## Compound Risks – SME Recovery from a Pandemic in the Face of Natural Hazard Risks OMB CONTROL NO. 0693-0078 Expiration Date 07/31/2022

We understand that the COVID-19 pandemic is disrupting your business. We hope to learn how businesses like yours are adapting to the circumstances and how this may or may not be connected to broader weather-related stressors your business may face.

Both your perspective and time are exceptionally precious, especially during these uncertain times. Our efforts will be greatly enhanced if you can spend a few minutes filling out this survey. We ask for no sensitive information and we will not identify you or your business. If your business has more than one location, please answer for only one location.

The purpose of this survey is to understand what support businesses like yours need and to communicate those to those who may be able to provide assistance. We'd like to learn about practices taken that have helped reduce the impact of COVID-19, especially in the face of future hazard events.

If you feel uncomfortable answering any of the questions, you can skip them, or exit the survey at any time.

This survey should take less than 15 minutes to complete. You may opt to receive the aggregate results of the survey (at the end).

Thank you for your time and participation. Jennifer Applied Economics Office, National Institute of Standards and Technology

1. What is your role with the organization? (check all that apply)

Owner
Manager
Assistant manager
Senior employee (5+ years at the business)
Employee
I do not have a formal role
Other (please specify)

2. How many full-time AND part-time individuals did your business employ at this location at this time last year?
1-5
O 6-10
11-20
21-50
51-100
101-150
151-200
201-250
More than 250

This survey section asks about direct effects of COVID-19 (coronavirus) on your business.

The COVID-19 Pandemic was declared a <u>National Emergency on March 13, 2020</u>. *Please answer the following questions considering the period since then.* 

3. If there were any public health restrictions (e.g., stay-at-home orders, movement limitations, limits on public gatherings, or requirements for social distancing), is/was your organization designated as:

- Essential
- Non-essential
- Some segments were essential, some were not
- Not sure/don't know

4. How has the COVID-19 pandemic impacted the continuity/stability of your day-to-day operations? Please check all that apply

Closed to the public: less than 1 week
Closed to the public: 1-2 weeks
Closed to the public: 2-4 weeks
Closed to the public: 4 weeks or longer
On-site operations ceased (or were greatly reduced), but remaining staff teleworked
Reduced days/hours of operation
Increased e-commerce
All staff worked from home
Remained fully open to the public
Added services to business (e.g. contactless pick-up, delivery, etc.)
Other (please specify)

5. How has the COVID-19 pandemic impacted the operations of your organization since March 13th?			
	For one week or less	For 1-4 weeks	For more than 4 weeks
Stopped operations due to external mandate			
Stopped operations due to financial issues			
Decrease in revenue			
Increase in revenue			
Problems with supply chain/receiving or shipping inventory			
Issues with delivery of products to customers			
Decrease in customers			
Increase in customers			
Other (please specify)			

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6. What are the most important factors that influenced the choice to temporarily close, change hours, or staffing changes? (Please select no more than 5)	
National State of Emergency	
Stay/Local stay-at-home orders	
Restricted access to the business – by local order	
Employee safety	
Lack of customers	
Disruption to supply/inventory delivery	
Universities and school closings	
Nearby businesses closed	
Local government information/suggestion	
Fear/concerns of infection (self, employees, customers, and/or suppliers)	
Lack of personal protective equipment and/or cleaning supplies	
Staff's unwillingness to report for work	
Media coverage	
Tight business margins	
N/A	
Other (please specify)	

7. F	Please select your most trusted sources of information for COVID-19 (Please select no more than 5)
	Local TV news
	National TV news
	Internet-based news media
	Local government (state or municipal)
	Community leaders
	Radio
	Internet sources (outside of news outlets)
	Faith-Based community
	Friends/family
	Social Media
	Cellphone apps
	Center for Disease Control and Prevention (CDC)
	Sectoral/Trade news
	Other Federal Government sources
	Other (please specify)

