)	ion 7. ers that support engines/m Supplier Country	Single/Sole Supplier? <single source,<="" td=""><td>Transportation Method</td><td>Primary Engine/Motor (if applicable)</td><td>Primary Program/System (if applicable) <pre><pre></pre> <pre></pre> <pre><pre></pre> <pre></pre> <pre> <pre></pre> <pre><</pre></pre></pre></pre></td></single>	Transportation Method	Primary Engine/Motor (if applicable)	Primary Program/System (if applicable) <pre><pre></pre> <pre></pre> <pre><pre></pre> <pre></pre> <pre> <pre></pre> <pre><</pre></pre></pre></pre>
	Identify If your Proper I	y your organization's to organization purchase ellant, Fuel, Oxidizer, Pressurant Type <liquid propellant,<br="">Solid Propellant, Fuel, Oxidizer,</liquid>	op 20 key critical propulsion-relates more than one product per su Product Name/Spec	ted propellants, fuels, oxid applier, list each product or Annual Quantity Used (2013-2016 average)	its, fuels, oxidizers, pressura izers, and/or pressurants su a separate row.	ants from 2013-2016. If ppliers from 2013-2016 Supplier City	zero, proceed to Sect . Only identify supplie Supplier State (if applicable)	ion 7. ers that support engines/m Supplier Country	Single/Sole Supplier? <single source,<="" td=""><td>Transportation Method</td><td>Primary Engine/Motor (if applicable)</td><td>Primary Program/System (if applicable) <pre><pre></pre> <pre></pre> <pre><pre></pre> <pre></pre> <pre> <pre></pre> <pre><</pre></pre></pre></pre></td></single>	Transportation Method	Primary Engine/Motor (if applicable)	Primary Program/System (if applicable) <pre><pre></pre> <pre></pre> <pre><pre></pre> <pre></pre> <pre> <pre></pre> <pre><</pre></pre></pre></pre>
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В.	Identifiting If your Proper I 1	y your organization's to organization purchase ellant, Fuel, Oxidizer, Pressurant Type <liquid propellant,<br="">Solid Propellant, Fuel, Oxidizer,</liquid>	op 20 key critical propulsion-relates more than one product per su Product Name/Spec	pplier, list each product or Annual Quantity Used (2013-2016 average)	its, fuels, oxidizers, pressura izers, and/or pressurants su a separate row.	ants from 2013-2016. If ppliers from 2013-2016 Supplier City	zero, proceed to Sect . Only identify supplie Supplier State (if applicable)	ion 7. ers that support engines/m Supplier Country	Single/Sole Supplier? <single source,<="" td=""><td>Transportation Method</td><td>Primary Engine/Motor (if applicable)</td><td>Primary Program/System (if applicable) <pre><pre></pre> <pre></pre> <pre><pre></pre> <pre></pre> <pre> <pre></pre> <pre><</pre></pre></pre></pre></td></single>	Transportation Method	Primary Engine/Motor (if applicable)	Primary Program/System (if applicable) <pre><pre></pre> <pre></pre> <pre><pre></pre> <pre></pre> <pre> <pre></pre> <pre><</pre></pre></pre></pre>
В.	Identify If your Proper I	y your organization's to organization purchase ellant, Fuel, Oxidizer, Pressurant Type <liquid propellant,<br="">Solid Propellant, Fuel, Oxidizer,</liquid>	op 20 key critical propulsion-relates more than one product per su Product Name/Spec	pplier, list each product or Annual Quantity Used (2013-2016 average)	its, fuels, oxidizers, pressura izers, and/or pressurants su a separate row.	ants from 2013-2016. If ppliers from 2013-2016 Supplier City	zero, proceed to Sect Only identify supplie Supplier State (if applicable)	ion 7. ers that support engines/m Supplier Country	Single/Sole Supplier? <single source,<="" td=""><td>Transportation Method</td><td>Primary Engine/Motor (if applicable)</td><td>Primary Program/System (if applicable) <pre><pre></pre> <pre></pre> <pre><pre></pre> <pre></pre> <pre< td=""></pre<></pre></pre></td></single>	Transportation Method	Primary Engine/Motor (if applicable)	Primary Program/System (if applicable) <pre><pre></pre> <pre></pre> <pre><pre></pre> <pre></pre> <pre< td=""></pre<></pre></pre>
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В.	Identify If your Proper I 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	y your organization's to organization purchase ellant, Fuel, Oxidizer, Pressurant Type - Liquid Propellant, Solid Propellant, Fuel, Oxidizer, Pressurant>	op 20 key critical propulsion-relates more than one product per su Product Name/Spec	pplier, list each product or Annual Quantity Used (2013-2016 average)	its, fuels, oxidizers, pressura izers, and/or pressurants su a separate row.	ants from 2013-2016. If ppliers from 2013-2016 Supplier City	zero, proceed to Sect Only identify supplie Supplier State (if applicable)	ion 7. ers that support engines/m Supplier Country	Single/Sole Supplier? <single source,<="" td=""><td>Transportation Method</td><td>Primary Engine/Motor (if applicable)</td><td>Primary Program/System (if applicable) <pre><pre></pre> <pre></pre> <pre><pre></pre> <pre></pre> <pre< td=""></pre<></pre></pre></td></single>	Transportation Method	Primary Engine/Motor (if applicable)	Primary Program/System (if applicable) <pre><pre></pre> <pre></pre> <pre><pre></pre> <pre></pre> <pre< td=""></pre<></pre></pre>
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Previous									Table of Contents						Next Page
Section	7: Pro	oulsion-related Supply Chain													
	From 2	013-2016, has your organization exp	perienced any supply chain	disruption	ns which im	pacted you	ır organization's ability to	provide	adequate propulsion-related p	oroducts	s and services?			<ye< td=""><td>s/No/Not Applicable></td></ye<>	s/No/Not Applicable>
		for the top five disruptions of critical pion, the primary resolution outcome,					he input and supplier ass	ociated	with the disruption event, the le	ength o	f the disruption (in days), th	e sourc	e of the disruption	(by country), th	e primary reason for the
A.		Input	Supplie	r		Length of disruption (days)	Source of Disruption (Country)	Prim	ary reason for the disruption		Primary Resolution			Explain	
	1	<write-ins from="" suppliers="" tab=""></write-ins>	<write-ins associated="" td="" with<=""><td></td><td>type from</td><td>#</td><td><country list=""></country></td><td>∠Natı</td><td>ıral disaster, Customs Issues,</td><td></td><td>ive Capability, Stockpiling, Term Vendor Contracts,</td><td>Write-ir</td><td>1:</td><td></td><td></td></write-ins>		type from	#	<country list=""></country>	∠Natı	ıral disaster, Customs Issues,		ive Capability, Stockpiling, Term Vendor Contracts,	Write-ir	1:		
	2		suppliers t	ab>				Ports I	ssues, Trade Dispute, Duties,	Ider	ntified Another Supplier,				
	3								upplier Financial Distress, sportation Issues, Inadequate		I Recourse, Waited Until ption Passed, Substituted				
	4 5								ogistics Support, Other>		ut, Designed-out Input,				
		2013-2016, has your organization exp	perienced any negative imp	acts from	importing	oropellants/	/fuels/oxidizers/pressurar	nts?			Other, None>			<ye< td=""><td>s/No/Not Applicable></td></ye<>	s/No/Not Applicable>
		If yes, for the top five impacts of impo explain the impact and resolution. Ex						of imp	act, indicate the input type, inpu	ut name	e, and supplier associated v	vith the	impact. Then, sele	ect the source of	the impact (by country), and
В.	explain the impact and resolution. Examples of impacts include pricing, timely delivery, quality, etc. Propellant, Fuel, Oxidizer, Pressurant Type Product Name/Spec Supplier Name Direct Country Source Primary Original Source Country (if known)				Explain										
	1	<liquid propellant,="" propellant,<="" solid="" td=""><td><write-ins 6="" from="" tab=""></write-ins></td><td><writ< td=""><td>te-ins from</td><td>Tab 6></td><td><country list=""></country></td><td>Write-ir</td><td>ո:</td><td>Write-i</td><td>n:</td><td></td><td></td><td></td><td></td></writ<></td></liquid>	<write-ins 6="" from="" tab=""></write-ins>	<writ< td=""><td>te-ins from</td><td>Tab 6></td><td><country list=""></country></td><td>Write-ir</td><td>ո:</td><td>Write-i</td><td>n:</td><td></td><td></td><td></td><td></td></writ<>	te-ins from	Tab 6>	<country list=""></country>	Write-ir	ո:	Write-i	n:				
	2	Fuel, Oxidizer, Pressurant>													
	3														
	4 5														
		2013-2016, did your organization hav	e and adhere to any invent	ory and/o	r supply ch	ain manage	ement practices for your p	oropulsi	on-related products and service	es?				<ye< td=""><td>s/No/Not Applicable></td></ye<>	s/No/Not Applicable>
		the supply chain management practi s of establishing or pursuing each on		stems that	at your orga	anization ut	ilized from 2013-2016 for	propuls	sion-related products and servi	ces. Fo	or those that your organizat	ion did r	not utilize from 20	13-2016, indicat	e if your organization is in
		Туре	Use		Туре		Use		Туре		Use		Туре		Use
	1	Advanced planning system (APS)	<yes applicable,="" currently,="" no,="" not="" process="" pursuing,="" unsure="" yes-in="" –=""></yes>	9	Electroi interchar		<yes -="" currently,="" yes-<br="">In process/pursuing, No, Not Applicable, Unsure></yes>	17	Materials requirements plar (MRP)	nning	<yes applicable,="" currently,="" no,="" not="" process="" pursuing,="" unsure="" yes-in="" –=""></yes>	25	Third party log	gistics (3PL)	<yes applicable,="" currently,="" no,="" not="" process="" pursuing,="" unsure="" yes-in="" –=""></yes>
	2	Bar coding		10	Enterprise planning	resource g (ERP)		18	Network centric manufactu	ıring		26	Use of externa		
C.	3	Close partnership with customers		11	E-procu	irement		19	Outsourcing			27	Vendor manag (VM		
	4	Close partnership with suppliers		12	Few su	ppliers		20	Plan strategically			28	Vertical int	tegration	
	5	Customer relationships management (CRM)		13	Hold : stock/sto	safety ockpiling		21	Radio frequency identification (RFID)			29	Warehouse m system (
	6	Decision support/expert system		14	Just in ti	, ,		22	Subcontracting			30	Theory of cons	, ,	
	7	E-business		15	Manufa resources	cturing planning		23	Supplier relationships management (SRM)			31	Use of full-time mana		
	8	E-commerce		16	Many s	uppliers		24	Supply chain benchmarking			32	Other (specify)		
	Explair	n:													
Comm	ents:														
						BUSINESS	CONFIDENTIAL - Per S	ection	705(d) of the Defense Produc	ction A	ct				

