January 2019 OMB Control No.: 0970-0521 Expiration Date: 12/31/2021

Length of time for instrument: 45 minutes

MULTI-SITE IMPLEMENTATION EVALUATION OF TRIBAL HOME VISITING (MUSE) PROGRAM DIRECTOR SURVEY

This collection of information is voluntary. Public reporting burden for this collection of information is estimated to average 45 minutes per response, including the time for reviewing instructions, gathering and maintaining the data needed, and reviewing the collection of information. An agency may not conduct or sponsor, and a person is not required to respond to, a collection of information unless it displays a currently valid OMB control number. The OMB number and expiration date for this collection are OMB #: 0970-0521, Exp: 12/31/2021. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Kate Lyon, James Bell Associates; 3033 Wilson Blvd. Suite 650, Arlington, VA 22201; MUSE.info@jbassoc.com.

Multi-Site Implementation Evaluation of Tribal Home Visiting OMB Supporting Documents: Program Director Survey

Length of time for instrument: 45 minutes

MUSE Program Director Survey

Thank you for taking part in the Multi-Site Implementation Evaluation of Tribal Home Visiting (MUSE). The purpose of this study is to learn about tribal home visiting program implementation and the experiences of families receiving home visiting services.

We are asking you to complete this survey because your role includes oversight of one of the home visiting programs participating in MUSE. Your answers will help us understand your role in the home visiting program and your perspective on the program. Because program directors' jobs are complex and involve many different tasks, this survey is also complex and a bit lengthy.

Your participation in this survey is voluntary. If you choose to participate, it will take about 45 minutes to complete this survey. If you are unsure how to answer a question, please give the best answer you can instead of leaving it blank.

Your answers will be kept private. Only the MUSE study team will have access to this information. Your answers will not be shared with anyone at your program or any other agencies. We will not report information collected in this study in a way that could identify you or your program.

We would appreciate your response by MM/DD/YYYY. If you have questions about the survey or at any time during the study, please call Tess Abrahamson at James Bell Associates at ### or email _____.

Length of time for instrument: 45 minutes

A. BACKGROUND AND WORK EXPERIENCE

1.	What was the highest level/degree you completed in school? ☐ Some high school, no diploma ☐ High school/GED ☐ Some college/no degree ☐ Technical training or certification ☐ Associate's degree (e.g. AA, AS, ADN) ☐ Bachelor's degree (e.g. BA, BS, BSN) ☐ Master's degree or higher (e.g. MA, MS, MSW, MSN, PhD)
2.	What were your main field(s) of study? CHECK ALL THAT APPLY. (Responses not limited to highest degree completed.) Child development Early childhood education Education Psychology Social work/Social welfare Public health Nursing Other (specify)
3.	Prior to your current position, did you have experience in home visiting? This could include managing another home visiting program, working as a home visitor, or working in another position related to home visiting. □ No [→ SKIP to #4] □ Yes [→ GO TO #3a & 3b]
	 3a. [If Question 3=Yes] How many total years of experience do you have in home visiting, including your current home visiting program and any other home visiting programs? Less than 1 year 1-2 years 3-5 years 6-10 years More than 10 years
	3b. [If Question 3=Yes] Before taking your current job that includes oversight of the tribal home visiting program, had you worked as a home visitor for this program or any other home visiting program? □ No [→ SKIP to #4] □ Yes [→GO TO #3c]
	3c. [If Question 3b=Yes] How many total years of experience did you work as a home visitor? Less than 1 year 1-2 years 3-5 years 6-10 years More than 10 years

