

Welcome!

**Form Approved**  
**OMB No. 0920-1163**  
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Thank you for participating in the Centers for Disease Control and Prevention (CDC) Division of Scientific Education and Professional Development (DSEPD) Fellowship Survey. The purposes of this survey are 1) to learn how well our fellowship programs prepare participants for work in public health and benefit host organizations, and 2) to identify public health workforce training needs you would like our fellowship programs to address.

DSEPD manages the seven CDC fellowship programs listed below. We invite all persons who completed one of these programs during the past 10 years, or supervised someone who completed one of these programs during the past 5 years, to complete this survey.

- 1) Epidemic Intelligence Service (EIS)
- 2) Preventive Medicine Residency and Fellowship (PMR/F)
- 3) CDC Steven M. Teutsch Prevention Effectiveness Fellowship (PE)
- 4) Epidemiology Elective Program (Epi-Elective)
- 5) Hubert Global Health Fellowship (Hubert)
- 6) Presidential Management Fellowship (PMF) Program at CDC
- 7) Public Health Informatics Fellowship Program (PHIFP)

Your participation in the survey is completely voluntary, and you may skip any questions you do not want to answer. Your responses will be anonymous unless you include identifying information in response to one of the questions. The web survey does not set cookies or retain IP addresses, and responses cannot be linked to your email address. Your responses will be kept secure, and your privacy will be protected to the extent allowed by federal law. Only DSEPD evaluation and fellowship program staff will have access to the data. All responses will be analyzed and reported as aggregate data. CDC will use this survey, along with other fellowship data, to improve our fellowship training programs.

This survey will take approximately 10-15 minutes to complete. If you have any questions, please contact the DSEPD evaluation team at [DSEPD.Eval@cdc.gov](mailto:DSEPD.Eval@cdc.gov) or 404-498-1917.

Public reporting burden of this collection of information is estimated to average 8 minutes per response for most respondents and 16 minutes per response for respondents who have both completed and supervised a fellowship program, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. An agency may not conduct or sponsor, and a person is not required to respond to a collection of information unless it displays a currently valid OMB control number. Send comments regarding this burden estimate or any other aspect of this collection of information including suggestions for reducing this burden to CDC/ATSDR Reports Clearance Officer; 1600 Clifton Road NE, MS D-74 Atlanta, Georgia 30333; ATTN: PRA (0920-1163).

## Your Participation in CDC Fellowship Programs

**Thank you for taking our survey! Our first few questions are about how you have worked with CDC's fellowship programs.**

1. Which CDC fellowship(s) did you **complete**?

	Year started
Epidemic Intelligence Service (EIS)	<input type="text"/>
Preventive Medicine Residency and Fellowship (PMR/F)	<input type="text"/>
CDC Steven M. Teutsch Prevention Effectiveness Fellowship (PE)	<input type="text"/>
Epidemiology Elective Program (Epi-Elective)	<input type="text"/>
Hubert Global Health Fellowship (Hubert)	<input type="text"/>
Presidential Management Fellowship (PMF) Program at CDC	<input type="text"/>
Public Health Informatics Fellowship Program (PHIFP)	<input type="text"/>

**Note:**  
These are drop-down menus with years that respondents can choose from.

2. If you did **not** select any of these fellowship programs, please indicate why. Your response will ensure that you only see relevant survey questions.

- You **did not** complete any of these fellowship programs.
- You **did** complete one of these fellowship programs, but the year you began did not appear in the list.
- Not applicable

## Alumni: Career Progression

**The next section is about your career after *completing the CDC fellowship program(s) you selected on the previous page.***

3. Did your Epi-Elective and/or Hubert experience influence you to pursue a career in public health?

- No
- Yes
- Don't know/ not sure
- N/A. You did not complete Epi-Elective or Hubert.

4. Are you still in training (e.g., full-time student, resident)? Do not include continuing education after you have begun your professional career.

- No
- Yes

## Alumni: Career Progression

5. How many years of professional work experience did you have **before** starting the CDC fellowship program(s) you selected on the previous page? Please include time spent in any other post-graduate, career fellowship programs you completed.

6. Thinking about your current position, how much of your work is related to public health? This includes traditional and non-traditional public health activities and settings.

- You are not currently employed.
- None
- Some
- Most
- All

7. What are the primary reasons you do not work in public health?

## Alumni: Career Progression

8. What is your **primary** work affiliation in your current position (i.e., the place where you work on a day-to-day basis)? Please consider this affiliation when survey questions ask about your current position or organization. (Check one.)

