# INTRODUCTION

[PROGRAMMER: SHOW THIS INTRODUCTION EVERY TIME A USER LOGS IN]

The U.S. Department of Agriculture’s Food and Nutrition Service (FNS) is conducting a study to obtain information about the administration and oversight of the Summer Food Service Program (SFSP) and to identify potential barriers to ensuring the integrity and effective management of the program. FNS hired Westat to conduct the SFSP Integrity Study to describe how different entities (States, sponsors, and sites) administer and oversee the SFSP, any program integrity challenges, and any resources or training that could better support the effective administration and monitoring of the SFSP.

The first part of the SFSP Integrity Study involves a survey of all State agencies that administer SFSP. The survey will answer questions like:

* How do States train sponsors?
* How do States monitor sponsors and sites?
* What integrity challenges do States face?

Your answers are important, and will help FNS understand more about how the SFSP is administered. There are no right or wrong answers. If you are unsure of how to answer a question, please give the best answer you can.

The survey link may be shared, and other staff in your agency may login to complete the survey. However, the State Child Nutrition Director must approve and submit the completed survey. This survey should take no more than **20 minutes** to complete.

Participation in this study is voluntary, and the information collected will be used to determine resources, develop training, and provide technical assistance. Refusal to participate will not have any impact on your position, your State agency, or child nutrition programs. You may also skip questions that you do not wish to answer.

Under the Privacy Act of 1974 and the System of Record Notice FNS-8 USDA/FNS Studies and Reports, any personally identifying information obtained will be kept private to the extent provided by law. We will use all data we collect only for the purposes we describe. In the final report we will present the aggregated survey data, and will not link individual States to their responses. The raw survey data will be submitted to FNS at the end of the study for research purposes, and your responses will not impact your agency, the SFSP, or you or your staff in any way.

You may login to the survey link as many times as you wish in order to complete the survey between now and [DATE]. Simply click “Save and Continue Later” at the bottom of the screen before logging out to save your answers. The survey will close on [DATE].

Please answer the questions in the survey based on your State’s current policies or procedures.

If you need additional information, please call [study phone number] or email us at [study email].

Thank you.

# SECTION A: STATE AGENCY ADMINISTRATION

**A1. Please provide the total number of full-time equivalent (FTE) State-level staff who work on the Child Nutrition Programs, including the SFSP? Use decimals if needed (e.g., 1.5 FTEs).**

*Note: If your State’s SAE plan is current, please provide the total FTEs listed in the approved SAE plan.*

|\_\_\_| Total FTEs for all Child Nutrition Programs, including SFSP (programmer--allow decimal points)

**A2. Please provide the total number of full-time equivalent (FTE) State-level staff who work on the SFSP. Use decimals if needed (e.g., 1.5 FTEs).**

*Note: If your State’s SAF plan is current, please provide the total FTEs listed in the approved SAF plan.*

|\_\_\_| Total FTEs working on the SFSP (programmer--allow decimal points)

# SECTION B: OUTREACH

**B1. In preparation for summer 2019, did the State agency attempt to actively recruit new sponsor organizations?**

Yes

No **🡺** GO TO QUESTION B2

**B1a.** **How did the State agency attempt to recruit sponsors?**

**SELECT ALL THAT APPLY.**

Called potential sponsors

E-mailed potential sponsors

Mailed SFSP information in hard copy to potential sponsors

Collaborated with local advocacy organizations to recruit potential sponsors

Presented SFSP information at relevant conferences and meetings

Fielded Spanish TV and/or radio ads

Fielded English TV and/or radio ads

Other (PLEASE SPECIFY):

**B2. In preparation for summer 2019, did the State agency assist sponsors in recruiting potential sites?**

**SELECT ONLY ONE.**

Yes

No **🡺** GO TO QUESTION C1

**B2a.** **How did the State agency assist in recruiting potential sites?**

Notified area eligible schools

Disseminated information to at-risk afterschool program sites

Disseminated information to potential non-school sites

Worked with State or local advocacy organizations to target outreach

Utilized maps or mapping software to identify eligible areas where sites could be located

Presented SFSP information at relevant conferences and meetings

Fielded Spanish TV and/or radio ads

Fielded English TV and/or radio ads

Other (PLEASE SPECIFY):

# SECTION C: TRAINING AND TECHNICAL ASSISTANCE

C1. In preparation for summer 2019, how many annual trainings did the State agency host for SFSP sponsors?

