# Survey of Head Start Grantees on Training and Technical Assistance Head Start Manager/Coordinator Survey (Wave 2): Early Childhood Development and Education

#### INTRODUCTION

**About the survey.** NORC at the University of Chicago is conducting the Survey of Head Start Grantees on Training and Technical Assistance (T/TA) under a contract with the Administration for Children and Families (ACF).

The Head Start/Early HS director at your agency, [agency name], or his or her designee, has already completed Wave 1 of the survey. In the first wave, we collected information about how Head Start programs use and experience T/TA services offered by various providers. NORC has received your name to complete the Wave 2 survey, which will give us further information about early childhood development and education related to your agency's Head Start grants. Your responses will help the Office of Head Start and the Administration for Children and Families ensure that the OHS T/TA system meets program needs.

**About your participation.** Your participation in the survey is voluntary. You may refuse to answer any questions you are not comfortable answering. To maintain the confidentiality of your participation, we will remove all identifying information and replace it with a study ID. Only the researchers involved in the study will know that someone from your agency participated in the study. To minimize risks to loss of confidentiality, we are using a secure system to collect these data.

**How long it will take.** The survey will take about 45 minutes to complete. This includes time to review instructions, gather the data needed, and complete and review the survey. If you are unable to complete the survey in one sitting, please click the "Save & Exit" button to save your progress. You can return to this page and re-enter your PIN to continue the survey where you left off.

You will receive a \$25 honorarium for your participation in this survey. You will be able to choose between an Amazon giftcode (sent immediately via email), or a giftcard (sent within two-three weeks via regular mail) to thank you for your time.

How the information will be used. Information from this survey will be used for evaluation and program improvement purposes only (not for monitoring purposes). The information you provide will be combined with information from other grantees. At the end of the study, we will give ACF a dataset with all participants' responses, but it will not associate your agency with your responses. Your name or the name of your agency will not appear in any public document produced as part of the study. Your information will be used only for the purpose of the study and will be kept private to the extent allowed by law.

### **SURVEY DIRECTIONS**

This questionnaire will focus on early childhood development and education related to your agency's Head Start grants, including activities you may have in Head Start, Early Head Start, Migrant and

Seasonal Head Start, and/or Early Head Start Child Care Partnerships (referred to in this survey as "Head Start programs").

### A note about terms.

As noted above, T/TA is meant to support programs in delivering high-quality Head Start services. It has two components.

Training is instruction or professional development to teach key concepts. It is delivered in small or large group settings, in-person or online.

Technical Assistance is targeted consulting for an individual or program. It is delivered in-person or online, and can include targeted resources.

If you would like more information about the study, please call 1-1-877-324-4157or send an email to <a href="https://example.com/HeadStart-TTA@norc.org">HeadStart-TTA@norc.org</a>. If you have questions about your rights as a survey participant, you may call the NORC Institutional Review Board Administrator (toll-free) at 1-866-309-0542.

### **Paperwork Reduction Act Statement**

The described collection of information is voluntary. An agency may not conduct or sponsor, and a person is not required to respond to, a collection of information unless it displays a currently valid OMB control number. The OMB number for the described information collection is 0970-0532and the expiration date is 07/31/2020. If you have questions about this data collection, please contact Carol Hafford, Ph.D. at 877-324-4157 or at <a href="headStartTTA@norc.org">HeadStartTTA@norc.org</a>.

### Section I. Structure and Staffing in Early Childhood Development and Education

Let's begin with some questions about your own role and how early childhood development and education are staffed in your Head Start program.

I.1. Please enter your job title related to early childhood development and education:

\_\_\_\_\_

I.2. Some of the major areas of early childhood development and education in Head Start programs are listed below. For each one, please indicate how much you are involved in the following:

		SELECT ONE IN EACH ROW					
		I am Primarily Responsible	I am Involved But Not Responsible	I am Not Involved			
a.	Curriculum implementation	1	2	3 🗆			
b.	Coaching/professional development	1	2	3 🗆			
C.	Teaching practices/Early Learning Outcomes Framework (ELOF) implementation	1	2	3 🗆			
d.	Inclusive environments for children with disabilities	1□	2	з 🗆			
e.	Other, specify:	1	2 🗆	з 🗆			

These next questions are about curriculum implementation.

I.3\_1. How much are the following types of staff responsible for curriculum implementation in your Head Start programming?

	SELECT ONE IN EACH ROW				
	NOT APPLICABL E	NOT AT ALL	A LITTLE	SOME	A GREAT DEAL
a. Classroom teachers, assistants and aides	99 🗆	1	2	3 🗆	4 🗆
b. Specialized staff for education	99 🗌	1	2	3	4 🗆
c. Center directors	99 🗌	1	2	3 🗌	4
d. Other employees of our agency	99 🗌	1	2 🗆	3	4 🗆
e. Contract workers (e.g., through a staffing firm)	99 🗌	1	2 🗆	3 🗆	4 🗆
f. Partner organizations or vendors such as a local university teacher training program	99 🗆	1	2	3	4 🗆
g. Volunteers	99 🗌	1	2	3	4
h. EHS/HS program director	99 🗌	1	2	3	4
i. Other, specify:	99 🗌	1	2	3	4 🗆

I.4\_1. How much would you say that <u>procedures</u> for <u>curriculum implementation</u> vary across your program?

