# Fellowship Management System (FMS)

## **FMS Alumni Tracking Module**

2020

## **Privacy Act and Public Burden Information**

#### **Privacy Act Information**

The Privacy Act applies to this information collection. Information collected will be kept private as noted in the System of Records Notice is 09-20-0112, Fellowship Program and Guest Researcher Records.

#### **Public Burden Information**

Form Approved OMB No. <u>0920-0765</u> Exp. Date **03/31/2023** 

Public reporting burden of this collection of information is an estimated average of 25 minutes per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. An agency may not conduct or sponsor, and a person is not required to respond to a collection of information unless it displays a currently valid OMB control number. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to CDC/ATSDR Reports Clearance Officer; 1600 Clifton Road NE, MS D-74, Atlanta, Georgia 30333; ATTN: PRA (0920-0765).

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## 1. Introduction

The purpose of this document is to list all the data elements collected online from alumni through the Fellowship Management System (FMS). The FMS online alumni directory module is a self-service connection to allow alumni of the Centers for Disease Control and Prevention (CDC) fellowships to update their personal information including current addresses, contact, and education information. The FMS is a robust, flexible framework and is successfully tailored for various fellowships.

The following fellowships currently use the FMS Alumni Directory to collect information from fellowship alumni:

- 1. Epidemic Intelligence Service (EIS)
- 2. CDC E-learning Institute (ELI)
- 3. Epidemiology Elective Program (EEP)
- 4. Future Leaders in Infections and Global Health Threats (FLIGHT)
- 5. Laboratory Leadership Service (LLS)
- 6. CDC Steven M. Teutsch Prevention Effectiveness (PE) Fellowship
- 7. Presidential Management Fellowship (PMF)
- 8. Public Health Associate Program (PHAP)
- 9. Public Health Informatics Fellowship Program (PHIFP)
- 10. Science Ambassador Fellowship (SAF)
- 11. Preventive Medicine Residency and Fellowship (PMR/F)
- 12. Population Health Training in Place Program (PH-TIPP)

#### 1.1 Document Structure

This document is broken down by the major pages of the FMS Alumni Directory. In this document, each page of the FMS Alumni Directory has sections and some sub-sections. In addition, instructions, login, and registration pages are included. Following the screenshots in each section is a table that shows the status of the collection of data elements by each CDC fellowships. The following labels indicate the status of the collection:

- "Yes" indicates that the fellowship collects the information and that alumni are required to submit this information.
- "No" indicates that the fellowship does not collect this information.
- "-" indicates open text field

In addition, the table shows the data values of each data element, and for ones that have a list of dropdown values, the data value category is hyperlinked to its list located in the Appendix.

## 2. Sign-In & Sign-Up Pages

### 2.1 Sign-In Page

Figure 2.1-a. Sign-In Page

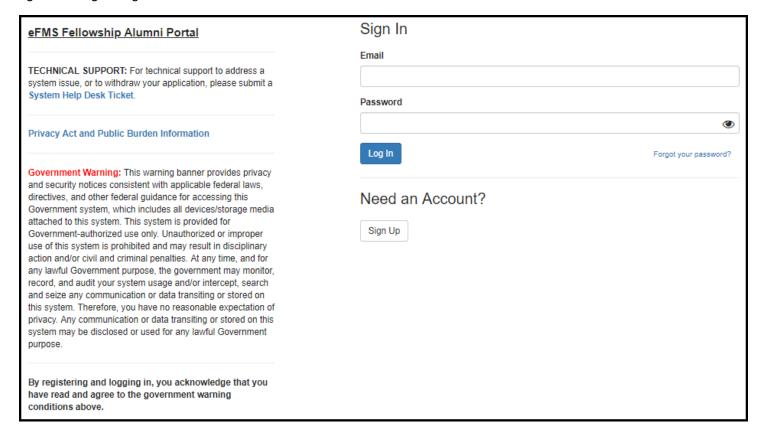


Figure 2.1-b. Privacy Act and Public Burden Information

# CDC Enterprise Fellowship Management System

#### **Privacy Act Information**

The Privacy Act applies to this information collection. Information collected will be kep private as noted in the System of Records Notice is 09-20-0112, Fellowship Program and Guest Researcher Records.

#### **Public Burden Information**

Form Approved OMB No. 0920-0765 Exp. Date 01/31/2021

#### **Alumni Tracking Module**

Public reporting burden of this collection of information is an estimated average of 25 minutes per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. An agency may not conduct or sponsor, and a person is not required to respond to a collection of information unless it displays a currently valid OMB control number. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to CDC/ATSDR Reports Clearance Officer; 1600 Clifton Road NE, MS D-74, Atlanta, Georgia 30333; ATTN: PRA (0920-0765).

Table 2.1-a. Sign-In Fields

Field	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP
Email	-	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Password	-	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes

## 2.2 Sign-Up Page (For New Users)

Figure 2.2-a. Sign-Up Fields

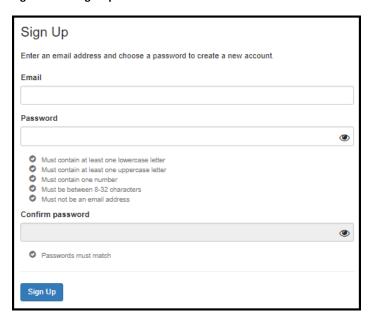


Table 2.2-a. Sign-Up Fields

Field	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP
Email	-	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Password	-	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Confirm Password	-	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes

# 3. eFMS System Help Desk Ticket

Figure 3-a. eFMS System Help Desk Ticket Fields

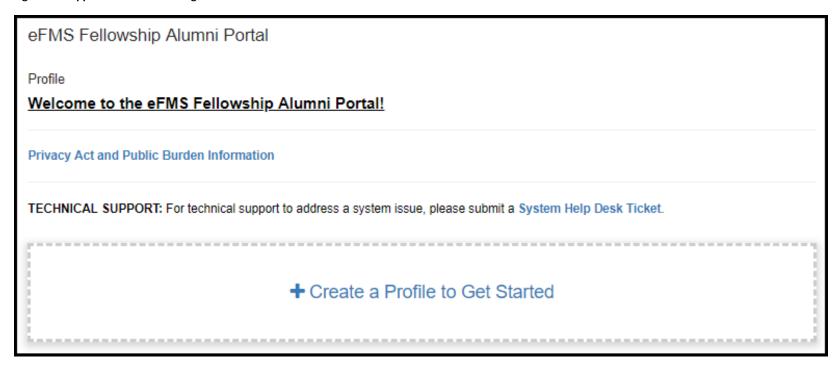
CDC Enterprise Fellowship Management System  System Help Desk Ticket	What type of issue or need do you have? *  System Error Message Sign-In or Password Smart Card Sign-In Data Not Saving Unable to Submit Reset application back to "Draft" Withdraw Fellowship Application
Please submit help desk tickets for <b>system related</b> (technical) issues or needs only. If you have a fellowship program related question or need, please contact the fellowship program directly.  Your Name: *	Other  URL where the issue is occurring: *  Please copy and paste the URL of the page where you are experiencing the issue.  Error code or message: *
Sign-In Email: *	Please describe your issue or need: *
Your best contact phone number (optional):  Fellowship: *  Type to begin search	Screenshot of error or issue (optional):  Whenever possible, please provide a system screenshot of any errors or issues you are experiencing so we can quickly resolve your issue.  + Select a file

Table 3-a. eFMS System Help Desk Ticket Fields

Field	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP
Your Name:	-	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Sign-In Email:	-	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Contact Phone Number:	-	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Fellowship:	Fellowship Lookup Table	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
What type of issue or need do you have?	1. System Error Message 2. Sign-In or Password 3. Smart Card Sign-In 4. Data Not Saving 5. Unable to Submit 6. Reset application back to "Draft" 7. Withdraw Fellowship Application 8. Other	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
URL where the issue is occurring:	-	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Error code message:	-	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Please describe your issue or need:	-	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Screenshot of error or issue (optional):	-	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes

## 4. Alumni Tracking Welcome Page

Figure 4-a. Application Welcome Page



# **5. Alumni Tracking Profile**

## **5.1 General Information**

Figure 5.1-a. General Information Fields

Alumni Profile
General Information
First Name: *
Middle Name:
Last Name: *
Other Names Used:
Personal Email: *
Personal Phone: *
Employment Status: *
Employed (Full-time)
Employed (Part-time)
In a training/residency/fellowship program
Seeking employment
Not currently employed

Table 5.1-a. General Information Fields

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP
First Name:	-	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Middle Name:	-	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Last Name:	-	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Other Names Used:	-	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Personal Email:	-	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Personal Phone:	-	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Employment Status:	1. Employed (Full-time) 2. Employed (Part-time) 3. In a training/residency/fellowship program 4. Seeking employment 5. Not currently employed	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes

### **5.2 Current Residence**

Figure 5.2-a. Current Residence Fields



**Table 5.2-a. Current Residence Fields** 

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP
Country:	Country Lookup	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
State:	State Lookup	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
State/Territory:	-	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
City:	-	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes

## **5.3 Fellowship Information**

Figure 5.3-a. Fellowship Information Fields

Fellowship Information	
CDC ID:	
Alumni Fellowship(s):	
■ EIS	
LLS	
□ PMR/F	
□ PH-TIPP	PHIFP Class Year:
☐ FLIGHT	
■ PHIFP	
■ PE	PE Class Year:
■ EEP	
□ SAF	
■ ELI	EEP Class Year:
□ PHAP	
□ PMF	
EIS Class Year:	SAF Class Year:
LLS Class Year:	ELI Class Year:
PMR/F Class Year:	PHAP Class Year:
PH-TIPP Class Year:	PMF Class Year:

Table 5.3-a. Fellowship Information Fields

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP	PMF
CDC ID:	-	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	No	Yes	No
Alumni Fellowship(s):	1. EIS	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
	2. LLS												
	3. PMR/F												1
	4. PH-TIPP												İ
	5. FLIGHT												İ
	6. PHIFP												1
	7. PE												i
	8. EEP												i
	9. SAF 10. ELI												i
	10. ELI 11. PHAP												İ
	12. PMF												İ
EIS Class Year:		Yes	No	No	No	No	No	No	No	No	No	No	No
LLS Class Year:	_	No	Yes	No	No	No	No	No	No	No	No	No	No
PMR/F Class Year:	-	No	No	No	No	No	Yes	No	No	No	No	No	No
FLIGHT Class Year:	-	No	No	Yes	No	No	No	No	No	No	No	No	No
PH-TIPP Class Year:	-	No	No	No	No	No	No	Yes	No	No	No	No	No
PHIFP Class Year:	-	No	No	No	No	No	No	No	Yes	No	No	No	No
PE Class Year:	-	No	No	No	No	No	No	No	No	Yes	No	No	No
EEP Class Year:	-	No	No	No	Yes	No	No	No	No	No	No	No	No
SAF Class Year:	-	No	No	No	No	Yes	No	No	No	No	No	No	No
ELI Class Year:	-	No	No	No	No	No	No	No	No	No	Yes	No	No
PHAP Class Year:	-	No	No	No	No	No	No	No	No	No	No	Yes	No
PMF Class Year:		No	No	No	No	No	No	No	No	No	No	No	Yes