# OF TRAININGS: \_\_\_\_\_\_\_

(programmer: if respondent answers more than “1” to C1, show C1a)

C1a. Please briefly describe the rationale for hosting multiple trainings.

(Examples may include: the State hosts an annual training for returning sponsors and a separate training for first-time sponsors; or the State holds a separate training for each sponsor type (SFAs, private nonprofits, camps, etc.))

\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

C2. In preparation for summer 2019, when did the State agency provide the annual training(s) for SFSP sponsors?

SELECT ALL THAT APPLY.

**(programmer: if respondent answers “1” to C1, they cannot select multiple months here)**

January  May  September

February  June  October

March  July  November

April  August  December

**C3. Did you require sponsors to participate in the annual training?**

Yes, annual training is required for all sponsors

Yes, annual training is required but only for certain sponsors

Explain:\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

No

**C4. Besides sponsor personnel, who else participated in the 2019 annual training?**

**SELECT ALL THAT APPLY.**

Site personnel

Food service management company/vendor representatives

Auditors who work with SFSP

Health inspectors who work with SFSP

Other (PLEASE SPECIFY):

No other entities attended the training

C5. In what format did the State agency provide the 2019 annual training(s) for SFSP sponsors?

SELECT ALL THAT APPLY.

Group training in person

Group online training (e.g., Skype or GoToMeeting)

Self-paced online training (sponsors can participate when it is convenient for them)

Conference calls

Resource materials available on the web

Other (PLEASE SPECIFY):

[If respondent selects multiple responses, go to C6, else skip to C7]

C6. In your opinion, which training format is most effective at preparing sponsors to operate the SFSP?

SELECT ONLY ONE.

Group training in person

Group online training (e.g., Skype or GoToMeeting)

Self-paced online training (sponsors can participate when it is convenient for them)

Conference calls

Resource materials available on the web

Other (PLEASE SPECIFY):

C7. Which of the following topics did the State agency cover in the 2019 annual training for SFSP sponsors?

SELECT ALL THAT APPLY.

Purpose of the SFSP

Sponsor application process

Eligibility requirements for sponsors and sites

Recordkeeping requirements

Meal patterns

Meal service requirements (e.g., congregate feeding, meal service times)

Meal preparation and ordering adjustments

Meal counting

Meal claim preparation

Documentation of nonprofit food service

Food specifications and meal quality standards

Procurement standards, bid requirements, vendor contract requirements

Food safety and health inspection requirements

Incorporating local foods and agriculture-based activities

Site visit requirements

Civil Rights racial/ethnic data collection and nondiscrimination

Guidance on how to train site-level staff

Other (PLEASE SPECIFY):

C8. Did any part of the 2019 annual training include a post-test or other method to verify sponsor comprehension of the information?

Yes

No

**C9. Apart from the annual training, did the State agency provide any additional training(s) for SFSP sponsors during 2019?**

Yes **🡺** GO TO QUESTION C9a

No **🡺** GO TO QUESTION C10

C9a. In what format did the State agency provide this additional training for sponsors?

SELECT ALL THAT APPLY.

Group training in person

Group online training (e.g., Skype or GoToMeeting)

Self-paced online training modules (sponsors can participate when it is convenient for them)

Conference calls

Other (PLEASE SPECIFY):

C9b. What was the target audience for those additional trainings?

SELECT ALL THAT APPLY.

First-time sponsors

Sponsors identified as seriously deficient

School food authority (SFA) sponsors

Private nonprofit sponsors

Camp sponsors

Government sponsors (local/municipal/county)

Other (PLEASE SPECIFY):

No target audience, open to all

C10. During summer 2019, which 3 topics did your sponsors have the most questions about for SFSP?

SELECT THE TOP 3 MOST COMMON TOPICS OF INQUIRY.

Sponsor application process

Documenting site eligibility (area eligibility, income applications)

Selection of site location

Completing claims for reimbursement

Menu planning and meal pattern requirements

Estimating yearly projected reimbursement

Recording meal counts

Improving meal quality

Advanced payments

Site outreach/advertising

Financial management and documentation of a nonprofit food service

Correcting program violations

Selecting food service management companies for vended meals

Procurement requirements

Transportation

Other (PLEASE SPECIFY):

# SECTION D: PROGRAM RESOURCES

D1. Which of the following SFSP tools and resources do State staff use, provide to sponsors, or sites?

