

Exhibit A

December 31, 9999

000001 123456789012346201601
 Sample A Sample
PO Box 1234
North Conway, ST 03860-2665



Dear Sample A Sample:

As the National Taxpayer Advocate, I lead the Taxpayer Advocate Service (TAS) in helping taxpayers resolve problems with the IRS. You were selected to participate in a survey, which will take about 10 minutes to complete. Your participation is voluntary. By completing and returning the voluntary survey, you can let us know what we did well and what we could have done to make your experience with us even better.¹

How you can take the survey

You will receive a survey package from TAS within the next couple of weeks. It will include the TAS Customer Satisfaction Survey and a self-addressed, stamped return envelope. Please have the person in your household who knows the most about your recent experience with TAS complete the survey. Reflect upon the concern a TAS case advocate assisted you in addressing when responding to the questions. Return the completed survey as soon as possible using the included envelope.

Questions or assistance

If you have any questions or need assistance in completing this survey, please call 904-661-3351 and leave a message with your name and phone number. Someone will call you back.

Verification

To verify the authenticity of our survey, please visit www.irs.gov/css where you'll find this survey listed under Taxpayer Advocate Service.

Privacy Act Notice

The primary purpose for requesting this information is to help the IRS improve its service to taxpayers. Our authority for requesting the information is 5 USC 301 and 26 USC 7801. Providing information is voluntary. However, if you do not answer all or part of the survey questions, the IRS and TAS may lack information it could use to improve taxpayer service. TAS is legally compelled to protect your information under Internal Revenue Code Section 6103.

I am committed to providing the best possible service to every taxpayer and I look forward to hearing about your experience with TAS.

Sincerely,
Erin Collins
Erin Collins
National Taxpayer Advocate

¹ **Paperwork Reduction Act:** The Paperwork Reduction Act requires that the IRS display an OMB control number on all public information requests. The OMB Control Number for this study is 1545-1432. Also, if you have any comments regarding the time estimates associated with this study or suggestions on making this process simpler, please write to the Internal Revenue Service, Special Services Section, SE:W:CAR:MP:T:M:SP, 1111 Constitution Ave. NW, Room 6129, Washington, DC 20224.

Exhibit B

December 31, 9999

000002



123456789012346201601
Sample B Sample
PO Box 1234
North Conway, ST 03860-2665



Attn: Business Name

As the National Taxpayer Advocate, I lead the Taxpayer Advocate Service (TAS) in helping taxpayers resolve problems with the IRS. You have been selected to participate in a survey, which will take about 10 minutes to complete. Your participation is voluntary. By completing and returning the voluntary survey, you can let us know what we did well and what we could have done to make your experience with us even better.¹

How you can take the survey

You will receive a survey package from TAS within the next couple of weeks. It will include the TAS Customer Satisfaction Survey and a self-addressed, stamped return envelope. Please reflect on your recent experience with TAS in representing the business listed above when completing the survey. Return the completed survey as soon as possible using the included envelope.

Questions or assistance

If you have any questions or need assistance in completing this survey, please call 904-661-3351 and leave a message with your name and phone number. Someone will call you back.

Verification

To verify the authenticity of our survey, please visit www.irs.gov/css where you'll find this survey listed under Taxpayer Advocate Service.

Privacy Act Notice

The primary purpose for requesting this information is to help the IRS improve its service to taxpayers. Our authority for requesting the information is 5 USC 301 and 26 USC 7801. Providing information is voluntary. However, if you do not answer all or part of the survey questions, the IRS and TAS may lack information it could use to improve taxpayer service. TAS is legally compelled to protect your information under Internal Revenue Code Section 6103.

I am committed to providing the best possible service to every taxpayer and I look forward to hearing about your experience with TAS.

Sincerely,
Erin Collins
Erin Collins
National Taxpayer Advocate

¹ **Paperwork Reduction Act:** The Paperwork Reduction Act requires that the IRS display an OMB control number on all public information requests. The OMB Control Number for this study is 1545-1432. Also, if you have any comments regarding the time estimates associated with this study or suggestions on making this process simpler, please write to the Internal Revenue Service, Special Services Section, SE:W:CAR:MP:T:M:SP, 1111 Constitution Ave. NW, Room 6129, Washington, DC 20224.