## 6. Post-Fellowship Education, Board Certifications, and Licenses

Figure 6.-a. Fellowship Information Fields

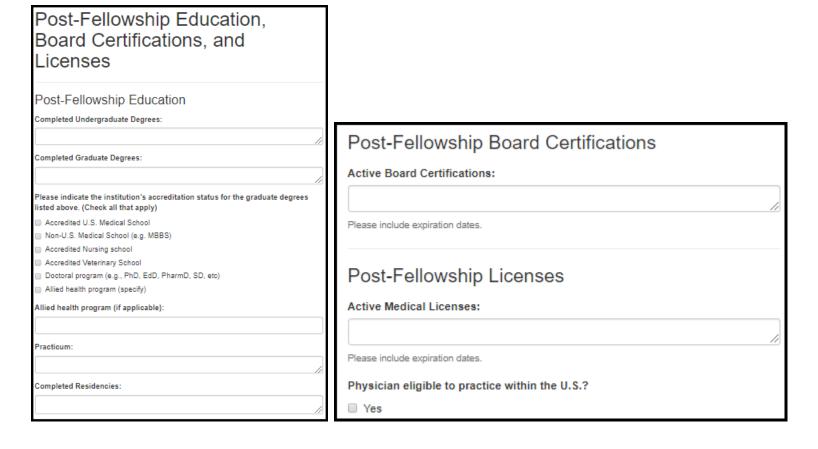


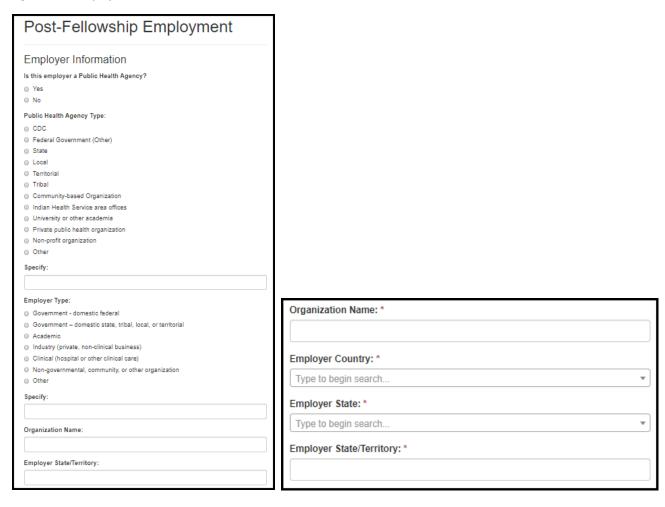
Table 6.-a. Fellowship Information Fields

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP
Completed Undergraduate	Undergraduate Degree List	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Degrees:												
Completed Graduate Degrees:	<b>Graduate Degree List</b>	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Please indicate the institution's	1. Accredited U.S. Medical School	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
accreditation status for the	2. Non-U.S. Medical School (e.g.											
graduate degrees listed above.	MBBS)											
(Check all that apply)	3. Accredited Nursing school											
	4. Accredited Veterinary School											
	5. Doctoral program (e.g., PhD,											
	EdD, PharmD, SD, etc)											
	6. Allied health program											
Practicum:	-	Yes	Yes	Yes	No	No	Yes	Yes	Yes	Yes	Yes	Yes
Completed Residencies:	-	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Active Board Certifications:	-	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Active Medical Licenses:	-											
Physician eligible to practice within the U.S.?	1. Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes

## 7. Post-Fellowship Work Experience

## 7.1 Employer Information

Figure 7.1-a. Employer Information Fields



**Table 7.1-a. Employer Information Fields** 

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH- TIPP	PHIFP	PE	ELI	PHAP	PMF
Is this employer a Public	1. Yes	Yes	Yes	Yes	Yes	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Health Agency?	2. No												
Public Health Agency Type:	1. CDC	Yes	Yes	Yes	Yes	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes
	2. Federal Government (Other)												
	3. State												
	4. Local												
	5. Territorial												
	6. Tribal												
	7. Community-based Organization 8. Indian Health Service area offices												
	University or other academia												
	10. Private public health												
	organization												
	11. Non-profit organization												
	12. Other												
Specify:	-	Yes	Yes	Yes	Yes	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes
CDC Center/Division/Branch:	Center/Division/Branch Lookup	Yes	Yes	Yes	Yes	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Employer Type:	1. Government - domestic federal	Yes	Yes	Yes	Yes	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes
	2. Government – domestic state,												
	tribal, local, or territorial												
	3. Academic												
	4. Industry (private, non-clinical												
	business)												
	5. Clinical (hospital or other clinical												
	care)												
	6. Non-governmental, community,												
	or other organization												
	7. Other												
Specify:	-	Yes	Yes	Yes	Yes	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Organization Name:	-	Yes	Yes	Yes	Yes	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Employer Country:	-	Yes	Yes	Yes	Yes	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Employer State/Territory:	State Lookup	Yes	Yes	Yes	Yes	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Employer State/Territory:	-	Yes	Yes	Yes	Yes	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes

### **7.2 Position Information**

Figure 7.2-a. Position Information Fields



**Table 7.2-a. Position Information Fields** 

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP	PMF
Title/Position:	-	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Department:	-	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Employment Start Date:	-	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Are you currently employed with this organization?	1. Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
	2. No												
Employment End Date:	-	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes

# 8. Surveys

## 8.1 Fellowship Alumni Survey

### 8.1.1 Career Progression

Figure 8.1.1-a. Career Progression Fields

Fellowship Alumni Survey
Career Progression
Thinking about your current position, how much of your work is related to any type of public health (including scientific, programmatic, or administrative activities)? This includes traditional and non-traditional public health settings.*
O None
○ Some
Most
O All
O Don't Know
Have you received any of the following within the past [insert timeframe since last survey, i.e., year, two years, five years]? (Check all that apply) *
☐ Higher level of responsibility in your job (refers to content of work, not workload)
☐ Greater job satisfaction
Promotion (e.g., higher position or grade level)
■ None of the above

Table 8.1.1-a. Career Progression Fields

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP	PMF
Thinking about your current	1. None	Yes	Yes	Yes	Yes	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes
position, how much of your work is	2. Some												
related to any type of public health	3. Most												
(including scientific, programmatic,	4. All												
or administrative activities)? This	5. Don't Know												
includes traditional and non-													
traditional public health settings.													
Have you received any of the	1. Higher level of	Yes	Yes	Yes	Yes	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes
following within the past [insert	responsibility in your												
timeframe since last survey, i.e.,	job (refers to content												
year, two years, five years]? (Check	of work, not workload)												
all that apply)	2. Greater job												
	satisfaction												
	3. Promotion (e.g.,												
	higher position or												1
	grade level)												1
	4. None of the above												

### 8.1.2 Leadership Roles

#### Figure 8.1.2-a. Leadership Roles Fields

Leadership Roles	
Which of the following best describes the supervisory status of your position?	Cross-sector or interdisciplinary collaboration. *
I do not supervise other employees.	Strongly Disagree
I provide one or more employees with day-to-day guidance in work projects, but do	Somewhat Disagree
not have official supervisory responsibility.	Neither Agree nor Disagree
I supervise one or more employees.	Somewhat Agree
I supervise one or more supervisors	Strongly Agree
I am a senior executive or equivalent (e.g., Chief Executive Officer, Chief Financial	Technical responsibility (e.g., subject matter expertise). *
Officer, center or agency director).	Strongly Disagree
	Somewhat Disagree
How much do you agree or disagree with each of the following statements:	Neither Agree nor Disagree
In my current position, I have a great deal of	Somewhat Agree
	Strongly Agree
Influence on the policy, operations, or administration of my work unit (e.g., program, department, or branch).	Fiscal responsibility (e.g., budget management). *
Strongly Disagree	Strongly Disagree
Somewhat Disagree	Somewhat Disagree
Neither Agree nor Disagree	Neither Agree nor Disagree
Somewhat Agree	Somewhat Agree
Strongly Agree	Strongly Agree
Formal decision-making authority for my work unit.	
Strongly Disagree	Which of the following activities have you conducted during the past 12 months?
Somewhat Disagree	(check all that apply) *
Neither Agree nor Disagree	<ul> <li>Led a program or intervention (i.e., an organized, planned, and usually ongoing effort designed to improve a social problem)</li> </ul>
Somewhat Agree	
Strongly Agree	<ul> <li>Led a policy development initiative</li> <li>Led a research project (e.g., principal investigator for an IRB-approved study)</li> </ul>
Opportunities to represent my organization in external settings.	Obtained new funding for your organization (e.g., via contracts, grants, or other
Strongly Disagree	mechanisms)
Somewhat Disagree	Conducted strategic planning for your organization
Neither Agree nor Disagree	<ul> <li>Authored a publication (e.g., journal article, book chapter)</li> </ul>
Somewhat Agree	<ul> <li>Served on an expert panel or advisory board</li> </ul>
Strongly Agree	<ul> <li>Served in an official leadership role in a professional organization</li> </ul>

Table 8.1.2-a. Leadership Roles Fields

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP	PMF
Which of the following best describes the supervisory status of your position?	1. I do not supervise other employees. 2. I provide one or more employees with day-to-day guidance in work projects, but do not have official supervisory responsibility.  2. I supervise one or more employees.	Yes	Yes	Yes	Yes	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes
	<ul> <li>3. I supervise one or more employees.</li> <li>4. I supervise one or more supervisors.</li> <li>5. I am a senior executive or equivalent (e.g., Chief Executive Officer, Chief Financial Officer, center or agency director).</li> </ul>												
Influence on the policy, operations, or administration of my work unit (e.g., program, department, or branch).	Strongly Disagree     Somewhat Disagree     Neither Agree nor Disagree     Somewhat Agree     Strongly Agree	Yes	Yes	Yes	Yes	No	Yes	Yes	Yes	Yes	No	Yes	Yes
Formal decision- making authority for my work unit.	Strongly Disagree     Somewhat Disagree     Neither Agree nor Disagree     Somewhat Agree     Strongly Agree	Yes	Yes	Yes	Yes	No	Yes	Yes	Yes	Yes	No	Yes	Yes

Table 8.1.2-b. Leadership Roles Fields

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP	PMF
Opportunities to represent my organization in external	Strongly Disagree     Somewhat Disagree	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	No	Yes	Yes
settings.	Neither Agree nor     Disagree     Somewhat Agree     Strongly Agree												
Cross-sector or interdisciplinary collaboration.	Strongly Disagree     Somewhat Disagree     Neither Agree nor     Disagree     Somewhat Agree     Strongly Agree	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	No	Yes	Yes
Technical responsibility (e.g., subject matter expertise).	Strongly Disagree     Somewhat Disagree     Neither Agree nor     Disagree     Somewhat Agree     Strongly Agree	Yes	Yes	Yes	Yes	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Fiscal responsibility (e.g., budget management).	<ol> <li>Strongly Disagree</li> <li>Somewhat Disagree</li> <li>Neither Agree nor Disagree</li> <li>Somewhat Agree</li> <li>Strongly Agree</li> </ol>	Yes	Yes	Yes	Yes	No	Yes	Yes	Yes	Yes	No	Yes	Yes