4.	Do you have experience working with families in any of the following settings? CHECK ALL THAT APPLY. In-home day care Center-based daycare Preschool School, grades K-12 (non-nurse) School nurse After school program Special education program Nursing Home health care Other health care Social services Mentoring programs Mental health agencies No prior experience Other (specify):
5.	How many total years of professional experience do you have working with families and young children, including home visiting jobs and other jobs doing related work (e.g., years of nursing experience plus years as a parent educator in different settings)? Less than 1 year 1-2 years 3-5 years 6-10 years More than 10 years
6.	Before taking the job that includes oversight of the tribal home visiting program, had you worked as a manager or director for another program? □ No [→ SKIP to #7] □ Yes [→ GO TO #6a] 6a. [If Question 6=Yes] How many total years of experience do you have managing programs and staff? □ Less than 1 year □ 1-2 years □ 3-5 years □ 6-10 years □ More than 10 years
7.	Aside from your professional experience, how many years of experience do you have raising children? Please include experience you have as a primary caregiver for any child(ren) including your own and other's children. Please count experience providing regular, consistent care for a child as a primary caregiver. Do not include babysitting or infrequent assistance with children. Years of experience:

Length of time for instrument: 45 minutes

B. CURRENT POSITION

1.	How many years have you worked for your home vising program? Include years worked for your home visiting program in positions other than your current one. Less than 1 year 1-2 years 3-5 years 6-10 years More than 10 years
2.	In what month and year did you begin your present job that includes oversight of the tribal home visiting program? Month (Enter two digits for the month. For example, if you started in January, enter "01". If you cannot recall which month you began, leave this blank) Year (Enter four digits for the year. For example, if you started in 2012, enter "2012")
3.	Some home visiting program directors manage multiple programs or have other responsibilities within the agency they work for. How many hours do you spend in your role as the home visiting program director in a typical week? (For example, enter "1.5" if you spend an hour and a half.) Hours:
4.	In your role as a home visiting program director, how often do you interact directly with families? Daily Weekly Monthly Less than monthly Never
5.	How likely is it that you will continue in your current position 6 months from now? ☐ Very likely [→ SKIP to #5] ☐ Somewhat likely [→ GO TO #4a] ☐ Somewhat unlikely [→ GO TO #4a] ☐ Very unlikely [→ GO TO #4a]
	 5a. [If Question 4= somewhat likely, somewhat unlikely, or very unlikely] What factors affect whether you will stay in your position? [CHECK ALL THAT APPLY] Salary Opportunities for advancement within the organization Funding for my position is uncertain Caring for children or other family members Pursue additional education or training Retire or stop working Moving out of the area Challenging work environment Other (specify)

Length of time for instrument: 45 minutes

C. PERCEPTIONS OF PROGRAM

<u>Instructions:</u> In this section, we would like to learn how *staff members* perceive their program's intended outcomes. In general, a *program outcome* is a benefit to a child, parent, or family. For example, some programs might see the improvement of prenatal health as an important outcome.

Below is a list of possible outcomes for home visiting programs. We know your program may care about all of these benefits, but we would like to know which is most important. We would like to get a sense of which outcomes you think **your program** believes may be more important than others. Select the response that best represents what you think your program believes about the outcome.

To help you decide on an outcome's rank, think about whether it is discussed routinely in training and supervision. Think about what staff in your agency is told about its importance. Select the response that best describes your program's ranking of this outcome.

- 1. How much of a priority is each of the following outcomes for your program, on a scale of 0 to 10?
 - 0 = Not a Priority
 - 5 = Moderate priority
 - 10 = Highest priority

		0	1	2	3	4	5	6	7	8	9	10	Not sure
1	Supporting prenatal health and obtaining prenatal care (including dental health/dental care)												
2	Supporting postpartum health and obtaining postpartum care (including dental health/dental care)												
3	Supporting breastfeeding												
4	Supporting physical health outside of pregnancy and postpartum health (including dental health/dental care)												
5	Supporting family planning												
6	Preventing and reducing alcohol, commercial tobacco, and other drug use												
7	Promoting caregiver emotional well- being and preventing and reducing mental health problems or stress												
8	Preventing and reducing domestic violence												
9	Supporting healthy adult relationships (with boyfriends/girlfriends, husbands/wives, partners, coparents)												