- Government – CDC
- Government – Other HHS agency
- Government – Other federal agency (non-HHS)
- Government – State health department/government
- Government – Local health department/government
- Government – Territorial health department/government
- Government – Tribal health department/government
- Government – International health agency/ government
- Government – Military
- Government – Other (please specify below)
- Healthcare setting – Private practice
- Healthcare setting – HMO
- Healthcare setting – Private hospital/clinic
- Healthcare setting – Other (please specify below)
- Academic – Medical school
- Academic – Veterinary school
- Academic – School of nursing
- Academic – School of public health
- Academic – Other (please specify below)
- Other – Foundation/ association/ non-governmental organization
- Other – Pharmaceutical company
- Other – Private business (other than pharmaceutical or patient care)
- Other – Other (please specify below)

Other (please specify)

Alumni: Career Progression

9. Are you part of an Accountable Care Organization (ACO)?

- No
- Yes
- Don't know/ not sure

## Alumni: Career Progression

10. What is your current job title? This should be the title that you regularly use, regardless of your official HR classification.

11. What is your current supervisory status?

- You do not supervise other employees.
- You provide employees with day-to-day guidance in work projects, but do not have official supervisory responsibility.
- You supervise other employees.
- You supervise one or more supervisors.
- You are a senior executive or equivalent (e.g., CEO, CFO, center or agency director).

12. How much do you agree or disagree with each of the following statements?

*In your current position, you have a great deal of...*

	Strongly disagree	Somewhat disagree	Neither agree nor disagree	Somewhat agree	Strongly agree
Influence on the policy, operations, or administration of your work unit (e.g., program, department, or branch).	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Formal decision-making authority for your work unit.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Opportunities to represent your organization in external settings.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Cross-sector or interdisciplinary collaboration.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Technical responsibility (e.g., subject matter expertise).	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Fiscal responsibility (e.g., budget management).	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>



## Alumni: Career Progression

13. After completing your fellowship(s), how many times have you conducted the following activities in a capacity **related to public health**? Do not include work during your fellowship.

	0 times	1-2 times	3-5 times	6-10 times	More than 10 times
Led a program or intervention (i.e., an organized, planned, and usually ongoing effort designed to improve a social problem or improve social conditions)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Led a policy development initiative	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Led a research project (e.g., principal investigator for an IRB-approved study)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Obtained new funding for your organization (e.g., via contracts, grants, or other mechanisms)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Conducted strategic planning for your organization	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Authored a publication (e.g., journal article, book chapter)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Served on an expert panel or advisory board	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Served in an official leadership role in a professional organization	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Other leadership activity (please specify below)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Specify other leadership activity here:

## Alumni: Role of the Fellowship in Your Career

**This section has questions about how your fellowship experience prepared you for your career.**

14. Which CDC fellowship did you complete **most recently**? Your response will make sure that you receive the right set of survey questions.

- Epidemic Intelligence Service (EIS)
- Preventive Medicine Residency and Fellowship (PMR/F)
- Prevention Effectiveness Fellowship (PE)
- Epidemiology Elective Program (Epi-Elective)
- Hubert Global Health Fellowship (Hubert)
- Presidential Management Fellowship (PMF) Program at CDC
- Public Health Informatics Fellowship Program (PHIFP)

**Note:**

"{{ Q14 }}" will display the fellowship name the respondent selected in #14. "{{ Q14 }}" is used throughout this section.

## Alumni: Role of the Fellowship in Your Career

**Note:**

The questions on this page are tailored for what EIS alumni will see. The professional discipline in #15 and the skill sets in #16 will be tailored for the fellowship the respondent selected in #14. Refer to the Word document for the list of disciplines and skill sets.

15. Are you currently working in epidemiology?

- No  
 Yes

16. How relevant are each of the following skill sets to your current position?

	Not at all – Not useful	A little – Slightly enhances job performance	Somewhat – Desired qualification	Very much – Required
Assessment and analysis: identifying public health problems, conducting surveillance, investigating, planning studies, managing and analyzing data, and making recommendations	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Basic public health sciences: applying principles from across different public health disciplines (e.g., biology, genomics, environmental health, behavioral health, laboratory science, information technology) to support epidemiologic activities	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Communication: conveying epidemiologic information to professional audiences, lay audiences, or policy makers	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Community dimension of practice: ensuring mutual engagement with partners and stakeholders (e.g., at community-, state-, local-, and tribal-levels) in epidemiologic activities	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Cultural competency: being sensitive and responsive to the needs and contexts of diverse populations	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Operational planning and management: fostering collaborations, strong partnerships, and team building to accomplish epidemiology program objectives	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Leadership and systems thinking: demonstrating ethical conduct and contributing to emergency responses	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Policy development: bringing epidemiologic perspective in the development and analysis of public health policies	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

17. To what extent did completing each of the following {{ Q14 }} activities prepare you to perform your job duties in your current position?

