

## Logic Model of the CMHI National Evaluation of the CMHI Expansion and Sustainability Grants

Goals	Inputs		Activities	Proximal outcomes	Distal outcomes
<ul style="list-style-type: none"> <li>• Expanded implementation of SOC (population; geographic area; services, etc.)</li> <li>• Implementation of expansion of SOC across multiple sectors</li> <li>• Improved culturally relevant services impedes access to hard-to-reach populations</li> <li>• Improved representation of C and F needs</li> <li>• Sustainability of system of care components after CMHI funding ends</li> <li>• Improved cross agency coordination of services and policy throughout grantee area</li> <li>• Improved coordination of care for clients</li> <li>• Improved client and system outcomes</li> <li>• Better understanding of barriers to and facilitators to expansion</li> <li>• Develop understanding of how to inform successful system of care expansion</li> </ul>	<ul style="list-style-type: none"> <li>• SAMHSA funding for grantees to plan and expand systems of care</li> <li>• Technical assistance from national center</li> <li>• Local infrastructure and processes established through previous CMHI community grants</li> <li>• New commitment to expand system of care across broader areas</li> <li>• New governance and management structures supporting implementation throughout SOC</li> <li>• CDP system for collecting performance indicators</li> <li>• Previous experiences with, and findings from, local and national evaluation of CMHI community grants</li> <li>• New roles for C and F representatives</li> </ul>	<b>Policy/ Partnerships</b>	<p><u>State</u></p> <ul style="list-style-type: none"> <li>• Establish policy, administrative and regulatory structures to support SOC implementation</li> <li>• Increase interagency collaboration in statewide planning and implementation</li> <li>• Expand family and youth involvement in governance</li> <li>• Engage in ongoing monitoring of system performance</li> </ul> <p><u>Local</u></p> <ul style="list-style-type: none"> <li>• Increase interagency collaboration in statewide planning and implementation</li> <li>• Coordinate direct care across agencies</li> <li>• Expand family and youth involvement in management</li> <li>• Engage in ongoing monitoring of quality of care and services processes</li> </ul>	<p><u>State</u></p> <ul style="list-style-type: none"> <li>• Policy changes implemented</li> <li>• Increase in family and youth roles across SOC</li> <li>• Improved coordination for organizations/agencies</li> <li>• Improved system performance</li> </ul> <p><u>Local</u></p> <ul style="list-style-type: none"> <li>• Service system processes more child- and family-friendly</li> <li>• Greater coordination of care</li> <li>• Improved quality of care and service processes</li> </ul>	<ul style="list-style-type: none"> <li>• Greater expansion of SOC</li> <li>• Greater sustainability of SOC</li> <li>• Reduction in duplication of services across agencies</li> <li>• Closing of service gaps within and across agencies</li> <li>• Less fragmentation across service sectors</li> </ul>
		<b>Services/ Supports</b>	<p><u>State</u></p> <ul style="list-style-type: none"> <li>• Expand service array across state and close gaps</li> <li>• Promote adoption of culturally valid service and support options</li> <li>• Mandate provision of evidence-based services and supports</li> </ul> <p><u>Local</u></p> <ul style="list-style-type: none"> <li>• Conduct outreach to historically underserved populations</li> <li>• Provide full array of services/supports within the community that are culturally valid</li> <li>• Offer evidence-based service options</li> <li>• Conduct strength-based assessment</li> <li>• Provide individualized care in partnership with families</li> <li>• Prioritize least restrictive settings</li> <li>• Integrate family and youth support options and advocacy</li> </ul>	<p><u>State</u></p> <ul style="list-style-type: none"> <li>• Improved cultural and linguistic policy</li> <li>• Improved service array options</li> </ul> <p><u>Local</u></p> <ul style="list-style-type: none"> <li>• Improved access to services and supports</li> <li>• Increased use of services among historically underserved populations</li> <li>• More responsive service delivery to child and family needs</li> <li>• More culturally appropriate care</li> <li>• Greater use of evidence-based service options</li> </ul>	<ul style="list-style-type: none"> <li>• Reduction in service gaps across state and within local systems</li> <li>• Reduced out-of-home and out-of-community services</li> <li>• Improved child and family outcomes</li> <li>• Enduring quality practice</li> </ul>