[Acceptable responses include marking any combination of the first three response options, or ONLY the final response option (not used or provided).]

| Resource | Used by State Staff | Provided to Sponsors | Provided to Sites | Not Used or Provided |
| --- | --- | --- | --- | --- |
| USDA Resources | | | | |
| USDA Summer Meals Toolkit |  |  |  |  |
| USDA Mapping Tools for Summer Meal Programs (e.g. Capacity Builder) |  |  |  |  |
| USDA State Agency Monitor Guide |  |  |  |  |
| USDA Administration Guide for Sponsors |  |  |  |  |
| USDA Sponsor Monitor’s Guide |  |  |  |  |
| USDA Nutrition Guide |  |  |  |  |
| USDA Site Supervisor’s Guide |  |  |  |  |
| USDA Sample Sponsor Administrative Review Report |  |  |  |  |
| USDA Sample Site Operational Review Report |  |  |  |  |
| Non-USDA Resources | | | | |
| Choice Plus: A Reference Guide for Foods and Ingredients (Institute of Child Nutrition) |  |  |  |  |
| Share Our Strength Collaborative Planning Toolkit |  |  |  |  |
| No Kid Hungry’s Text Service (Text “FOOD” to 877-877) |  |  |  |  |
| FRAC Guide on Purchasing High-Quality Summer Meals |  |  |  |  |
| Other (PLEASE SPECIFY): |  |  |  |  |
| Other (PLEASE SPECIFY): |  |  |  |  |

[for all rows in D1 where respondent indicates “not used or provided,” populate D1a]

D1a. Explain why the following resources are neither used nor provided.

|  |  |  |  |
| --- | --- | --- | --- |
| Tool or Resource | Reason Not Used or Provided | | |
| Unfamiliar with this Resource | Not Found to be Useful | Distribute Similar Guidance Produced by the State |
| [fill using response to D1] |  |  |  |
| [fill using response to D1] |  |  |  |
| [fill using response to D1] |  |  |  |
| [fill using response to D1] |  |  |  |

[for all rows in D1 where respondent indicates “provided to sponsors” OR “provided to sites”, populate D1b]

D1b. How does the State agency disseminate these resources?

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| Tool or Resource | How Disseminated to Sponsors and/or Sites | | | | | |
| Posted on State agency’s public website | Posted on private State portal that sponsors and sites can access | Hard copies distributed at trainings | Shared via Email | Other |
| [fill using response to D1] |  |  |  |  |  |
| [fill using response to D1] |  |  |  |  |  |
| [fill using response to D1] |  |  |  |  |  |
| [fill using response to D1] |  |  |  |  |  |

D2. Do you have any State-developed tools and resources that you make available to sponsors or sites in your State?

Yes, provided to sponsors only **🡺** GO TO QUESTION D2a

Yes, provided to sites only **🡺** GO TO QUESTION D2a

Yes, provided to sponsors and sites **🡺** GO TO QUESTION D2a

No **🡺** GO TO QUESTION E1

**D2a. What topics do the State-developed tools and resources address?**

Meal patterns

Monitoring

Mapping of eligible sites

Procurement and purchasing

Meal counting

Meal claiming

Site eligibility

Budgets and allowable costs

Recordkeeping

Food safety

Other (PLEASE SPECIFY):

# SECTION E: SPONSOR AND SITE APPROVAL PROCESS

**E1. What is the State agency’s deadline for accepting sponsor applications to participate in SFSP?**

\_\_\_\_\_[Dropdown menus for month and day]\_\_\_\_\_\_

**E2. Does the State agency accept applications after the deadline?**

No

Yes, under the following circumstances (PLEASE SPECIFY) \_\_\_\_\_\_\_\_\_\_\_\_

**E3. What are the top three challenges for the State agency in the sponsor application and approval process?**

**SELECT THE TOP 3 CHALLENGES**

Late applications

Incomplete applications

Documenting sponsor eligibility

Documenting site eligibility

Reviewing sponsor budgets

Timeline for review and approval

Conducting pre-approval visits

Finding enough eligible sponsors to apply

Other (PLEASE SPECIFY):