Table 8.1.2-c. Leadership Roles Fields

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP	PMF
Which of the	1. Led a program or intervention (i.e., an	Yes	Yes	Yes	Yes	No	Yes	Yes	Yes	Yes	No	Yes	Yes
following	organized, planned, and usually ongoing												
activities have	effort designed to improve a social problem												
you conducted	or improve social conditions)												
during the past	2. Led a policy development initiative												
12 months?	3. Led a research project (e.g., principal												
(check all that	investigator for an IRB-approved study)												
apply)	4. Obtained new funding for your												
	organization (e.g., via contracts, grants, or												
	other mechanisms)												
	5. Conducted strategic planning for your												
	organization												
	6. Authored a publication (e.g., journal												
	article, book chapter)												
	7. Served on an expert panel or advisory												
	board												
	8. Served in an official leadership role in a												
	professional organization												

### 8.1.3 Use of Fellowship Competencies/Skills in Post-Fellowship Positions

Figure 8.1.3-a. Use of Fellowship Competencies Fields

# Use of Fellowship Competencies/Skills in Post-Fellowship Positions

How relevant to your current position are the skills you learned in your fellowship?  $^{\star}$ 

- Not at all Not useful
- A little Slightly enhances job performance
- Somewhat Desired qualification
- Very much Required

Table 8.1.3-a. Use of Fellowship Competencies Fields

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP	PMF
How relevant to your current	1. Not at all – Not	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
position are the skills you learned in	useful												
your fellowship?	2. A little – Slightly												
	enhances job												
	performance												
	3. Somewhat – Desired												
	qualification												
	4. Very much –												
	Required												

#### 8.1.4 Extent to which fellowship training helped prepare alumni for post-fellowship jobs

#### Figure 8.1.4.-a. Preparing Alumni for Post-Fellowship Job Fields

# Extent to which Fellowship training helped prepare alumni for post-fellowship jobs

To what extent did each of the following parts of your fellowship experience prepare you for your current position?

## Required learning activities (e.g., Core Activities for Learning, Performance Requirements)

- Not at all Not relevant or did not prepare you
- A little Had a small role in preparing you
- O Somewhat Had a moderate role in preparing you
- Very much Had a large role in preparing you
- This was not part of my fellowship

#### Peer-to-peer learning

- Not at all Not relevant or did not prepare you
- O A little Had a small role in preparing you
- O Somewhat Had a moderate role in preparing you
- Very much Had a large role in preparing you
- This was not part of my fellowship

#### Learning from mentors

- Not at all Not relevant or did not prepare you
- A little Had a small role in preparing you
- O Somewhat Had a moderate role in preparing you
- O Very much Had a large role in preparing you
- This was not part of my fellowship

#### Developing a professional network

- Not at all Not relevant or did not prepare you
- O A little Had a small role in preparing you
- Somewhat Had a moderate role in preparing you
- O Very much Had a large role in preparing you
- O This was not part of my fellowship

#### [Year 1 survey only] Didactic or classroom-based training

- Not at all Not relevant or did not prepare you
- O A little Had a small role in preparing you (e.g., introduced relevant topics or skills)
- Somewhat Had a moderate role in preparing you (e.g., developed skills, but you required additional training)
- Very much Had a large role in preparing you (e.g., little or no additional training needed)

[Year 1 survey only] Overall, to what extent did your fellowship experience prepare you to perform your first job after your fellowship?

- Not at all Not relevant or did not prepare you
- A little Had a small role in preparing you (e.g., introduced relevant topics or skills)
- Somewhat Had a moderate role in preparing you (e.g., developed skills, but you required additional training)
- Very much Had a large role in preparing you (e.g., little or no additional training needed)

[Year 1 survey only] Overall, to what extent did your fellowship experience prepare or support your work in your current job after your fellowship?

- O Not at all Not relevant or did not prepare you
- A little Had a small role in preparing you (e.g., introduced relevant topics or skills)
- Somewhat Had a moderate role in preparing you (e.g., developed skills, but you required additional training)
- Very much Had a large role in preparing you (e.g., little or no additional training needed)

[Year 1 survey only] To what extent did didactic or classroom-based training in your fellowship prepare or support you in your current position?

- Not at all Not relevant or did not prepare you
- O A little Had a small role in preparing you (e.g., introduced relevant topics or skills)
- Somewhat Had a moderate role in preparing you (e.g., developed skills, but you required additional training)
- Very much Had a large role in preparing you (e.g., little or no additional training needed)

[Year 3 and Year 5 survey] How did your fellowship experience impact your overall career progression?

- Negative impact
- No impact
- Minimal positive impact
- Moderate positive impact
- Substantial positive impact

Table 8.1.4.-a. Preparing Alumni for Post-Fellowship Job Fields

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP	PMF
Required	1. Not at all – Not relevant or did not prepare	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
learning	you												
activities (e.g.,	2. A little – Had a small role in preparing you												l
Core Activities	3. Somewhat – Had a moderate role in												i
for Learning,	preparing you												1
Performance	4. Very much – Had a large role in preparing												1
Requirements)	you												l
	5. This was not part of my fellowship												l
Peer-to-peer	1. Not at all – Not relevant or did not prepare	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
learning	you												
	2. A little – Had a small role in preparing you												i
	3. Somewhat – Had a moderate role in												i
	preparing you												1
	4. Very much – Had a large role in preparing												l
	you												l
	5. This was not part of my fellowship												
Learning from	1. Not at all – Not relevant or did not prepare	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
mentors	you												l
	2. A little – Had a small role in preparing you												i
	3. Somewhat – Had a moderate role in												1
	preparing you												1
	4. Very much – Had a large role in preparing												1
	you												
	5. This was not part of my fellowship												l

Table 8.1.4.-b. Preparing Alumni for Post-Fellowship Job Fields

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP	PMF
Developing a	1. Not at all – Not relevant or did	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
professional network	not prepare you												
	2. A little – Had a small role in												
	preparing you												
	3. Somewhat – Had a moderate												
	role in preparing you												
	4. Very much – Had a large role in												
	preparing you												
	5. This was not part of my												
	fellowship												
[Year 1 survey	1. Not at all – Not relevant or did	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	No	Yes	Yes
only] Didactic or	not prepare you												
classroom-based	2. A little – Had a small role in												
training	preparing you												
	3. Somewhat – Had a moderate												
	role in preparing you												
	4. Very much – Had a large role in												
	preparing you												
	5. This was not part of my												
	fellowship												
[Year 1 survey only]	1. Not at all – Not relevant or did	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Overall, to what	not prepare you												
extent did your	2. A little – Had a small role in												
fellowship	preparing you (e.g., introduced												
experience prepare	relevant topics or skills)												
you to perform your	3. Somewhat – Had a moderate												
first job after your	role in preparing you (e.g.,												
fellowship?	developed skills, but you required												
	additional training)												
	4. Very much – Had a large role in												
	preparing you (e.g., little or no												
	additional training needed)												

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP	PMF
[Year 1 survey only]	1. Not at all – Not relevant or did	No	No	No	No	No	No	No	No	No	Yes	No	No
Overall, to what	not prepare you												
extent did your	2. A little – Had a small role in												
fellowship	preparing you (e.g., introduced												
experience prepare	relevant topics or skills)												
or support your work	3. Somewhat – Had a moderate												
in your current job	role in preparing you (e.g.,												
after your	developed skills, but you required												
fellowship?	additional training)												
	4. Very much – Had a large role in												
	preparing you (e.g., little or no												
	additional training needed)												
[Year 1 survey	1. Not at all – Not relevant or did	No	No	No	No	No	No	No	No	No	Yes	No	No
only] To what extent	not prepare you												
did didactic or	2. A little – Had a small role in												
classroom-based	preparing you (e.g., introduced												
training in your	relevant topics or skills)												
fellowship prepare	3. Somewhat – Had a moderate												
or support you in	role in preparing you (e.g.,												
your current	developed skills, but you required												
position?	additional training)												
	4. Very much – Had a large role in												
	preparing you (e.g., little or no												
	additional training needed)												
[Year 3 and Year 5	1. Negative impact	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
survey] How did	2. No impact												
your fellowship	3. Minimal positive impact												
experience impact	4. Moderate positive impact												
your overall career	5. Substantial positive impact												
progression?													

### 8.1.5 Alumni Engagement

#### Figure 8.1.5.-a. Alumni Engagement Fields

Alumni Engagement							
How frequently do you interact with individuals or groups from your fellowship network? This could include (but is not limited to) CDC fellowship staff, fellowship alumni, former host site supervisors or colleagues.							
O Never							
Rarely – less than a few times/year							
Sometimes – a few times a year							
Often – monthly							
Frequently – weekly or daily							
Have you promoted or marketed the fellowship program in the past year? If so, how? (Check all that apply)							
Word of mouth: friends, colleagues, professional organizations, schools							
<ul> <li>Digital Media: social media, news media, website, email or newsletter, internet search</li> </ul>							
<ul> <li>Recruiting event: conference or national meeting, info session at school or career fair, webinar</li> </ul>							
Other (Please Specify)							
Other							
Based on your experience, where should we be marketing our fellowship opportunities? (Select up to three)							
Job sites (Indeed, LinkedIn, Glassdoor, etc)							
Social media platforms (Facebook, Instagram, Twitter, etc.)							
Social media pages (partners, conferences, schools, workplaces, etc.)							
School events							
☐ Conferences							
Professional organizations							
Newsletter email subscriptions							
Please provide specific examples for your response(s) (e.g., specific job sites or social media platforms):							
2							
Can we contact you about potential recruitment opportunities (career fair, info session, newsletter article, op ed, video clip, etc.)?							
○ Yes							
◎ No							
If yes, please specify any schools or professional organizations in which you would be interested in conducting a recruitment event for the fellowship:							

Table 8.1.5.-a. Alumni Engagement Fields

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP	PMF
How frequently do you interact with individuals or groups from your fellowship network? This could include (but is not limited to) CDC fellowship staff, fellowship alumni, former host site supervisors or colleagues.	<ol> <li>Never</li> <li>Rarely – less than a few times/year</li> <li>Sometimes – a few times a year</li> <li>Often – monthly</li> <li>Frequently – weekly or daily</li> </ol>	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Have you promoted or marketed the fellowship program in the past year? If so, how? (Check all that apply)	1. Word of mouth: friends, colleagues, professional organizations, schools 2. Digital Media: social media, news media, website, email or newsletter, internet search 3. Recruiting event: conference or national meeting, info session at school or career fair, webinar 4. Other (please specify)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Based on your experience, where should we be marketing our fellowship opportunities? (Select up to three)	1. Job sites (Indeed, LinkedIn, Glassdoor, etc.) 2. Social media platforms (Facebook, Instagram, Twitter, etc.) 3. Social media pages (partners, conferences, schools, workplaces, etc.) 4. School events 5. Conferences 6. Professional organizations 7. Newsletter email subscriptions	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Please provide specific examples for your response(s) (e.g., specific job sites or social media platforms):	-	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Can we contact you about potential recruitment opportunities (career fair, info session, newsletter article, op ed, video clip, etc.)?	1. Yes 2. No	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
If yes, please specify any schools or professional organizations in which you	-	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP	PMF
would be interested in conducting a recruitment event for the fellowship:													