		NOT APPLICABLE	NOT AT ALL	A LITTLE	SOME	A GREAT DEAL	
a.	Across classrooms within one center	99 🗌	1	2	з 🗆	4	
b.	Across different centers in a program	99 🗌	1	2	3 🗆	4 🗌	
C.	Across our different Head Start, Early Head Start, Migrant and Seasonal Head Start, and Early Head Start/Child Care Partnership	99 🗆	1	2	3	4	

	SELECT ONE IN EACH ROW					
	NOT APPLICABLE					
programs						
d. Other, specify:	99 🗌	1	2	3 🗆	4 🗆	

I.5\_1. How much would you say that **practices** for curriculum implementation vary across your program?

		SELECT ONE IN EACH ROW					
		NOT APPLICABL E	NOT AT ALL	A LITTLE	SOME	A GREAT DEAL	
a. Across classro center	ooms within one	99 🗌	1	2□	3 🗆	4 🗆	
b. Across differe program	ent centers in a	99 🗌	1	2	3 🗆	4 🗆	
Early Head St Seasonal Hea	fferent Head Start, art, Migrant and d Start, and Early nild Care Partnership	99 🗆	1	2	з 🗆	4 🗆	
d. Other, specify	:	99 🗌	1	2	3 🗌	4 🗆	

I.6\_1. How are decisions made about the training or technical assistance that staff will receive related to curriculum implementation? CHECK ALL THAT APPLY

I don't know	1
A program-wide decision is made	2
Center directors decide for their staff	
Staff members are free to select their own	4
As a manager, I work with staff to determine	5
Coordinators or supervisors decide based on individual development plans	6
Based on staff reviews	

□ Based on data analysis								
		NOT APPLICABL E	NOT AT ALL	A LITTLE	SOME	A GREAT DEAL		
a.	Classroom teachers, assistants and aides	99 🗌	1	2	з 🗆	4		
b.	Specialized staff for education	99 🗌	1	2	3 🗆	4 🗆		
c.	Center directors	99 🗌	1	2	3 🗌	4 🗆		
d.	Other employees of our agency	99 🗌	1	2	з□	4		
e.	Contract workers (e.g., through a staffing firm)	99 🗌	1	2 🗆	3	4 🗆		
f.	Partner organizations or vendors such as a local university teacher training program	99 🗆	1	2	3 🗆	4		
g.	Volunteers	99 🗌	1	2	3 🗌	4 🗆		
h.	EHS/HS program director	99 🗌	1	2	з□	4 🗌		
i.	Other, specify:	99 🗌	1	2	3 🗆	4 🗆		
	I.4_2. How much would you say that <b>procedures</b> for coaching/professional development vary across your agency?							
			SELECT	ONE IN EACH	ROW			
		NOT APPLICABL E	NOT AT ALL	A LITTLE	SOME	A GREAT DEAL		
a.	Across classrooms within one center	99 🗌	1	2 🗆	з 🗌	4 🗆		
b.	Across different centers in a	99 🗌	1	2	3	4 🗆		

		SELECT ONE IN EACH ROW					
		NOT APPLICABL E	NOT AT ALL	A LITTLE	SOME	A GREAT DEAL	
	program		•				
C.	Across our different Head Start, Early Head Start, Migrant and Seasonal Head Start, and Early Head Start/Child Care Partnership programs	99 🗆	1 🗆	2 🗆	3□	4□	
d.	Other, specify:	99	1	2	з□	4	
	I.5_2. How much would you say that <b>pr</b> agency?	uctices for conc	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		Сюртет	vary across y	
	_ · · · —		SELECT	ONE IN EAC			
	_ · · · —	NOT APPLICABLE				A GREAT DEAL	
	_ · · · —	NOT	SELECT NOT AT	ONE IN EAC	CH ROW	A GREAT	
	agency?	NOT APPLICABLE	SELECT  NOT AT  ALL	ONE IN EAC	SOME	A GREAT DEAL	
a. b.	Across classrooms within one center Across different centers in a program	NOT APPLICABLE	SELECT  NOT AT ALL	ONE IN EAC	SOME	A GREAT DEAL	

coaching/professional development? CHECK ALL THAT APPLY

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Staff members are free to select their own	4
As a manager, I work with staff to determine	5
Coordinators or supervisors decide based on individual development plans	
Based on staff reviews	7
Based on data analysis	8
Other (specify)	9
Not applicable	10

These next questions are about teaching practices/ELOF implementation

I.3\_3. How much are the following types of staff responsible for teaching practices /ELOF implementation in your Head Start programming?

		SELECT ONE IN EACH ROW				
		NOT APPLICABLE	NOT AT ALL	A LITTLE	SOME	A GREAT DEAL
a.	Classroom teachers, assistants and aides	99 🗌	1	2 🗆	з 🗌	4 🗆
b.	Specialized staff for education	99	1	2	з□	4 🗆
C.	Center directors	99 🗌	1	2	з 🗆	4 🗆
d.	Other employees of our agency	99 🗌	1	2	з□	4 🗆
e.	Contract workers (e.g., through a staffing firm)	99 🗌	1	2 🗆	з 🗆	4 🗌
f.	Partner organizations or vendors such as a local university teacher training program	99 🗔	1	2	з 🗆	4□
g.	Volunteers		1	2	3	4
h.	EHS/HS program director		1	2	3	4
i.	Other, specify:	99	1	2	3	4

I.4\_3. How much would you say that procedures for teaching practices/ELOF implementation vary across your agency?