rious Pa				Table of Contents						Next Page
	Record	oyment d your organization's total full year Full Tim s. Then, record your organization's total for orkers that are not U.S. citizens.	ne Equivalent (FTE) en full year Full Time Equi	nployees and contract valent (FTE) propulsion	ors by year for your U. in-related employees	Sbased operations, and contractors by year	distinguishing betwee ar for your U.Sbased	n workers that are U.S operations, distinguish	i. citizens and workers ning between workers t	that are not U.S. nat are U.S. citize
		estimate the percentage of your organizat	tion's total propulsion-r	elated FTE Employees	s/Contractors for each	category and year, d	istinguishing between	workers that are U.S.	citizens and workers th	at are not U.S.
	NOTE:	: If your organization declared the survey	response to be a Busi	ness Unit/Division-leve	el response in Section	1a, then this section	should contain Busine	ess Unit/Division-level	data.	
		U.Sbased Operations	U.S. Citizens	Non-U.S. Citizens	U.S. Citizens	Non-U.S. Citizens	U.S. Citizens	Non-U.S. Citizens	U.S. Citizens	Non-U.S. Citize
		FTE Employees/Contractors (A)	#	#	#	#	#	#	#	#
ſ	Total P	Propulsion-related FTE	#	#	#	#	g g	#	a a	#
ŀ		eyees/Contractors (B) Engineers (as a % of B)	%	9/2	%	%	e/	%	92	%
ı	b	Information Technology Professionals	%	%	%	%	%	%	%	%
٠.	С	(as a % of B) Production Line Workers (as a % of B)	94	9/	9/	9/	9/	~ %	/u	9/.
ŀ	d	Scientists (as a % of B)	%	%	%	%	%	%	%	%
	Ф	Testing Operators, Quality Control, & Support Technicians (as a % of B)	%	%	%	%	%	%	%	%
	f	Other (specify)	%	%	%	%	%	%	%	%
ŀ	- q	Other (specify) Other (specify)	%	%	% %	%	%	%	%	%
		Total of a-i need not equal 100%	SUM	SUM	SUM	SUM	SUM	SUM	SUM	SUM
ŀ	Estima	ate your organization's estimated turnover	1	013		114		015	1	116
	rate pe	er year for your organization's US-based		Non-U.S. citizens)		nu von-U.S. citizens)				
ŀ	operati	Overall	Total (U.S. and I	%		16	Total (U.S. and	Non-U.S. citizens) %	Total (U.S. and I	%
	k	Propulsion-related		%	(%		%		%
-	Record	d your organization's total FTE propulsion-	-related STFM employs	ees/contractors at the	end of 2016					
		d by age category and degree category the				inn-related omnio	and contractors (* -+	n workers that are I ! C	citizans and under-	not are not II C
	citizens	d by age category and degree category the is) at the end of 2016.	C number of FIE STE	Jegreeu and non-S	ruegreed propuls	on related employees	, and contractors (DOII	. HOIKEIS IIIBI BIE U.S.	omzerio aria warkers t	na are nut u.s.
ı								Current STEM-re	lated non-degreed	
		A B	Current STEM	-degreed Propulsion	-related Employees	Contractors			on-related Contractors	
		Age Range BA/I	BS	Masters/P	rofessional	Př	n.D.	Associates	/Contractors s and Below	
		Total (U.S. and No			Non-U.S. citizens)	Total (U.S. and I		Total (U.S. and I	Non-U.S. citizens)	
	1	Under 25								
ŀ	3	26-35 36-45								
ı	4	46-55								
		56-64								
-		65+	//t- -	dita a seculais a seleta a	d				Vo	s/No
ŀ	List top	your organization have difficulty hiring and p three factors that your organization expe	eriences when having o	difficulty hiring and/or r	retaining propulsion-re	lated employees, the	nriman, employee cat	ogon, and ovnlain	10.	W140
								egury, ariu expiairi.		
		Hiring/Retaining Issue				oyee Category	primary employee ear		olain	
	1	Hiring/Retaining Issue	Hiring/Reta	aining Type	Primary Empl				plain	
	1 2	Hiring/Retaining Issue <hiring issue="" list="" retaining=""></hiring>	Hiring/Reta		Primary Empl	oyee Category	Write-in:		plain	
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-	2 3 4 5 For each gland has been been been been been been been bee	chling/Retaining Issue Listo chipropulsion-related occupation category of lime the positions have been unified, it repulsion-related Occupation Category Engineers Information Technology Professionals Production Line Workers Engineers Audity Control, & Other Insection Other (section) Other (section) Other (section) Other (section) FEE Engineers FTE Engineers FTE Engineers List each country (other than the List,) in country, Near, Esterly the primary propul with that work.	Hiring/Retaining 4-firing/Retaining/ 5 select the type of diff he primary issue leadin Difficulty -thiring/Retaining/ Both/No Difficulty> -thiring/Retaining/ -thiring/Retaining/ Both/No Difficulty> -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thir	ining Type Both/No Difficulty- iculty your organizatio go to the unfilled vaca Number of Unfilled Vacancies ###################################	Primary Empl «Section 8, F » Average Length of Time the Current Positions Have Gone Unfilled Write-in: (in weeks) ization. F-1 Student Visa izen workers (employees/cc.	oyee Category art A limiteds at a limited and a limited and a limited and a limited at limited and a limited	Write-in: Primary Frighted Primary Frighted Primary Frighted Primary Frighted Primary Frighted Frighted Frighted Frighted Li Intracompany Transferee Li Intracompany Li Intracompany Li Intracompany	Write-in: Other Other Other Other Other Other	Explain Explain Green card holder assist base business category Primary Propulary Primary Control of the co	ociated with each or program of the control of the
	2 3 4 5 For each leength Prod d e e f h i i 22016 N Identify	chling/Retaining Issue Listo chipropulsion-related occupation category of lime the positions have been unified, it repulsion-related Occupation Category Engineers Information Technology Professionals Production Line Workers Engineers Audity Control, & Other Insection Other (section) Other (section) Other (section) Other (section) FEE Engineers FTE Engineers FTE Engineers List each country (other than the List,) in country, Near, Esterly the primary propul with that work.	Hiring/Retaining 4-firing/Retaining/ 5 select the type of diff he primary issue leadin Difficulty -thiring/Retaining/ Both/No Difficulty> -thiring/Retaining/ -thiring/Retaining/ Both/No Difficulty> -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thir	ining Type Both/No Difficulty- iculty your organizatio go to the unfilled vaca Number of Unfilled Vacancies ###################################	Primary Empl «Section 8, F » Average Length of Time the Current Positions Have Gone Unfilled Write-in: (in weeks) ization. F-1 Student Visa izen workers (employees/cc.	oyee Category art A limiteds at a limited and a limited and a limited and a limited at limited and a limited	Write-in: Primary Frighted Primary Frighted Primary Frighted Primary Frighted Primary Frighted Frighted Frighted Frighted Li Intracompany Transferee Li Intracompany Li Intracompany Li Intracompany	Write-in: Other Other Other Other Other Other	Explain Explain Green card holder assist base business category Primary Propulary Primary Control of the co	ociated with each or program of the control of the
	2 3 4 5 For each gland has been been been been been been been bee	chling/Retaining Issue Listo chling/Retaining Issue Listo ch propulsion-related occupation category of lime the positions have been unified, it repulsion-related Occupation Category Engineers Information Technology Professionals Production Line Workers Froduction Line Workers Support Technicians Other (specify) Other (specify) Work-U.S. Citizen FTES: y the number of each type of non-U.S. citizen FTE Employees FTE Contractors List each country (other than be U.S.) In country. Next, Settly be primary propul with that work.	Hiring/Retaining 4-firing/Retaining/ 5 select the type of diff he primary issue leadin Difficulty -thiring/Retaining/ Both/No Difficulty> -thiring/Retaining/ -thiring/Retaining/ Both/No Difficulty> -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thir	ining Type Both/No Difficulty- iculty your organizatio go to the unfilled vaca Number of Unfilled Vacancies ###################################	Primary Empl «Section 8, F » Average Length of Time the Current Positions Have Gone Unfilled Write-in: (in weeks) ization. F-1 Student Visa izen workers (employees/cc.	oyee Category art A limiteds at a limited and a limited and a limited and a limited at limited and a limited	Write-in: Primary Frighted Primary Frighted Primary Frighted Primary Frighted Primary Frighted Frighted Frighted Frighted Li Intracompany Transferee Li Intracompany Li Intracompany Li Intracompany	Write-in: Other Other Other Other Other Other	Explain Explain Green card holder assist base business category Primary Propulary Primary Control of the co	ociated with each
	2 3 4 5 For each elength Production of the control	chling/Retaining Issue Listo chling/Retaining Issue Listo ch propulsion-related occupation category of lime the positions have been unified, it repulsion-related Occupation Category Engineers Information Technology Professionals Production Line Workers Froduction Line Workers Support Technicians Other (specify) Other (specify) Work-U.S. Citizen FTES: y the number of each type of non-U.S. citizen FTE Employees FTE Contractors List each country (other than be U.S.) In country. Next, Settly be primary propul with that work.	Hiring/Retaining 4-firing/Retaining/ 5 select the type of diff he primary issue leadin Difficulty -thiring/Retaining/ Both/No Difficulty> -thiring/Retaining/ -thiring/Retaining/ Both/No Difficulty> -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thiring/Retaining/ -thir	ining Type Both/No Difficulty- iculty your organizatio go to the unfilled vaca Number of Unfilled Vacancies ###################################	Primary Empl «Section 8, F » Average Length of Time the Current Positions Have Gone Unfilled Write-in: (in weeks) ization. F-1 Student Visa izen workers (employees/cc.	oyee Category art A limiteds at a limited and a limited and a limited and a limited at limited and a limited	Write-in: Primary Frighted Primary Frighted Primary Frighted Primary Frighted Primary Frighted Frighted Frighted Frighted Li Intracompany Transferee Li Intracompany Li Intracompany Li Intracompany	Write-in: Other Other Other Other Other Other	Explain Explain Green card holder assist base business category Primary Propulary Primary Control of the co	ociated with each or program of the control of the

<lssue down="" drop="" list=""> & <hiring list="" retaining=""></hiring></lssue>
Inability to hire foreign nationals due to export control laws
Lack of ability to train or apprentice applicants
Lack of applicants with relevant degrees
Lack of applicants with requisite security clearances
Lack of applicants with requisite skill sets
Lack of promotion potential for applicants
Lack of experienced applicants
Location/relocation issues
Environmental or safety risk concerns for applicants
Unable to provide competitive compensation due to federal contracts
Unable to provide competitive compensation for commercial work
Unsure/Lack of response to vacancy announcements
Other (specify)