Goals	Inputs		Activities	Proximal outcomes	Distal outcomes
		<b>Financing</b>	<u>State</u> <ul style="list-style-type: none"> <li>• Create cross agency financial planning</li> <li>• Maximize financing options for SOC</li> <li>• Explore Medicaid expansion opportunities</li> <li>• Look for braided/blended options</li> <li>• Develop strategies to fund new services</li> </ul> <u>Local</u> <ul style="list-style-type: none"> <li>• Develop multi-agency review teams to blend/braid funding for highest risk clients</li> <li>• Share resources and processes</li> <li>• Explore additional local funding sources</li> </ul>	<u>State</u> <ul style="list-style-type: none"> <li>• Increased funding options</li> <li>• Reduce costs across service sectors</li> <li>• Improved cross agency financial planning</li> </ul> <u>Local</u> <ul style="list-style-type: none"> <li>• Reduce local operating costs</li> <li>• Reduce financial barriers to care</li> </ul>	<ul style="list-style-type: none"> <li>• Reduced costs across state and local systems</li> <li>• Reduced cost-shifting across service sectors</li> <li>• Identification of cost off-sets</li> </ul>
		<b>Training/Workforce</b>	<u>State</u> <ul style="list-style-type: none"> <li>• Implement policies to support diverse and competent workforce (e.g., fund positions, mandate and fund training, outreach in hiring)</li> <li>• Support training on evidence-based options</li> <li>• Mandate training on system of care approaches</li> </ul> <u>Local</u> <ul style="list-style-type: none"> <li>• Build and support diverse and competent workforce (e.g., training, funding, outreach and hiring)</li> <li>• Conduct training in EBTs</li> <li>• Monitor provider quality of care</li> <li>• Conduct training on system of care approaches</li> <li>• Diversify workforce to fit client population</li> </ul>	<u>State</u> <ul style="list-style-type: none"> <li>• Implement policies to support diverse and competent workforce (e.g., fund positions, mandate and fund training, outreach in hiring)</li> <li>• Support training on evidence-based options</li> <li>• Mandate training on system of care approaches</li> </ul> <u>Local</u> <ul style="list-style-type: none"> <li>• More diverse and competent workforce</li> <li>• Greater fidelity to EBTs</li> <li>• Better quality of care delivered by providers</li> <li>• Reduced staff turnover</li> <li>• Improved cultural and linguistic, practice</li> </ul>	<ul style="list-style-type: none"> <li>• More stable work force</li> <li>• Workforce competent to meet needs of population</li> <li>• Better quality and appropriateness of care</li> </ul>
		<b>Strategic Communications</b>	<u>State</u> <ul style="list-style-type: none"> <li>• Engage in outreach and social marketing efforts</li> <li>• Generate reports on outcomes and cost avoidance</li> <li>• Create partnerships with and among policy leaders</li> <li>• Establish strong family and youth advocacy organizations</li> <li>• Foster System of Care Leadership</li> </ul> <u>Local</u> <ul style="list-style-type: none"> <li>• Partner with state advocacy and policy makers</li> <li>• Collect data on outcomes and costs</li> <li>• Engage in local advocacy</li> <li>• Support Leadership at local and state levels</li> </ul>	<u>State</u> <ul style="list-style-type: none"> <li>• Greater public awareness</li> <li>• Engaged Policy Makers</li> <li>• Increased Leadership</li> <li>• Stable and established youth and family advocacy organizations</li> </ul> <u>Local</u> <ul style="list-style-type: none"> <li>• Engaged local policy makers</li> <li>• Participation in state and local advocacy</li> <li>• Use of data for system development and advocacy</li> </ul>	<ul style="list-style-type: none"> <li>Reduced public stigma</li> <li>Increased public confidence in service delivery</li> <li>Effective legislation</li> <li>Positive media awareness</li> </ul>