OMB Control No.: 0970-0521

Expiration Date: 12/31/2021

		0	1	2	3	4	5	6	7	8	9	10	Not sure
10	Increasing social support (support from family, friends, and community)												
11	Furthering a caregiver's education and job training												
12	Supporting getting a job, or getting a better job												
13	Supporting child health (including dental health/dental care)												
14	Ensuring appropriate child care arrangements												
15	Supporting parenting to promote child development												
16	Basic needs like food, utilities, housing, transportation, and identification												
17	Legal system and services												
18	Supporting good nutrition and physical activity												
19	Supporting caregivers in budgeting and making ends meet												
20	Addressing unresolved issues from past caregiver trauma												
21	Connecting to community and culture (attending community and/or cultural activities, learning cultural teachings, making new relationships with others in your community)												
22	Supporting parent-child interaction												
23	Supporting positive discipline and behavior management												
24	Supporting caregivers in feeding children (including formula and solids, and not including breastfeeding)												
25	Helping caregivers to establish and maintain developmentally appropriate care/routines (daily routines like bedtime, mealtime, bath time)												
26 27	Supporting effective co-parenting Supporting child and home safety												

Length of time for instrument: 45 minutes

In your role as a home visiting program director, you likely have a good sense of how well your program prepares and supports home visitors to do their jobs well. The next two sets of questions ask about your program's <u>overall ability</u> to assure that home visitors do the following parts of their jobs well. When answering these questions, please think about all aspects of your program including the curriculum, training, materials and support home visitors receive from the home visiting model. Please also think about any supplemental curriculum, material or resources developed or selected by your program. Please also consider any training home visitors receive from your program or other agencies, one-on-one and group supervision, and support they may receive from other staff (including other home visitors), evaluators and consultants.

2. Rate your program's overall ability to assure that home visitors do the following parts of their job well.

		Could be greatly improved	Could be somewhat improved	Could be slightly improved	Already top notch
	Your program's overall ability to assure that home				
	visitors do this part of their job well				
	Balance family preferences with program priorities				
2	Communicate warmth, respect, and appreciation to the family				
3	Develop and use family goal plans				
4	Conduct required screenings				
5	Tailor activities in response to family interests, concerns, and preferences				
6	Build relationships and trust with caregivers and their families				
7	Deliver home visiting curriculum the way the program and model intends				
8	Model and coach parenting skills				
9	Identify and communicate strengths to caregivers				
10	Helping families access needed services				
11	Collect data and information from caregivers				
12	Enter data and document what happens during home visits				
13	Plan home visits for families				
14	Retain families and keep caseload slots filled				
15	Deliver the expected number of home visits for each family				
16	Support families in managing crises				
17	Manage their time so that they can get everything done that they need to do				
18	Engage an uninterested or distracted caregiver during a home visit				
19	Engage an uninterested or fussy child during a home visit				
20	Ensure their safety when making home visits				

Length of time for instrument: 45 minutes

3. Rate your program's <u>overall ability</u> to assure that home visitors can address the following topics with caregivers.

		Could be greatly improved	Could be somewhat improved	Could be slightly improved	Already top notch	Program doesn't focus on this
	Your program's overall ability to assure that home visitors can address the following topics with families					
1	Prenatal health/prenatal care (including dental health/dental care)					
2	Postpartum health/postpartum care (including dental health/dental care)					
3	Breastfeeding					
4	Physical health outside of pregnancy and postpartum health (including dental health/dental care)					
5	Family planning					
6	Alcohol, commercial tobacco, and other drug use					
7	Caregiver emotional well-being, mental health or stress					
8	Domestic violence					
9	Healthy adult relationships (with boyfriends/girlfriends, husbands/wives, partners, co-parents)					
10	Social support (support from family, friends, and community)					
11	Furthering a caregiver's education and job training					
12	Getting a job, or getting a better job					
13	Child health (including dental health/dental care)					
14	Making child care arrangements					
15	Child development					
16	Basic needs like food, utilities, housing, transportation, and identification					
17	Legal system and services					
18	Nutrition and physical activity					
19	Budgeting/making ends meet					
20	Trauma (things that happened in the past that affect caregiver today)					