Previous Page				Table (of Contents							Next Page
Section 9: Sal	es											
Provide your o	rganization's total	sales information from 2013-2016 to U.S. and non-U.S. c	ustomers.									
n Part C, indic	ate your organiza	ion's total propulsion-related sales (including commercial iton's total NASA-related sales (including commercial and iton's total defense-related sales (including commercial ar	government sa	ales).	g a foreign ı	military).						
Note: "U.S." m	eans U.S. domest	ic sales; "Non-U.S." means export sales from U.S. locatio	ns.									
					Source	of Sales Data:						
					Repor	ting Schedule:						
							\$ Thousands	e.g. \$12,00			 	
			-	013			014			015		116
			U.S.	Non-U.S.		U.S.	Non-U.S.		U.S.	Non-U.S.	U.S.	Non-U.S.
A.	Total sales, all	customers (in \$)										
		Lines B-D need not sum to 10	0%. Estimate	es are accepta	ble. Ensur	e you comple	te lines B-D fo	r all years w	ith sales.			
B.		Total propulsion-related sales (as a % of A)										
C.		Total NASA-related sales (as a % of A)										
D.		Total defense-related sales (as a % of A)										
	Comments:											
		BUSINESS	CONFIDENT	IAL - Per Secti	ion 705(d) (of the Defense	Production A	Act				

revi	ious Page	2		Table	of Contents					Next Page
ect	ion 10: 1	Top Customers								
n p	ropulsior	total number of both all and propuls n-related U.Sbased direct custom	ers from 2013-2016 in desc	cending order by rever	nue.					y your organization's top
\ di	rect cust	omer is the immediate entity to whi	ch you sell your propulsion-	related products/serv		,	e. other business units/division	ons within your parent orga	anization).	
					Top U.S	SBased Customers				
	Estimate	e the total number of direct U.Sba	sed customers from 2013-2	2016:						
	Estimate	e the total number of direct propulsi	ion-related U.Sbased cust	omers from 2013-201	6·					
		- tilo total riambol of alloot propalo								Drivery Dresideise
	D	Direct U.S. Propulsion-related Customer Name	DUNS Number (if known, if applicable)	Type of Customer	Customer City	Customer State	Primary Product/Service Provided	Type of Support	Primary Engine/Motor	Primary Propulsion Industrial Base Business Category
Α.	1	Write in:			Write in:	<list of="" states=""></list>	<product list="" service=""></product>	Manufactured Draduct	<previously selected<="" td=""><td><pre><pre>reviously selected</pre></pre></td></previously>	<pre><pre>reviously selected</pre></pre>
	2			Defense, U.S. Government Non-				<manufactured product,<br="">Distributed Product,</manufactured>	Engine Motor List>	PIB categories>
	3			Defense,				Service, Research and		
	5			Commercial Defense,				Development, Other>		
	6			Commercial Non-						
	7			defense, Other>						
	8									
	9									
ovt		e the total number of all non-U.Sba	seed direct customers your	organization had from	2013-2016 and the total r	umber of propulsion-rela	ated non-LLS -based custom	ors from 2013-2016 Novi	t identify your organization's	ton ton propulsion-
		J.Sbased direct customers from 2			1 20 13-20 10 and the total I	lumber of propulsion-rea	aled non-o.sbased custom	ers nom 2013-2016. Next	i, identily your organizations	top ten propulsion-
					Top Non-	J.SBased Customers				
	Estimate	e the total number of direct non-U.S	Sbased customers from 20	013-2016:						
	Estimate	e the total number of propulsion-rel	ated non-U.Sbased custo	mers from 2013-2016	:					
	Dire	ect non-U.S. Propulsion-related Customer Name	DUNS Number (if known, if applicable)	Type of Customer	Customer City	Customer Country	Primary Product/Service Provided	Type of Support	Primary Engine/Motor	Primary Propulsion Industrial Base Business Category
В.	1	Write in:		<u.s. government<="" td=""><td>Write in:</td><td><list countries<="" of="" td=""><td><product list="" service=""></product></td><td><manufactured product.<="" td=""><td><pre><pre><pre>country selected</pre></pre></pre></td><td><pre><pre><pre>country selected</pre></pre></pre></td></manufactured></td></list></td></u.s.>	Write in:	<list countries<="" of="" td=""><td><product list="" service=""></product></td><td><manufactured product.<="" td=""><td><pre><pre><pre>country selected</pre></pre></pre></td><td><pre><pre><pre>country selected</pre></pre></pre></td></manufactured></td></list>	<product list="" service=""></product>	<manufactured product.<="" td=""><td><pre><pre><pre>country selected</pre></pre></pre></td><td><pre><pre><pre>country selected</pre></pre></pre></td></manufactured>	<pre><pre><pre>country selected</pre></pre></pre>	<pre><pre><pre>country selected</pre></pre></pre>
	3			Defense, U.S.		except United States>		Distributed Product,	Engine Motor List>	PIB categories>
	4			Government Non- Defense.		Otatoos		Service, Research and		
	5			Commercial				Development, Other>		
	6			Defense,						
	7			Commercial Non- defense, Other>						
	9			,						
	10									
om	nments:									
				DIIGINEGO	CONFIDENTIAL Bases	notion 70E(d) of the De	fonce Braduation Act			
				DUSINESS	CONFIDENTIAL - Per Se	cuon /05(a) or the De	iense Production ACT			

Previous P				Table of	Contents			Next Page
Section 11		search & Develo						
A.			n conduct research and development (R&D)? Note: This	section is not limited to	contract R&D - ir	nclude all R&D as	reported in your	<yes no=""></yes>
	_		statement in Section 12. If no, proceed to Section 12.					
			's total R&D dollar expenditures and type of R&D expendit n's R&D funding amount for each year from 2013-2016. Th					
		ase or decrease i		ien, list the percent of	total K&D dollars	by runding source	110111 2013-2016. A	iso estimate ii Rad
runding wii	HIOLOG	asc or accrease i	Source of R&D d	lata:				
			Reporting Sched	lule:				
				Record \$ in T	Thousands, e.g. 🕻	12,000.00 = surv	ey input of \$12	Estimate
				2013	2014	2015	2016	2017
	1	Total R&D Expe	nditures	\$\$	ss	ss	\$\$	<increase <="" decrease="" td=""></increase>
			esearch (as a % of B1)	%	%	%	%	No Change>
			Research (as a % of B1)	%	%	%	%	
			Process Development (as a % of B1)	%	%	%	%	
B.	5		nust equal 100%)	0%	0%	0%	0%	
	Э	10tai 0i 2 - 4 (ii	iust equai 10070)	0%	0%	0%	0%	
	_	Total Dranulaian	-related R&D Expenditures	-				
	ь	_	elated R&D (as a % of B6)	\$\$	\$\$	\$\$	\$\$	
			lated R&D (as a % of B6)	%	%	%	%	
			SG-related R&D (as a % of B6)	%	%	%	%	
		-	G-related R&D (as a % of B6)	%	%	%	%	
			,					
	11	1 Otal of 7 - 10 (must equal 100%)	0%	0%	0%	0%	Fatimata in the next
				2013	housands, e.g. \$	2015	2016	Estimate in the next Increase/Decrease
	1	Total R&D Fund	ing Courses	\$\$	\$\$	\$\$	\$\$	Increase/Decrease
	2		nded/IRAD (as a % of C1)	%	%	%	%	
				%	%	%	%	
			rnment (USG) (as a % of C1) as a % of C3)	%	%	%	%	
			s a % of C3)	%	%	%	%	
			SG (as a % of C3)	70	70	70	/0	
	7		Local Government (as a % of C1)	%	%	%	%	
	8		ublic and Private (as a % of C1)	%	%	%	%	
C.	9		enture Capital, Non-Profit (as a % of C1)	%	%	%	%	
			overnment Investors (as a % of C1)	%	%	%	%	
			nments (as a % of C1)		,,,	,,	,,	
	12	Other (specify)		%	%	%	%	
	13	Total of 2 - 3, 7	- 12 (must equal 100%)	0%	0%	0%	0%	
	14	Total R&D expe	nditures reimbursed by the U.S. Government	\$	\$	\$	\$	
			on-related (as a % of C14)	%	%	%	%	
			ated (as a % of C14)	%	%	%	%	
			elated (as a % of C14)	%	%	%	%	
						al R&D tax credit of		
D.	Does	your organization	n utilize the R&D Tax Credit?		R&D tax credit	only; Yes - Both f	ederal and State	
D.					R&D	tax credits; No; U		
		If yes, what perc	centage of this credit applies to your propulsion-related R&	D?			%	
	Identi	fy the total numb	er of prizes awarded to your organization from 2013-2016.	If zero, proceed to Se	ection 11b.		#	
		-				the energiand of		
			ion's top five prize funding from 2013-2016. Select the year		rie dollar amount,	trie organization f	rorn which the prize	e originated
	(spon	sor/underwriter),	the funding source category (section C, lines 2-10) and ex	ıpıaııı.				
		Year	Funding Prize Title	Dollar Amount	Funding Source		Sponsor/Underw	ritor
E.		Awarded	r unung r nze mie	Awarded	Category		Sponsor/Onderw	inci
	1	<2013, 2014,	Write-in:	\$\$	(2-10 above)	Write-in:		
		2015, 2016>	WITE-III.	\$\$	(∠-10 abové)	vviite-iii.		
	2				ļ			
	3				ļ			
	4				ļ			
	5							
Comme	nts:							
			BUSINESS CONFIDENTIAL - Per Se	ction 705(d) of the De	efense Productio	n Act		
				-				-

Previous Page
Section 11b: Research & Development (cont.)

Identify the propulsion-related R&D Application Areas in which your organization performed R&D from 2013-2016 by indicating the number of R&D projects your organization participated in from 2013-2016. Then, indicate the average Technology Readiness Level (TRL) of your R&D activities (https://esto.nasa.gov/files/trl_definitions.pdf). Next, indicate the average DOD Science and Technology (S&T) Activity, Level (if applicable), and specify if the research performed in area utilizes additive manufacturing. Next, estimate the percentage of total R&D for each category selected, and indicate the source of funding in terms against agency and funding vehicle, if applicable). Then, indicate the primary propulsion industrial base business category associated with the R&D application area, and explain.