		SELECT ONE IN EACH ROW				
		NOT APPLICABLE	NOT AT ALL	A LITTLE	SOME	A GREAT DEAL
a.	Across classrooms within one center	99 🗌	1	2 🗆	з 🗆	4 🗆
b.	Across different centers in a program	99	1	2	3	4 🗌
C.	Across our different Head Start, Early Head Start, Migrant and Seasonal Head Start, and Early Head Start/Child Care Partnership programs	99 🗆	1	2□	3□	4□

			SELECT ONE IN EACH ROW				
			NOT APPLICABLE	NOT AT	A	SOME	A GREAT DEAL
d.	Other, spe	ecify:	99 🗆	1	2	3	4
	I.5_3. How your ag	much would you say that pr gency?	actices for teach	ning practi	ces/ELOF im	plementati	ion vary acro
				SELECT	ONE IN EAC	H ROW	
			NOT APPLICABLE	NOT AT ALL	A LITTLE	SOME	A GREAT DEAL
a.	Across cla	ssrooms within one center	99 🗆	1	2	3 🗆	4
b.	Across dif	ferent centers in a	99 🗌	1	2	з 🗌	4
C.	Across our different Head Start, Early Head Start, Migrant and Seasonal Head Start, and Early Head Start/ Child Care Partnership programs		99 🗆	1	2 🗆	3 🗆	4□
d.	. Other, specify:		99 🗆	1	2	3	4
	teachir	are decisions made about the practices/ELOF implement	tation? CHECK A	LL THAT A	PPLY		
		A program-wide decision is					
		Center directors decide for					
		Staff members are free to s	select their own.				4
		As a manager, I work with s	staff to determin	ne			5
		Coordinators or supervisors	s decide based c	n individu	al developm	ent	_
		Based on staff reviews	•••••			•••••	7
		Based on data analysis	•••••		•••••		8
		Other (specify)					9

□ Not applicable......10

These next questions are about inclusive environments for children with disabilities.

I.3\_4. How much are the following types of staff responsible for inclusive environments for children with disabilities in your Head Start programming?

		SELECT ONE IN EACH ROW					
		NOT APPLICABL E	NOT AT ALL	A LITTLE	SOME	A GREAT DEAL	
a.	Classroom teachers, assistants and aides	99 🗌	1	2 🗆	3 🗆	4 🗆	
b.	Specialized staff for education	99 🗌	1	2	3	4 🗆	
c.	Center directors	99 🗌	1	2	3	4	
d.	Other employees of our organization	99 🗌	1	2	3 🗆	4 🗆	
e.	Contract workers (e.g., through a staffing firm)	99 🗌	1	2	3 🗆	4 🗆	
f.	Partner organizations or vendors such as a local university teacher training program	99 🗔	1	2	3□	4 🗆	
g.	Volunteers	99 🗌	1	2	3	4	
h.	EHS/HS program director	99 🗌	1	2	3	4	
i.	Other, specify:	99 🗌	1	2 🗆	3 🗆	4	

I.4\_4. How much would you say that procedures for inclusive environments for children with disabilities vary across your agency?

		SELECT ONE IN EACH ROW						
		NOT APPLICABL E	NOT AT ALL	A LITTLE	SOME	A GREAT DEAL		
a.	Across classrooms within one center	99 🗆	1	2 🗆	3 🗆	4 🗆		
b.	Across different centers in a program	99 🗌	1	2	3 🗌	4 🗆		
C.	Across our different Head Start, Early Head Start, Migrant and Seasonal Head Start, and Early Head Start/Child Care Partnership	99 🗌	1	2	з□	4		

			SELECT ONE IN EACH ROW					
		NOT APPLICABL E	NOT AT ALL	A LITTLE	SOME	A GREAT DEAL		
program	ns							
h. Other, sp	pecify:	99 🗌	1	2	3 🗆	4 🗌		
_	w much would you say that p ss your agency?	ractices for inc	lusive envir	onments for	children w	ith disabiliti		
			SELECT	ONE IN EAC	H ROW			
		NOT APPLICABLE	NOT AT	A	SOME	A GREAT DEAL		
a. Across c	lassrooms within one center	99 🗆	1	2 🗆	3	4		
b. Across d program	lifferent centers in a n	99 🗆	1	2	3 🗆	4 🗆		
Early He Seasona	our different Head Start, ad Start, Migrant and I Head Start, and Early Head ild Care Partnership ns	99 🗆	1□	2□	3□	4 🗆		
d. Other, sp	pecify:	99 🗆	1	2	3	4		
inclus	w are decisions made about t sive environments for childre	n with disabiliti	ies? CHECK	ALL THAT AP	PLY			
	- radii t kilow							
L	p. eg. a a.							
	_							
	_	rs decide based	d on individ	ual developm	ent			
Г	.  Based on staff reviews					7		

□ Based on data analysis.....8

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	Other (specify)10
	Not applicable11

### Section II. Recent Training/Technical Assistance Experiences in Early Childhood Development and Education

II.1. Please think about the trainings or technical assistance activities your program has experienced in early childhood development and education in the past 12 months. For these next questions, please choose one training or technical assistance activity that you think has been most useful to your program. You may choose training or technical assistance received by a group of your staff or a single individual.