Length of time for instrument: 45 minutes

		Could be greatly improved	Could be somewhat improved	Could be slightly improved	top	Program doesn't focus on this
	Your program's overall ability to assure					
	that home visitors can address the					
21	following topics with families					
21	Connecting to community and culture (attending community and/or cultural					
	activities, learning cultural teachings,		П			
	making new relationships with others in		—		— —	_
	your community)					
22	Parent-child interaction					
23	Discipline/behavior management					
24	Feeding children (including formula and					
	solids, and not including breastfeeding)					
25	Developmentally appropriate					
	care/routines (daily routines like					
	bedtime, mealtime, bath time)					
26	Co-parenting					
27	Child/home safety					
4. H	How much should home visitors focus on imp	roving outcor	mes for			
			Not at all	Very little	Somewhat	A lot
1	Index child					
2	Primary caregiver					
3	Other children in the family or househol	d				
4	Other adults in the family or household					

5. What does your program expect home visitors to do DURING THE VISIT if something comes up that they haven't

been prepared/trained to address?

covered in the program.

trained to address it.

this issue.

☐ Not sure

☐ My program expects home visitors just to explain that they can only work on things

☐ My program has no stated expectation for what home visitors do.

☐ My program expects home visitors to direct the mother to a resource that CAN address

☐ My program expects home visitors to try to work on this issue even though they are not

Wha	at does your program expect home visitors to do DURING THE VISIT if a caregiver wants to do things differently
than	in the program curricula or protocols?
	My program expects home visitors to explain that I must follow the program curricula
	and protocols.
	My program expects home visitors to modify visit activities to align with the caregiver's
	preferences while still being true to the 'spirit' of the curriculum or protocol.
	My program expects home visitors to do things the way the caregiver prefers, even if this
	is very different from program curricula and protocols.
	My program has no stated expectation for what home visitors do in this situation.
	Not sure
	thar

7.	How effective is your program overall at MAKING A DIFFERENCE	for families i	n the followin	g areas?	
		Not at all effective	Somewhat effective	Mostly effective	Very effective
1	Prenatal health/prenatal care (including dental health/dental care)				
2	Postpartum health/postpartum care (including dental health/dental care)				
3	Breastfeeding				
4	Physical health outside of pregnancy and postpartum health (including dental health/dental care)				
5	Family planning				
6	Alcohol, commercial tobacco, and other drug use				
7	Caregiver emotional well-being, mental health or stress				
8	Domestic violence				
9	Healthy adult relationships (with boyfriends/girlfriends, husbands/wives, partners, co-parents)				
10	Social support (support from family, friends, and community)				
11	Furthering a caregiver's education and job training				
12	Getting a job, or getting a better job				
13	Child health (including dental health/dental care)				
14	Making child care arrangements				
15	Child development				
16	Basic needs like food, utilities, housing, transportation, and identification				
17	Legal system and services				
18	Nutrition and physical activity				
19	Budgeting/making ends meet				
20	Trauma (things that happened in the past that affect caregiver today)				
21	Connecting to community and culture (attending community and/or cultural activities, learning cultural teachings, making new relationships with others in your community)				
22	Parent-child interaction				
23	Discipline/behavior management				

Length of time for instrument: 45 minutes

		Not at all effective	Somewhat effective	Mostly effective	Very effective
24	Feeding children (including formula and solids, and not including breastfeeding)				
25	Developmentally appropriate care/routines (daily routines like bedtime, mealtime, bath time)				
26	Co-parenting Co-parenting				
27	Child/home safety				
	bedtime, mealtime, bath time) Co-parenting				

D. SELF-EFFICACY

1. Program directors take on many tasks in order to administer and monitor the program, support and manage home visiting staff, and successfully meet the Tribal MIECHV grant requirements. The next set of questions asks you to consider your own knowledge, skills and abilities needed to accomplish tasks related to providing oversight of a home visiting program. If you are not responsible for some of the tasks below, please mark "Not part of my job." Please do not consider external barriers like lack of funding or staff time, agency policies, or geography. How confident are you that you can do the following tasks related to managing your home visiting program?

