OMB Number: 0970-0151 Expiration Date: XX/XX/20XX





### American Indian and Alaska Native

family and child experiences survey

# AI/AN FACES 2019

**Experiences in Head Start** 

# American Indian and Alaska Native Head Start Family and Child Experiences Survey 2019 (AI/AN FACES 2019)

Center Director Survey

Paperwork Reduction / a person is not require OMB control number. The valid irred to complete this collection of information gather the data needed time estimate(s) or sugge.

Washington, DC 20002, Attention: Lizabeth Malone.

#### Introduction

Mathematica Policy Research is conducting the American Indian and Alaska Native Head Start Family and Child Experiences Survey 2019 (AI/AN FACES 2019) under contract with the Administration for Children and Families (ACF) of the U.S. Department of Health and Human Services (DHHS).

We need for you to complete this brief survey which asks you about your center and staff as well as your thoughts about program management and your background.

Thank you for taking the time to complete this survey. Questions are not always numbered sequentially, so please answer questions in the order they appear, regardless of the question number. Additionally, you may be told to skip some questions because they do not apply to you.

Your participation in the study is voluntary and you may refuse to answer any questions you are not comfortable answering. Your answers will not be shared with other staff at your center, or anybody else not working on this study. Please be assured that all information you provide will be kept private to the extent permitted by law. The information you provide to the study will be protected and will only be seen by selected members of the study team. The survey will take about 20 minutes of your time to complete.

# A. Staffing and Recruitment

First, we have some questions about your center, staffing and recruitment.

	are the start an slots?	d end dates of	the progran	n year for Hea	ad Start fu	unded cente	er-
				MONTH	١	/EAR	
A0-1a.	Start date						
A0-1b.	End date						
	ould like to lea						at
How	many days per	week do Head	Start funde	d slots in yoเ	ır center ı	receive serv	/ices1
MARK	ONE OR MORE B	OXES					
□₁ 4	days per week						
□ ₂ 5	days per week						
slots?	nany <u>hours a da</u> consider the workin						ed
	NUMBER OF	HOURS					
MARK O <sub>1</sub> Fu O <sub>2</sub> Ha	•		ay program	or half-day p	rogram?		
By "lea	nany lead teach d teacher" we med hem here.					rs are co-teac	hers
	LEAD TEACH	ERS					

How many of these lead teachers were new to the center this year?
By "lead teacher" we mean the head or primary teacher in the classroom. If teachers are co-teach count them here.
LEAD TEACHERS
In the past 12 months, how many lead teachers left and had to be replaced?
By "lead teacher" we mean the head or primary teacher in the classroom. If teachers are co-teach count them here.
LEAD TEACHERS
Does your center serve any children or families who speak a language other than English at home?
O Yes  No GO TO SECTION AB, PAGE 5
Other than English, what languages are spoken by the children and families who a part of your center?
MARK ONE OR MORE BOXES
$\square_{35}$ Native language(s) – <i>Specify</i>
$\square$ <sub>12</sub> Spanish
☐ 21 Other – Specify
Do you have any lead teachers or assistant teachers who are bilingual?  By "lead teacher" we mean the head or primary teacher in the classroom. If teachers are co-teacher count them here.  Yes
No GO TO A_C3j

Other than English, which of the languages that are spoken by the children and families in your center are also spoken by any lead teachers or assistant teachers in your center?
By "lead teacher" we mean the head or primary teacher in the classroom. If teachers are co-teachers count them here.
MARK ONE OR MORE BOXES
□₅ Native language(s) – <i>Specify</i>
□ <sub>12</sub> Spanish
□₂ Other – Specify
Are you unable to provide interpreters or translate written materials in any of the languages spoken by children and families that are part of your center because you d not have staff members that speak those languages?
O <sub>i</sub> Yes
O₀ No

# AB. NATIVE CULTURE/LANGUAGE AT CENTER

These next questions are about use of Native culture and language at your center.