## 8.2 EEP Alumni Survey

Figure 8.2.-a. EEP Alumni Fields

EEP Alumni Survey									
LEI Aldillill Odivey	Oral Presentation, Poster or Both? *								
	Oral Presentation								
Which medical or veterinary degree program did you complete?*	Poster								
MD	O Both								
(i) DO	Was the abstract accepted?*								
○ VMD	O Yes								
DVM	O No								
What year did you graduate from medical or veterinary school?*									
	Have you published any public health related scientific work? *								
•	○ Yes								
Have you pursued any formal public health training since completing EEP (e.g.,	○ No								
graduate degree program in public health, public health certificate program,	What Year? *								
preventive medicine residency, public health training sessions or courses, etc.)?									
Yes									
O No	What Journal? *								
Did you submit an abstract regarding your EEP project to a conference? *									
○ Yes	Please provide citation: *								
○ No									
What Year? *									
	What is your current employment status?*								
	Employed (Full-time)								
What Conference?*	Employed (Part-time)								
	In a training/residency/fellowship program								
	Seeking employment								

Table 8.2.-a. EEP Alumni Fields

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP
Which medical or veterinary degree program	1. MD	No	No	No	Yes	No	No	No	No	No	No	No
did you complete?	2. DO											
	3. VMD											
	4. DVM											
What year did you graduate from medical or	-	No	No	No	Yes	No	No	No	No	No	No	No
veterinary school?												
Have you pursued any formal public health	1. Yes	No	No	No	Yes	No	No	No	No	No	No	No
training since completing EEP (e.g., graduate	2. No											
degree program in public health, public health												
certificate program, preventive medicine												
residency, public health training sessions or												
courses, etc.)?												
Did you submit an abstract regarding your EEP	1. Yes	No	No	No	Yes	No	No	No	No	No	No	No
project to a conference?	2. No											
What year?	-	No	No	No	Yes	No	No	No	No	No	No	No
What conference?	-	No	No	No	Yes	No	No	No	No	No	No	No
Oral Presentation, Poster or Both?	1. Orall Presentation	No	No	No	Yes	No	No	No	No	No	No	No
	2. Poster											
	3. Both											
Was the abstract accepted?	1. Yes	No	No	No	Yes	No	No	No	No	No	No	No
	2. No											
Have you published any public health related	1. Yes	No	No	No	Yes	No	No	No	No	No	No	No
scientific work?	2. No											
What year?	-	No	No	No	Yes	No	No	No	No	No	No	No
What journal?	-	No	No	No	Yes	No	No	No	No	No	No	No
Please provide citation:	-	No	No	No	Yes	No	No	No	No	No	No	No
What is your current employment status?	1. Employed (Full-time)	No	No	No	Yes	No	No	No	No	No	No	No
	2. Employed (Part-time)											
	3. In a											
	training/residency/fellowship											
	program											
	4. Seeking employment											

Figure 8.2.-b. EEP Alumni Fields

	My current work involves the practice of public health.*
Do you currently practice human or veterinary medicine? *	Strongly Disagree
Yes	Disagree
© No	Somewhat Disagree
NO NO	Neither Agree nor Disagree
What is your Specialty? *	Somewhat Agree
	Agree
	Strongly Agree
Are you currently completing a residency program or clinical fellowship? *	The activities of my work utilize public health skills, such as those honed during EEP. $^{\star}$
O Yes	Strongly Disagree
No	Disagree
	Somewhat Disagree
When do you plan to complete your program? *	Neither Agree nor Disagree
	Somewhat Agree
	Agree
What is your Specialty? *	Strongly Agree
	I plan to devote a greater percent of my time to public health activities within the next 18-24 months. *
Please indicate your agreement with the following statements:	Strongly Disagree
Please indicate your agreement with the following statements.	<ul><li>Disagree</li></ul>
I found my Epidemiology Elective Program experience to have positively	Somewhat Disagree
influence my career.*	Neither Agree nor Disagree
Strongly Disagree	Somewhat Agree
Disagree	Agree
Somewhat Disagree	Strongly Agree
Neither Agree nor Disagree	Do you plan to apply to the Epidemic Intelligence Service (EIS)?*
	Yes, I plan to apply to EIS.
Somewhat Agree	I have applied and I plan to reapply in the future.
Agree	I have applied and do not plan to reapply.
Strongly Agree	No, I do not plan to apply to EIS.

Table 8.2.-b. EEP Alumni Fields

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP
Do you currently practice human or veterinary medicine?	1. Yes 2. No	No	No	No	Yes	No	No	No	No	No	No	No
What is your specialty?	-	No	No	No	Yes	No	No	No	No	No	No	No
Are you currently completing a residency program or clinical fellowship?	1. Yes 2. No	No	No	No	Yes	No	No	No	No	No	No	No
When do you plan to complete your program?	-	No	No	No	Yes	No	No	No	No	No	No	No
What is your specialty?	-	No	No	No	Yes	No	No	No	No	No	No	No
I found my Epidemiology Elective Program experience to have positively influenced my career.	<ol> <li>Strongly Disagree</li> <li>Disagree</li> <li>Somewhat Disagree</li> <li>Neither Agree nor Disagree</li> <li>Somewhat Agree</li> <li>Agree</li> <li>Strongly Agree</li> </ol>	No	No	No	Yes	No	No	No	No	No	No	No
My current work involves the practice of public health.	<ol> <li>Strongly Disagree</li> <li>Disagree</li> <li>Somewhat Disagree</li> <li>Neither Agree nor Disagree</li> <li>Somewhat Agree</li> <li>Agree</li> <li>Strongly Agree</li> </ol>	No	No	No	Yes	No	No	No	No	No	No	No

Table 8.2.-d. EEP Alumni Fields

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP
The activities of my work utilize public health skills, such as those honed during EEP.	<ol> <li>Strongly Disagree</li> <li>Disagree</li> <li>Somewhat Disagree</li> <li>Neither Agree nor Disagree</li> <li>Somewhat Agree</li> <li>Agree</li> <li>Strongly Agree</li> </ol>	No	No	No	Yes	No	No	No	No	No	No	No
I plan to devote a greater percent of my time to public health activities within the next 18-24 months.	<ol> <li>Strongly Disagree</li> <li>Disagree</li> <li>Somewhat Disagree</li> <li>Neither Agree nor Disagree</li> <li>Somewhat Agree</li> <li>Agree</li> <li>Strongly Agree</li> </ol>	No	No	No	Yes	No	No	No	No	No	No	No
Do you plan to apply to the Epidemic Intelligence Service (EIS)?	1. Yes, I plan to apply to EIS. 2. I have applied and I plan to reapply in the future. 3. I have applied and do not plan to reapply. 4. No, I do not plan to apply to EIS.	No	No	No	Yes	No	No	No	No	No	No	No

Figure 8.2.-c. EEP Alumni Fields

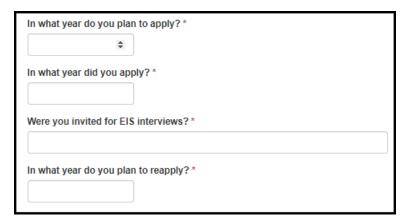


Table 8.2.-d. EEP Alumni Fields

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP
In what year do you plan to apply?	-	No	No	No	Yes	No	No	No	No	No	No	No
In what year did you apply?	-	No	No	No	Yes	No	No	No	No	No	No	No
Were you invited for EIS interviews?	-	No	No	No	Yes	No	No	No	No	No	No	No
In what year do you plan to reapply?	-	No	No	No	Yes	No	No	No	No	No	No	No

# 8.3 ELI Alumni Survey

Figure 8.3-a. ELI Alumni Fields

ELI Alumni Survey
Have you continued to create and distribute e-learning?  Yes  No
On average, how many products have you created since the fellowship?  1-3 Products 4-6 Products 7-9 Products 10+ Products
What channels have you used to distribute e-learning? (Select all that apply)  TRAIN Network or Affiliate Organizational Learning Management System (LMS) Other Specify:
эрсину.

Table 8.3-a. ELI Alumni Fields

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP
Have you continued to create and distribute	1. Yes	No	No	No	No	No	No	No	No	No	Yes	No
e-learning?	2. No											İ
On average, how many products have you	1. 1-3 Products	No	No	No	No	No	No	No	No	No	Yes	No
created since the fellowship?	2. 4-6 Products											1
	3. 7-9 Products											1
	4. 10+ Products											1
What channels have you used to distribute	1. TRAIN Network or Affiliate	No	No	No	No	No	No	No	No	No	Yes	No
e-learning? (Select all that apply)	2. Organizational Learning											
	Management System (LMS)											1
	3. Other											i

## **8.4 LLS Alumni Survey**

#### Figure 8.4-a. LLS Alumni Fields

# LLS Alumni Survey

Thank you for participating in the LLS Alumni Survey. Your participation is completely voluntary. However, your participation is also a vital way for the LLS program to understand how to better prepare future LLS fellows for a career in public health laboratories.

Your privacy is important to us. Only Epidemiology Workforce Branch staff, including the LLS program, will have access to your responses and results from the survey will be reported in aggregate for decision-making by the LLS Program. LLS program staff will use this survey, along with other fellowship data, to improve the LLS Program. This survey is part of a larger LLS program evaluation and aggregate results may be published.

We estimate that it will take approximately 10 minutes to complete this survey. This survey link is unique to you so you will be able to return to the survey to edit or update your responses once you exit.

Please contact IIs@cdc.gov if you have any questions regarding this survey.

Which of the following activities describes what you are doing after LLS? \*

- I do not currently have a job after LLS
- Additional education or training (are a student or resident)
- In first position accepted since graduating from LLS
- O Have switched or left roles/jobs at least once since graduating from LLS

What is your current supervisory status? \*

- I do not supervise other employees.
- I provide employees with day-to-day guidance in work projects, but do not have official supervisory responsibility.
- I supervise other employees.
- I supervise one or more supervisors.
- I am a senior executive or equivalent (e.g., CEO, CFO, center or agency director).

How much do you agree or disagree with each of the following statements?

In my current position, I have a great deal of...