		Not at all confident	Not very confident	Somewhat confident	Mostly confident	Completely confident	Not part of my job
1	Develop and maintain program policies and procedures						
2	Monitor program performance						
3	Support staff to enroll enough families to keep caseload slots filled						
4	Recruit job candidates that have the right skills and experience to be effective home visiting program staff						
5	Successfully hire home visitors and other program staff						
6	Provide adequate training for program staff						
7	Retain home visiting staff						
8	Adequately compensate staff						
9	Support staff through the challenging aspects of their work						
10	Build and maintain relationships with other service providers in the community						

OMB Control No.: 0970-0521

Expiration Date: 12/31/2021

		Not at all confident	Not very confident	Somewhat confident	Mostly confident	Completely confident	Not part of my job
11	Implement our program the way we intend to, as described in our implementation plan						
12	Balance model requirements with local priorities						
13	Ensure high quality data collection						
14	Use data to make decisions guiding program implementation						0
15	Sustain program funding						
16	Provide a supportive work environment for program staff						
	Convene a local advisory board for your program						
18	Help program staff work together as a team						
19	Appropriately monitor fidelity of program implementation						
20	Tailor our program to be relevant to our local community and culture						
21	Cultivate community support for the program						
22	Monitor fiscal planning and oversight						
23	Cultivate tribal/agency leadership support for the program						
24	Manage subcontractors (e.g., contracted evaluators, clinical supervisors, data consultants, etc.)						
25	Effectively disseminate information about our program to professional audiences						
26	Effectively disseminate information about our program to tribal/ organizational leadership						

OMB Control No.: 0970-0521

Expiration Date: 12/31/2021

Length of time for instrument: 45 minutes

		Not at all confident	Not very confident	Somewhat confident	Mostly confident	Completely confident	Not part of my job
27	Effectively disseminate information about our program to community audiences						
28	Monitor employee performance and communicate with them about improvement plans, if needed						
29	Balance multiple requirements across different funders						
30	Utilize technical assistance to achieve program goals						
31	Submit required reports in a timely manner (to funders, tribe, agency, model, etc.)						
32	Communicate effectively with funders						
33	Meet Tribal MIECHV grant requirements without putting in unreasonable time and effort						

2. The following questions ask about your approach to being the home visiting program's team leader. How much do you agree or disagree with the following statements?

		Strongly agree	Agree	Disagree	Strongly disagree
1	I initiate meetings to discuss the team's progress.				
2	I am available for consultation on problems.				
3	I am engaged in our team's day-to-day work.				
4	I manage crises in a calm and dependable way.				
5	I help the team get through challenges they face in their work.				
6	I handle personnel issues thoughtfully.				
7	I would go to bat for the team.				
8	I have enough training and experience to be an effective leader.				
9	I treat all team members fairly.				
10	I don't really know what the team needs to do its job well.				

Length of time for instrument: 45 minutes

E. JOB SATISFACTION

1.	The following questions ask how	vou feel about v	our iob ov	verall. How often	n do vou feel this wa	ıv?
∸.	The following questions ask now	you icci about y	, oai job ov	Clair How ofte	ii ao you icci tiiis we	٠у.

		None of the time	A little of the time	Some of the time	Most of the time	All of the time
1	The work I do is satisfying.					
2	My job is boring.					
3	My job allows me to be creative.					
4	I feel respected at work.					
5	My job is frustrating.					
6	My work gives me a sense of accomplishment.					
7	My job is interesting.					
8	The work I do is important.					
9	My job is overwhelming.					

2. Think about your pay from this job. How much do you agree or disagree with the following about your pay?

		Strongly agree	Agree	Disagree	Strongly disagree	Not sure
1	I can depend on my paycheck to be regular and on time.					
2	The pay I get from this job is less than I deserve for the work that I do.					
3	The pay I get from this job is fair for my qualifications.					

3.	As you think about the pay you get from this job, which statement best describes your thoughts? The pay I
	get from this job is
	☐ Barely enough to live on
	☐ Enough to cover my normal expenses
	☐ Enough to live comfortably

4. For each job characteristic listed below, how satisfied or dissatisfied are you with your current job at the home visiting program in this regard?