Not applicable; the process is not challenging

**E4. What is the most common reason for disapproving a sponsor’s application?**

**SELECT ONLY ONE.**

Sponsor does not meet eligibility criteria

Sponsor has uncorrected problems from the prior year

Sponsor is not financially viable and/or does not have a reasonable budget for SFSP

Other sponsors or sites cover the same service area

Sponsor does not have adequate qualified staff to oversee program

Other (PLEASE SPECIFY):

Not applicable

**E5. How does the State agency verify each proposed site’s area eligibility?**

**SELECT ONLY ONE.**

Sponsor uploads area eligibility documentation and State staff review and confirm

Sponsor submits hard copy (paper) area eligibility documentation and State staff review and confirm

State system automatically confirms area eligibility based on address of site

Other (PLEASE SPECIFY):

**E6. How does the State agency verify each closed enrolled site’s eligibility?**

**SELECT ONLY ONE.**

Sponsor uploads free and reduced applications and other documentation and State staff review and confirm

Sponsor uploads eligibility information from local schools and State staff review and confirm

State reviews free and reduced applications and other documentation on monitoring visits

Other (PLEASE SPECIFY):

**E7. How does the State agency verify each camp’s eligibility?**

**SELECT ONLY ONE.**

Sponsor uploads documentation, including free and reduced applications, and State staff review and confirm

State reviews free and reduced applications and other documentation during on-site monitoring visits

Sponsor mails in documentation to the State and State staff upload

Other (PLEASE SPECIFY):

**E8. How does the State agency verify that a site is rural?**

**SELECT ONLY ONE.**

Sponsor uploads documentation and State staff review and confirm

State system automatically confirms rural status based on address of site

State checks the site location against census map

Other (PLEASE SPECIFY):

**E9. How does the State agency track compliance with health and sanitation inspections for sites?**

**SELECT ALL THAT APPLY.**

State or local health agencies provide reports directly to the State agency

Sponsors or sites maintain documentation that is checked during State monitoring visits

Sponsors upload information to the State

Other (PLEASE SPECIFY):

No specific process

**E10. Does the State agency have additional FNS-approved requirements for sponsors beyond what SFSP regulations require?**

Yes

No

**E11. Does the State agency have additional FNS-approved requirements for sites beyond what SFSP regulations require?**

Yes

No

# SECTION F: PROGRAM MONITORING

**F1. To what extent does the State agency conduct unannounced reviews of SFSP sponsors?**

**SELECT ONLY ONE.**

More than 75% of sponsor reviews are unannounced (all or almost all)

25-75% of sponsor reviews are unannounced (some)

Less than 25% of sponsor reviews are unannounced (a few)

No sponsor reviews are unannounced

**F2. To what extent does the State agency conduct unannounced reviews of sites?**

*Note: by unannounced we mean that neither a site nor its sponsor is aware of the review in advance.*

**SELECT ONLY ONE.**

More than 75% of site reviews are unannounced (all or almost all)

25-75% of site reviews are unannounced (some)

Less than 25% of site reviews are unannounced (a few)

No site reviews are unannounced

**F3. How does the State agency verify use of reimbursement funds on allowable costs?**

**SELECT ALL THAT APPLY.**

Review of proposed budget prior to program operations

On-site review of sponsor or site documentation

Review of documentation submitted by sponsors

Other (PLEASE SPECIFY):

**F4. How does the State agency verify that corrective action is implemented by sponsors/sites?**

**SELECT ALL THAT APPLY.**

Follow-up visits

Desk review of documentation

Other (PLEASE SPECIFY):

**F5. For summer 2019, which of the following expenditures of SFSP funds did the State agency most frequently deny?**

**SELECT ALL THAT APPLY.**

Meals served over the approved site cap

Organized sports activities

Transportation

Fundraising costs

Items not included in budget approved by State agency

Excessive salary

Other (PLEASE SPECIFY):

Not applicable

**F6. Which of the following areas does the State agency most closely monitor among new sponsors in their first year of operating the SFSP?**

**SELECT ONLY ONE.**

Budgets and allowable costs

Meal patterns

Meal counting and claiming

Site training

Health and sanitation inspections

Meal preparation/ordering

Procurement

Other (PLEASE SPECIFY):

There is not a specific area that the State more closely monitors for new sponsors

**F7. Which of the following areas does the State agency most closely monitor among experienced sponsors, who have operated the SFSP for more than two years?**