Exhibit C

December 31, 9999

000003 123456789012346201601
Sample C Sample
PO Box 1234
North Conway, ST 03860-2665



Re: Power of Attorney Name

Dear Sample C Sample:

As the National Taxpayer Advocate, I lead the Taxpayer Advocate Service (TAS) in helping taxpayers resolve problems with the IRS. You, as the taxpayer's representative, have been selected to participate in a survey, which will take about 10 minutes to complete. Your participation is voluntary. By completing and returning the voluntary survey, you can let us know what we did well and what we could have done to make your experience with us even better.¹

How you can take the survey

You will receive a survey package from TAS within the next couple of weeks. It will include the TAS Customer Satisfaction Survey and a self-addressed, stamped return envelope. Please reflect on your recent experience with TAS in representing the taxpayer noted above when completing the survey. Return the completed survey as soon as possible using the included envelope.

Questions or assistance

If you have any questions or need assistance in completing this survey, please call 904-661-3351 and leave a message with your name and phone number. Someone will call you back.

Verification

To verify the authenticity of our survey, please visit www.irs.gov/css where you'll find this survey listed under Taxpayer Advocate Service.

Privacy Act Notice

The primary purpose for requesting this information is to help the IRS improve its service to taxpayers. Our authority for requesting the information is 5 USC 301 and 26 USC 7801. Providing information is voluntary. However, if you do not answer all or part of the survey questions, the IRS and TAS may lack information it could use to improve taxpayer service. TAS is legally compelled to protect your information under Internal Revenue Code Section 6103 to keep your responses private to the extent allowed by law.

I am committed to providing the best possible service to every taxpayer and I look forward to hearing about your experience with TAS.

Sincerely,
Erin Collins
Erin Collins
National Taxpayer Advocate

¹ **Paperwork Reduction Act:** The Paperwork Reduction Act requires that the IRS display an OMB control number on all public information requests. The OMB Control Number for this study is 1545-1432. Also, if you have any comments regarding the time estimates associated with this study or suggestions on making this process simpler, please write to the Internal Revenue Service, Special Services Section, SE:W:CAR:MP:T:M:SP, 1111 Constitution Ave. NW, Room 6129, Washington, DC 20224.

Exhibit D

December 31, 9999



Dear Sample A Sample:

We recently sent you a letter asking for your help with an important survey we are conducting. The Taxpayer Advocate Service (TAS) wants to learn how to improve service to taxpayers.

You were selected to participate in this survey, which will take about 10 minutes to complete. Your participation is voluntary.

Included in the package are the TAS Customer Satisfaction survey and the self-addressed, stamped return envelope. Reflect upon the concern a TAS case advocate assisted you in addressing when responding to the questions. Return the completed survey as soon as possible using the included envelope.

If you have any questions or need assistance in completing this survey, please call 904-661-3351 and leave a message with your name and phone number. Someone will call you back.

To verify the authenticity of our survey, please visit www.irs.gov/css where you'll find this survey listed under Taxpayer Advocate Service.

Privacy Act Notice

The primary purpose for requesting this information is to help the IRS improve its service to taxpayers. Our authority for requesting the information is 5 USC 301 and 26 USC 7801. Providing information is voluntary. However, if you do not answer all or part of the survey questions, the IRS and TAS may lack information it could use to improve taxpayer service. TAS is legally compelled to protect your information under Internal Revenue Code Section 6103.

I am committed to providing the best possible service to every taxpayer and I look forward to hearing about your experience with TAS.

Sincerely,
Erin Collins
 Erin Collins
 National Taxpayer Advocate

Enclosures:
 Survey Questionnaire
 Postage Paid Envelope

Exhibit E

December 31, 9999

**Attn: Business Name**

We recently sent you a letter asking for your help with an important survey we are conducting. The Taxpayer Advocate Service (TAS) wants to learn how to improve service to taxpayers.

You were selected to participate in this survey, which will take about 10 minutes to complete. Your participation is voluntary.

Included in the package are the TAS Customer Satisfaction survey and the self-addressed, stamped return envelope. Reflect upon the concern a TAS case advocate assisted you in addressing when responding to the questions. Return the completed survey as soon as possible using the included envelope.

If you have any questions or need assistance in completing this survey, please call 904-661-3351 and leave a message with your name and phone number. Someone will call you back.