		Very dissatisfied	Dissatisfied	Satisfied	Very satisfied
1	My job security				
2	The amount of vacation time I receive				
3	The amount of on-the-job stress				
4	My chances for promotion				

meaningful way

My job overall

26

OMB Control No.: 0970-0521 Expiration Date: 12/31/2021

Length of time for instrument: 45 minutes

		Very dissatisfied	Dissatisfied	Satisfied	Very satisfied
5	The number of people I supervise				
6	The amount of time required of me to get the job done				
7	The amount of time I spend travelling for my day-to-day job				
8	The flexibility of my schedule				
9	The health insurance benefits my employer offers				
10	The retirement plan my employer offers				
11	The amount of leave or schedule flexibility available for family and community obligations				
12	The control I have over my daily work schedule				
13	The physical workspace				
14	Balancing the different tasks that are required of me				
15	Being able to get my work done with the amount of interruptions I experience				
16	The recognition I receive at work for my accomplishments				
17	The amount of money I earn				
18	My relationship with my immediate supervisor				
19	My physical safety while doing my job				
20	My relationships with coworkers				
21	The training and professional development opportunities available to me				
22	How interesting the work is				
23	My work-life balance				
24	The mentoring and support I receive				
25	My ability to contribute to others in a meaningful way				

Length of time for instrument: 45 minutes

5. We are interested in learning about how your job relates to the community that your home visiting program serves. How much do you agree or disagree with the following statements?

		Strongly agree	Agree	Disagree	Strongly disagree	Not sure
1	The local community is very involved in shaping the home visiting services your home visiting program provides.					
2	My job makes me feel more connected to my community.					
3	I worry that my job has negatively impacted how I'm perceived in the local community.					
4	My job is meaningful to the local community.					
5	My job makes a positive difference in the local community.					
6	My job is contributing to a brighter future for the local community.					

F. PROFESSIONAL QUALITY OF LIFE

1. When you work in home visiting you have direct contact with people's lives. As you may have found, your compassion for those you serve can affect you in positive and negative ways. Below are some questions about your experiences, both positive and negative, as a home visiting program director. Consider each of the following questions about you and your current work situation. How often did you experience these things in the last 30 days?

		Never	Rarely	Sometimes	Often	Always
1	I am happy.					
2	I am preoccupied with more than one person our program serves.					
3	I get satisfaction from being able to make home visiting services available to people.					
4	I feel connected to others.					
5	I jump or am startled by unexpected sounds.					
6	I feel invigorated after working with those our program serves.					
7	I find it difficult to separate my personal life from my life as a home visiting program director.					
8	I am not as productive at work because I am losing sleep over the traumatic experiences of a person our program serves.					
9	I think that I might have been affected by the traumatic stress of those our program serves.					
10	I feel trapped by my job as a home visiting program director.					

		Never	Rarely	Sometimes	Often	Always
11	Because of my role with the home visiting program, I have felt "on edge" about various things.					
12	I like my work as a home visiting program director.					
13	I feel depressed because of the traumatic experiences of the people our program serves.					
14	I feel as though I am experiencing the trauma of someone our program has served.					
15	I have beliefs that sustain me.					
16	I am pleased with how I am able to keep up with home visiting techniques and protocols.					
17	I am the person I always wanted to be.					
18	My work makes me feel satisfied.					
19	I feel worn out because of my work as a home visiting program director.					
20	I have happy thoughts and feelings about those our program serves and how I could help them.					
21	I feel overwhelmed because my work seems endless.					
22	I believe I can make a difference through my work.					
23	I avoid certain activities or situations because they remind me of frightening experiences of the people our program serves.					
24	I am proud of what I can do as a home visiting program director.					
25	As a result of home visiting, I have intrusive, frightening thoughts.					
26	I feel "bogged down" by the system.					
27	I have thoughts that I am a "success" as a home visiting program director.					
28	I can't recall important parts of my work with trauma victims.					
29	I am a very caring person.					
30	I am happy that I chose to do this work.					
31	The chronic stresses in the lives of people our program serves make me depressed.					
32	I take the stress of people our program serves home with me.					
33	I get overwhelmed by the ongoing challenges faced by the people our program serves.					