**SELECT ONLY ONE.**

Budget and allowable costs

Meal patterns

Meal counting

Meal claiming

Site training

Health and sanitation inspections

Meal preparation/ordering

Procurement

Other (PLEASE SPECIFY):

There is not a specific area that the State more closely monitors for experienced sponsors

# SECTION G: PAYMENTS TO SPONSORS

**G1. Does the State agency’s meal claiming system track meal counts by site?**

Yes

No

**G2. Which of the following edit checks does the State’s meal claiming system have for sponsor claims for reimbursement?**

**SELECT ALL THAT APPLY.**

Total number of meals that can be claimed (e.g., # operating days times average daily participation)

Second meal limit

Block claims (i.e., claiming the exact same number of meals for consecutive time periods)

Approved meals (breakfast, lunch/supper, snack)

Other (PLEASE SPECIFY):

None

# SECTION H: MEAL DISALLOWANCES

The next questions ask about meal disallowances that resulted from State monitoring visits.

**H1. For how many sites were meals disallowed in summer 2019?**

\_\_\_\_\_\_\_[NUMBER]\_\_\_\_\_\_\_\_\_\_ (AN ESTIMATE IS FINE)

(programmer: if respondent answers zero, skip to H3)

H2. For the following meal types, how many meals were claimed and disallowed by the State in summer 2019?

*For the number of meals disallowed, an estimate is fine.*

(programmer, column 3 cannot be greater than column 2)

|  |  |  |
| --- | --- | --- |
| Meal Type | # Claimed in Summer 2019 | # Disallowed in Summer 2019 |
| Breakfast |  |  |
| Lunch |  |  |
| Supper |  |  |
| Snack |  |  |

**H3. According to the State monitoring staff, what are the three most common reasons that the State agency disallowed meals in summer 2019?**

**SELECT THE TOP 3 REASONS.**

Insufficient or incomplete meal count records

Insufficient or incomplete menus, food service records and/or meal delivery receipts

Site exceeded the meal cap set by the State agency

State reviewer observed fewer meals served to children than sponsor/site claimed

State reviewer observed meals served that did not meet meal patterns

Meals were served outside of approved times

Meals were taken offsite for consumption

Meals claimed were served to adults

Number of second meals claimed was too high

Other (PLEASE SPECIFY):

No meals were disallowed in 2019

# SECTION I: PROGRAM TERMINATIONS AND TURNOVER

I1. How many of the sponsors and sites that participated in summer 2018 did not return to operate the SFSP in summer 2019?

|  |  |  |  |
| --- | --- | --- | --- |
|  | Number | Don’t Know | Not Applicable |
| SFSP Sponsors in good standing from 2018 that did not return in 2019 |  |  |  |
| SFSP Sponsors flagged as “seriously deficient” from 2018 that did not return in 2019 |  |  |  |
|  |  |  |  |
| SFSP Sites in good standing from 2018 that did not return in 2019 |  |  |  |
| SFSP Sites flagged as “seriously deficient” from 2018 that did not return in 2019 |  |  |  |

I2. How many sponsors and sites participated in the SFSP in summer 2019?

|  |  |
| --- | --- |
|  | **Number** |
| SFSP Sponsors in summer 2019 |  |
| SFSP Sites in summer 2019 |  |

I3. During or after summer 2019, how many SFSP sponsors and sites were either terminated for cause or self-terminated?

*Termination for cause* refers to the termination of a sponsor’s or site’s SFSP agreement by the State agency due to the sponsor’s or site’s violation of the agreement.

A sponsor or site that *self-terminates* is one that elects to stop participating in the SFSP.

|  |  |  |
| --- | --- | --- |
|  | **Number** | **Don’t Know** |
| 1. SFSP Sponsors terminated for cause |  |  |
| 1. SFSP Sponsors that self-terminated |  |  |
|  |  |  |
| 1. SFSP Sites terminated for cause |  |  |
| 1. SFSP Sites that self-terminated |  |  |

**I4. In general, what is the most common reason sponsors are terminated for cause? SELECT ONLY ONE.**

Repeat or uncorrected violations from a prior review

Sponsor is found seriously deficient in another federal child nutrition program

Sponsor does not repay over-claims

Sponsor does not maintain tax exempt status documentation

The sponsor’s sites do not meet eligibility requirements

Other (PLEASE SPECIFY):

Not applicable, no sponsor has been terminated for cause in the last 5 years

I5. **In general, what is the most common reason sites are terminated for cause?**