	Propulsion-related R&D Application Areas	Participation (# of projects)	Primary TRL Level	Primary DOD S&T Activity Level	Use of Additive Manufacturing/3-D Printing	Primary Funding Source	Primary Funding Agency (if applicable)	Primary Funding Vehicle (if applicable)	Primary Propulsion Industrial Base Business Category	Explain
	Analytical modeling Boosters	#	<trl 1,="" 2,<br="" trl="">TRL 3, TRL 4,</trl>	<basic 6.1,="" applied<br="" research="">Research 6.2, Advanced Technology</basic>	<yes, no,="" not<br="">Applicable></yes,>	<from r&d<="" th=""><th>If Federal is the source:</th><th>If Federal is the source: <dpa iii,<="" th="" title=""><th><pre-selected base<="" industrial="" propulsion="" th=""><th>Write in:</th></pre-selected></th></dpa></th></from>	If Federal is the source:	If Federal is the source: <dpa iii,<="" th="" title=""><th><pre-selected base<="" industrial="" propulsion="" th=""><th>Write in:</th></pre-selected></th></dpa>	<pre-selected base<="" industrial="" propulsion="" th=""><th>Write in:</th></pre-selected>	Write in:
3			IRLS, IRLS,	Development 6.3. Demonstration		Expenditures with	<agency and<="" list,="" other,="" td=""><td>DOD S&T Funding,</td><td>Business Category></td><td></td></agency>	DOD S&T Funding,	Business Category>	
	Combustion Chambers		TRL 7, TRL 8,	and Validation 6.4, Engineering and		any value over	Not Applicable>	Other Transactional		
	Electric propulsion/rockets		TRL 9, Not	Manufacturing Development 6.5,		zero, Tab 11a>		Authority (OTA),		
	Environmentally friendly propellant/fuel		Applicable>	RDT&E Management and Support				Defense Advanced		
	Fuel oils			6.6, Operational System		1		Research Projects		
8	Gas turbines			Development 6.7, Developmental				Agency (DARPA),		
9	High-temperature materials			Test and Evaluation, Operational				SBIR, STTR, Space Act Agreements,		
	Hybrid rockets			Test and Evaluation, Not Applicable>				Other, Not		
	Hydropropulsion							Applicable>		
	Hypersonic							Applicable>		
	Inert propellants									
	In-space propulsion									
	Large liquid rockets									
	Large solid rockets									
	Laser Electric Propulsion									
	Liquid propellant and fuels Missiles - liquids									
	Missiles - ilquids Missiles - solids	_								
	Nozzles									
	Nuclear thermal/nuclear fusion propulsion	_								
	Propellant tanks	_								
	Retropropulsion									
26	Satellite tethers									
	Sensors									
28	Small liquid rockets									
	Small solid rockets									
30	Solid propellant and fuels									
31	Storable oxidizers									
32	Supersonic retropropulsion									
	Thermal rockets									
34	Thrusters									
35	Other (specify here)									
	Other (specify here)									
	Other (specify here)	 			1	l				

	ious Page			Table of Contents					Next Page
Sec	tion 11c: Res	search & Development (cont.)							
A.	,	anization received any propulsion		<u> </u>	. ,	m 2013-2016? If no,	proceed to Section	12.	<yes no=""></yes>
	Explain:	e-related R&D shape the developm	nent or your commerc	dai propuision-relat	ea product lines?				<yes, applicable="" no,="" not="" unsure,=""></yes,>
В.	Does NASA- Explain:	related R&D shape the developme							<yes, applicable="" no,="" not="" unsure,=""></yes,>
В.	Estimate the Explain:	degree of compatibility between y	our propulsion-relate	d R&D and your no	n-propulsion-related	R&D?			%
	Estimate the Explain:	degree of compatibility between y	our NASA-related R8	D and your DOD-re	elated R&D?				%
						Yes/No	Type of	Change	Degree of Change
		ther your organization's R&D fundi elated spending from 2013-2016, to				<yes no=""></yes>	<increased decre<="" td=""><td>ased/No Change></td><td><significantly, applicable="" impacted,="" little,="" moderately,="" not="" sure,=""></significantly,></td></increased>	ased/No Change>	<significantly, applicable="" impacted,="" little,="" moderately,="" not="" sure,=""></significantly,>
	If your organ		as a result of changes	in U.S. Governme	nt propulsion-related		ne action your organ	nization has taken t	from 2013-2016 (or plans to take from 2017-2021) to mitigate the negative
		Results	5		Ac	tion	NASA-related?	DOD-related?	Explain
	1	Co-license(d) with other organizate	tions		<taken, plan="" t<="" td=""><td>o Take, No, Not</td><td><yes no=""></yes></td><td><yes no=""></yes></td><td>Write-in:</td></taken,>	o Take, No, Not	<yes no=""></yes>	<yes no=""></yes>	Write-in:
C.	2	Decrease(d) R&D activities			Appli	cable>			
	3	Delay(ed) investment Eliminate(d) R&D activities							
	5	Outsource(d) R&D activities to no	n-U.Sbased locatio	ns					
	6	Outsource(d) R&D activities to other		ons					
	7	Partner(ed) with non-U.S. govern							
	8	Partner(ed) with private sector co Partner(ed) with universities	mpanies						
	10	Substitute(d) with other type(s) of	R&D funding						
	11	Other (specify)							
		number of propulsion-related Sma n 2013-2016. If zero, proceed to P		gy Transfer (STTR)	and Small Business	Innovation Research	(SBIR) contracts y	our organization	#
	For each age	ency, indicate the number of SBIR							se business category associated with the awards, and explain.
			Pha		Pha	ise II	Phas	se III	
	Pro	pulsion-related contracts	Number of Contracts	Primary PIB Business Category	Number of Contracts	Primary PIB Business Category	Number of Contracts	Primary PIB Business Category	Explain
		U.S. Department of Defense	#	<pib></pib>	#	<pib></pib>	#	<pib></pib>	Write-In:
		U.S. Department of Energy							
	STTR	U.S. Department of Health and Human Services							
		National Aeronautics and Space Administration National Science Foundation							
		U.S. Department of Agriculture							
D.		U.S. Department of Commerce - National Institute of Standards							
		and Technology U.S. Department of Commerce -							
		National Oceanic and Atmospheric Administration							
		U.S. Department of Defense U.S. Department of Education							
		U.S. Department of Energy							
	SBIR	U.S. Department of Health and Human Services							
		U.S. Department of Homeland Security							
		U.S. Department of Transportation							
		U.S. Environmental Protection Agency							
		National Aeronautics and Space Administration							
		National Science Foundation		, ,,,,,		L			
	Note: Progra	number of propulsion-related Prog im Technology Transfer is defined d R&D collaborative relationships i	as the movement of	knowledge or techn	ology developed by	a federal laboratory to		ons into the comme	# ercial marketplace (including patent dissemination, licensing of intellectual
E.							n from 2013-2016.	If there are more th	nan two, include information for your organization's top two activities.
			Age	ncy	Т	itle			Explain
	Program	Technology Transfer Activity	<agency d<="" td=""><td>rop down></td><td>Write-in:</td><td>•</td><td>Write-in:</td><td></td><td></td></agency>	rop down>	Write-in:	•	Write-in:		
	Comments:		l		<u> </u>		<u> </u>		
				BUSINESS	CONFIDENTIAL -	Per Section 705(d) o	of the Defense Pro	duction Act	

revious Page	Table of Contents			Next Page
ection 12: Financial Information				
Report line items from your organization's financial statements for years 20	13-2016.			
lote: If your organization declared the survey response to be a Business l	Jnit/Division-level response	e in Section 1a, then this se	ction should contain Busine	ss Unit/Division-level data.
Source of Financial Line Items:				
Reporting Schedule:				
Business Type:				
, , , , , , , , , , , , , , , , , , ,	Rec	ord in \$ Thousands, e.g. S	\$12,000.00 = survey input	of \$12
Cash Flow Statement (Select Line Items)	2013	2014	2015	2016
A Depreciation and Amortization				
B Stock Based Compensation				
C Change in Working Capital				
D Cash Flow From Operations				
E Capital Expenditures				
F Dividends Paid				
Income Statement (Select Line Items)	Rec	ord in \$ Thousands, e.g. \$	\$12,000.00 = survey input (of \$12
income Statement (Select Line items)	2013	2014	2015	2016
A Net Sales (and other revenue)				
B Cost of Goods Sold				
C Selling, General & Administrative Expense				
D Research & Development				
E Earnings Before Interest and Taxes (Operating Income/Loss)				
F Interest Expense				
G Net Income				
D. L. (0.1.41) (4.1.1)	Rec	ord in \$ Thousands, e.g. \$	\$12,000.00 = survey input o	of \$12
Balance Sheet (Select Line Items)	2013	2014	2015	2016
A Cash and Cash Equivalents				
B Inventory - Raw materials				
C Inventory - In process				
D Inventory - Completed goods				
E Accounts Receivable				
F Goodwill and Intangibles				
G Total Current Assets				
H Total Assets				
I Accounts Payable				
J Total Current Liabilities				
K Total Liabilities				
L Retained Earnings				
M Total Owner's Equity*				
Total Owner's Equity (line O in the Balance Sheet) should equal Total Ass				
lse the space provided to qualify with narrative any anomalies, transaction	is, or non-recurring events	reflected in your financial s	tatement line items, e.g. rep	orting restatement, merger
nd acquisition, Chapter 11, SEC investigation, etc.				
nd acquisition, Chapter 11, SEC investigation, etc.				
Comments:				

<Business Type>
Sole Proprietorship
Partnership
Corporation
S Corporation
Limited Liability Company
Other