Influence on the policy, operations, or administration of your work unit (e.g., program, department, or branch). \*

- Strongly Disagree
- Somewhat Disagree
- Neither Agree Nor Disagree
- Somewhat Agree
- Strongly Agree

Formal decision-making authority for my work unit. \*

- Strongly Disagree
- Somewhat Disagree
- O Neither Agree Nor Disagree
- Somewhat Agree
- Strongly Agree

Opportunities to represent my organization in external settings. \*

- Strongly Disagree
- Somewhat Disagree
- Neither Agree Nor Disagree
- Somewhat Agree
- Strongly Agree

Cross-sector or interdisciplinary collaboration. \*

- Strongly Disagree
- Somewhat Disagree
- Neither Agree Nor Disagree
- Somewhat Agree
- Strongly Agree

Table 8.4-a. LLS Alumni Fields

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP
Which of the following activities describes what you are doing after LLS?	1. I do not currently have a job after LLS 2. Additional education or training (are a student or resident) 3. In first position accepted since graduating from LLS 4. Have switched or left roles/jobs at least once since graduating from LLS	No	Yes	No	No	No	No	No	No	No	No	No
What is your current supervisory status?	<ol> <li>I do not supervise other employees.</li> <li>I provide employees with day-to-day guidance in work projects, but do not have official supervisory responsibility.</li> <li>I supervise other employees.</li> <li>I supervise one or more supervisors.</li> <li>I am a senior executive or equivalent (e.g., CEO, CFO, center or agency director).</li> </ol>	No	Yes	No	No	No	No	No	No	No	No	No
Influence on the policy, operations, or administration of your work unit (e.g., program, department, or branch).	Strongly Disagree     Somewhat Disagree     Neither Agree Nor Disagree     Somewhat Agree     Strongly Agree	No	Yes	No	No	No	No	No	No	No	No	No
Formal decision-making authority for my work unit.	Strongly Disagree     Somewhat Disagree     Neither Agree Nor Disagree     Somewhat Agree     Strongly Agree	No	Yes	No	No	No	No	No	No	No	No	No
Opportunities to represent my organization in external settings.	1. Strongly Disagree 2. Somewhat Disagree 3. Neither Agree Nor Disagree 4. Somewhat Agree 5. Strongly Agree	No	Yes	No	No	No	No	No	No	No	No	No
Cross-sector or interdisciplinary collaboration.	Strongly Disagree     Somewhat Disagree     Neither Agree Nor Disagree     Somewhat Agree     Strongly Agree	No	Yes	No	No	No	No	No	No	No	No	No

#### Figure 8.4-b. LLS Alumni Fields

Technical responsibility (e.g., subject matter expertise). \* Strongly Disagree Somewhat Disagree Neither Agree Nor Disagree Somewhat Agree Strongly Agree Fiscal responsibility (e.g., budget management). \* Strongly Disagree Somewhat Disagree Neither Agree Nor Disagree Somewhat Agree Strongly Agree Overall, to what extent did your LLS experience prepare you to perform your first job after your fellowship? \* Not at all – Not relevant or did not prepare me A little – Had a small role in preparing me (e.g., introduced relevant topics or skills) O Somewhat - Had a moderate role in preparing me (e.g., developed skills, but you required additional training) Very much – Had a large role in preparing me (e.g., little or no additional training needed) How relevant are each of the following skill sets to your current position? Leadership and Management Skills \* Not at all – Not useful A little – Slightly enhances job performance Somewhat – Desired qualification Very much – Required

Table 8.4-b. LLS Alumni Fields

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP
Technical responsibility (e.g., subject matter expertise).	Strongly Disagree     Somewhat Disagree     Neither Agree Nor Disagree     Somewhat Agree     Strongly Agree	No	Yes	No	No	No	No	No	No	No	No	No
Fiscal responsibility (e.g., budget management).	Strongly Disagree     Somewhat Disagree     Neither Agree Nor Disagree     Somewhat Agree     Strongly Agree	No	Yes	No	No	No	No	No	No	No	No	No
Overall, to what extent did your LLS experience prepare you to perform your first job after your fellowship?	1. Not at all – Not relevant or did not prepare me 2. A little – Had a small role in preparing me (e.g., introduced relevant topics or skills) 2. Somewhat – Had a moderate role in preparing me (e.g., developed skills, but you required additional training) 3. Very much – Had a large role in preparing me (e.g., little or no additional training needed)	No	Yes	No	No	No	No	No	No	No	No	No
Leadership and Management Skills	1. Not at all – Not useful 2. A little – Slightly enhances job performance 3. Somewhat – Desired qualification 4. Very much – Required	No	Yes	No	No	No	No	No	No	No	No	No

#### Figure 8.4-c. LLS Alumni Fields

#### Quality Management Systems \*

- Not at all Not useful
- A little Slightly enhances job performance
- Somewhat Desired qualification
- Very much Required

#### Laboratory Safety \*

- Not at all Not useful
- A little Slightly enhances job performance
- Somewhat Desired qualification
- Very much Required

#### Applied Laboratory Research, Investigation, and Surveillance \*

- Not at all Not useful
- O A little Slightly enhances job performance
- Somewhat Desired qualification
- Very much Required

#### Informatics and Bioinformatics \*

- Not at all Not useful
- A little Slightly enhances job performance
- Somewhat Desired qualification
- Very much Required

#### Communication (oral and written) \*

- Not at all Not useful
- A little Slightly enhances job performance
- Somewhat Desired qualification
- Very much Required

Table 8.4-c. LLS Alumni Fields

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP
Quality Management Systems	Not at all – Not useful     A little – Slightly enhances job performance	No	Yes	No	No	No	No	No	No	No	No	No
	<ul><li>3. Somewhat – Desired qualification</li><li>4. Very much – Required</li></ul>											
Laboratory Safety	1. Not at all – Not useful 2. A little – Slightly enhances job performance 3. Somewhat – Desired qualification 4. Very much – Required	No	Yes	No	No	No	No	No	No	No	No	No
Applied Laboratory Research, Investigation, and Surveillance	<ol> <li>Not at all – Not useful</li> <li>A little – Slightly enhances job performance</li> <li>Somewhat – Desired qualification</li> <li>Very much – Required</li> </ol>	No	Yes	No	No	No	No	No	No	No	No	No
Informatics and Bioinformatics	<ol> <li>Not at all – Not useful</li> <li>A little – Slightly enhances job performance</li> <li>Somewhat – Desired qualification</li> <li>Very much – Required</li> </ol>	No	Yes	No	No	No	No	No	No	No	No	No
Communication (oral and written)	1. Not at all – Not useful 2. A little – Slightly enhances job performance 3. Somewhat – Desired qualification 4. Very much – Required	No	Yes	No	No	No	No	No	No	No	No	No

#### Figure 8.4-d. LLS Alumni Fields

Please indicate the extent to which achieving the LLS program competencies during your fellowship prepared you to perform your job duties in your current position.

Apply leadership and management principles in the policies and processes that accomplish the mission and vision of public health laboratories.  $^{\star}$ 

- O Not at all Not relevant or did not prepare you
- A little Had a small role in preparing you (e.g., introduced relevant topics or skills)
- Somewhat Had a moderate role in preparing you (e.g., developed skills, but you required additional training in this area)
- Very much Had a large role in preparing you (e.g., little or no additional training needed in this area)
- Did not complete activity

Support a secure working environment that meets organizational goals, regulatory requirements, and established standards.  $^{\star}$ 

- O Not at all Not relevant or did not prepare you
- O A little Had a small role in preparing you (e.g., introduced relevant topics or skills)
- Somewhat Had a moderate role in preparing you (e.g., developed skills, but you required additional training in this area)
- Very much Had a large role in preparing you (e.g., little or no additional training needed in this area)
- Did not complete activity

Apply ethics and rules of conduct when working in a public health laboratory.\*

- O Not at all Not relevant or did not prepare you
- A little Had a small role in preparing you (e.g., introduced relevant topics or skills)
- Somewhat Had a moderate role in preparing you (e.g., developed skills, but you required additional training in this area)
- Very much Had a large role in preparing you (e.g., little or no additional training needed in this area)
- Did not complete activity

Support a quality management system and the processes for providing quality laboratory services.  $^{\star}$ 

- O Not at all Not relevant or did not prepare you
- O A little Had a small role in preparing you (e.g., introduced relevant topics or skills)
- Somewhat Had a moderate role in preparing you (e.g., developed skills, but you required additional training in this area)
- Very much Had a large role in preparing you (e.g., little or no additional training needed in this area)
- Did not complete activity

Table 8.4-d. LLS Alumni Fields

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP
Apply leadership and	1. Not at all – Not relevant or did not prepare you	No	Yes	No	No	No	No	No	No	No	No	No
management	2. A little – Had a small role in preparing you (e.g.,											
principles in the	introduced relevant topics or skills)											
policies and	3. Somewhat – Had a moderate role in preparing you											
processes that	(e.g., developed skills, but you required additional											
accomplish the	training in this area)											
mission and vision of	4. Very much – Had a large role in preparing you (e.g.,											
public health	little or no additional training needed in this area)											
laboratories.	5. Did not complete activity											
Support a secure	1. Not at all – Not relevant or did not prepare you	No	Yes	No	No	No	No	No	No	No	No	No
working	2. A little – Had a small role in preparing you (e.g.,											
environment that	introduced relevant topics or skills)											
meets organizational	3. Somewhat – Had a moderate role in preparing you											
goals, regulatory	(e.g., developed skills, but you required additional											
requirements, and	training in this area)											
established	4. Very much – Had a large role in preparing you (e.g.,											
standards.	little or no additional training needed in this area)											
	5. Did not complete activity											
Apply ethics and	1. Not at all – Not relevant or did not prepare you	No	Yes	No	No	No	No	No	No	No	No	No
rules of conduct	2. A little – Had a small role in preparing you (e.g.,											
when working in a	introduced relevant topics or skills)											
public health	3. Somewhat – Had a moderate role in preparing you											
laboratory.	(e.g., developed skills, but you required additional											
	training in this area)											
	4. Very much – Had a large role in preparing you (e.g.,											
	little or no additional training needed in this area)											
	5. Did not complete activity											
Support a quality	1. Not at all – Not relevant or did not prepare you	No	Yes	No	No	No	No	No	No	No	No	No
management system	2. A little – Had a small role in preparing you (e.g.,											
and the processes	introduced relevant topics or skills)											
for providing quality	3. Somewhat – Had a moderate role in preparing you											
laboratory services.	(e.g., developed skills, but you required additional											
	training in this area)											
	4. Very much – Had a large role in preparing you (e.g.,											
	little or no additional training needed in this area)											
	5. Did not complete activity											

#### Figure 8.4-e. LLS Alumni Fields

Assess risks and hazards within a given laboratory setting.\*

- Not at all Not relevant or did not prepare you
- A little Had a small role in preparing you (e.g., introduced relevant topics or skills)
- Somewhat Had a moderate role in preparing you (e.g., developed skills, but you required additional training in this area)
- Very much Had a large role in preparing you (e.g., little or no additional training needed in this area)
- Did not complete activity

Support a health and safety management system to control workplace hazards. \*

- Not at all Not relevant or did not prepare you
- A little Had a small role in preparing you (e.g., introduced relevant topics or skills)
- Somewhat Had a moderate role in preparing you (e.g., developed skills, but you required additional training in this area)
- Very much Had a large role in preparing you (e.g., little or no additional training needed in this area)
- Did not complete activity

Support the administrative controls in the laboratory safety program. \*

- Not at all Not relevant or did not prepare you
- O A little Had a small role in preparing you (e.g., introduced relevant topics or skills)
- Somewhat Had a moderate role in preparing you (e.g., developed skills, but you required additional training in this area)
- Very much Had a large role in preparing you (e.g., little or no additional training needed in this area)
- Did not complete activity