**SELECT ONLY ONE.**

Health or safety violations

Repeat or uncorrected violations from a prior review

Sites do not meet eligibility requirements

Other (PLEASE SPECIFY):

Not applicable, no site has been terminated for cause in the last 5 years

**I6. Does the State agency maintain a State Disqualified List for SFSP?**

Yes

No

**I7. What is the most common reason that sponsors self-terminate and do not return from one year to the next?**

**SELECT ONLY ONE.**

Another sponsor serves the same area or children

Losing money on SFSP

Site locations are no longer available for meal service

Not enough children attend the program

Too much paperwork

Not enough staff or volunteers to run the program

Meal vendors are not available in the area

Other (PLEASE SPECIFY):

Unknown

Not applicable, no sponsor has self-terminated in the last 5 years

**I8. What is the most common reason that sites self-terminate and do not return from one year to the next?**

**SELECT ONLY ONE.**

Another site serves the same area or children

Losing money on SFSP

Site locations are no longer available for meal service

Not enough children attend the program

Too much paperwork

Not enough staff or volunteers to run the program

Meal vendors are not available in the area

Other (PLEASE SPECIFY):

Unknown

Not applicable, no site has self-terminated in the last 5 years

# SECTION J: CHALLENGES

**J1. To what extent are each of the following issues a challenge faced by the State agency in administering and overseeing the SFSP in rural areas?**

|  | **Not a challenge** | **Moderate challenge** | **Significant challenge** | **Not sure** |
| --- | --- | --- | --- | --- |
| Identifying capable sponsors |  |  |  |  |
| Providing effective oversight of sponsors |  |  |  |  |
| Providing effective oversight of sites |  |  |  |  |
| Ensuring reimbursement funds are used for allowable costs |  |  |  |  |
| Staff turnover at sponsor organizations |  |  |  |  |
| Staff turnover at sites |  |  |  |  |
| Site recordkeeping |  |  |  |  |
| Sponsor recordkeeping |  |  |  |  |
| Distance to sites for monitoring |  |  |  |  |
| Other, please specify: |  |  |  |  |

**J2. To what extent are each of the following issues a challenge faced by the State agency in administering and overseeing the SFSP in urban and suburban areas?**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Not a challenge** | **Moderate challenge** | **Significant challenge** | **Not sure** |
| Identifying capable sponsors |  |  |  |  |
| Providing effective oversight of sponsors |  |  |  |  |
| Providing effective oversight of sites |  |  |  |  |
| Ensuring reimbursement funds are used for allowable costs |  |  |  |  |
| Staff turnover at sponsors |  |  |  |  |
| Staff turnover at sites |  |  |  |  |
| Site recordkeeping |  |  |  |  |
| Sponsor recordkeeping |  |  |  |  |
| Distance to sites for monitoring |  |  |  |  |
| Other, please specify: |  |  |  |  |

# SECTION K: FINAL REFLECTIONS

K1. Please describe the primary challenge that the State agency faces in ensuring program integrity in the SFSP.

K2. Please tell us one thing that the State agency does particularly well to ensure program integrity in the SFSP.

K3. Please note anything else you would like to tell us about your State’s SFSP.

# SECTION L: SUBMIT SURVEY (State Child Nutrition Director only)

I, [State CN Director Name], have reviewed the information in this survey and confirm that it is an accurate accounting of the administration of SFSP in my State.

**Thank you for participating in this USDA study.**

FNS anticipates the study results will be published on the FNS website in [DATE 2021], located here: [https://www.fns.usda.gov/ops/child-nutrition-programs](https://secure-web.cisco.com/1ZblFhVi10j2CyXo-KFtbYmRtAnCzJSXYdsXNEQM_GCufjhPCxnWiKwbkPPB5gGsVqPPSeyS6lGHbr4wKVOHYXC6xLkc22EonvnPZ0PEkWHniYR07nxfB9klG8PEED9tbjybQ4fu5QlHI2_NhS4sF5kih-PlyEK-tajoESg74kcLfXdw_QgRqrePJcOkhU9f7MlZFbqRIMGWms09V6aaSLjXn4QPfnD6LuEUHttJLCbZ_UwNFoPzpFYzrcmsIrQjY/https%3A%2F%2Fwww.fns.usda.gov%2Fops%2Fchild-nutrition-programs).