[Co	ontinue]
[I c	annot recall such an activity in past 12 months]
II.2. What v	vas the topic of that T/TA?
II.3. What v	vas the primary mode of the T/TA?
	In-person (ask 4a)1
	Online (ask 4b)2
	Telephone calls (ask 4c)3
	Other (please specify):4
۱۱.4.a [if in- <sub>۱</sub>	person training] Which of these best describes the type of in-person T/TA this was?
	Conference
	Workshop2
	Office of Head Start (OHS) Regional institute, academy or cluster training3
	On-site training4
	Mentoring or coaching5
	College or university course6
	Some other format (specify)7
II.4.b [if on	-line] Which of these best describes the type of online training this was?
	Peer learning group where participants learn mostly from one another1
	Online only interaction with the trainer or other trainees2
	Online with follow-up phone or in-person supplementation3
	Online with no interaction with the trainer or other trainees, such as a self-guided course or downloaded webinar4

II.4.c. [if by phone] Which of these best describes the type of phone T/TA this was?

		Mentoring or coaching
		Peer learning group where participants learn mostly from one another2
		Workshop or group conference call3
II.5. W	as th	ere planned follow-up with the trainer or within your agency to build on this T/TA?
		Yes1
		No
II.6. Do	es y	our agency have an on-going relationship with this trainer?
		Yes1
		No2
II.6.a.	Wa	s the T/TA customized to the participants' needs and abilities?
		Yes1
		No2
II.6.b.		what extent was the training or technical assistance inclusive and responsive to cultural guage, and ability differences of the <u>children and families you serve</u> ?  A great deal1
		Somewhat
		A little
II.6.b.1		Not at all4
		Not at all4  what extent was the training or technical assistance inclusive and responsive to cultural guage, and ability differences of <u>your staff</u> ?
		what extent was the training or technical assistance inclusive and responsive to cultural
	lan	what extent was the training or technical assistance inclusive and responsive to cultural guage, and ability differences of <b>your staff</b> ?
	lan	what extent was the training or technical assistance inclusive and responsive to cultural guage, and ability differences of <u>your staff</u> ?  A great deal1
	lan	what extent was the training or technical assistance inclusive and responsive to cultural guage, and ability differences of <u>your staff</u> ?  A great deal
II.7.	lan	what extent was the training or technical assistance inclusive and responsive to cultural guage, and ability differences of <b>your staff</b> ?  A great deal

II.8.	Over how many separate sessions did the T/TA take place? For example, 1 hour each week for 3 weeks (i.e., 3 sessions), or was it one 90-minute webinar (i.e., 1 session)?						
	# of sessions						
II.9.	What best describes the person or organization that provided the T/TA?						
	☐ Associations or professional associations (e.g., NHSA, NAEYC)	1					
	☐ Child care resource and referral agencies	2					
	☐ Conferences and workshops (offsite or virtual)	3					
	☐ Consultants or onsite trainers (includes mental health and child care health consultants)	4					
	☐ Courses for certificate or credit	5					
	☐ Curriculum/product vendors	6					
	☐ Early Childhood Learning and Knowledge Center (OHS website)	7					
	☐ Local T/TA or offsite community partners	8					
	☐ Non-Head Start federally funded T/TA	9					
	☐ OHS National T/TA Centers	10					
	☐ OHS Regional T/TA Specialists	11					
	☐ Online learning networks	12					
	☐ State/County/City offices (e.g., ECE, education, health, social services)	13					
	☐ State Quality Rating and Improvement System	14					
II.10.	Did your program incur any costs for this T/TA?						
	□ Yes	1					
	□ No	2					
	II.10a. What was the primary source of these funds?						
	☐ OHS discretionary T/TA funds	1					
	☐ OHS operational funds	2					
	☐ Other sources, such as grants or other restricted funds	3					
	□ Unknown	4					
II.11.	What is the role(s) or job title(s) of the people from your program who participat	ed in the T/TA?					

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II.12.	Did your program have a specific goal in having staff participate in this develop a new policy or improve particular practices?	T/TA, for exa	imple, to
	□ Yes	1	
	□ No	2	
II.12.a	. How would you describe the specific goals for having staff participate T/TA?	in this	
		MARK (X) YE EACH	
		Yes	No
a. A	l staff need to build capacity in this area	1 🗆	o 🗆
b. So	ome staff need to build capacity in this area	1	о□
c. Es	stablishing new program policies and procedures	1 🗆	o 🗆
d. In	nplementing a new practice	1	o 🗆
e. St	rengthening existing practice	1	0 🗆
f. R	equired to meet regulations	1	o 🗆
g. Re	equired for continued funding	1	о□
h. D	eveloping better techniques for a specific situation	1 🗆	o 🗆
ch	eneral program functioning or employee skills not related to early aildhood (e.g. communication among staff, information technology ill, managing budgets, etc.)	1	о□
II.13.a.	Have there been any follow-up steps from this T/TA or activity?  ☐ Yes	1	L
	□ No		
II.13.b.	What follow-up steps have you taken from this T/TA or activity?		
II.14.a.	What are the top two reasons you found this T/TA useful to your prog AND 2 FOR THE TWO TOP REASONS.	ram? PLEASE	INDICATE 1
	□ Well executed	1	-
	☐ Helped us meet requirements	2	
	☐ Spoke to a particular problem we have	3	}
	☐ Was just at the right level for our program	4	ļ
	☐ Had concrete steps we could implement	5	