reviou						Tab	ile of Contents					Next Page
ection		ards/Certifications										
	Identify the			maintained at the end of 2016, or that your	organi							
		Type of Standa	rd/Certification	Maintained/Pursuing			ard/Certification	Maintained/Pursuing		Type of Standa	rd/Certification	Maintained/Pursuing
		AMS (specify)		<had 2016,="" in="" no.<="" process="" pursuing,="" td=""><td>16</td><td>ISO 9001</td><td></td><td><had 2016,="" in="" process="" pursuing,<="" td=""><td>31</td><td>Qualified Bidders List</td><td></td><td><had 2016,="" in="" no.<="" process="" pursuing,="" td=""></had></td></had></td></had>	16	ISO 9001		<had 2016,="" in="" process="" pursuing,<="" td=""><td>31</td><td>Qualified Bidders List</td><td></td><td><had 2016,="" in="" no.<="" process="" pursuing,="" td=""></had></td></had>	31	Qualified Bidders List		<had 2016,="" in="" no.<="" process="" pursuing,="" td=""></had>
		ANSI/ASQC Z1.4		Not Applicable>	17	ISO 10012-1		No, Not Applicable>	32	Qualified Products List	-1	Not Applicable>
	3	ANSI/ESD S20.20 ANSI/ISO/IEC 17025			18	ISO 14000 ISO 14001			33	Qualified Manufacturer Li	ST	
	4	AS9003			19				34	Other (specify)		
	5	AS9003 AS9003a			20	ISO TS16948	inations from avators		35	Other (specify)		
	6	AS9100			21	Independent/Internal certifi J-STD-001DS	ications from customers		36	Other (specify)		
A.	7	AS9100 AS9100D			22	MIL-Q-9858			37	Other (specify)		
	0	AS9100D AS9120			23	MIL-STD-45662 A			38	Other (specify)		
	10	Capability Maturity Model In	stogration (CMMI)		25	NADCAP (specify)	1		40	Other (specify) Other (specify)		
	10	DoD 5000	itegration (Civilvii)			NASA STD 5012			40			
	11	DMEA Trusted			26	NASA STD 5012				Other (specify)		
	12 13	FAA Certified			27 28	NASA STD 6016			42	Other (specify) Other (specify)		
	14	ISO 28000			29	NASA STD 6016A			44	Other (specify)		
	15	ISO 9000			30	NCLS (specify)	1		45	Other (specify)		
									45	Other (specify)	<yes. no.="" not<="" td=""><td></td></yes.>	
_	Has your o	organization had any issues	in obtaining any of the abo	ove certifications or meeting any of the above	e stan	dards? If yes, identify the top	p three, select the primary a	and secondary issues, and explain.			Applicable>	
B.												
	Explain:											
	Record the	number of times your organ	nization had to requalify fro	om 2013-2016 for propulsion-related purpos	es? If :	zero, proceed to Part C.					#	
	Doggrd the	number of suppliers your o	rannization had to requalify	v from 2012 20162							ш	
		,	• •	type of requalification needed, the name of	4h-a	olification and sympostics o	of the secuelification the ne	inner, recent the reconstition (a) account			the process There estimates	ata tha accept or of times a that
				19013-2016, the amount the requalification(s								
				s selected for any of the five requalification			plable), and the average ic	right of time the requalification(s) took to	Joinpi	ste on average. Then, selec	t the philiary impact on ye	ou organization s requalification
						•				Estimated regualification	Estimated length of time	
		Type	D	Explain		Primary reason the	Delever Obeller	Estimate the number of times your organ had to requalify from	nizatio	cost	the requalification	
C.		туре	Requalification Type	Explain		requalification(s) occurred	Primary Challenge	2013-2016?		(if multiple, provide the	process takes in weeks	Primary Organizational Impact
0.								2010 2010		average)	(on average)	
	1	<internal organization,<="" td=""><td>Write-in:</td><td>Write-in:</td><td></td><td><moved operations,<="" td=""><td><cost, limited="" td="" visibility<=""><td>#</td><td></td><td>#</td><td>#</td><td><increase associated<="" costs="" of="" td=""></increase></td></cost,></td></moved></td></internal>	Write-in:	Write-in:		<moved operations,<="" td=""><td><cost, limited="" td="" visibility<=""><td>#</td><td></td><td>#</td><td>#</td><td><increase associated<="" costs="" of="" td=""></increase></td></cost,></td></moved>	<cost, limited="" td="" visibility<=""><td>#</td><td></td><td>#</td><td>#</td><td><increase associated<="" costs="" of="" td=""></increase></td></cost,>	#		#	#	<increase associated<="" costs="" of="" td=""></increase>
	2	Supplier, Other>				Obsolescence, Other,	into Technical					products/services, increase lead time of
	3					TBD>	Engineering, Inadequate					associated products/services,
	4						Guidance, Unclear					discontinuation of products/services that
	4						Requirements, Long Lead Time, Other, None>					require qualification, Purchase products Other, None>
	5						Lead Time, Other, None>					Other, None>
	Explain:											
				ualification process for your organization a							<yes no=""></yes>	
	If yes, doc			ations in which you have suggestions to imp	rove a	nd explain.						
D.		Туре	Requalification Types	Recommendation Type				Expl	ain			
٥.	1	<internal organization,<="" td=""><td>Write-in:</td><td>Ci locess improvement, cost</td><td>Nrite-ir</td><td>1:</td><td></td><td></td><td></td><td></td><td></td><td></td></internal>	Write-in:	Ci locess improvement, cost	Nrite-ir	1:						
	2	Supplier, Other>		Reductions, Paperwork/Documentation,								
	3			Audits, Other>								
	Comme	nts:	·	·			·	·			·	
												
					BUS	SINESS CONFIDENTIAL - P	er Section 705(d) of the D	Defense Production Act				

Previo	us Page		Tab	le of Contents					Next Page
Section	n 14: Ad	ditive Manufacturing (A.M.)/3-D Printing							
A.	Indicate y	our organization's involvement in A.M./3-D printing technol	logy? If no, proceed to Se	ection 15a.				ed, Yes-not propulsion- s-Both, No>	
	Select hov	w your organization utilized A.M./3-D printing technologies	in its operations from 20	13-2016 for each applica	ation area. Next, rank l	by frequency the selecte	d application areas from	1 - 5, with 1 being used	the most and 5 being used the least. Explain.
		Application Area	Propulsion-related?	Rank T				Explain	•
	1	Direct Manufacturing	<yes-propulsion-< td=""><td><1, 2, 3, 4, 5,</td><td>Other, N/A></td><td>Write-in:</td><td></td><td></td><td></td></yes-propulsion-<>	<1, 2, 3, 4, 5,	Other, N/A>	Write-in:			
	2	Prototyping	related, Yes-not						
	3	Research and Development	propulsion-related,						
	4	Tooling/Machining	Yes-Both, No>						
B.	5	Integration into systems and/or subsystems							
	6	3D/AM Design (as a product/service)							
		3D/AM Design (to outsource)							
		Other (specify)							
		Other (specify) Other (specify)							
		11 77							
	10	Other (specify)							
		Il A.M./3-D printing processes adopted by your organizatio nanufacturing process is associated and indicate the prima Additive Manufacturing/3-D Printing Process Type					Primary Production Primary Program/System		
		O.D.W. LE					(if applicable)		
		3-D Welding Binder Jetting	<yes-propulsion-< td=""><td><types selected<br="">above and None></types></td><td><product list=""></product></td><td><drop-down></drop-down></td><td><drop-down +="" a="" n=""></drop-down></td><td><pre><pre>certed Engine/Motor List +</pre></pre></td><td>< Customized Parts, Cost-effectiveness, Mobile</td></yes-propulsion-<>	<types selected<br="">above and None></types>	<product list=""></product>	<drop-down></drop-down>	<drop-down +="" a="" n=""></drop-down>	<pre><pre>certed Engine/Motor List +</pre></pre>	< Customized Parts, Cost-effectiveness, Mobile
	_		related, Yes-not	above and None>				N/A>	printing capability, low volume production, Increased
		Continuous Liquid Interface Production Directed Energy Deposition	propulsion-related,					IN/A>	Innovation Opportunities, Overcoming Previous
C.		Machining/finishing A.M./3-D Products	Yes-Both, No>						Engineering Limitations, Lightweight products, More
		Material Extrusion							Accurate/Uniform Parts, Other>
	7	Material Letting							
	,	Powder Bed Fusion							
		Sheet Lamination							
		VAT Photopolymerization							
		Other (specify)							
		Other (specify) Other (specify)							
		Other (specify) Other (specify)							
	Explain:	Other (specify)		l.					
	Estimate t	the dollars invested into propulsion-related A.M./3-D (included)							
				in Thousands, e.g. \$1	<u> </u>				
			2013	2014	2015	2016			
		Estimated dollars invested							
D.		ganization looking to invest in A.M./3-D technology and/or					<yes-propulsion-related related,="" td="" yes-bot<=""><td>ed, Yes-not propulsion- h, No, Not Sure></td><td></td></yes-propulsion-related>	ed, Yes-not propulsion- h, No, Not Sure>	
	If yes, sel	ect the primary application area and primary process type		nd explain.					
		Primary Application Area Primary Additive Manufacturin Type					Explain		
	1	<prepopulated> <prepopula< td=""><td>ted></td><td></td><td></td><td></td><td></td><td></td><td></td></prepopula<></prepopulated>	ted>						
	2								
	3								
		ot sure, explain:							
Con	ments:								
			BUS	NESS CONFIDENTIAL	- Per Section 705(d)	of the Defense Produc	ction Act		
				•					

reviou			l'. (2)		Table of Contents				Next Page
			nditures/Capacity capital expenditures correspondir	ng to the select categories belo	ow for 2013-2016				
		our Source o	f Capital Expenditure Data is con	sistent with your response in	Section 1a. For example, if yo	ou have declared this to be	a Business Unit/Division-leve	el response, this section should co	ntain Business Unit/Division-
evel da	ıla.		Source	of Capital Expenditure Data:					
-				enditure Reporting Schedule:					
F			5 3 7 13 1 2 1 7		Po	oord in ¢ Thousands o a	\$12,000.00 = survey input	of \$12	
			Capital Expenditure Catego	ory					
ŀ			P.		2013	2014	2015	2016	
ŀ		otal Capital E	oment, & Vehicles [as a % of a]		\$	\$	\$	\$	
Α.			Software [as a % of a]		<u>%</u> %	% %	% %	<u>%</u> %	
ŀ			& Leasehold Improvements [as	a % of al		%	%	%	
ľ		er (specify)			%	%	%	%	
ľ	5 Othe	er (specify)			%	%	%	%	
	(Line	es 1 through	1 5 must sum to 100%)		#VALUE!	#VALUE!	#VALUE!	#VALUE!	
ľ	6 Prop	pulsion-relate	ed capital expenditures [as a % of	fa]	%	%	%	%	
								2013-2016	2017
			re your organization's overall and			by reductions in U.S.	Overall	<yes, applicable="" no,="" not=""></yes,>	<yes, applicable="" no,="" not=""></yes,>
В.	Governn	ment spendin	g? And/or does your organization	anticipate them to be in 2017	?		Propulsion-related	<yes, applicable="" no,="" not=""></yes,>	<yes, applicable="" no,="" not=""></yes,>
ŀ	Explain:		Ι				r repulsion related	(100, 110, 110, 11ppiloable)	(100, 110, 110t / ppiloubic)
			ation's utilization rates. "Utilizatio % utilization rate equals no down		ration's potential output that is	actually being used in curre	nt production, where potentia	al output is based on a 7 day-a-we	ek, 3x8-hour shift production
L								Overall	Propulsion-related?
	Rec	cora your orga	anization's utilization rate in 2016					%	%
	1 Esti	imate the nun	nber of weeks it would take to rais	se your organization's propuls	ion-related utilization rate to 1	00% in light of a surge in de	mand.	#	#
	Exp	olain:							
C.	lder	ntify the gene	ral constraints your organization	would face in meeting a surge	in demand for propulsion-rela	ted products. Provide a bri	ef description of each constr	aint.	
		Т	ype of Constraint	Propulsio	n-related?			Explain	
	Can	oital: Equipm	ent, Facilities, Infrastructure			Write-in:			
			s to Adequate Funding	<yes -="" propulsion-related,<="" td=""><td>Yes-Not Propulsion-related,</td><td></td><td></td><td></td><td></td></yes>	Yes-Not Propulsion-related,				
			ability of Input Materials	Both, No - No	Constraints>				
			: Evaluation/Testing/Validation or Availability, Costs						
		er (specify)	or Availability, Costs						
			s your organization owned or leas	sed any machinery or tooling s	specifically for USG propulsion	-related products/services?			<yes, applicable="" no,="" not=""></yes,>
I	Record	your organiza	ation's top 10 most key critical ma	chinery and tooling (including	additive manufacturing machi	nes) used for USG propulsi	on-related products and serv	rices. For each machine/tool, list the nd the current status of the machine	ne name, the use/purpose of
Ĺ			uilt for non-USG products/service					E 1.	
ļ		hine/Tool	Use/Purpose	Level of Ownership	System/Program Use	Current Status	M/rito in	Explain	
H	1 VV rit	te-in:	Write-in:	<drop down=""></drop>	<prepopulated +="" na=""></prepopulated>	<drop down=""></drop>	Write-in:		
D.	3								
	4								
L	5								
-	6								
ŀ	8								
ŀ	9								
	10								
	Comm	ents:							
					DOMESTIC - C	- TOF(1) - (4) - 5 - 6		<u>. </u>	
				BUSINÉSS (CONFIDENTIAL - Per Section	n /U5(d) of the Defense P	roauction Act		