	Does your center have a cultural/language elder or specialist?
	By cultural/language elder or specialist we mean someone that you may rely on or consult with regards to culture or language. Though culture and language are interrelated, sometimes an elementary specialist might only be consulted on one or the other, and not both.
	O <sub>1</sub> Yes
	O No GO TO AB3
•	
	Who is your cultural/language elder or specialist?
	MARK ONE OR MORE BOXES
	☐. A spiritual leader
	$\square_{\scriptscriptstyle 2}$ An influential member of the tribal or cultural community
	$\square_{\scriptscriptstyle 3}$ A member of the tribal or cultural community
	☐₄ Other – <i>Specify</i>
	Do children at your center receive Native language lessons?
	O <sub>1</sub> Yes
	O <sub>1</sub> Yes
	O <sub>1</sub> Yes
	O Yes O No GO TO AB13, PAGE 7  What languages are they taught through Native language lessons? Please list a
	No GO TO AB13, PAGE 7  What languages are they taught through Native language lessons? Please list a Native languages taught:
	O Yes No GO TO AB13, PAGE 7  What languages are they taught through Native language lessons? Please list a Native languages taught:
	No GO TO AB13, PAGE 7  What languages are they taught through Native language lessons? Please list a Native languages taught:
	O. Yes O. No GO TO AB13, PAGE 7  What languages are they taught through Native language lessons? Please list a Native languages taught:
	Yes No GO TO AB13, PAGE 7  What languages are they taught through Native language lessons? Please list a Native languages taught:

VVIIO	teaches the Native language lessons?
MARI	K ONE OR MORE BOXES
_ 1	Lead classroom teacher
2	Assistant classroom teacher
3	Paid aides
4	Cultural/language elder or specialist
5	Other – Specify
lang	hat ways does your center support parent engagement in children's Native juage learning?
MAR	juage learning?
MAR	uage learning? K ONE OR MORE BOXES
MAR	Nuage learning?  K ONE OR MORE BOXES  Offering language lessons to parents
MAR  1  2  3	K ONE OR MORE BOXES  Offering language lessons to parents  Sending home flyers about the words and phrases children are learning  Sending home language curriculum materials (e.g. curriculum manuals)
	WAY ONE OR MORE BOXES  Offering language lessons to parents  Sending home flyers about the words and phrases children are learning  Sending home language curriculum materials (e.g. curriculum manuals)  Offering single events or workshops about the Native language and Native language learning (e.g. family nights)
MAR  1  2  3  4	WAY ONE OR MORE BOXES  Offering language lessons to parents  Sending home flyers about the words and phrases children are learning  Sending home language curriculum materials (e.g. curriculum manuals)  Offering single events or workshops about the Native language and Native language learning (e.g. family nights)  Sharing multimedia such as CDs or videos with language resources (e.g., audio or

During this program year, how often have children in your center done the following as part of their Head Start activities?

#### MARK ONE FOR EACH ROW

		DAILY	WEEKLY	MONTHLY	YEARLY	NEVER	NOT APPROPRIATE IN OUR COMMUNITY		
a.	Listened to Elders or cultural knowledge holders tell traditional stories	O <sub>1</sub>	$\bigcirc_2$	$\bigcirc_{\scriptscriptstyle 3}$	$\bigcirc_4$	O <sub>5</sub>	O <sub>6</sub>		
b.	Participated in traditional activities such as gathering/preparing food, hunting, fishing, planting, harvesting, or other traditional activities	O <sub>1</sub>	$\bigcirc_2$	O <sub>3</sub>	$\bigcirc_{\scriptscriptstyle 4}$	O <sub>5</sub>	$\bigcirc_{\scriptscriptstyle{6}}$		
C.	Observed or listened to presentations about gathering/preparing food, hunting, fishing, planting, harvesting, or other traditional activities	O <sub>1</sub>	$\bigcirc_{\scriptscriptstyle 2}$	O <sub>3</sub>	$\bigcirc_{\scriptscriptstyle 4}$	$\bigcirc_{\scriptscriptstyle{5}}$	O <sub>6</sub>		
d.	Participated in some aspect of a community's social dancing, singing, or drumming traditions during the Head Start day	O <sub>1</sub>	$\bigcirc_{\scriptscriptstyle 2}$	O <sub>3</sub>	$\bigcirc_4$	$\bigcirc_5$	O <sub>6</sub>		
e.	Participated in a program event outside the Head Start day that included traditional dancing, singing or drumming	O <sub>1</sub>	$\bigcirc_{\scriptscriptstyle 2}$	$\bigcirc_3$	$\bigcirc_{_4}$	O <sub>5</sub>	$\bigcirc_6$		
f.	Participated in traditional craft making activities, (for example: beading, weaving, making pottery, jewelry, or dance regalia).	$\bigcirc_{\scriptscriptstyle 1}$	$\bigcirc_2$	O <sub>3</sub>	O <sub>4</sub>	$\bigcirc_{\scriptscriptstyle{5}}$	$\bigcirc_6$		
g.	Had the opportunity to observe or participate in a								
	What percentage of center administrative staff and teachers are Al/AN members?  Include both staff who come from the same or different tribes as the children and families served.  PERCENT OF TEACHERS OR ASSISTANT TEACHERS								
	PERCENT OF ADMINISTRATIVE STAFF								

### **B. Staff Education and Training**

The next questions are about efforts to promote staff education and training.