To verify the authenticity of our survey, please visit www.irs.gov/css where you'll find this survey listed under Taxpayer Advocate Service.

Privacy Act Notice

The primary purpose for requesting this information is to help the IRS improve its service to taxpayers. Our authority for requesting the information is 5 USC 301 and 26 USC 7801. Providing information is voluntary. However, if you do not answer all or part of the survey questions, the IRS and TAS may lack information it could use to improve taxpayer service. TAS is legally compelled to protect your information under Internal Revenue Code Section 6103.

I am committed to providing the best possible service to every taxpayer and I look forward to hearing about your experience with TAS.

Sincerely,
Erin Collins
 Erin Collins
 National Taxpayer Advocate

Enclosures:
 Survey Questionnaire
 Postage Paid Envelope

Exhibit F

December 31, 9999



Re: Power of Attorney Name

Dear Sample C Sample:

We recently sent you a letter asking for your help with an important survey we are conducting. The Taxpayer Advocate Service (TAS) wants to learn how to improve service to taxpayers.

You were selected to participate in this survey, which will take about 10 minutes to complete. Your participation is voluntary.

Included in the package are the TAS Customer Satisfaction survey and the self-addressed, stamped return envelope. Reflect upon the concern a TAS case advocate assisted you in addressing when responding to the questions. Return the completed survey as soon as possible using the included envelope.

If you have any questions or need assistance in completing this survey, please call 904-661-3351 and leave a message with your name and phone number. Someone will call you back.

To verify the authenticity of our survey, please visit www.irs.gov/css where you'll find this survey listed under Taxpayer Advocate Service.

Privacy Act Notice

The primary purpose for requesting this information is to help the IRS improve its service to taxpayers. Our authority for requesting the information is 5 USC 301 and 26 USC 7801. Providing information is voluntary. However, if you do not answer all or part of the survey questions, the IRS and TAS may lack information it could use to improve taxpayer service. TAS is legally compelled to protect your information under Internal Revenue Code Section 6103.

I am committed to providing the best possible service to every taxpayer and I look forward to hearing about your experience with TAS.

Sincerely,
Erin Collins
 Erin Collins
 National Taxpayer Advocate

Enclosures:
 Survey Questionnaire
 Postage Paid Envelope

Exhibit G

INTERNAL REVENUE SERVICE
TAXPAYER ADVOCATE SERVICE STOP 2301
400 W. BAY STREET
JACKSONVILLE, FL 32202

PRESORTED
FIRST-CLASS MAIL
POSTAGE & FEES PAID
INTERNAL REVENUE SERVICE
PERMIT NO. G-48

INTERNAL REVENUE SERVICE
TAXPAYER ADVOCATE SERVICE STOP 2301
400 W. BAY STREET
JACKSONVILLE, FL 32202

PRESORTED
FIRST-CLASS MAIL
POSTAGE & FEES PAID
INTERNAL REVENUE SERVICE
PERMIT NO. G-48

123456789012346201601

000001



Sample A Sample
PO Box 1234
North Conway, ST 03860-2665



123456789012346201601

000001



Sample B Sample
PO Box 1234
North Conway, ST 03860-2665



INTERNAL REVENUE SERVICE
TAXPAYER ADVOCATE SERVICE STOP 2301
400 W. BAY STREET
JACKSONVILLE, FL 32202

PRESORTED
FIRST-CLASS MAIL
POSTAGE & FEES PAID
INTERNAL REVENUE SERVICE
PERMIT NO. G-48

INTERNAL REVENUE SERVICE
TAXPAYER ADVOCATE SERVICE STOP 2301
400 W. BAY STREET
JACKSONVILLE, FL 32202

PRESORTED
FIRST-CLASS MAIL
POSTAGE & FEES PAID
INTERNAL REVENUE SERVICE
PERMIT NO. G-48

123456789012346201601

000001



Sample C Sample
PO Box 1234
North Conway, ST 03860-2665



123456789012346201601

000001



Sample D Sample
PO Box 1234
North Conway, ST 03860-2665



Dear Taxpayer or POA:

In the last few weeks the Taxpayer Advocate Service sent you a survey asking for your help to improve service to taxpayers.

If you have already completed and sent the survey back to us, **thank you**.

We appreciate your participation. Thank you for your help.

L3_14783

Dear Taxpayer or POA:

In the last few weeks the Taxpayer Advocate Service sent you a survey asking for your help to improve service to taxpayers.