Level of Ownership
Owned
Leased
GFE
Combination
Other

Current Status
Idle
Mothballed
In-use
Re-tooled/rebuilt for
Non-USG
Other

A. 1 2 3 4 5 6 7 8 9 10 Have a	Propulsion-related Arrangeme U.S. Government-sy University-sponsore Inter-agency coope-public private partnership with sul Partnership with sul Partnership with sul Partnership with of Other (specify) Other (specify) Other (specify) any factors deterred y "No" and explain. For	g arrangement, select 2017-2021. Next, in d Cost Sharing int Type ponsored d ratio erships contractor costillar suppliers with the cost of	Participation Participation (2013-2016) -Yes, No, Not Applicable>	ition's primary purp. Anticipated Participation (2017) <yes, applicable="" no,="" not=""> ulsion-related cost- pplicable. Primary Propulsio</yes,>		Write-in:	2016 and your organization's Explain
A. 3 4 5 6 7 8 9 10 Have a select *	Propulsion-related Arrangeme U.S. Government-sy University-sponsore Inter-agency coope-public private partnership with sul Partnership with sul Partnership with sul Partnership with of Other (specify) Other (specify) Other (specify) any factors deterred y "No" and explain. For	m 2017-2021. Next, in d Cost Sharing nt Type ponsored d ration erships becontractor osidiary wnstream suppliers	Participation Participation (2013-2016) -Yes, No, Not Applicable>	ition's primary purp. Anticipated Participation (2017) <yes, applicable="" no,="" not=""> ulsion-related cost- pplicable. Primary Propulsio</yes,>	ose, and explain. Primary Purpose <primary purpose=""> -sharing arrangements?</primary>	Write-in:	Explain
A. 2 3 4 5 6 7 8 9 10 Have a select '	Arrangeme U.S. Government-s; University-sponsore Inter-agency coope Public private partn Partnership with sul Partnership with sul Partnership with sul Other (specify) Other (specify) Ony any factors deterred y "No" and explain. For	ant Type ponsored d d ration erships boontractor basidiary winstream suppliers our organization from each deterring factor	(2013-2016) <yes, applicable="" no,="" not=""></yes,>	Participation (2017) <yes, applicable="" no,="" not=""> ulsion-related cost- pplicable.</yes,>	<primary purpose=""></primary>		
A. 2 3 4 5 6 7 8 9 10 Have a select '	University-sponsore Inter-agency copor Public private partn Partnership with sul Partnership with do Other (specify) Other (specify) Other (specify) any factors deterred yi "No" and explain. For	d ration erships becontractor besidiary wnstream suppliers our organization from each deterring factor	Applicable>	Applicable> ulsion-related cost- pplicable. Primary Propulsio	-sharing arrangements?		<yes no=""></yes>
A. 3 4 5 6 7 8 9 10 Have a select ' 1 2 3 4 5 6 7 8 8	Inter-agency coopei Public private partin Partnership with sul Partnership with sul Partnership with sul Partnership with sul Other (specify) Other (specify) Other (specify) any factors deterred y "No" and explain. For	ration erships bocontractor bsidiary wnstream suppliers our organization from each deterring factor	participating in prop	ulsion-related cost- oplicable.		If none,	<yes no=""></yes>
3 4 5 6 7 7 8 9 10 Have a select 1 2 2 3 3 4 4 5 6 6 7 8 8	Public private partnership with sul Partnership with sul Partnership with do Other (specify) Other (specify) Other (specify) any factors deterred you "No" and explain. For	erships becontractor bisidiary wnstream suppliers our organization from each deterring factor		pplicable. Primary Propulsio		P If none,	<yes no=""></yes>
5 6 7 8 9 10 Have a select '	Partnership with sul Partnership with sul Partnership with do Other (specify) Other (specify) Other (specify) any factors deterred ye "No" and explain. For	bcontractor bsidiary wnstream suppliers our organization from each deterring factor		pplicable. Primary Propulsio		of If none,	<yes no=""></yes>
6 7 8 9 10 Have a select '	Partnership with sul Partnership with do Other (specify) Other (specify) Other (specify) any factors deterred y "No" and explain. For	bsidiary wnstream suppliers our organization from each deterring factor		pplicable. Primary Propulsio		o If none,	<yes no=""></yes>
7 8 9 10 Have a select '	Partnership with do Other (specify) Other (specify) Other (specify) any factors deterred y "No" and explain. For	wnstream suppliers our organization from each deterring factor		pplicable. Primary Propulsio		of If none,	<yes no=""></yes>
B. B. 4 5 6 7 8	Other (specify) Other (specify) Other (specify) any factors deterred young and explain. For	our organization from each deterring factor		pplicable. Primary Propulsio		If none,	<yes no=""></yes>
9 10 Have a select '	Other (specify) Other (specify) any factors deterred your "No" and explain. For	each deterring factor		pplicable. Primary Propulsio		If none,	<yes no=""></yes>
10 Have a select '	Other (specify) any factors deterred y "No" and explain. For	each deterring factor		pplicable. Primary Propulsio		If none,	<yes no=""></yes>
Have a select ' 1 2 3 4 5 6 7 8	any factors deterred ye "No" and explain. For	each deterring factor		pplicable. Primary Propulsio		If none,	<yes no=""></yes>
B. 4 5 6 7 8	"No" and explain. For	each deterring factor		pplicable. Primary Propulsio		If none,	<yes no=""></yes>
B. 2 3 4 5 6 7 8				Arrang	Explain		
B. 4 5 6 7 8	Legal Costs		<yes, no=""></yes,>	<prepopulat< td=""><td>ted from 15b, A></td><td>Write-in:</td><td></td></prepopulat<>	ted from 15b, A>	Write-in:	
B. 4 5 6 7 8	Legal Time/Burden						
5 6 7 8	Regulatory Burden						
6 7 8	Financial Concerns						
7 8	Intellectual Property	/ Concerns					
8	Contract Vehicle						
	Logistics/Operations						
a	Export Control Adhe	erence					
	Other (specify)					<u> </u>	
10	Other (specify)					ļ	
11	Other (specify)						
Explain							
			d Defense Federal A	equisition Regulation	on (DFAR) adequate for	•	<yes no="" unsure=""></yes>
Explain	ishing beneficial cost-	establishing beneficial cost-sharing contracts?					
Com	•	Silaring Contracts?					

Primary Purpose
B 1 B11
Reduce Risk
Reduce capital investment needed per
Utilize different talent and skill sets
Tax benefits
RDT&E
Other

Table of Contents **Previous Page Next Page** Section 16: U.S. Government (USG) Contract Information Provide the following information on your organization's USG contracts: Provide the number of propulsion-related U.S. Government (USG) contracts and subcontracts your organization has received from 2013-2016. If zero, proceed to Part E (below). A. Number of propulsion-related prime contracts awarded to this organization from 2013-2016: Number of propulsion-related subcontracts awarded to this organization from 2013-2016: # Identify the top ten USG contracts in which your organization participates, in descending order of total contract award dollars. Include Contract ID Number, the primary DUNs associated with the organization associated with that contract, the type of support (Prime/Sub-contract/Other), Contract Type, Program/System Supported (or N/A), the primary propulsion industrial base business category, the two primary related products/services your organization provides for that contract, and a brief explanation. Do not disclose any classified information in this survey form. If any of the requested information is classified, enter "Classified" in the corresponding field. **Primary Propulsion** Primary Product/Service 2 Contract ID Number Contract Type Industrial Base Product/Service 1 Program/System **Business Category** В. # <Contract List> <Pre><Pre>repopulated> <PIB Business <Pre>opulated> <Pre>opulated> Categories List> 3 4 5 6 8 9 10 Are any contract vehicles inhibiting your organization's ability to provide propulsion-related products and/or services to the federal <Yes/No/Not Applicable> If yes, identify the top three contract types by selecting the Contract Type from the dropdown menu and provide an explanation for each type. C. Contract Type Explain (Prepopulated list of contract types) (Prepopulated list of contract types) 2 (Prepopulated list of contract types) <Helped, Hindered, Neither, Not Have recent efforts to reform federal acquisition helped or hindered your propulsion-related business lines? D. Applicable> Explain: Does your organization consider itself dependent on the U.S. Government for its continued viability? <Yes/No/Not Applicable/Unsure> Explain: Indicate the total number of rated orders (DO or DX) your organization received from 2013-2016 from a U.S. Government agency and/or affiliated contractor. A rated order means a prime contract, a subcontract, or a purchase order in support of an approved program issued in accordance with the provisions of the E. Defense Priorities and Allocation System (DPAS) regulations (15 CFR part 700). 2 Propulsion-related Overall DO # # DX # # Comments: BUSINESS CONFIDENTIAL - Per Section 705(d) of the Defense Production Act

<contract dropdown="" types=""></contract>
Lowest Price Technically Acceptable (LPTA)
Best Value
Fixed Price
Incentive
Cost Reimbursement
Time and Materials
Other
Not Applicable