Programs and centers can support staff's professional development in a lot of different ways. Does your program or center offer the following to teachers, family child care providers, or home visitors?

		MARK ONE FO	R EACH ROW
		YES	NO
2.	Support/funding to attend Tribal, regional, state, or national early childhood conferences	$\bigcirc_{\scriptscriptstyle 1}$	O <sub>0</sub>
5.	Paid substitutes to allow teachers time to prepare, train, and/or plan	$\bigcirc_{\scriptscriptstyle 1}$	O <sub>0</sub>
6.	MCoaching/mentoring	$\bigcirc_{\scriptscriptstyle 1}$	O <sub>o</sub>
1.	Other types of consultants hired to work directly with staff to address a specific issue or concern	O <sub>1</sub>	O <sub>0</sub>
7.	Workshops/trainings sponsored by the program	Oı	O <sub>o</sub>
8.	Workshops/trainings provided by other organizations	$\bigcirc_{\scriptscriptstyle 1}$	O <sub>0</sub>
9.	A community of learners, also called a peer learning group (PLG) or professional learning community (PLC), facilitated by an expert	O <sub>i</sub>	O <sub>0</sub>
	1 Time during the regular work day to participate in Office of 0. Head Start T/TA webinars		O <sub>0</sub>
	1. Tuition assistance for Associate's or Bachelors' courses	O <sub>1</sub>	O <sub>0</sub>
	1 Onsite Associate's or Bachelor's courses		O <sub>0</sub>
	$\frac{1}{3}$ . Tuition assistance for courses toward getting a credential	$\bigcirc_{_1}$	O <sub>0</sub>
	9 Other – Specify	$\bigcirc_{\scriptscriptstyle 1}$	O <sub>o</sub>

How often do the following staff typically participate in training and technical assistance activities? Is it every week, 2 or 3 times a month, monthly, once every few months, or once a year or less?

By "lead teacher" we mean the head or primary teacher in the classroom. If teachers are co-teachers count them here.

#### MARK ONE FOR EACH ROW

	WEEKLY	2 OR 3 TIMES PER MONTH	MONTHLY	ONCE EVERY FEW MONTHS	ONCE A YEAR OR LESS	DON'T KNOW
a1Lead teachers	$\bigcirc_{\scriptscriptstyle 1}$	$\bigcirc_2$	$\bigcirc_3$	$\bigcirc_4$	$\bigcirc_{5}$	O <sub>d</sub>
a2Assistant teachers	$\bigcirc_{\scriptscriptstyle 1}$	$\bigcirc_2$	$\bigcirc_3$	$\bigcirc_4$	$\bigcirc_{5}$	$\bigcirc_{d}$
b. Family service workers	$O_{\scriptscriptstyle 1}$	$\bigcirc_2$	$\bigcirc_3$	$\bigcirc_4$	$\bigcirc_{5}$	$\bigcirc_{d}$

# Who conducts the professional development activities? MARK ONE OR MORE BOXES ☐ Center or grantee staff Community resources Consultants □ 11 AI/AN T/TA provider National Head Start Association ☐ 15 Regional conferences □ 16 National conferences ☐ 17 Tribal conferences Private companies or organizations ☐ 13 OHS Regional T/TA Providers □ 14 OHS National Centers $\square_{12}$ Cultural/language elder or specialist ☐ ® Other – Specify $\square$ Do not have professional development activities

Has your center consulted with a regional T/TA specialist?
O <sub>1</sub> Yes
O₀ No
Has your center consulted with <u>AI/AN</u> T/TA specialists, either early childhood education (ECE) specialists or grantee specialists?
O <sub>1</sub> Yes
O₀ No
How often are teachers given a formal performance evaluation?
MARK ONE ONLY
O <sub>1</sub> Two or more times per year
$O_{2}$ Once a year
$\bigcirc_{\scriptscriptstyle 3}$ Once every two years
Once every three years
Os Once every four years or more
O. No formal evaluations are conducted

### **E. Curriculum and Assessment**

The next questions are about curriculum and assessment.