Demonstrate capabilities needed for the testing of samples across a spectrum of technical activities in public health laboratories.\*

- O Not at all Not relevant or did not prepare you
- A little Had a small role in preparing you (e.g., introduced relevant topics or skills)
- Somewhat Had a moderate role in preparing you (e.g., developed skills, but you required additional training in this area)
- Very much Had a large role in preparing you (e.g., little or no additional training needed in this area)
- Did not complete activity

Table 8.4-e. LLS Alumni Fields

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP
Assess risks and hazards within a given laboratory setting.	1. Not at all – Not relevant or did not prepare you 2. A little – Had a small role in preparing you (e.g., introduced relevant topics or skills) 3. Somewhat – Had a moderate role in preparing you (e.g., developed skills, but you required additional training in this area) 4. Very much – Had a large role in preparing you (e.g., little or no additional training needed in this area) 5. Did not complete activity	No	Yes	No	No	No	No	No	No	No	No	No
Support a health and safety management system to control workplace hazards.	1. Not at all – Not relevant or did not prepare you 2. A little – Had a small role in preparing you (e.g., introduced relevant topics or skills) 3. Somewhat – Had a moderate role in preparing you (e.g., developed skills, but you required additional training in this area) 4. Very much – Had a large role in preparing you (e.g., little or no additional training needed in this area) 5. Did not complete activity	No	Yes	No	No	No	No	No	No	No	No	No
Support the administrative controls in the laboratory safety program.	1. Not at all – Not relevant or did not prepare you 2. A little – Had a small role in preparing you (e.g., introduced relevant topics or skills) 3. Somewhat – Had a moderate role in preparing you (e.g., developed skills, but you required additional training in this area) 4. Very much – Had a large role in preparing you (e.g., little or no additional training needed in this area) 5. Did not complete activity	No	Yes	No	No	No	No	No	No	No	No	No
Demonstrate capabilities needed for the testing of samples across a spectrum of technical activities in public health laboratories.	1. Not at all – Not relevant or did not prepare you 2. A little – Had a small role in preparing you (e.g., introduced relevant topics or skills) 3. Somewhat – Had a moderate role in preparing you (e.g., developed skills, but you required additional training in this area) 4. Very much – Had a large role in preparing you (e.g., little or no additional training needed in this area) 5. Did not complete activity	No	Yes	No	No	No	No	No	No	No	No	No

#### Figure 8.4-f. LLS Alumni Fields

Conduct a laboratory investigation that includes applied research development, testing, and evaluation designed to advance public health knowledge, methods, and/or practice. \*

- Not at all Not relevant or did not prepare you
- A little Had a small role in preparing you (e.g., introduced relevant topics or skills)
- Somewhat Had a moderate role in preparing you (e.g., developed skills, but you required additional training in this area)
- Very much Had a large role in preparing you (e.g., little or no additional training needed in this area)
- Did not complete activity

Support the continuous, systematic collection, analysis, and interpretation of health-related data. \*

- Not at all Not relevant or did not prepare you
- A little Had a small role in preparing you (e.g., introduced relevant topics or skills)
- Somewhat Had a moderate role in preparing you (e.g., developed skills, but you required additional training in this area)
- Very much Had a large role in preparing you (e.g., little or no additional training needed in this area)
- Did not complete activity

Support the emergency management and response process for situations that have an impact on laboratory operations.  $^{\star}$ 

- O Not at all Not relevant or did not prepare you
- A little Had a small role in preparing you (e.g., introduced relevant topics or skills)
- Somewhat Had a moderate role in preparing you (e.g., developed skills, but you required additional training in this area)
- Very much Had a large role in preparing you (e.g., little or no additional training needed in this area)
- Did not complete activity

Apply information science, computer science, and information technology to public health practice, research, and learning. \*

- Not at all Not relevant or did not prepare you
- A little Had a small role in preparing you (e.g., introduced relevant topics or skills)
- Somewhat Had a moderate role in preparing you (e.g., developed skills, but you required additional training in this area)
- Very much Had a large role in preparing you (e.g., little or no additional training needed in this area)
- Did not complete activity

Table 8.4-f. LLS Alumni Fields

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP
Conduct a laboratory investigation that includes applied research development, testing, and evaluation designed to advance public health knowledge, methods, and/or practice.	1. Not at all – Not relevant or did not prepare you 2. A little – Had a small role in preparing you (e.g., introduced relevant topics or skills) 3. Somewhat – Had a moderate role in preparing you (e.g., developed skills, but you required additional training in this area) 4. Very much – Had a large role in preparing you (e.g., little or no additional training needed in this area) 5. Did not complete activity	No	Yes	No	No	No	No	No	No	No	No	No
Support the continuous, systematic collection, analysis, and interpretation of health-related data.	1. Not at all – Not relevant or did not prepare you 2. A little – Had a small role in preparing you (e.g., introduced relevant topics or skills) 3. Somewhat – Had a moderate role in preparing you (e.g., developed skills, but you required additional training in this area) 4. Very much – Had a large role in preparing you (e.g., little or no additional training needed in this area) 5. Did not complete activity	No	Yes	No	No	No	No	No	No	No	No	No
Support the emergency management and response process for situations that have an impact on laboratory operations.	1. Not at all – Not relevant or did not prepare you 2. A little – Had a small role in preparing you (e.g., introduced relevant topics or skills) 3. Somewhat – Had a moderate role in preparing you (e.g., developed skills, but you required additional training in this area) 4. Very much – Had a large role in preparing you (e.g., little or no additional training needed in this area) 5. Did not complete activity	No	Yes	No	No	No	No	No	No	No	No	No
Apply information science, computer science, and information technology to public health practice, research, and learning.	1. Not at all – Not relevant or did not prepare you 2. A little – Had a small role in preparing you (e.g., introduced relevant topics or skills) 3. Somewhat – Had a moderate role in preparing you (e.g., developed skills, but you required additional training in this area) 4. Very much – Had a large role in preparing you (e.g., little or no additional training needed in this area) 5. Did not complete activity	No	Yes	No	No	No	No	No	No	No	No	No

#### Figure 8.4-g. LLS Alumni Fields

Interpret biological data using computational techniques, algorithms, and bioinformatics principles.  $^{\star}$ 

- O Not at all Not relevant or did not prepare you
- A little Had a small role in preparing you (e.g., introduced relevant topics or skills)
- Somewhat Had a moderate role in preparing you (e.g., developed skills, but you required additional training in this area)
- Very much Had a large role in preparing you (e.g., little or no additional training needed in this area)
- Did not complete activity

Develop clear and concise information about public health laboratories appropriate to the audience.\*

- Not at all Not relevant or did not prepare you
- A little Had a small role in preparing you (e.g., introduced relevant topics or skills)
- Somewhat Had a moderate role in preparing you (e.g., developed skills, but you required additional training in this area)
- Very much Had a large role in preparing you (e.g., little or no additional training needed in this area)
- Did not complete activity

To what extent did each of the following parts of your LLS experience prepare you for your current position?

#### Classroom-based training \*

- Not at all Not relevant or did not prepare you
- A little Had a small role in preparing you
- Somewhat Had a moderate role in preparing you
- Very much Had a large role in preparing you

#### Peer-to-peer learning \*

- Not at all Not relevant or did not prepare you
- A little Had a small role in preparing you
- Somewhat Had a moderate role in preparing you
- Very much Had a large role in preparing you

Table 8.4-g. LLS Alumni Fields

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP
Interpret biological data using computational techniques, algorithms, and bioinformatics principles.	1. Not at all – Not relevant or did not prepare you 2. A little – Had a small role in preparing you (e.g., introduced relevant topics or skills) 3. Somewhat – Had a moderate role in preparing you (e.g., developed skills, but you required additional training in this area) 4. Very much – Had a large role in preparing you (e.g., little or no additional training needed in this area) 5. Did not complete activity	No	Yes	No	No	No	No	No	No	No	No	No
Develop clear and concise information about public health laboratories appropriate to the audience.	1. Not at all – Not relevant or did not prepare you 2. A little – Had a small role in preparing you (e.g., introduced relevant topics or skills) 3. Somewhat – Had a moderate role in preparing you (e.g., developed skills, but you required additional training in this area) 4. Very much – Had a large role in preparing you (e.g., little or no additional training needed in this area) 5. Did not complete activity	No	Yes	No	No	No	No	No	No	No	No	No
Classroom-based training	1. Not at all – Not relevant or did not prepare you 2. A little – Had a small role in preparing you 3. Somewhat – Had a moderate role in preparing you 4. Very much – Had a large role in preparing you	No	Yes	No	No	No	No	No	No	No	No	No
Peer-to-peer learning	1. Not at all – Not relevant or did not prepare you 2. A little – Had a small role in preparing you 3. Somewhat – Had a moderate role in preparing you 4. Very much – Had a large role in preparing you	No	Yes	No	No	No	No	No	No	No	No	No

## Figure 8.4-h. LLS Alumni Fields

Learning from supervisors/mentors *	
Not at all – Not relevant or did not prepare you	
A little - Had a small role in preparing you	
Somewhat – Had a moderate role in preparing you	
O Very much – Had a large role in preparing you	
Developing a professional network *	
Not at all – Not relevant or did not prepare you	
A little – Had a small role in preparing you	
Somewhat – Had a moderate role in preparing you	
<ul> <li>Very much – Had a large role in preparing you</li> </ul>	
How do you expect your LLS experience to impact your overall career progression? $\ensuremath{^{\star}}$	
Negative impact	
No impact	
Minimal positive impact	
Moderate positive impact	
Substantial positive impact	
Please explain your answer to the previous question. *	
	_/
How else did your LLS experience help prepare you for your career? $^{\star}$	
What skills do you wish LLS would have provided more training on?*	
What topics did you receive training on in LLS that are less relevant to your career goals?*	
	_//

Table 8.4-h. LLS Alumni Fields

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP
Learning from supervisors/mentors	1. Not at all – Not relevant or did not prepare you 2. A little – Had a small role in preparing you 3. Somewhat – Had a moderate role in preparing you 4. Very much – Had a large role in preparing you	No	Yes	No	No	No	No	No	No	No	No	No
Developing a professional network	1. Not at all – Not relevant or did not prepare you 2. A little – Had a small role in preparing you 3. Somewhat – Had a moderate role in preparing you 4. Very much – Had a large role in preparing you	No	Yes	No	No	No	No	No	No	No	No	No
How do you expect your LLS experience to impact your overall career progression?	1. Negative impact 2. No impact 3. Minimal positive impact 4. Moderate positive impact 5. Substantial positive impact	No	Yes	No	No	No	No	No	No	No	No	No
Please explain your answer to the previous question.	-	No	Yes	No	No	No	No	No	No	No	No	No
How else did your LLS experience help prepare you for your career?	-	No	Yes	No	No	No	No	No	No	No	No	No
What skills do you wish LLS would have provided more training on?	-	No	Yes	No	No	No	No	No	No	No	No	No
What topics did you receive training on in LLS that are less relevant to your career goals?	-	No	Yes	No	No	No	No	No	No	No	No	No