Previo	revious Page Table of Contents Next Page									
	ection 17a: Obstacles Affecting Long-Term Viability									
	Identify the issues impacting your organization's propulsion-related operations negatively. Then, rank the top five issues from both columns (1 = Most Important; 5 = Least Important) by writing in numbers 1-5 next to only the leading five issues. Each number should be recorded									
	only once. I	astly, provide an explanation of each your to	p issues.							
		Issue	Impost	Rank (Top 1-5)	Explain	Issue		Impact	Rank (Top 1-5)	Explain
	Accord to I	ISG R&D Funding	Impact <yes -="" negative,="" no,<="" td=""><td>Kank (10p 1-5)</td><td>Explaili</td><td>Physical Security Breaches</td><td></td><td><yes -="" negative,="" no,<="" td=""><td>Rank (10p 1-5)</td><td>Explaili</td></yes></td></yes>	Kank (10p 1-5)	Explaili	Physical Security Breaches		<yes -="" negative,="" no,<="" td=""><td>Rank (10p 1-5)</td><td>Explaili</td></yes>	Rank (10p 1-5)	Explaili
		oment, Facilities, or Infrastructure	Not Applicable>			Program/System Cancellatio	n	Not Applicable>		
	Availability		140t / tppilodbie/			Proximity to Customers	11	140t / tppiloable>		
		Entry in the Commercial Space Market				Proximity to Suppliers				
		an Act Waivers				QA/QC requirements (costs,	lead time standard			
	Counterfeit					Quality of Inputs	lead time, standard			
		rity Breaches				Reduction in U.S. Governme	ent Demand			
		esenting New, Innovative Products to the								
	U.S. Gover					Requalification/Recertificatio	n			
		sign-out/Substitution				Research and Development	Costs			
		ital Regulations/ Remediation				Sequestration				
Α.		rols/ITAR Regulations				Skills Retention				
/ ۱.		t Acquisition Process				Software Assurance				
		t Purchasing Volatility				Taxes				
		t Regulatory Burden				Testing (internal)				
	Healthcare High Fixed	Conto				Testing (procured) - Comme Testing (procured) - US Gov				
		rictions/Tariffs				Transportation of End-produ				
		dopt New Production Methods				Transportation of Supplies	οι 			
	Labor Avail					U.S. Material Availability				
	Labor Costs	3				U.S. Patent Infringement by U.S. Actors				
	Labor Skills	lls .			U.S. Patent Infringement by Non-U.S. Actors					
		ce Volatility			U.S. Supplier Reliability					
	Non-U.S. Material Availability					U.Sbased Competition				
	Non-U.S. Subsidies					Variability in U.S. Government Demand				
		upplier Reliability				Other (specify)				
		ased Competition				Other (specify)				
	Pension Co					Other (specify)				
		ent propulsion-related North American Indus				anization's products and/or ser	vices?			<yes no="" unsure=""></yes>
B.		the NAICS codes could be adjusted to more	accurately represent you	ır organization's p	ropulsion-related products/services.					
	Explain:									
		patents does your organization have registered				#				
		of your organization's total patents registered				#				
		ganization encountered any instances of pate		propulsion-related	intellectual property?	<yes no<="" td=""><td></td><td></td><td></td></yes>				
		If yes, were you able to identify the source of If yes, were you able to resolve the issue to y				<yes no<="" td=""><td></td><td></td><td></td><td></td></yes>				
		ir yes, were you able to resolve the issue to y ices of patent infringement occurred, list the t		o organization the	at infringed (or allegedly infringed) on			duct/convice from your	organization that we	as affected, the primary program/system that
C.		vices of patent infingement occurred, list the t vice supported (if applicable), and explain.	op unee by impact. List ti	ie organization th	at immiged (or allegedly immiged) on	the patent, the location of that	organization, the prot	uucuservice iroini your	organization triat wa	as anecieu, the primary program/system that
	production	Organization		Location	Product/Service affected	Program/System Supported			Explain	
	1	Write-in:		(Country) <country drop<="" td=""><td><prepopulated down="" drop=""></prepopulated></td><td><pre> <pre> Prepopulated Drop Down></pre></pre></td><td>Write-in:</td><td></td><td></td><td></td></country>	<prepopulated down="" drop=""></prepopulated>	<pre> <pre> Prepopulated Drop Down></pre></pre>	Write-in:			
	2	VVIIIO III.		Down>	< repopulated Brop Bown>	CI repopulated Brop Bowins	TTING III.			
	3					1				
				l			Yes-Pronulsion-re	lated Yes-Not Propuls	sion-related Yes-	
D.	Has your or	las your organization resisted or refrained from pursuing joint ventures in order to prevent other companies from utilizing your intellectual property? - (Yes-Propulsion-related, Yes-Not Propulsion-related, Yes-Both, No, Not Applicable)								
	Explain:									
Co	mments:									
				BUO	INIESS CONFIDENTIAL BAR STATE	n 705(d) of the Defence D	lustion Ast			
				BUS	INESS CONFIDENTIAL - Per Sectio	n /ub(d) of the Defense Proc	luction Act			

revi	ous Page				Table o	f Contents		Next Page				
ecti	on 17b: Obstac	les Affecting L	ong-Term Viability									
	Does your orga	nization sell any	products or services that are expo	ort controlled?			<yes-itar, no="" yes-both="" yes-ear,=""></yes-itar,>					
A.	Does your orga	nization export	any products or services that are ex	xport controlled?			<yes-itar, no="" yes-both="" yes-ear,=""></yes-itar,>					
	,		<yes-itar, td="" yes-<="" yes-ear,=""></yes-itar,>									
	If yes, has your	organization los	?	Both/No/Unsure/Not Applicable>								
	If ves. identify th	ne top three cou	d, how that product/service is export cont									
	,,					mary	Primary					
			Country			et/Service	Export Control Regulation	Explain				
	1		<country d<="" drop="" td=""><td>Oown></td><td></td><td>uct/Service Category></td><td>i i</td><td>Write-in:</td></country>	Oown>		uct/Service Category>	i i	Write-in:				
	2		<country d<="" drop="" td=""><td></td><td>7,7,7,7,7,7</td><td></td><td><itar, both="" ear,=""></itar,></td><td></td></country>		7,7,7,7,7,7		<itar, both="" ear,=""></itar,>					
	3		<country d<="" drop="" td=""><td></td><td></td><td></td><td></td><td></td></country>									
	How would your	r organization ch	naracterize the impact of the Export	t Control Reform (ECR) Initiative on you	r organization as it relates to propulsion-	related technology? Find information on e	xport control reform here:	< Favorable/Unfavorable/No				
		ort.gov/ecr/index		, , , , , , , , , , , , , , , , , , , ,	3	,		Effect/Unsure>				
	Explain:		•									
		our knowledge.	have U.S. export control regulation	ns (ITAR, EAR) had any of the following	negative impacts on the propulsion-relat	ed aspects of your organization? Yes/No.	If "Yes." explain in the box provided.					
		our miomougo,	nare e.e. expert control regulation	ie (m. i.i., z. i.i.) nad any er ine ieneming	rioganto impacio en mo propulsion rolat	ou appeals of your organization. Too, no.	iii ree, explain iii iile bex previdedi	<yes no=""></yes>				
	Identify, as appl	licable, the follow	wing negative impacts posed by ex	port control of your organizations propul	sion-related products/services. Then, rai	nk the top five issues (1 = Most Important:	5 = Least Important) by writing in number	rs 1-5 next to only the leading five				
						ast, provide an explanation of each your to		, , , , , , , , , , , , , , , , , , , ,				
			1		2 1 (7 1 2)	Primary		Table				
			Impacts/Outcomes		Rank (Top 1-5)	Export Control Regulation	Ext	blain				
	Discontinue(d) i	regulated produ	cts and/or services		<1, 2, 3, 4, 5>	<itar, both="" ear,=""></itar,>	Write-in:					
		rting products/se										
D .			or pursue co-licensing of intellectua									
B.				n-related export controlled products								
			itors to provide "ITAR FREE" subst n facilities outside the United States									
			ities outside the United States	5								
		l) the composition of products/services to avoid export regulations										
	Reduce(d)/elimi	/eliminate(d) investment in propulsion-related products/services										
	Reduce(d)/elimi	e(d)/eliminate(d) investment in propulsion-related R&D										
	Other (specify)											
	Other (specify)											
	Other (specify)				ļ	<u></u>						
					plescence activities? If no, skip to the Pa	rt D(below).		<yes no=""></yes>				
		o is the point of contact for DMSMS/obsolescence at your location? Title Phone										
	Write-in:	st, Middle)			Write-in:	E-mail Write-in:						
C.		Write-in: Write-in: Write-in: Write-in: how much (in thousands of dollars) your location spent in each of the last four years on finding, managing, and/or resolving DMSMS/obsolescence problems on DOD systems or projects, including parts, components, managing, and/or resolving DMSMS/obsolescence problems on DOD systems or projects, including parts, components, managing, and/or resolving DMSMS/obsolescence problems on DOD systems or projects, including parts, components, managing, and/or resolving DMSMS/obsolescence problems on DOD systems or projects, including parts, components, managing, and/or resolving DMSMS/obsolescence problems on DOD systems or projects, including parts, components, managing, and/or resolving DMSMS/obsolescence problems on DOD systems or projects, including parts, components, managing, and/or resolving DMSMS/obsolescence problems on DOD systems or projects, including parts, components, managing, and/or resolving DMSMS/obsolescence problems on DOD systems or projects, including parts, components, managing, and/or resolving DMSMS/obsolescence problems on DOD systems or projects, including parts, components and and a supplication of the last four years or projects and a supplication of the last four years or projects.										
			\$12,000.00 = survey input of \$12	, , , , , , , , , , , , , , , , , , ,			, , , , , , , , , , , , , , , , , , , ,					
					2013	2014	2015	2016				
	1	1 DMSMS/Obsolescence Expenditures			\$\$	\$\$	\$\$	\$\$				
	la	stine femilies 10	the Air Ferrale average and a second		atal Dallistia Missila (ICDM) assistant	and the second s	f annulu 000 aurana ICDMa2	V. Ali				
	is your organiza	ation familiar with	n the Air Force's current proposal to	o release excess stockpiled intercontine	ntal Ballistic Missile (ICBM) motors to the	e commercial market from their stockpile o	r nearly 900 excess ICBMs?	<yes no=""></yes>				
	Does your orga	nization perceiv	e that the release of an undetermin	ned number of surplus rocket motors from	m ICBM solid rocket motors as damaging	g to the U.S. commercial propulsion indus	trial base either by stifling innovation or	<yes-stifling future="" innovation,="" investment,="" p="" yes-<="" yes-deterring=""></yes-stifling>				
	deterring future	investments?						Both/No/Unsure>				
	Explain:	Both/vi/nusure>										
D.		ganization's anti	cipated harm/benefit from the relea	ase of surplus ICMBs as either direct, inc	direct, both, none, or unknown. Explain.							
		,										
		Harm	<direct, both,="" indirect,="" none,<br="">Unknown></direct,>	Explain Explain								
		Benefit	<yes no="" unsure=""></yes>									
\												
omr	ments:											
				BUSINESS CO	NFIDENTIAL - Per Section 705(d) of the	ne Defense Production Act						
			·			·	·					

	ous Page				Table of Conte	nts				Next Page		
	on 18: Cyber		ing on physical and cyber security, in thousand	o of dollars, for each up	or 2012 2016 The	on atata tha numbar	of physical and av	har aggurity ingida	ente vous esgenization has seconded in eq	ob year from 2012 2016		
			the survey response to be a Business Unit/Div	•				•		chi year from 2013-2016.		
	,	Source of Security Exp		ision iever response in e	occuon ra, men un	is section should co	Italii Busii ess Offic	DIVISION TOVOL GAL	u.			
		Reporting Schedule:	periolitire Data.									
	reporting conceduc.			Record \$ in 7	housands, e.g. \$	12,000.00 = survey	input of \$12	1				
				2013	2014	2015	2016					
Δ		1	Physical Security Expenditures	\$\$	\$\$	\$\$	\$\$					
,		2	Cyber Security Expenditures	\$\$	\$\$	\$\$	\$\$			mine physical security expenditures due to security measures, check here:		
										•		
	3 Physical Security Incidents			#	#	#	#		<yes n<="" no="" td=""><td colspan="2">o/Not Applicable></td></yes>	o/Not Applicable>		
		4	Cyber Security Incidents	#	#	#	#					
	From 2013 to 2016, have cyber incidents across the marketplace caused your organization to increase its information security budget?									Yes/No		
В.	Explain: Is your organization aware of Defense Federal Acquisition Regulation Supplement (DFARS) 252.204-7009, Limitations on the Use or Disclosure of Third-Party Contractor Reported Cyber Incident Information? http://www.acq.osd.mil/dpap/dars/html/current/252204.htm									Yes/No		
٥.		Explain:								•		
	2		r administering your organization's internal com							Dropdown		
	3	Who is responsible for	r administering your organization's external cor	nputer network(s)?						Dropdown		

---- Dropdown Internal IT Department Internal IT department and external U.S. service provider

Internal IT Department and external non-U.S. service provider Only U.S. external service provider Only non-U.S. external service provider Not Applicable