- **Not at all** – Not relevant or did not prepare you
- **A little** – Had a small role in preparing you (e.g., introduced relevant topics or skills)
- **Somewhat** – Had a moderate role in preparing you (e.g., developed skills, but you required additional training in this area)
- **Very much** – Had a large role in preparing you (e.g., little or no additional training needed in this area)

	Not at all	A little	Somewhat	Very much	Did not complete activity
Conduct or participate in a field investigation of a potentially serious public health problem that requires a timely response	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Design, conduct, and interpret an epidemiological analysis	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Evaluate a public health surveillance system	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Give a public health talk (>30 minutes) on the officers' original work or in their field of study	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Give an oral presentation (5-15 minutes) to a scientific audience	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Write scientific manuscript for a peer-reviewed journal	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Write a concise public health update communicating timely information	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Write an abstract	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Communicate complex scientific concepts to a lay audience	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Provide service to the agency (health department or CDC)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

**Note:**  
 The activities on this page will be tailored for the fellowship the respondent selected in #14. Refer to the Word document for the list of activities.

## Alumni: Role of the Fellowship in Your Career

18. To what extent did each of the following parts of your {{ Q14 }} experience prepare you for your current position?

- **Not at all** – Not relevant or did not prepare you
- **A little** – Had a small role in preparing you
- **Somewhat** – Had a moderate role in preparing you
- **Very much** – Had a large role in preparing you

	Not at all	A little	Somewhat	Very much	This was not part of my fellowship
Classroom-based training	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Peer-to-peer learning	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Learning from mentors	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Developing a professional network	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

19. Overall, to what extent did your {{ Q14 }} experience prepare you to perform your **first job after your fellowship**?

- Not at all** – Not relevant or did not prepare you
- A little** – Had a small role in preparing you (e.g., introduced relevant topics or skills)
- Somewhat** – Had a moderate role in preparing you (e.g., developed skills, but you required additional training)
- Very much** – Had a large role in preparing you (e.g., little or no additional training needed)

20. How did your {{ Q14 }} experience impact your overall career progression?

- Negative impact
- No impact
- Minimal positive impact
- Moderate positive impact
- Substantial positive impact

21. How else did your {{ Q14 }} experience help prepare you for your career?

22. What skills do you wish {{ Q14 }} would have provided more training on?

23. What topics did you receive training on in {{ Q14 }} that are irrelevant to your public health career?

## Supervisors: Hosting Fellows

**Think about your experience as a supervisor of fellows. This section is about the extent to which hosting a fellow helped your organization to meet its goals. Please think about the most recent fellow you supervised who completed the fellowship program. Do not include someone who is currently a fellow.**

24. Have you been the **primary** supervisor for a fellow who completed any fellowship listed below during 2012–2016?

By primary supervisor, we mean the main point of contact who assesses the fellow's performance.

- Epidemic Intelligence Service (EIS)
- Preventive Medicine Residency and Fellowship (PMR/F)
- CDC Steven M. Teutsch Prevention Effectiveness Fellowship (PE)
- Presidential Management Fellowship (PMF) Program at CDC
- Public Health Informatics Fellowship Program (PHIFP)

No

Yes

Don't know/ not sure

## Supervisors: Hosting Fellows

25. For which fellowship have you most recently supervised a fellow who completed the fellowship program?

- Epidemic Intelligence Service (EIS)
- Preventive Medicine Residency and Fellowship (PMR/F)
- CDC Steven M. Teutsch Prevention Effectiveness Fellowship (PE)
- Presidential Management Fellowship (PMF) Program at CDC
- Public Health Informatics Fellowship Program (PHIFP)

**Please think about this person when asked about the most recent fellow you supervised.**

26. To what extent do you disagree or agree with the following statement:

*People in your work unit developed skills or knowledge as a result of working with the most recent fellow you supervised.*

- Strongly disagree
- Somewhat disagree
- Neither agree nor disagree
- Somewhat agree
- Strongly agree



## Supervisors: Hosting Fellows

27. Which of the following are reasons why people in your work unit did **not** develop skills or knowledge as a result of working with the fellow? (Check all that apply.)