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□ We have a champion in the program to help us implement				
We had the necessary resources to implement			Was something we are committed to6	
It got us thinking about our work			We have a champion in the program to help us implement7	
We were able to get many people trained			We had the necessary resources to implement	
Other (specify)			It got us thinking about our work9	
II.15.a. For these next questions, please choose a training or technical assistance activity that you program has received but was not able to apply to improve practice.  [Continue]  [I cannot recall such an activity in past 12 months]  II.15.b. What was the topic of that T/TA?    In-person			We were able to get many people trained10	١
program has received but was <u>not</u> able to apply to improve practice.  [Continue]  [I cannot recall such an activity in past 12 months]  II.15.b. What was the topic of that T/TA?    In-person			Other (specify)11	
[I cannot recall such an activity in past 12 months]  II.15.b. What was the topic of that T/TA?	II.15.a.			: you
II.15.b. What was the topic of that T/TA?    II.16. What was the primary mode of the T/TA?    In-person		[Co	ontinue]	
II.16. What was the primary mode of the T/TA?    In-person		[I c	annot recall such an activity in past 12 months]	
In-person	II.15.b.	Wh	nat was the topic of that T/TA?	
In-person				
Online	II.16.	Wh	nat was the primary mode of the T/TA?	
Telephone calls			In-person1	
□ Other (please specify):			Online	
II.17.a. [if in-person] Which of these best describes the type of in-person T/TA this was?  Conference			Telephone calls4	
□ Conference 1   □ Workshop 2   □ OHS Regional institute, academy or cluster training 3   □ On-site Training 4   □ Mentoring or coaching 5   □ College or university course 6   □ Other format (specify): 7   II.17.b. [if online] Which of these best describes the type of on-line training this was? □ Peer learning group where participants learn mostly from one another 1 □ Online only interaction with the trainer or other trainees 2			Other (please specify):5	
□ Workshop	II.17.a.	[if ir	n-person] Which of these best describes the type of in-person T/TA this was?	
□ OHS Regional institute, academy or cluster training			Conference	
□ On-site Training			Workshop2	
□ On-site Training			OHS Regional institute, academy or cluster training3	
□ College or university course				
Other format (specify):			Mentoring or coaching5	
II.17.b. [if online] Which of these best describes the type of on-line training this was?  Peer learning group where participants learn mostly from one another			College or university course6	
☐ Peer learning group where participants learn mostly from one another			Other format (specify):7	
Online only interaction with the trainer or other trainees2	II.17.b.	[if o	online] Which of these best describes the type of on-line training this was?	
Online only interaction with the trainer or other trainees2			Peer learning group where participants learn mostly from one another1	

		On-line with no interaction with the trainer or other trainees, such as a self-guided course or downloaded webinar	4
II.17.c.	[if by	y phone] Which of these best describes the type of phone T/TA this was?	
		Mentoring or coaching	1
		Peer learning group where participants learn mostly from one another	2
		Workshop or group conference call	3
II.18.	Wa	as there planned follow-up with the trainer or within your agency to build on t	his T/TA?
		Yes	1
		No	2
II.18.a.	Doe	es your agency have an on-going relationship with this trainer?	
		Yes	1
		No	2
II.19.	Wa	as the T/TA customized to the participants' needs and abilities?	
		Yes	1
		No	2
II.19.b.		what extent was the training or technical assistance inclusive and responsive guage, and ability differences of the <u>children and families you serve</u> ?	to cultural,
		A great deal	1
		Somewhat	2
		A little	3
		Not at all	4
II.19.b.:		o what extent was the training or technical assistance inclusive and responsive guage, and ability differences of <b>your staff</b> ?	e to cultural,
		A great deal	1
		Somewhat	2
		A little	3
		Not at all	4

II.20.	Approximately, how many total hours of T/TA were received per person, not including time spent doing homework or reading materials?								
		hours							
II.21.		er how many separate sessions did the T/TA take place? For example, 1 hour each week for 3 eks (i.e., 3 sessions), or was it one 90-minute webinar (i.e., 1 session)?							
		# of sessions							
II.22.	Wł	What best describes the person or organization that provided the training?							
		Associations or professional associations (e.g., NHSA, NAEYC)1							
		Child care resource and referral agencies2							
		Conferences and workshops (offsite or virtual)3							
		Consultants or onsite trainers (includes mental health and child care health consultants)4							
		Courses for certificate or credit5							
		Curriculum/product vendors6							
		Early Childhood Learning and Knowledge Center (OHS website)7							
		Local T/TA or offsite community partners8							
		Non-Head Start federally funded T/TA9							
		OHS National T/TA Centers10							
		OHS Regional T/TA Specialists11							
		Online learning networks							
		State/County/City offices (e.g., ECE, education, health, social services)13							
		State Quality Rating and Improvement System14							
II.23.	Dic	I your program incur any costs for this T/TA?							
		Yes1							
		No2							
	II.2	II.23a. What was the primary source of these funds?							
		OHS discretionary T/TA funds1							
		OHS operational funds2							
		Other sources, such as grants or other restricted funds							
		Unknown4							

II.24. What	is the role(s) or job title(s) of the people from your agency who p	articipated in	the T/TA?
	our program have a specific goal in having staff participate in this various policy or improve particular practices?	training, for e	xample, to
□ Ye	es	1	
□ N	0	2	
	would you describe the specific goals for having staff participate i TA?	n this	
		MARK (X) YE EACH	
		Yes	No
a. All staff i	need to build capacity in this area	1	0 🗆
b. Some sta	aff need to build capacity in this area	1	0 🗆
c. Establish	ing new program policies and procedures	1	0 🗆
d. Impleme	nting a new practice	1	о□
e. Strength	ening existing practice	1	о□
f. Required	I to meet regulations	1	о□
g. Required	for continued funding	1	о□
h. Develop	ing better techniques for a specific situation	1	o 🗆
childhoo	orogram functioning or employee skills not related to early d (e.g. communication among staff, information technology naging budgets, etc.)	1	о 🗆
	there been any follow-up steps from this T/TA or activity?	1	
□N	0	2	
II.26.b. What	follow-up steps have you taken from this T/TA or activity?		