8. Since March 13, 2020 has your business REQUESTED/PLANNED use of any of the following financial assistance? (check ALL that apply)
SBA Paycheck Protection Program (PPP)
SBA Economic Injury Disaster Loans (EIDL)
SBA Debt Relief
USDA Loan Programs
Other Federal Programs
State and Local Government grants/loans
Banks (commercial loan)
Banks (e.g., existing debt flexibility – payment deferments)
Personal liquidity (savings)
Family and Friends
Crowd-funding
Postponment in payment (rent, utilities)
Faith-based group support
Non-profit organization support
Insurance (for business interruption)
Direct lending (e.g., Venture capital, angel investors, Fintech)
This business has not sought financial assistance from any source
Unsure
N/A
Other (please specify)

9. Please describe any changes your organization has made to adapt during the COVID-19 pandemic since March 13th. Please check all that apply.
Changed products produced/offered to consumers
Offered contactless pick-up or delivery
Increased e-commerce
Curb-side pick-up made available
Prioritized inventories to some customers
Reallocated products based on inventory levels
Increased staff
Reduced staff
Allowed employees (some or all) to work remotely
Negotiated longer payment terms for suppliers so the company can keep its cash longer
Collected money owed from customers as early as possible
Renegotiated current and future prices with my suppliers
Exchanged resources or information with other organizations
Implemented short-term alliances with my suppliers and/or competition
Other (please specify)

0. V	Vhat natural hazard(s) is/are of concern for your organization's location? (select all that apply)
	Coastal storms
	Drought/water scarcity
 E	Earthquake
E	Extreme cold
E	Extreme heat/heat waves
F	Flooding
ŀ	Hurricane
5	Storm surge
ד [	Tornado
ד [	Tsunami
V	Nildfire
V	Ninter storms
N	None
	Other (please specify)
[	
	Since March 13th, 2020 has this/these event type(s) occurred at your location?
	Yes, with minor impacts
	Νο
	Do not know
	ν/Α

	response to this event affected by COVIE	0-19?
) Yes ) No		
) Do not know		
/		
	hazard events have affected* your organi	zation in the past 10 years? An
	sed at least a one-day closure	201
	10	20+

Flc Flc Se As	oodproof building(s) - permantent (e.g., flood gate) oodproof building(s) – temporary (e.g., sand bags, boarding doors) ecure a secondary storage location ssess building to ensure construction meets building code standards
Se	ecure a secondary storage location
As	
	sess building to ensure construction meets building code standards
Pe	
	erform risk assessment to identify business vulnerabilities (to specific hazards)
Ad	lopt strategies to stay informed of weather watches and warnings (e.g., NOAA Weather Radio, commercial apps)
As	ssigned disaster responsibilities (i.e., emergency management function) to specific employees
Pe	erform safety drills regularly (e.g., shelter-in-place, evacuations, telephone tree)
De	evelop a written emergency action plan/checklist
Ва	ack-up all important documents (digitally or stored at secondary location)
Lif	it inventory and other supplies off the ground to prevent water exposure
Pe	erform an insurance check-up to ensure adequate insurance coverage
Inc	crease insurance coverage, if needed
De	evelop/update telework plans
Es	stablish or increase remote/online sales capacity
So	ocial media account use to provide operations information to the public (e.g., closings)
Mi	inimize supply chain vulnerability through multiple source strategies
De	evelop a connection to local emergency management officials
Cle	ear debris/dry vegetation away from structures
Ва	ack-up power generation
Ma	aintain/tune-up equipment for debris/snow removal
Ke	eeping an emergency fund ("rainy day" money on-hand)
No	one
N//	A
Ot	ther (please specify)

	actions taken by your organization to prepare for natural disasters in the past helped prepare/cope pacts of COVID-19?
O No	
O Do not	know
○ N/A	
Yes, please s	specify (e.g., insurance purchases, teleworking experience, emergency supplies or finances, etc.)
16. Will yo	ur planning for natural hazards change in the future due to the COVID-19 pandemic?
O No	
O Do not	know
🔿 N/A	
Yes (ple	ease specify)

This section asks about your organization's future plans.