No

How	often are each child's ass	essmer	nt results rep	oorted to the	following p	eople?
MARK ONE FOR EACH ROW  ONCE AT THE ONCE AT THE BEGINNING MORE O						MODE OFTE
		NEVER	BEGIINNING OF THE YEAR	END OF THE YEAR	AND END OF YEAR	MORE OFTE THAN TWIC PER YEAR
a.	Reported to parents	$\bigcirc_{\scriptscriptstyle 1}$	$\bigcirc_2$	$\bigcirc_3$	$\bigcirc_4$	O <sub>5</sub>
b.	Reported to program administrators	Oı	$\bigcirc_2$	O3	<b>O</b> <sub>4</sub>	O <sub>5</sub>
C.	Recorded in child's record	O <sub>1</sub>	$\bigcirc_2$	$\bigcirc_3$	$\bigcirc_{\scriptscriptstyle 4}$	O <sub>5</sub>
Does	s your center use a particu	ılar par	ent education	on or parent	support curi	riculum?
A par	ent education or support curric tunity to practice parenting sk	culum air	ns to build par	ents' knowledg	ge and give pai	rents the

**GO TO SECTION K, PAGE 12** 

# **K. Physical Activity and Nutrition**

The next questions are about physical activity and nutrition in your program.

Sl G ru ao ar	coes your center have a policy stating the amount of gross motor activity time children hould receive each day?  cross motor activity for children includes activities where the children use their large muscles for unning, walking, dancing, kicking, keeping their balance, jumping, throwing, catching, and other types of cive play. Questions in this part of the survey are about how children spend their active play time inside and outside, the ways in which you encourage activities, and communication with parents about the inportance of gross motor activity.  Yes  NO GO TO K3
	On a typical day, how much time does your policy state the children should spend doing gross motor activity <u>outdoors</u> and <u>indoors</u> ?
	HOURS MINUTES
	Have you talked with any of your teachers about children's weight?
	O₁ Yes O₀ No
	Have you talked with any of your teachers about how to talk to parents about children's weight?
	O₁ Yes O₀ No

<b>,</b>	How ofte	n do you do any of the following?					
				MAI	RK ONE F	OR EACH	ROW
			NEVER	ABOUT ONCE OR TWICE A YEAR	A FEW TIMES A YEAR	ABOUT ONCE A MONTH	MORE FREQUENTLY THAN ONCE A MONTH
	a.	Send information about physical activity home to parents	O <sub>1</sub>	$\bigcirc_2$	O <sub>3</sub>	$\bigcirc_4$	O <sub>5</sub>
	b.	Invite parents to participate in program education activities about physical activity	O <sub>i</sub>	O <sub>2</sub>	O <sub>3</sub>	<b>O</b> <sub>4</sub>	Os
	C.	Share information with parents about programs that can help foster physical activity outside of the classroom such as programs at a local community center	O <sub>1</sub>	$\bigcirc_2$	O <sub>3</sub>	O <sub>4</sub>	O <sub>5</sub>
	d.	Invite parents to participate in					

### H. Overview of Program Managemen

The next questions are about program management.

In the past 12 months, have you participated in the following kinds of professional development?				
			MARK ONE FOR EACH ROW	
		YES	NO	
a.	College or university course(s) related to your role as a manager or leader (for example, a course on leadership, management and administration, human resources, or a course for a specific license,			
	certificate, or other type of credential)	O <sub>1</sub>	0.	
b.	Visits to other Head Start or early childhood programs to improve your own work as a center director	O <sub>1</sub>	O <sub>0</sub>	
C.	Formal coaching/mentoring that is provided by your program	$\bigcirc_{\scriptscriptstyle 1}$	$\bigcirc_{\circ}$	
d.	A network or community of Head Start and other early childhood program leaders organized by someone outside of your program, for example a professional organization	O <sub>1</sub>	O <sub>0</sub>	
e.	A leadership institute is a type of conference or workshop that provides an opportunity to learn new skills or discuss important issues related to leadership. Sometimes leadership institutes are specifically for staff who have named leadership roles in their centers or programs (like directors or managers), but leadership institutes can also include other types of staff who want to learn about leadership issues.	$\bigcirc_1$	$\bigcirc_{\circ}$	
f.	A leadership institute offered by an organization other than Head Start	O <sub>1</sub>	O <sub>0</sub>	
g.	Trainings related to your role as a manager or leader (for example: NIHSDA Management Training Conference, Native American Child and Family Conference, Head Start governance training, CLASS training			
	training	$\bigcup_{1}$	O <sub>0</sub>	