II.27.	What is the main reason you found this T/TA hard for your program to apply to its ear childhood development and education work?				
		T/TA addressed an issue we don't have1			
		Our program is not ready to implement the ideas or actions from the T/TA			
		Our program had already been implementing the ideas or actions from the T/TA			
		It was difficult to find concrete next steps to implement4			
		We do not have the resources to implement5			
		Not a high enough priority for the program6			
		We are too busy7			
		Other (specify)8			

### Section III. Selected Practice Area within Early Childhood Development and Education

These next questions focus on a specific practice within early childhood development and education: Teaching practices/Early Learning Outcomes Framework (ELOF) implementation

III.1.a. When you meet with your education staff, how often do you consult the ELOF for guidance on the following?

### **SELECT ONE IN EACH ROW**

		NOT AT ALL	A FEW TIMES A YEAR	ABOUT ONCE A MONTH	MORE THAN ONCE A MONTH
<ul><li>a. To review curricule instruction and/or practices.</li></ul>		1 🗆	2 🗆	3 □	4 🗆
b. To identify training for training and de	-	1 🗆	2 🗆	3 □	4 🗆

III.1.b. During this program year (2019-2020), about what percentage of your education staff have opportunities to receive:

### **SELECT ONE IN EACH ROW**

	NONE	Less than 50%	50-75%	More than 75%
a. Coaching on responsive adult-child interactions	1 🗆	2 🗆	3 □	4 🗆
b. Leadership and/or professional development support for reviewing and interpreting data (such as student assessment data, observation data)	1 🗆	2 🗆	3 □	4 🗆

III.2. During this program year (2019-2020), about how often does your education staff have opportunities to engage in the following practices?

### **SELECT ONE IN EACH ROW**

	NOT AT ALL	A FEW TIMES A YEAR	ABOUT ONCE A MONTH	MORE THAN ONCE A MONTH
<ul> <li>Review assessment data to differentiate child learning goals</li> </ul>	1 🗆	2 🗆	3 □	4 🗆

and instructional activities.

obser childre	vation data to adapt en's physical learning	1 🗆	2 🗆	3 □	4 🗆
Но	w much would you say teaching	practices/ELOF	implementat	ion varies across	your program?
	Highly uniform across the progr	ram			1
	Some variation but mostly cons	sistent across th	e program		2
	Considerable variation across tl	he program			3
	I do not know the extent of var	iation across ou	r program in	this practice	4
pro yea	gram year (two years ago). Whi ir and the current year:	ich of the follow	ving best desc	ribe any changes	s between that
		•			2
	implementation we provide			•••••	
	I don't know				
o chang	ge, then SKIP to III.6]				
			gram's chang	es to its teaching	g practices/ELOF
	Increased spending				1
	Received training or technical a	ssistance	•••••		2
	Followed regulatory requireme	nts or guidance			3
	Had a resource within the agen	cy who champi	oned the chai	nge	4
	Staff turnover in our centers	•••••	•••••	•••••	5
	Other (specify)		•••••		6
	observe childre environment of the property of	☐ Highly uniform across the program variation but mostly consumed to considerable variation across the program of the program of two years ago. White variation across the program year (two years ago). White year and the current year:  ☐ Our teaching practices/ELOF in the past two years, we have implementation	boservation data to adapt children's physical learning environments.  How much would you say teaching practices/ELOF Highly uniform across the program	observation data to adapt children's physical learning environments.  How much would you say teaching practices/ELOF implementat  Highly uniform across the program	observation data to adapt children's physical learning environments.  How much would you say teaching practices/ELOF implementation varies across Highly uniform across the program

III.5a.	What is the main source that has <u>supported or enabled</u> the program's changes to its <u>teaching</u> <u>practices/ELOF implementation</u> in the past two years?						
		Increased spending1					
		Received training or technical assistance2					
		Followed regulatory requirements or guidance3					
		Had a resource within the agency who championed the change4					
		Staff turnover in our centers5					
		Other (specify)6					
III.6.		nat are the two main challenges the agency has faced or currently faces in its teaching actices/ELOF implementation?					
		Our workload is too large for our staff to implement teaching practices/ELOF implementation as well as we would like					
		Our current practice requires a great deal of staff time					
		Current practice requires large financial expenditures3					
		We do not have the technical expertise or materials4					
		Legal or logistical challenges5					
		The current practice is not working well for us6					
		Staff turnover in our centers7					
		Other (specify)8					
III.7.		III.5=2 or III.5a=2, then skip to III.8. else ask:) <b>Last year</b> , did your agency receive any training technical assistance on teaching practices/ELOF implementation?					
		Yes1					
		No2					
III.8.		hat best describes who provided the training or technical assistance? SELECT ALL THAT PPLY.					
		Associations or professional associations (e.g., NHSA, NAEYC)1					
		Child care resource and referral agencies2					
		Conferences and workshops (offsite or virtual)3					