	Please select your organization's top concerns regarding the impact of and recovery from COVID-19. ease select up to 5, below)
`	Hurricane risk and potential impacts
	Flood risk and potential impacts
	Earthquake risk and potential impacts
	Wildfire risk and potential impacts
	Tornado risk and potential impacts
	Other natural hazard risk and potential impacts
	Financial impact on operations, and/or liquidity, capital
	Going out of business
	Lower productivity
	Domestic supply chain disruption
	Loss of funding (governmental and non-profit organizations)
	Operational issues associated with restarting
	Loss of market share
	International supply chain disruptions
	The duration of lock-down and quarantine period
	Uncertainty over recurring Covid-19 outbreaks in the future
	Safety/contamination issues from shutdown infrastructure (e.g., water sitting in pipes)
	Safety/contamination issues from working with reopening during social distancing
	Workforce safety to protect employees from infection
	Workforce reduction concerns
	Rehiring, replacing, and retraining workforce upon reopening
	Decreased consumer confidence and spending
	Global recession
	Impacts on tariff and trade issues
	Increased international political controversy
	None
	Other (please specify)

18. Has the organization ir	nplemented step	s to reduce risks to the	e concerns you indicated above?
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Yes, already implemented

- Yes, in the process of implementation
- Yes, planning to implement
- No, but would like to learn more
- 🕥 No, do not plan to do so
- ) Unsure

19. Do you feel you have the resources you need to protect your business against the risks you identified above?

- 🕥 Yes
- 🔵 No
- ) Unsure

20. What resources, knowledge, or support do you feel you need to be better protected against the risks you identified ?

21. How much time do you think will pass before this business returns to its pre-COVID conditions (e.g., operations)?

- 1 month or less
- 2-3 months

- 4-6 months
- 6-12 months
- 12-18 months
- More than 18 months
- O Unlikely to resume operations at that level
- Unlikely to reopen at all
- Do not know
- Other (please specify)

Ζ.	Which sector best describes your business?
$\supset$	Construction
$\supset$	Manufacturing
$\bigcirc$	Retail trade
$\supset$	Accommodation and Food Services
$\supset$	Wholesale trade
$\supset$	Transportation and Warehousing
$\supset$	Finance and Insurance
С	Information (e.g. radio, newspaper, television, telecommunications)
$\bigcirc$	Real estate, rentals, and leasing
$\supset$	Professional, scientific, and technical services
$\bigcirc$	Health and medical services
$\supset$	Arts, Entertainment, and Recreation
$\supset$	Food processing, agriculture
$\supset$	Natural resource management
$\supset$	Fuel production
$\supset$	Fishing/aquaculture
$\bigcirc$	Other (please specify)
	When was your organization founded at this location?
fno	t within the US, please specify

26.	How would you describe this organization? Check ALL that apply	
	Woman-owned business (need not be Federally registered as such)	
	Minority-owned (need not be Federally registered as such)	
	Veteran-owned (need not be Federally registered as such)	
	Family-owned (need not be Federally registered as such)	
	Single ownership	
	Partnership	
	Corporation	
	Franchise	
	Cooperative	
	Multi-location	
	For-profit	
	Non-profit	
	Other (please specify)	

## 27. How important is each group to your organization's recovery from COVID-19?

	LEAST important				MOST important	N/A
Your neighbors	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Friends and family	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Neighborhood organization(s)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Suppliers	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Customers	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Business Groups (e.g. Chamber of Commerce)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
State Organization(s)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Federal Organization(s)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
NOAA Sea Grant	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
NOAA Weather Ready Nation	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Manufacturing Extension Partnership Center	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
Faith-based organization(s)	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$

	Strongly DISAGREE				Strongly AGREE	N/A
OVID-19 did not impact ny business in any ignificant manner	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
OVID-19 posed the reatest risk yet to my rganization's survival	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$
he impacts of COVID- 9 will leave my rganization unable to ope with a natural isaster, should one ccur, in the next year	0	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$	0
am not concerned bout a second wave of CVID-19 and the otential effects on my rganization	0	0	$\bigcirc$	$\bigcirc$	0	$\bigcirc$
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nail address						
RST name						
. Is there anything e	lse you would li	ke to share?				

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