GO TO H8 ON PAGE 15 IF YOU ANSWERED YES FOR E AND F ON THIS ITEM. OTHERWISE GO TO SECTION I, PAGE 16

What do you need additional help with to do your job as a center director more effectively? Select the top three.
MARK UP TO THREE (3) BOXES
□₄Program improvement planning
☐ ₅ Budgeting
□ <sub>6</sub> Staffing (hiring)
$\square_{\scriptscriptstyle 10}$ Data-driven decision making
$\square_{\scriptscriptstyle 15}$ Establishing good relationship with OHS, program and/or grant specialist
$\square_{\scriptscriptstyle 13}$ Leadership skills (for example, diplomacy skills, coaching skills)
$\square$ , Teacher evaluation
$\square_{{}_{\scriptscriptstyle{8}}}$ Evaluation of other program staff
$\square$ $_{ ilde{ ilde{\circ}}}$ Teacher professional development (for example, conducting classroom observations
Educational/curriculum leadership
□,₂ Integrating Native culture and language into the curriculum
$\square$ $_{ ilda}$ Creating positive learning environments
☐ ₂ Child assessment
$\square_{\scriptscriptstyle 11}$ Working with parents, extended family and community caregivers
□,₄ Building relationships with Tribal leadership
$\square_{\scriptscriptstyle 16}$ Working with and partnering in the community
□ <sub>17</sub> Assessing community needs

# I. Employment and Educational Background

Now, we'd like to ask you some questions about your professional background and your job with Head Start.

	In tota	al, how many years have you been a director			
Please round your response to the nearest whole year.					
NUM				BER OF YE	EARS
	10.	In <u>any</u> early childhood program			
	I2a.	In <u>any</u> Head Start program			
	I2b.	Of this Head Start center			
	In tota	al, how many years have you worked			
	Please	round your response to the nearest whole year.			
			NUM	BER OF YE	EARS
	12.	With any Head Start program			
	I2c. As part of <u>any</u> Head Start program's management team				
	I2d.	As a teacher or home visitor in <u>any</u> Head Start program			
			,	,	
	In wh	at month and year did you start working for this Hoad St	art pr	ogram?	
	III WIII	at month and year did you start working for <u>this</u> Head Sta	αιι μι	ogram?	
		MONTH YEAR			
	How r	nany hours per week are you paid to work for Head Start	t?		
		HOURS			
		is your total annual salary (before taxes) as a center dire	ector	for the cur	rent
	progra	am year?			
	\$	, 0 0 DOLLARS PER YEAR			

What is the highest grade or year of school that you completed?
MARK ONE ONLY
O <sub>1</sub> Up to 8th Grade
$\bigcirc_{\scriptscriptstyle 2}$ 9th to 11th Grade
○₃ 12th Grade, but No Diploma
Oa High School Diploma/Equivalent
Os Vocational/Technical Program after High School
Or Some College, but No Degree GO TO I14, PAGE 18
○₅ Associate's Degree
○₃ Bachelor's Degree
O 10 Graduate or Professional School, but No Degree
On Master's Degree (MA, MS)
O <sub>22</sub> Doctorate Degree (Ph.D., Ed.D.)
On Professional Degree after Bachelor's Degree (Medicine/ MD, Dentistry/ DDS, Law/Jetc.)
In what field did you obtain your highest degree?  MARK ONE ONLY
Child Development or Developmental Psychology
Carly Childhood Education
O <sub>3</sub> Elementary Education
Special Education  Sequentian Administration/Management & Supervision
Education Administration/Management & Supervision
O Substitution/Management & Supervision
Os Other field – <i>Specify</i>

Did your schooling include 6 or more college courses in early childhood education or child development?
O <sub>1</sub> Yes <b>GO TO I15b</b>
O NO IF YOU COMPLETED SOME COLLEGE, BUT DO NOT HAVE A DEGREE, GO TO I15b, OTHERWISE GO TO I15
Have you completed 6 or more college courses in early childhood education or child development since you finished your degree?
O <sub>1</sub> Yes
O <sub>0</sub> No
Do you currently hold a license, certificate, and/or credential in administration of early childhood/child development programs or schools?
O No
O <sub>0</sub> No
Do you have a Child Development Associate (CDA) credential?
O <sub>i</sub> Yes
O <sub>0</sub> No
Do you have a state-awarded preschool teaching certificate or license?
A "teaching certificate or license" is usually granted to a teacher by a state department or agency that has authority over the education and/or early childhood system in that state. The certificate or license is given when the teacher has met certain education or experience requirements that are set by the department or agency. Usually a teacher would have to apply for a certificate or license after meeting those requirements.
O <sub>i</sub> Yes
O <sub>0</sub> No
Do you have a state-awarded teaching certificate or license for ages/grades other than preschool?
A "teaching certificate or license" is usually granted to a teacher by a state department or agency that has authority over the education and/or early childhood system in that state. The certificate or license is given when the teacher has met certain education or experience requirements that are set by the department or agency. Usually a teacher would have to apply for a certificate or license after meeting those requirements.
O <sub>L</sub> Yes
O <sub>0</sub> No