		Consultants or onsite trainers (includes mental health and child care health consultants)	4
		Courses for certificate or credit	5
		Curriculum/product vendors	6
		Early Childhood Learning and Knowledge Center (OHS website)	7
		Local T/TA or offsite community partners	8
		Non-Head Start federally funded T/TA	9
		OHS National T/TA Centers	10
		OHS Regional T/TA Specialists	11
		Online learning networks	12
		State/County/City offices (e.g., ECE, education, health, social services)	13
		State Quality Rating and Improvement System	14
III.9.	Did	your program incur any costs for this T/TA?	
		Yes	1
		No	2
III.9a. \	Vhat	t was the primary source of these funds?	
		OHS discretionary T/TA funds	3
		OHS operational funds	4
		Other sources, such as grants or other restricted funds	5
III.10.	Wh	nat is the role(s) or job title(s) of the people from your program who participa	ated in the T/TA?
III.11.		what extent was the training or technical assistance inclusive and responsive guage, and ability differences of the children and families you serve?	to cultural,
		A great deal	1
		Somewhat	2
	П	Δ little	3

Head Start Manager/Coordinator Survey (Wave 2): Early Childhood Development and Education						
□ Not at all4						

Head Start Manager/Coordinator Survey (Wave 2): Early Childhood Development and Education							
III.11a.	a. Was the training or technical assistance inclusive and responsive to cultural, language, and ability differences of your staff?						
		A great deal			•••••	1	
		Somewhat				2	
		A little				3	
		Not at all					
			•••••	•••••	•••••		
III.12.		w well did the level of the traticipants?	aining or technica	l assistance match	the level of y	our agency's	
		Training/technical assistance	ce was too basic fo	or our participants	5	1	
		Training/technical assistance	ce was just right fo	or our participants	j	2	
		Training/technical assistance	ce was too advand	ed for our particip	oants	3	
III.13.	III.13. Thinking about this training or technical assistance, how satisfied were you with						
			;	SELECT ONE IN EA	ACH ROW		
			NOT AT ALL SATISFIED	SOMEWHAT SATISFIED	SATISFIED	VERY SATISFIE D	
a. The qua	ality	of the instruction	1	2	3 🗆	4 🗆	
b. The inst		tors' knowledge and	1	2	з 🗆	4 🗆	
c. The ma	c. The materials provided			2	з 🗆	4 🗆	
d. The cor	nten	t of the information	1	2	3 🗆	4 🗆	
e. Other, s	spec	ify:	1	2	3 🗆	4 🗆	
III.14.		l your program have a specif velop a new policy or improv			this T/TA, for e	example, to	

III.15 How well was your program able to achieve that goal through the training or technical assistance?

☐ Completely achieved		1
☐ Partially achieved		2
□ Not achieved		3
III.16. What other investments did the program make to support the training	g or technical	assistance?
	MARK (X) YE EACH	
	Yes	No
a. Substitutes for teaching staff	1	о□
b. Travel or other expenses other than training costs	1	o 🗆
c. Costs for purchasing equipment or materials	1	о□
d. Follow-up T/TA to implement what was learned in the original T/TA activity	1	0
e. Additional T/TA to implement what was learned in the original T/TA activity	1	0 🗆
f. Other (specify):	1	o 🗆
III.17. Do you feel that additional training or technical assistance would help teaching practices/ELOF implementation?    Yes		1

## Section IV. Training/Technical Assistance Needs in Early Childhood Development and Education

IV.1	assistance priorities in early childhood development and education? Please include professional development for individual staff as well as program technical assistance or training priorities.						
	[PLEASE RECORD UP TO FOUR	PRIORITIES]					
IV.2	. Please indicate whether any of the listed priorities can be described a	s follows:					
		MARK (X) YE EACH	ES OR NO IN I ROW				
		Yes	No				
a.	All staff need to build capacity in this area	1	о□				
b.	Some staff need to build capacity in this area	1	о□				
c.	Establishing new program policies and procedures	1	о□				
d.	Implementing a new practice	1	о□				
e.	Strengthening existing practice	1	0 🗆				
f.	Required to meet regulations	1	0□				
g.	Required for continued funding	1	о□				
h.	Developing better techniques for a specific situation	1	o 🗆				
i.	General program functioning or employee skills not related to early childhood (e.g. communication among staff, information technology skill, managing budgets, etc.)	1	о 🗆				
j.	Other (specify)	1	o 🗆				
IV.3	. How confident are you that your agency will be able to achieve its tra assistance priorities for early childhood development and education t	•	nnical				
	□ Very confident		1				
	☐ Somewhat confident						
	□ Not very confident						
	□ Not at all confident		4				

IV.4. What challenges does your agency encounter in its efforts to obtain the training and technical assistance it would like for early childhood development and education? To what extent do each of the following factors make it difficult for your agency to get the training and technical assistance it would like for early childhood development and education?

a. Available T/TA are too expensive	NOT AT ALL	NOT VERY MUCH	SOMEWHA	A GREAT
a. Available T/TA are too expensive			Т	DEAL
arrivalistic i, i. i.a. c tee superiore	1	2	3 🗆	4
b. Difficult to make staff time for T/TA	1	2	3 🗆	4 🔲
c. Not very much T/TA available in our area	1	2	3 🗆	4 🔲
d. T/TA are far away or at inconvenient times	1	2	3 🗆	4 🔲
e. We do not have staff time or budget to implement what the T/TA recommended	1	2 🗌	з 🗌	4 🗌
f. Do not like the quality of the T/TA that are available	1	2	з 🗆	4 🗌

IV.5.	Please think about your program's goals for early childhood development and education. How
	satisfied are you with the training and technical assistance available to help you achieve these
	goals?