			,							
	1	Is the computer or computer network that houses *CSI includes customer/client information, financi information, patent and trademark information, re	Yes/No							
		Does your organization have defined, structured r	Yes/No	1						
	2	Explain:	I						103/140	
-		схріані.						External Cloud Service Providers	%	
		Estimate the percentage of your organization's CS	%							
	3	Does your organization either restrict or prohibit y	our external cloud conice or external data	<restrict no="" prohibit="" unknown=""></restrict>						
		, ,		storage provider(s	s) from storing Cor ou	isside of the o.s.:		External Data Storage Providers	<restrict no="" prohibit="" unknown=""></restrict>	
		Does your organization have the following cloud-t	based security protocols?							
C.	4	Advanced authentication (biometrics, smartphone tokens etc.)	End-point protection	<yes no=""></yes>		Identity and access management	<yes no=""></yes>			
		Real-time	Threat intelligence	<yes no=""></yes>		Other	<yes no=""></yes>			
-		Explain:								
		Does your organization have the below defined, s the following types of CSI?	<yes no="" not<br="">Applicable></yes>				Explain			
		Customer/client information								
		Financial information and records Human resources information/employee data		_	+					
		Information subject to export control regulations (1	
		Intellectual property related information							1	
	5	Internal communications including negotiation poi							i	
	-	corporate strategy	into, merger and acquisition plans, and/or							
		Manufacturing and production line information								1
		Patent and trademark information								
		Regulatory/compliance Information								
		Research and development (R&D) related inform	ation							
		Supply chain and sourcing information								Event Dropdown
		Other (specify)								User idle time and lost productivity because of downting
		Using the drop-down lists and free-text entries bel	** **				tion from 2013-20			or systems performance delays
	1	(Choose from Drop-Down)			act Level derate/Low/None	Frequency #	Write in	Explain (incident and for	ollow-up)	Disruption to normal operations because of system availability problems
-	2	(Choose from Drop-Down)			derate/Low/None	#	vville III			Damage or theft of IT assets and infrastructure
D.	3	(Choose from Drop-Down)			derate/Low/None	†	1			Incurred cost of damage assessment and remediation
	4	(Choose from Drop-Down)			derate/Low/None		i e			Business interruption
	5	(Choose from Drop-Down)			lerate/Low/None					Exfiltration of CSI data
	6	Other Cybersecurity Event	(Specify)		lerate/Low/None					Theft of personnel information
L	7	Other Cybersecurity Event	(Specify)		derate/Low/None					Damage to software and/or source code
8 Other Cybersecurity Event (Specify) Severe/Moderate/Low/None The										Theft of software and/or source code
Note: The FBI encourages recipients to report information concerning suspicious or criminal activity to their local FBI field office or the FBI's 24/7 Cyber Watch (CyWatch). Field office contacts can be identified at http://www.fbi.gow/contact-us/field . CyWatch can be contacts do by phone at 855-292-3937 or e-mail at CyWatch can be contacts do by phone at 855-292-3937 or e-mail at CyWatch can be contacts do by phone at 855-292-3937 or e-mail at CyWatch can be contacts do by phone at 855-292-3937 or e-mail at CyWatch can be contacted by phone at 855-292-3937 or e-mail at CyWatch can be contacted by phone at 855-292-3937 or e-mail at CyWatch can be contacted by phone at 855-292-3937 or e-mail at CyWatch can be contact us/field. CyWatch at a contact us/field office or the FBI's 24/7 Cyber Watch (CyWatch). Field office contacts can be identified at http://www.fbi.gow/contact-us/field. CyWatch can be contact us/field office or the FBI's 24/7 Cyber Watch (CyWatch). Field office contacts can be identified at http://www.fbi.gow/contact-us/field. CyWatch can be contact us/field office or the FBI's 24/7 Cyber Watch (CyWatch (Cywat								Damage to company production capabilities or system		
Co	mments:									Destruction of information asset Reputation loss, market share, and brand damages
										Ransomware Attack
BUSINESS CONFIDENTIAL - Per Section 705(d) of the Defense Production Act Other										Other

	s Page					Table of Contents					ext Page	
ection	19: Test & Evaluation/Outreach Information											
	Indicate if your organization had any testing n	needs either in 2016, and/or anticipated from 201	7-2020. If no or not appl	icable, proceed to P	art D.				<yes -="" 2016,="" td="" yes<=""><td>- 2017-2021, Yes -</td><td>Both, No, Not Applicable></td></yes>	- 2017-2021, Yes -	Both, No, Not Applicable>	
	ndicate your organization's engine and/or motor testing needs in 2016, and future plan(s) for performing testing. Section A must be completed before Section B.											
	Approach to Rocke	Use in 2016	Anticipated Future Use (2017-2020)									
A.	Lease(d) facilities		<yes, no,="" not<br="">Applicable></yes,>	<yes, no,="" not<br="">Applicable></yes,>								
	Use(d) facilities owned by your company		Applicable>	Applicable>								
	Use(d) facilities owned by other industry entiti	ies (other companies, universities, etc.)										
	Use(d) NASA facilities											
	Use(d) non-government facilities											
	Use(d) other government facilities											
	Other (specify)											
L	Select your rocket propulsion test needs both	at the end of 2016, and anticipated from 2017-2	021.									
	Туре	of Test	Capability in 2016	Procured in 2016	Capability Begin/Increase in 2017-2021	Procured Testing Needed 2017-2021 Primary Approach to Testing Primary Fuel Type		Primary Oxidizer Type				
	Ambient Stage		<yes, no=""></yes,>	<yes, no=""></yes,>	<yes, no=""></yes,>	<yes, no=""></yes,>	<prepopulated></prepopulated>	Write-in:		Write-in:		
ı,	Altitude Stage (100K+ Lb Thrust)											
	Altitude Stage (50K-100K Lb Thrust)											
	Altitude Stage (< 50K Lb Thrust)											
	Ambient Engine (100K+ Lb Thrust)											
	Ambient Engine (50K-100K+ Lb Thrust)											
	Ambient Engine (25K-50K Lb Thrust)											
	, , , , , , , , , , , , , , , , , , ,	,										
	Ambient Engine (0-25K+ Lb Thrust)											
	Altitude Engine (50K-100K Lb Thrust)											
L	Altitude Engine (25K-50K Lb Thrust)											
В.	Altitude Engine (0-25K Lb Thrust)											
ĺ	Altitude Engine (100K+ Lb Thrust)											
	nermal Vacuum (Engine or Stage)											
l	ponent (e.g. Preburner, etc.) (specify)											
	Component (e.g. Preburner, etc.) (specify)	reburner, etc.) (specify)										
	Component (e.g. Preburner, etc.) (specify)											
	Altitude Hypergolic											
	Ambient Hypergolic											
ĺ	Ambient Solid											
Ī	Ambient Hybrid											
	Altitude Hybrid											
ı	Other (specify)											
ŀ	Other (specify)			1								
	Other (specify) Other (specify)			+			<u> </u>			 		
- 1	Other (specify)			l .						<u> </u>		
	Indicate if your organization plans to invest in	new or improved facilities that your organization	n will own and/or lease?		<yes -="" both,="" lease,="" no="" own,="" yes=""></yes>							
	Explain:											
	Indicate if your organization utilized NASA tes				<yes< td=""><td>, No></td><td></td><td></td><td></td><td></td><td></td></yes<>	, No>						
	If yes, provide information on your three most	t recent test experiences										
	Date	Place	Type of Test		Explain		Primary Test Factor	Secondary Test Factor	Best Aspec	ct of Testing	Area(s) requiring improvement	
	Write-in:	Write-in:	<part above="" b=""></part>	Write-in:					Write-in:		Write-in:	
			·									
ŀ												
D.												
	Indicate if your organization plans to utilize No	ASA test facilities from 2017-2021.			<yes, no=""></yes,>							
	If your organization does not plan to utilize NA	ASA rocket propulsion test facilities from 2017-20	021, select the top three	limiting factors affect	ting your decision and e	xplain.						
	Test Factor					Explain						
		Write-in:										
ŀ	<list above="" from=""></list>											
ŀ												
	<list above="" from=""></list>											

	Select your organization's perception of NAS		for each test factor by capabili								
	Test Factor			Capability Level			Ex	plain			
	Ability to support virtual presence for test plan			<high, low="" medium,=""></high,>	Write-in:						
	Ability to stop testing if necessary and obtain										
	Access to test project management information	on (cost to date, so	hedule status)								
	Ability to tailor facility, instrumentation, and s		·								
	Access to a wide range of ancillary services s										
		Compliance with government regulations (Environmental, Safety, etc)									
	Clear and effective communications										
	Close proximity to your company operations										
	Cost of Testing										
D.	Cycle time of test processes										
	Ease of administrative and business processe	es									
	High reliability of capability										
	Quality and accuracy of collected test data										
	Quality of post testing data and summary pac	ckages									
	Reliable information security										
	Support from test personnel										
	Responsive to changing requirements and objectives during testing										
	Test facility capability matches or exceeds requirements										
	Ease of personnel visit access to NASA facilities										
	Timeliness for test entry										
	Importance of customer being able to control safety and quality in testing activities										
						Outreach					
		here are many federal and state government programs and services available to assist your organization to better compete in the global marketplace. If your organization would like information regarding these government programs, select the specific areas of interest below. he U.S. Department of Commerce will follow-up with your organization regarding your selections.									
	Continuous Improvement/ Lean Manufacturing	<yes no=""></yes>	Export Assistance		<yes no=""></yes>	Prototyping	Yes/No	Technology Acceleration	on	<yes no=""></yes>	
E.	Cybersecurity		Export Licensing (ITAR/EAR)		Quality Management and Control		Vendor/Material Sourci	ng		
	Design for Assembly		Government Procurement G	uidelines		Research and Development (R&D) Assistance and Partnership		Other (specify)			
	Design for Manufacturability	Market Expansion/Business		Growth		Small Business Innovation Research (SBIR) and Small Business Technology Transfer (STTR) contracts		Other (specify)			
	Energy and Environmentally Conscious Manufacturing		Product Design			Supply Chain Optimization		Other (specify)			
	Comments:							- · · · · · · · · · · · · · · · · · · ·	·		
				BUSINESS CON	NFIDENTIAL - Per	Section 705(d) of the Defense Production Act					

Previous Page	Table of Contents	Next Page			
Section 20: Certification					
	plied in response to this questionnaire is complete and correct to the best of his/her department or agency of the United States Government as to any matter within its ju	•			
Once this survey is complete, save a copy and submit it	via the Census portal: https://respond.census.gov/propulsion. Be sure to retain a	a copy for your records and to facilitate			
any necessary edits or clarifications.					
Organization Name					
Organization's Internet Address					
Name of Authorizing Official					
Title of Authorizing Official					
E-mail Address					
Phone Number and Extension					
Date Certified					
In the box below, provide any additional comments or any	y other information you wish to include regarding this survey assessment.				
How many hours did it take to complete this survey?					
BUSINESS CONFIDENTIAL - Per Section 705(d) of the Defense Production Act					