

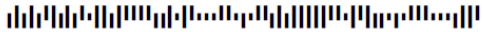
[AIR AND SPACE FORCE LETTERHEAD HERE ]

00001  
Keyline  
Name 1  
Address Line 1  
Address Line 2  
City, ST Zip5-Zip4



2021

Date XX,



Dear (Rank) Lastname,

Our duty is to take care of Service members and their families and to provide you with the quality of service and quality of life that you deserve. We are writing to remind you of a unique opportunity to help us accomplish this goal. If you have already completed this survey, we thank you. If not, this survey is considered **Official Business** and can be taken on duty using any government or personal device or by filling out the enclosed survey form:



Go to **www.DODsurveys.mil** on any computer, tablet, or smartphone.



Or fill out the survey and mail it back in the pre-paid envelope.

**We need your response** We thank the thousands of Airmen and Guardians who have already taken the survey. Now we need you to add your voice. Your participation is completely voluntary and appreciated.

**Response is confidential** Your responses on this survey will be kept confidential and will never be shared with anyone in your unit or command. This survey has received a certificate of confidentiality from the National Institute of Health (NIH).

**Your response matters** Your survey responses will be added to responses from others to help our senior leadership and members of Congress shape future policies, programs, and trainings that impact you and your fellow Airmen and Guardians.

Proud to serve with you,

Thank you for you Service,

JoAnne S. Bass  
Towberman

Roger A.

JoAnne S. Bass  
Chief Master Sergeant of the Air Force

Roger A. Towberman  
Chief Master Sergeant of the Space Force

Title 10 U.S. Code Section 481 mandates that the DOD conducts a survey on workplace and gender issues of military members every 2 years. In accordance with DOD Instruction 8910.01, all data collection in the Department must be licensed and show that license as a Report Control Symbol (RCS) with an expiration date. The RCS for this survey is [RCS # will go here], expiring xx/xx/xx. Your unique Survey ID is [XXXXXXXX]. To verify the authenticity of this survey, call 372-2014 from any DOD or other government telephone with DSN. If you do not have access to a DSN telephone line, and if you have any questions about this survey, please call our Survey Processing Center toll-free at 1-800-881-5307, or e-mail WGR-Survey@mail.mil.

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