Length of time for instrument: 45 minutes

G. TRAINING

We would like to know whether home visiting program directors receive the training and supervisory support they need to do their jobs well. Please tell us whether you would like additional training and support in order to successfully accomplish the tasks related to being the home visiting program director.

1. How much additional training and supervisory support do you need to do the following parts of your job well:

		None	A little bit	A good amount	A lot	Not part of my job
1	Develop and maintain program policies and procedures					
2	Monitor program performance					
3	Support staff to enroll enough families to keep caseload slots filled					
4	Recruit job candidates that have the right skills and experience to be effective home visiting program staff					
5	Successfully hire home visitors and other program staff					
6	Provide adequate training for program staff					
7	Retain home visiting staff					
8	Adequately compensate staff					
9	Support staff through the challenging aspects of their work					
10	Build and maintain relationships with other service providers in the community					
11	Implement our program the way we intend to, as described in our implementation plan					
12	Balance model requirements with local priorities					
13	Ensure high quality data collection					
14	Use data to make decisions guiding program implementation					
15	Sustain program funding					
16	Provide a supportive work environment for program staff					
17	Convene a local advisory board for your program					
18	Help program staff work together as a team					
19	Appropriately monitor fidelity of program implementation					
20	Tailor our program to be relevant to our local community and culture					
21	Cultivate community support for the program					

		None	A little bit	A good amount	A lot	Not part of my job
22	Monitor fiscal planning and oversight					
23	Cultivate tribal/agency leadership support for the program					
24	Manage subcontractors (e.g., contracted evaluators, clinical supervisors, data consultants, etc.)					
25	Effectively disseminate information about our program to professional audiences					
26	Effectively disseminate information about our program to tribal/ organizational leadership					
27	Effectively disseminate information about our program to community audiences					
28	Monitor employee performance and communicate with them about improvement plans, if needed					
29	Balance multiple requirements across different funders					
30	Utilize technical assistance to achieve program goals					
31	Submit required reports in a timely manner (to funders, tribe, agency, model, etc.)					
32	Communicate effectively with funders					
33	Meet Tribal MIECHV grant requirements without putting in unreasonable time and effort					

2. How much do you agree or disagree with the following statement: Overall, the to	training I receive provides me with
everything I need to direct the home visiting program.	

- ☐ Strongly agree
- ☐ Agree
- ☐ Disagree
- ☐ Strongly disagree

Length of time for instrument: 45 minutes

3. How important is each of the following in preparing and supporting home visitors?

		Not at all important	Minimally important	Somewhat important	Very important
1	Shadowing another home visitor				
2	One-on-one time with his/her direct supervisor				
3	[Model] training sessions				
4	Receiving reflective supervision				
5	Talking with other home visitors				
6	Case conferencing				
7	Watching videos of other home visitors				
8	Debriefing with co-workers				
9	Coursework/education in early childhood development or a related field				
10	Continuing education opportunities				

H. ORGANIZATIONAL CULTURE AND CLIMATE

1. The following questions ask you to think about how your home visiting team does its work. We want to know how your team works together, takes in information, and makes decisions about the team's approach to home visiting. When answering questions about your team, please think about the staff that make up your home visiting program. This would include home visitors, program coordinators/managers, supervisors, evaluators, data managers and anyone else that might work closely with your program. How much do you agree or disagree with the following statements?

		Strongly agree	Agree	Disagree	Strongly disagree
1	Our team gets all the information it needs to do our work and plan our schedules.				
2	It is easy for our team to obtain expert assistance when something comes up that we don't know how to handle.				
3	Our team is kept in the dark about decisions that impact day-to-day work and what may happen with the program and its staff in the future.				
4	Our team lacks access to useful training on the job.				
5	Excellent work pays off in this organization.				
6	It is clear what our team is supposed to accomplish.				
7	Our team spends time making sure every team member understands their role and responsibilities.				