Very satisfied	.1
Somewhat satisfied	2
Not very satisfied	.3
Not at all satisfied	.4

IV.6. How satisfied you are with different types of training and technical assistance providers that may be available to help your program achieve its goals related to early childhood development and education? Some of these provider types may not be available to you.

	SELE	SELECT ONE IN EACH ROW				
	NOT AT ALL	NOT VERY MUCH	SOM EWH AT	A GRE AT DEAL	NOT AVAILAB LE TO US	DON'T KNOW
a. Associations or professional associations (e.g., NHSA, NAEYC	1	2	з 🗆	4	5 🗆	77 🗌
b. Child care resource and referral agencies	1	2	з 🗌	4	5 🗌	77 🗌
c. Conferences and workshops (offsite or virtual)	1	2	3 🗌	4	5 🗌	77 🗌

	SELECT ONE IN EACH ROW		l			
	NOT AT ALL	NOT VERY MUCH	SOM EWH AT	A GRE AT DEAL	NOT AVAILAB LE TO US	DON'T KNOW
d. Consultants or onsite trainers (includes mental health and child care health consultants)	1	2	з□	4 🗌	5 🗆	77 🗌
e. Courses for certificate or credit	1	2	3	4	5 🗆	77 🗌
f. Curriculum/product vendors	1	2	3	4 🗌	5 🗆	77 🗌
g. Early Childhood Learning and Knowledge Center (OHS website	1	2	з□	4	5 🗆	77 🗌
h. Local T/TA or offsite community partners	1□	2	3	4	5 🗆	77 🗌
i. i. Non-Head Start federally funded T/TA	1	2	з 🗆	4	5 🗆	77 🗌
j. OHS National T/TA Centers	1	2	3	4	5 🗆	77 🗌
k. OHS Regional T/TA Specialists	1	2	3	4	5 🗆	77 🗌
I. Online learning networks	1	2	з 🗌	4 🗌	5 🗆	77 🗌
m. State/County/City offices (e.g., ECE, education, health, social services)	1	2	з 🗆	4	5 🗆	77 🗌
n. State Quality Rating and Improvement System	1	2	з□	4	5 🗆	77 🗌
IV.7. Is there a type of training or techn that you would like to get for your progran	ical assis n but you	tance in ea	arly chilo been ab	lhood de	evelopment a tain?	.1
☐ No (skip to IV.11)						.2

	Head Start Manager/Coordinator Survey	y (Wave 2): Earl	y Childhood Develor	oment and Educatior
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IV.8 . Please list one type of training or technical assistance you would like to go able to obtain:			get but have	e not been
IV.9. (INSE		ould you describe the area of training or technical assistance you we XT FROM iv.8) as	ere unable to o	obtain on
			MARK (X) YE EACH	ES OR NO IN ROW
			Yes	No
a	All sta	ff need to build capacity in this area	1	ο□
b.	Some	staff need to build capacity in this area	1	o 🗆
C.	Establ	ishing new policies and standards	1	0 🗆
d.	Imple	menting a new practice	1	o 🗆
e.	Stren	gthening existing practice	1	o 🗆
f.	Requi	red to meet regulations	1	o 🗆
g.	Requi	red for continued funding	1	o 🗆
h.	Deve	loping better techniques for a specific situation	1	o 🗆
(	childh	al program functioning or employee skills not related to early ood (e.g. communication among staff, information technology nanaging budgets, etc.)	1	о□
IV.10	. Wł	nat is the main reason you have not been able to obtain this T/TA?		
		Available T/TA are too expensive	1	
		Difficult to make staff time for T/TA	2	!
		Not very many T/TA available in our area		
		General schedule obstacles		
		T/TA are far away or at inconvenient times		
		We do not have the resources to support work after the T/TA		
		Do not like the quality of the T/TA that are available		
		Limited access to technology		
		Other (specify)	۷	•
IV.11		you have any other comments about the training and technical assi	istance availa	ble to your

### OUTRO.

Thank you for sharing your experiences and opinions about training and technical assistance for early childhood development and education activities in Head Start programs. We appreciate your attention to this important topic. You will receive a \$25 honorarium for your participation in this survey.

Please let us know if you would prefer your honorarium delivered to you via email or mail. Please note that the delivery times differ between the Giftcode (Amazon) and Giftcard (Visa):

[Programming: Single selection from the choices below]

- 1. **Giftcode from Amazon:** This will be emailed to you immediately.
- 2. Visa Giftcard: This will be mailed to you within two-three weeks.
- 3. I would prefer not to receive an honorarium.

### [if Visa Giftcard selected on OUTRO]

Please provide your mailing address to receive the Visa Giftcard honorarium within two-three weeks:

First and Last Name:	
Street 1:	
Street 2:	
City:	
State:	
Zipcode:	
[if Amazon Giftcode selected on OUTR	0]
Please provide your preferred email a	ddress to receive the Amazon Giftcode honorarium:
Email address:	

INCENTAMAZON. Below is your Amazon giftcode number for your \$25 honorarium. You will also receive this giftcode via email.

[GIFTCODE DISPLAYED HERE]