- The fellow did not bring new knowledge or skills.
- The fellows' knowledge and skills were not relevant for other team members.
- The fellow did not work with others in a way that supported sharing knowledge or skills (e.g., not part of a team).
- People were not interested in learning from the fellow.
- The fellow needed additional training from the fellowship in interpersonal communication.
- The fellow needed additional training from the fellowship in cultural competency.
- Other (please specify)

## Supervisors: Hosting Fellows

28. Have any of the most recent fellow's products or activities listed below continued to benefit your organization after the fellow's service ended? Only include items if the fellow made a meaningful contribution to the work. (Check all that apply.)

- Public health programs or initiatives
- Policies or formal guidelines
- Scientific publications or presentations
- Communication with lay audiences
- Data for public health decision making (including creation of registries, surveillance)
- Data for continuous quality improvement
- Training or technical assistance materials (e.g., curricula, job aids)
- Budgets
- Public health information systems
- Partnerships
- Improvements to organizational efficiencies (e.g., standard operating procedures)
- No lasting effect after service ended
- Other (please specify)

29. When the most recent fellow you supervised completed the fellowship, did your organization... (Check one.)

- Hire the graduate into the immediate work group where the fellowship occurred
- Hire the graduate into another work group
- Continue to work with the graduate through a mechanism other than hiring (e.g., contracting, another fellowship, etc.)
- Not retain the graduate through any mechanism

## Supervisors: Hosting Fellows

30. Which of these are reasons why your organization did **not** hire the graduate or continue to work with the graduate through another mechanism? (Check all that apply.)

- No position available
- No funds available
- Graduate not interested (e.g., accepted another position)
- Graduate did not have the knowledge and skills needed for the work
- Your organization already had the knowledge and skills that the graduate would bring (e.g., no value added)
- Personal qualities of the graduate (e.g., dependability, work ethic)
- Other (please specify)

## Supervisors: Hosting Fellows

31. Which of these are reasons why your organization has continued to work with the graduate as an employee, contractor, or through another mechanism? (Check all that apply.)

- Graduate had the knowledge and skills needed for the work
- Graduate brought additional knowledge and skills that your team would not otherwise have had
- Personal qualities of the graduate (e.g., dependability, work ethic)
- Easier than recruiting a new person for the position
- Familiarity with your organization and its work
- Other (please specify)

## Supervisors: Hosting Fellows

32. What specific long-term effects, positive or negative, did your organization experience as a result of hosting the most recent fellow you supervised?

**You're almost done with the survey! This last section asks you to think about the skills your organization needs in its workforce.**

**If you are not currently employed, please skip this question by clicking the Next button at the bottom of the page.**

33. To what extent do you disagree or agree with the each of the following statements?

*It is important to you that recent graduates or early career professionals your organization might hire have been trained in...*

	Strongly disagree	Somewhat disagree	Neither agree nor disagree	Somewhat agree	Strongly agree
<b>Systems thinking:</b> Understanding how components, as part of a system, interact with each other	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>Communicating persuasively:</b> Communicating in a way that persuades others to act	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>Change management:</b> Managing change in response to dynamic, evolving circumstances	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>Informatics and Analytics:</b> Systematically applying information and computer science and technology to public health practice, research, and learning	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>Problem solving:</b> Solving complex problems as they arise in every-day work	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>Working with diverse populations:</b> Addressing the needs of diverse populations in a culturally sensitive way	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>Policy development:</b> Creating evidence-informed policy and regulation, managing approval processes, and implementation	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>Project organization and management:</b> Managing all components of a project toward achieving project goals	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>Health economics:</b> Using economic evaluation, policy analysis, and decision modeling to assess the impact of interventions, programs, and policies	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>Applied epidemiology:</b> Conducting outbreak investigations, analytic epidemiology, surveillance, etc.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
<b>Other</b>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

(please specify)

34. How can our fellowship programs continue to support you and your organization's work in public health?

35. Those are all of our questions. Is there anything else, positive or negative, you would like us to know about your experience as a fellow or supervisor?



**Thank you for your time!**  
**Your information will help us improve our fellowship programs.**