#### Figure 8.4-i. LLS Alumni Fields

How frequently do you work with the following groups since graduation? Other LLS alumni \* Never/We only interact on issues unrelated to public health Once a year or less About once a quarter About once a month Every week Every day Current LLS fellows \* Never/We only interact on issues unrelated to public health Once a year or less About once a quarter About once a month Every week Every day Epidemiologists \* Never/We only interact on issues unrelated to public health Once a year or less About once a quarter About once a month Every week Every day Your former LLS supervisors/mentors \* Never/We only interact on issues unrelated to public health Once a year or less About once a quarter About once a month Every week Every day

Table 8.4-i. LLS Alumni Fields

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP
Other LLS alumni	<ol> <li>Never/We only interact on issues unrelated to public health</li> <li>Once a year or less</li> <li>About once a quarter</li> <li>About once a month</li> <li>Every week</li> <li>Every day</li> </ol>	No	Yes	No	No	No	No	No	No	No	No	No
Current LLS fellows	<ol> <li>Never/We only interact on issues unrelated to public health</li> <li>Once a year or less</li> <li>About once a quarter</li> <li>About once a month</li> <li>Every week</li> <li>Every day</li> </ol>	No	Yes	No	No	No	No	No	No	No	No	No
Epidemiologists	<ol> <li>Never/We only interact on issues unrelated to public health</li> <li>Once a year or less</li> <li>About once a quarter</li> <li>About once a month</li> <li>Every week</li> <li>Every day</li> </ol>	No	Yes	No	No	No	No	No	No	No	No	No
Your former LLS supervisors/mentors	<ol> <li>Never/We only interact on issues unrelated to public health</li> <li>Once a year or less</li> <li>About once a quarter</li> <li>About once a month</li> <li>Every week</li> <li>Every day</li> </ol>	No	Yes	No	No	No	No	No	No	No	No	No

## Figure 8.4-j. LLS Alumni Fields

Table 8.4-j. LLS Alumni Fields

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP
LLS Program Staff	<ol> <li>Never/We only interact on issues unrelated to public health</li> <li>Once a year or less</li> <li>About once a quarter</li> <li>About once a month</li> <li>Every week</li> <li>Every day</li> </ol>	No	Yes	No	No	No	No	No	No	No	No	No
Please describe any barriers to collaboration that you've come across with any of the groups in the previous question.	-	No	Yes	No	No	No	No	No	No	No	No	No
Other LLS alumni	1. Networking 2. Sharing resources / information 3. Collaboration on a project 4. Professional working relationship 5. Other 6. Not Applicable	No	Yes	No	No	No	No	No	No	No	No	No
Current LLS fellows	Networking     Sharing resources / information     Collaboration on a project     Professional working relationship     Other     Not Applicable	No	Yes	No	No	No	No	No	No	No	No	No
Epidemiologists	Networking     Sharing resources / information     Collaboration on a project     Professional working relationship     Other     Not Applicable	No	Yes	No	No	No	No	No	No	No	No	No

Figure 8.4-k. LLS Alumni Fields

Your former LLS supervisors/mentors *
Networking
Sharing resources / information
Collaboration on a project
<ul> <li>Professional working relationship</li> </ul>
Other
□ Not Applicable
LLS Program Staff*
Networking
Sharing resources / information
Collaboration on a project
<ul> <li>Professional working relationship</li> </ul>
■ Other
■ Not Applicable
How valuable has collaboration post-LLS graduation been with the following groups $ \label{eq:collection} % \begin{center} \begin{centex} \begin{center} \begin{center} \begin{center} \begin{center} \b$
groups
groups Other LLS alumni *
groups Other LLS alumni *  Not at all valuable
groups  Other LLS alumni *  Not at all valuable  Somewhat valuable
groups  Other LLS alumni *  Not at all valuable  Somewhat valuable  Extremely valuable
groups  Other LLS alumni *  Not at all valuable  Somewhat valuable  Extremely valuable  Not applicable
groups  Other LLS alumni *  Not at all valuable Somewhat valuable Extremely valuable Not applicable  Current LLS fellows *
groups  Other LLS alumni *  Not at all valuable Somewhat valuable Extremely valuable Not applicable  Current LLS fellows *  Not at all valuable
groups  Other LLS alumni *  Not at all valuable Somewhat valuable Extremely valuable Not applicable  Current LLS fellows *  Not at all valuable Somewhat valuable
groups  Other LLS alumni *  Not at all valuable Somewhat valuable Extremely valuable Not applicable  Current LLS fellows *  Not at all valuable Somewhat valuable Extremely valuable Extremely valuable
groups  Other LLS alumni *  Not at all valuable Somewhat valuable Extremely valuable Not applicable  Current LLS fellows *  Not at all valuable Somewhat valuable Extremely valuable Not applicable Not applicable
groups  Other LLS alumni *  Not at all valuable Somewhat valuable Extremely valuable Not applicable  Current LLS fellows *  Not at all valuable Somewhat valuable Extremely valuable Not applicable Extremely valuable Extremely valuable Not applicable Epidemiologists *
groups  Other LLS alumni *  Not at all valuable Somewhat valuable Extremely valuable Not applicable  Current LLS fellows *  Not at all valuable Somewhat valuable Extremely valuable Not applicable Extremely valuable Not applicable Epidemiologists *  Not at all valuable

Table 8.4-k. LLS Alumni Fields

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP
Your former LLS supervisors/mentors	1. Networking 2. Sharing resources / information 3. Collaboration on a project 4. Professional working relationship 5. Other 6. Not Applicable	No	Yes	No	No	No	No	No	No	No	No	No
LLS Program Staff	1. Networking 2. Sharing resources / information 3. Collaboration on a project 4. Professional working relationship 5. Other 6. Not Applicable	No	Yes	No	No	No	No	No	No	No	No	No
Other LLS alumni	Not at all valuable     Somewhat valuable     Valuable     Extremely valuable     Not applicable	No	Yes	No	No	No	No	No	No	No	No	No
Current LLS fellows	Not at all valuable     Somewhat valuable     Valuable     Extremely valuable     Not applicable	No	Yes	No	No	No	No	No	No	No	No	No
Epidemiologists	Not at all valuable     Somewhat valuable     Valuable     Extremely valuable     Not applicable	No	Yes	No	No	No	No	No	No	No	No	No

Figure 8.4-I. LLS Alumni Fields

Your former LLS supervisors/mentors *
Not at all valuable
Somewhat valuable
Extremely valuable
Not applicable
LLS Program Staff *
Not at all valuable
Somewhat valuable
Extremely valuable
Not applicable
How interested are you in seeking further engagement with the following groups
Other LL\$ alumni *
Not at all interested
Somewhat interested
Interested
Extremely interested
Current LLS fellows *
Not at all interested
Somewhat interested
<ul> <li>Interested</li> </ul>
Extremely interested
Epidemiologists *
Not at all interested
Somewhat interested
<ul> <li>Interested</li> </ul>
Extremely interested

Table 8.4-I. LLS Alumni Fields

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP
Your former LLS supervisors/mentors	1. Not at all valuable 2. Somewhat valuable 3. Valuable 4. Extremely valuable 5. Not applicable	No	Yes	No	No	No	No	No	No	No	No	No
LLS Program Staff	1. Not at all valuable 2. Somewhat valuable 3. Valuable 4. Extremely valuable 5. Not applicable	No	Yes	No	No	No	No	No	No	No	No	No
Other LLS alumni	Not at all interested     Somewhat interested     Interested     Extremely interested	No	Yes	No	No	No	No	No	No	No	No	No
Current LLS fellows	Not at all interested     Somewhat interested     Interested     Extremely interested	No	Yes	No	No	No	No	No	No	No	No	No
Epidemiologists	Not at all interested     Somewhat interested     Interested     Extremely interested	No	Yes	No	No	No	No	No	No	No	No	No

## Figure 8.4-m. LLS Alumni Fields

Your former LLS supervisors/mentors *
Not at all interested
<ul> <li>Somewhat interested</li> </ul>
<ul> <li>Interested</li> </ul>
Extremely interested
LLS Program Staff *
Not at all interested
<ul> <li>Somewhat interested</li> </ul>
<ul> <li>Interested</li> </ul>
Extremely interested
Do you have any suggestions to improve the LLS program based on your needs upon graduation and in your new position? *
How can the LLS Program better support LLS alumni engagement? *

Table 8.4-m. LLS Alumni Fields

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP
Your former LLS supervisors/mentors	Not at all interested     Somewhat interested     Interested     Extremely interested	No	Yes	No	No	No	No	No	No	No	No	No
LLS Program Staff	Not at all interested     Somewhat interested     Interested     Extremely interested	No	Yes	No	No	No	No	No	No	No	No	No
Do you have any suggestions to improve the LLS program based on your needs upon graduation and in your new position?	-	No	Yes	No	No	No	No	No	No	No	No	No
How can the LLS Program better support LLS alumni engagement?	-	No	Yes	No	No	No	No	No	No	No	No	No

# 8.5 SAF Alumni Survey

#### **Table 8.5-a SAF Alumni Fields**

SAF Alumni Survey
Have you continued to teach public health content in your classroom or through extracurricular clubs or programs at your school related to public health (e.g., Science Olympiad Disease Detectives coach; HOSA supervisor for Public Health or Epidemiology event)? *
O Yes
○ No
Estimate how many students you have taught public health content to as part of your curriculum or elective course since completing the fellowship. *
Estimate how many students you coached through extracurricular clubs or programs at your school related to public health since completing the fellowship. *
Have you continued to promote the use of public health in a STEM curriculum within your network? *
○ Yes
○ No
Estimate how many teachers/colleagues you have trained/introduced to teaching public health content as part of their STEM curriculum since completing the fellowship. *
Estimate how many teachers/colleagues you have recommended the CDC Science Ambassador Fellowship to since completing the fellowship. *

**Table 8.5-a SAF Alumni Fields** 

Field Name	Values	EIS	LLS	FLIGHT	EEP	SAF	PMR/F	PH-TIPP	PHIFP	PE	ELI	PHAP
Have you continued to teach public health content in your classroom or through extracurricular clubs or programs at your school related to public health (e.g., Science Olympiad Disease Detectives coach; HOSA supervisor for Public Health or Epidemiology event)?	1. Yes 2. No	No	No	No	No	Yes	No	No	No	No	No	No
Estimate how many students you have taught public health content to as part of your curriculum or elective course since completing the fellowship.	-	No	No	No	No	Yes	No	No	No	No	No	No
Estimate how many students you coached through extracurricular clubs or programs at your school related to public health since completing the fellowship.	-	No	No	No	No	Yes	No	No	No	No	No	No
Have you continued to promote the use of public health in a STEM curriculum within your network?	1. Yes 2. No	No	No	No	No	Yes	No	No	No	No	No	No
Estimate how many teachers/colleagues you have trained/introduced to teaching public health content as part of their STEM curriculum since completing the fellowship.	-	No	No	No	No	Yes	No	No	No	No	No	No
Estimate how many teachers/colleagues you have recommended the CDC Science Ambassador Fellowship to since completing the fellowship.	-	No	No	No	No	Yes	No	No	No	No	No	No

## 8.6 Alumni Survey Email

Figure 8.6-a. Alumni Survey Email

### CDC FELLOWSHIP ALUMNI SURVEY

You are being asked to participate in this survey because of your participation in the Centers for Disease Control and Prevention (CDC) *[insert fellowship program here]* program. The purposes of this survey are 1) to learn what our alumni are doing and, 2) use that information to improve our fellowship training programs.

