## Attachment A. Selection of Sites

To be considered as candidates for case studies, health systems must have the following characteristics:

- 1. The system employs people engaged in embedded research; research will defined as embedded if
  - (1) The primary investigator is closely affiliated with the care organization or care system that is a major site of the research project
  - (2) The research project at least partially addresses operational concerns of the system (e.g., ways to improve care quality, value, or other aspects of system performance (e.g., patient and staff satisfaction).
- 2. The system has been engaged in embedded research for at least two fiscal years (i.e. began embedded research no later than fiscal year prior to the fiscal year of interviews);
- 3. The system has a distinctive approach to embedded research or was identified in our scan as a recognized as a leader in this field.

The investigators will identify sites with these characteristics from their scan data (expert interviews, discussions with other knowledgeable individuals, publicly available documents (grey and scientific literature.)