Including your post-secondary degree, graduate degree, and certification programs etc., are you currently enrolled in any additional training or education?			
O <sub>1</sub> Yes			
O <sub>o</sub> No			
What kind of training or education program are you enrolled in?			
MARK ONE OR MORE BOXES			
Child Development Associate (CDA) Degree Program			
☐ ₂ Teaching Certificate Program			
☐₃ Special Education Teaching Degree Program			
☐ ₄ Associate's Degree Program			
☐ ₅ Bachelor's Degree Program			
☐。Graduate Degree Program (MA, MS, PH.D. or Ed.D.)			
License, certificate and/or credential in administration of early childhood/ child development programs or schools			
☐。Continuing Education Units (CEUs)			
☐。Other – <i>Specify</i>			
What is your sex?			
O. Male			
O, Female			
O <sub>3</sub> Prefer not to answer			
In what year were you born?			
YEAR			
Are you of Spanish, Hispanic, or Latino origin?			
O <sub>1</sub> Yes			
O <sub>s</sub> No			

	/hat is your race? ARK ONE OR MORE BOXES
	□ white
	uz Black or African American
	as American Indian or Alaska Native
	□ <sub>27</sub> Asian
	native Hawaiian, or other Pacific Islander
	as Another race – Specify
	Do you speak a language other than English
	Yes
	No GO TO SECTION IJ, PAGE 21
W	/hat languages other than English do you speak?
M	ARK ONE OR MORE BOXES
	3. Your Native language – <i>Specify</i>
	other Native language(s)– <i>Specify</i>
	$\square_{12}$ Spanish
	Other – Specify

### IJ. YOUR FEELINGS ABOUT YOUR JOB AND CENT

The next questions are about how you feel about your job and the services provided by your center.

In your current Head Start position(s), how much do the following make it harder for you to do your job well? Do they make it a great deal harder, somewhat harder, or not at all harder for you to do your job well?

	raci for you to do your job well.	MARK ONE FOR EACH ROW		
		GREAT DEAL HARDER	SOMEWHAT HARDER	NOT AT ALL HARDER
a.	Time constraints (not enough hours in the day)	$\bigcirc_3$	$\bigcirc_2$	O <sub>1</sub>
b.	Too many conflicting demands	$\bigcirc_3$	$\bigcirc_2$	$O_{\scriptscriptstyle 1}$
C.	Not a high enough salary for the job demands	O <sub>3</sub>	$\bigcirc_2$	O <sub>i</sub>
d.	Lack of support staff	$\bigcirc_3$	$\bigcirc_2$	$O_{\scriptscriptstyle 1}$
e.	Not enough training and technical assistance for professional development	$\bigcirc_3$	$\bigcirc_2$	O <sub>1</sub>
f.	Not enough support and communication from administration	$\bigcirc_3$	$\bigcirc_2$	O <sub>1</sub>
g.	Not enough funds for supplies and activities	$\bigcirc_3$	$\bigcirc_2$	$\bigcirc_{\scriptscriptstyle 1}$
h.	Dealing with a challenging population	$\bigcirc_3$	$\bigcirc_2$	$O_{\scriptscriptstyle 1}$
i.	Staff turnover	$\bigcirc_3$	$\bigcirc_2$	$O_1$
j.	Lack of parent support	O <sub>3</sub>	$\bigcirc_2$	$\bigcirc_{\scriptscriptstyle 1}$
k.	Lack of qualified teaching staff	O <sub>3</sub>	$\bigcirc_2$	$\bigcirc_{\scriptscriptstyle 1}$
0.	Tribal leadership changes	O <sub>3</sub>	$\bigcirc_2$	O <sub>1</sub>
l.	Anything else? Specify	O <sub>3</sub>	$O_2$	O <sub>1</sub>

### End

Thank you very much for participating in AI/AN FACES 2019!