If you have already completed and sent the survey back to us, **thank you**.

We appreciate your participation. Thank you for your help.

L3_14783

Dear Taxpayer or POA:

In the last few weeks the Taxpayer Advocate Service sent you a survey asking for your help to improve service to taxpayers.

If you have already completed and sent the survey back to us, **thank you**.

We appreciate your participation. Thank you for your help.

L3_14783

Dear Taxpayer or POA:

In the last few weeks the Taxpayer Advocate Service sent you a survey asking for your help to improve service to taxpayers.

If you have already completed and sent the survey back to us, **thank you**.

We appreciate your participation. Thank you for your help.

L3_14783



10672

Exhibit H

Form **14783**
(February 2020)

Department of the Treasury - Internal Revenue Service

OMB Number
1545-1432**Taxpayer Advocate Service Survey**

The Taxpayer Advocate Service (TAS) is an independent organization within the IRS, which helps taxpayers resolve problems with the IRS. The TAS is asking you to participate in a short survey. Your cooperation in answering these questions will help to ensure that you, whether a taxpayer or tax professional, receive fair, courteous, and timely treatment from the TAS. Even though you may have had contacts with other personnel of the IRS, please limit your responses to your experience with the TAS. The primary purpose for requesting this information is to help the IRS improve its service to taxpayers. Providing information is voluntary. However, if you do not answer all or part of the survey questions, the IRS and TAS may lack information it could use to improve taxpayer service. We will keep your identity private to the extent permitted by law.

For each question below, please complete the response that best describes your experience. Please indicate if you were:

5 = Very satisfied 4 = Somewhat Satisfied 3 = Neither 2 = Somewhat dissatisfied 1 = Very dissatisfied

Directions: Darken only one response circle for each item using a ballpoint pen (no felt tip markers please).

	Very Satisfied 5	Somewhat Satisfied 4	Neither 3	Somewhat Dissatisfied 2	Very Dissatisfied 1
A. How satisfied were you with the assistance of the Intake advocate, the first person you spoke with about your tax issue	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
1. How satisfied are you....					
a. With your advocate's explanation of what he or she would do to help you with your problem	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
b. That your advocate treated you with courtesy	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
c. With your advocate's explanation of the time it would take to work your case	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
d. With your advocate's updates on the progress of your case	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
e. That your advocate listened to you	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
g. That your advocate stayed with you every step of the way	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
h. That your advocate cared about helping you	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
i. With your advocate's responsiveness	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
j. With your advocate's explanation of what caused your problem	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
k. That your advocate was easy to reach	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
l. With the length of time it took to work your case	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
m. That your advocate treated you fairly	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>



10672

Please continue to use the following scale through question 3:

5 = Very satisfied 4 = Somewhat Satisfied 3 = Neither 2 = Somewhat dissatisfied 1 = Very dissatisfied

1. How satisfied are you ...	Very Satisfied	Somewhat Satisfied	Neither	Somewhat Dissatisfied	Very Dissatisfied
n. With your advocate's knowledge of your specific issue	<input type="radio"/>				
o. With your advocate's explanation of the final outcome	<input type="radio"/>				
p. With your advocate's explanation of your rights as it applied to your case	<input type="radio"/>				
2. Thinking only of your satisfaction with the Taxpayer Advocate Service and not other parts of the IRS, overall how satisfied are you with your Taxpayer Advocate Service experience	<input type="radio"/>				
3. How satisfied are you with the helpfulness of the letters you received (if you did not receive any correspondence, please mark N/A).	<input type="radio"/>				

4. To what extent did the Taxpayer Advocate Service solve your problem

- Completely
- Partially
- Not at all
- Case is still open

5. As a result of your experience with the Taxpayer Advocate Service, would you say your impression of the IRS is:

- Much more positive
- More positive
- Same
- More negative
- Much more negative

6. How could the Taxpayer Advocate Service improve the service you received? Please include a brief written comment below.

This completes our survey; however, we are required by law to report to you the OMB Control Number for this public information request. That number is 1545-1432. If you have any comments about the time estimate for completing the survey or about ways to improve the survey, please write to the Internal Revenue Service, Special Services Section, SE:W:CAR:MP:T:M:S, 1111 Constitution Ave. NW Washington, DC 20224.

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