Expiration Date: 12/31/2021

8 Our team has invested plenty of time to clarify our goals. 9 If you make a mistake on our team, it is often held against you. 10 Members of our team are able to bring up problems and tough issues. 11 People on our team are expected to conform to the group. 12 It is safe to try something new on our team. 13 It is difficult to ask other members of our team for help. 14 No one on our team would deliberately act in a way that undermines my efforts. 15 Working with members of our team, my unique skills and talents are valued and utilized. 16 Achieving our team's goals is well within our reach. 17 Our team can complete work as assigned without being required to put in unreasonable time or effort. 18 With focus and effort, our team can do anything we set out to accomplish. 19 Most people in our team have the ability to solve the problems that come up in our work. All members of our team have more than enough training and experience for the kind of work they have to do. 21 Certain individuals in our team lack the special skills needed for good team work. 22 We regularly take time to figure out ways to improve our team's work processes. Our team tends to handle differences of opinion privately, rather than addressing them directly as a group. Team members go out and get all the information they			Strongly agree	Agree	Disagree	Strongly disagree
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11 group.	10					
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our team's work processes. Our team tends to handle differences of opinion 23 privately, rather than addressing them directly as a group.	21	•				
23 privately, rather than addressing them directly as a □ □ □ □ □ □ group.	22					
Team members go out and get all the information they	23	privately, rather than addressing them directly as a				
24 possibly can from others-such as families, community \square \square \square members, and other program partners.	24	possibly can from others-such as families, community				
Our team frequently uses information and data that leads us to make important changes.	25					
26 In our team, someone always makes sure that we stop to reflect on the team's work process.	26	In our team, someone always makes sure that we stop				
People on our team often speak up to test assumptions we might have.	27					
People on our team are encouraged to think outside the box.	28	People on our team are encouraged to think outside the				

OMB Control No.: 0970-0521

Expiration Date: 12/31/2021

Length of time for instrument: 45 minutes

		Strongly agree	Agree	Disagree	Strongly disagree
29	We invite people from outside our team to present information or have discussions with us.				
30	Our team uses data to see if our processes are leading to the results we want.				
31	Members of our team are encouraged to try new strategies to see if they will work.				
32	Members of our team support each other as we work to master new skills.				
33	The quality of work provided by our team is improving over time.				
	ou live in the same community or neighborhoods your progres [→ GO TO #1a] No [→ GO TO #1b] 1a. [If Question 1 = Yes] In total, how many years have you live provide services to? □ Less than 1 year □ 1-2 years □ 3-5 years □ 6-10 years	·			nborhoods you
	☐ More than 10 years				
	 Ib. [If Question 1 = No] If you ever previously lived in the san 	ne communi	ty or neigh	nborhoods yo	u provide

2. Do you consider yourself a member of the same tribal or urban Indian community your program provides services to?

services to, how long did you live there?

☐ I never lived there☐ Less than 1 year

☐ More than 10 years

□ 1-2 years□ 3-5 years□ 6-10 years

☐ Yes

□ No

☐ Somewhat

January 2019

OMB Control No.: 0970-0521 Expiration Date: 12/31/2021

3.	In general, do you feel as though you and the families your program serves share a similar cultural background? Yes, with most families Yes, with some families Yes, with a few families No
J.	DEMOGRAPHICS
1.	What is your Ethnicity? Hispanic or Latino Not Hispanic or Latino
2.	What is your Race? (Select one or more) ☐ American Indian or Alaska Native [→ GO TO #2a] ☐ Asian [→ SKIP to #3] ☐ Black or African American [→ SKIP to #3] ☐ Native Hawaiian or Other Pacific Islander [→ SKIP to #3] ☐ White [→ SKIP to #3] 2a. [If Question 2 = American Indian or Alaska Native] What is your tribal affiliation and/or identity?
3.	What is your age?
	 □ 25 and under □ 26-29 □ 30-39 □ 40-49 □ 50-59
	□ 60 or older [NEXT SCREEN]
	THANK YOU FOR TAKING THE TIME TO COMPLETE THIS SURVEY.
	Please click NEXT to exit the survey.
	FICASE CIICK INEXT LU CAIL LIIC SUI VCV.