Your participation in the survey is entirely voluntary, and you may skip any questions you do not want to answer. Your responses are confidential and will be kept secure. Your privacy will be protected to the extent allowed by federal law.

This survey will take approximately **10-15** minutes to complete. If you have any questions, please contact [*insert eFMS contact info here*]

# **Appendix**

# I. (PENDING) Field Value Tables

## **Appendix of Field Value Tables**

Field Name	Application Locations	Values 1	Values 2	Values 3	Values 4
Undergraduate	6. Post-	AB AM			
Degree List	Fellowship Education, Board Certifications, and Licenses	AM BA BS BS/BA BSc DHS DHSC DNSC DPH DPhil DrPH DrS DrSC EdD MA Med MHS MHSC MHSE MN MPH MPHII MPHTM MPVM MS MSVPH MSC MSCPH MSPH MTM&H PhD SB SCB SCB SCD SCM SM			

<b>Graduate Degree</b>	6. Post-	AB AM		
List	<u>Fellowship</u>	BA BS		
	Education, Board	BS/BA		
		BSc		
	Certifications,	DHS		
	and Licenses	DHSc		
	and Licenses	DNSc		
		DPH DPhil		
		DrPH		
		DrS		
		DrSc		
		EdD		
		MA		
		Med		
		MHS		
		MHSc		
		MHSE		
		MN MPH		
		MPhil		
		MPHTM		
		MPVM		
		MS		
		MSVPH		
		MSc		
		MScPH		
		MSPH		
		MTM&H		
		PhD		
		SB ScB		
		ScD		
		ScM		
		SM		
		Other		

# II. (PENDING) Lookup Tables

## Appendix of Lookup Tables

Lookup Table Name	Application	Values	Values	Values	Values	Values
	Locations	1	2	3	4	5
Fellowship Lookup	3. eFMS System Help Desk Ticket	CDC E-learning Institute Fellowship Program (ELI) CDC Steven M. Teutsch Prevention Effectiveness (PE) Fellowship Epidemic Intelligence Service (EIS) Epidemiology Elective Program (EEP) Future Leaders in Infections and Global Health Threats (FLIGHT) Laboratory Leadership Service (LLS) Population Health Training in Place Program (PH-TIPP) Population Health Workforce Initiative (PHWI) Preventive Medicine Residency and Fellowship (PMR/F) Public Health Associate Program (PHAP) Public Health Informatics Fellowship Program (PHIFP) Science Ambassador Fellowship (SAF)				
Country Lookup	5.2 Current	United States Afghanistan	Canary Islands (Spain) Cape Verde	French Guiana (France) French Polynesia (France)	Liberia Latvia	Paraguay Other
	Residence	Albania Algeria Andorra	Cayman Islands (U.K.) Central African Republic China	Gabon Gambia, The Georgia	Libya Lebanon Liechtenstein	Peru Pakistan Philippines
		Angola	Chad	Germany	Lesotho	Palau
		Anguilla (U.K.)	Christmas Island (Australia)	Ghana	Lithuania	Pitcairn Islands (U.K.)
		Antigua and Barbuda	Chile	Gibraltar (U.K.)	Luxembourg	Poland
		Argentina Armenia	Cocos (Keeling) Islands (Australia)	Greece Guinea	Macau SAR (China) Macedonia	Portugal Qatar
		Armenia	Colombia	Greenland (Denmark)	Madagascar	Reunion (France)
		Australia	Comoros	Grenada	Madeira Islands (Portugal)	Romania
		Austria	Congo, Democratic Republic	Guinea-Bissau	Malawi	Russia
		Azerbaijan	of the	Guadeloupe	Malaysia	Rwanda
		Azores	Congo, Republic of the	Guyana	Martinique (France)	Saint Lucia
		Bahamas, The	Cook Islands (New Zealand)	Guatemala	Maldives	Saint Helena (U.K.)
		Bahrain	Costa Rica	Haiti	Mauritania	Saint Pierre and Miquelon
		Bangladesh	Cote d'Ivoire	Honduras	Mali	(France)
		Barbados Belarus	Djibouti Croatia	Hong Kong SAR (China)	Mauritius Malta	Saint Kitts and Nevis Saint Vincent and the
		Belgium	Cuba	Hungary Iceland	Mayotte (France)	Grenadines
		Belize	Dominica	India	Marshall Islands	Samoa
		Benin	Cyprus	Indonesia	Mexico	San Marino
		Bermuda (U.K.)	Dominican Republic	Iran	Moldova	Sao Tome and Principe
		Bhutan	Czech Republic	Jamaica	Monaco	Saudi Arabia

		T =		Г.		
		Bolivia	Easter Island (Chile)	Iraq	Mongolia	Senegal
		Bosnia and Herzegovina	Denmark	Japan	Montenegro	Serbia
		Botswana	Ecuador	Ireland	Montserrat (U.K.)	Seychelles
		Brazil	Egypt	Jordan	Morocco	Somalia
		British Indian Ocean Territory	El Salvador	Israel	Mozambique	Sierra Leone
		(U.K.)	Equatorial Guinea	Kazakhstan	Netherlands Antilles	Singapore
		British Virgin Islands	Eritrea	Italy	Namibia	South Africa
		Brunei	Estonia		Nauru	Slovakia
				Kenya		
		Bulgaria	Ethiopia	Kiribati	Netherlands, The	Spain
		Burkina Faso	Falkland Islands (Malvinas)	Korea, North	Nepal	Slovenia
		Burma (Myanmar)	Finland	Korea, South	New Caledonia (France)	Sri Lanka
		Burundi	Falkland Islands (U.K.)	Kosovo	New Zealand	Solomon Islands
		Cambodia	Faroe Islands (Denmark)	Kuwait	Nicaragua	Sudan
		Cameroon	France	Kyrgyzstan	Niger	Suriname
		Canada		Laos	Nigeria	Swaziland
		Canada	Fiji	Laos		
					Niue (New Zealand)	Sweden
					Northfolk Island (Australia)	Switzerland
					Northern Mariana Islands	Syria
					(U.S.)	Taiwan
					Panama	Tajikistan
					Norway	Tanzania
					Papua New Guinea	Togo
					Oman	Thailand
						Timor-Leste (East Timor)
						Tokelau (New Zealand)
						Tonga
						Trinidad and Tobago
						Tunisia
						Turkey
						Turkmenistan
						Turks and Caicos Islands
						(U.K.)
						Tuvalu
						Vanuatu
						Uganda
						Venezuela
						Ukraine
						Vietnam
						United Arab Emirates
						Western Sahara
						United Kingdom
						Yemen
						Uruguay
						Zambia
						Uzbekistan
						Zimbabwe
State/Territory Lookup	5.2 Current	Alabama	Nevada			
State, refritory Lookup		Alaska	New Hampshire			
	Residence	Arizona	New Jersey			
	<u>INCOIDEFFICE</u>	Arkansas	New Mexico			
	7.1 Employer	California	New York			
	7.1 Liliployer	Colorado	North Carolina			
	Information					
	<u>IIIIOIIIIatiOII</u>	Connecticut	North Dakota			
		Delaware	Ohio			
		Washington, DC	Oklahoma			
		Florida	Oregon			
		Georgia	Pennsylvania			
		Hawaii	Rhode Island			
		Idaho	South Carolina			
		Illinois	South Dakota			
		Indiana	Tennessee			
		Iowa	Texas			
		Kansas	Utah			

		Kentucky	Vermont			
		Louisiana	Virginia			
		Maine	Washington			
		Maryland	West Virginia			
		Massachusetts	Wisconsin			
		Michigan	Wyoming			
		Minnesota	Puerto Rico			
		Mississippi	Pacific Islands			
		Missouri	U.S. Virgin Islands			
		Montana	Guam			
		Nebraska	Northern Mariana Islands			
0 1 /0: : : /0 1	745	NIOSH / Office of the Director /	NCHS / Division of Health	NIOSH / Pittsburgh Mining	Research and Evaluation	CPR / Division of Select
Center/Division/Branch	7.1 Employer	Administrative Svcs Branch	Interview Statistics / Data	Research Division / Fires and	Branch	Agents and Toxins /
Laclana	Information	(Cincinnati)	Analysis & Quality Assurance	Explosions Branch	NCEH / Division of Laboratory	Operations Branch
Lookup	<u>Information</u>	NIOSH / Office of the Director /	Branch	NCEZID / Division of	Science / Inorganic and	NCEZID / Office of the
		Administrative Svcs Branch	CSELS / Division of Scientific	Foodborne, Waterborne and	radiation analytical	Director / Office of the
		(Morgantown)	Education and Professional	Environmental Diseases /	•	Director / Office of the
		, ,		•	toxicology branch	
		NIOSH / Office of the Director /	Development / Education	Food Safety Office	CSELS / Division of Laboratory	NCEH / Division of Laboratory
		Administrative Svcs Branch	and Training Se	NCEZID / Division of Global	Systems / Laboratory Training	Science / Organic analytical
		(Spokane)	NCHHSTP / Division of	Migration and Quarantine /	and Services Branch	toxicology branch
		NIOSH / Office of the Director /	Tuberculosis Elimination /	Geographic Medicine and	NCEH / Division of	NCHS / Office of the Director
		Administrative Svrcs Branch	Data Management and	Health Promotion B	Environmental Health	/ Office of the Director
		(Pittsburgh)	Statistics Branch	NCHS / Office of Analysis &	Science and Practice / Lead	NIOSH / Division of Applied
		NCHS / Office of Analysis &	NIOSH / Pittsburgh Mining	Epidemiology / Health	Poisoning Prevention and	Research & Technology /
		Epidemiology / Aging & Chronic	Research Division / Electrical	Promotion Statistics Branch	Envi	Organizational Science &
		Disease Statistics Branch	& Mechanical Systems Safety	ATSDR / Division of	CSELS / Division of Public	Human Factors Branch
		NIOSH / Health Effects Laboratory	Branch	Toxicology and Human	Health Information and	NCEZID / Division of
		Division / Allergy & Clinical	NCHS / Division of Health	Health Sciences / Geospatial	Dissemination / Library	Foodborne, Waterborne and
		Immunology Branch	Interview Statistics / Data	Research, Analysis, and Ser	Science Branch	Environmental Diseases /
		NCHS / Division of Health Care	Production & Systems	CGH / Division of Global	CPR / Division of Strategic	Outbreak Response and Pre
		Statistics / Ambulatory and	Branch	Health Protection / Global	National Stockpile / Logistics	CGH / Division of Global
		Hospital Care Statistics Branch	CPR / Division of Emergency	Non-communicable Disease	Branch	Health Protection / Overseas
		NIOSH / Division of Safety	Operations / Emergency and	Branch	CPR / Division of Emergency	Business Operations Branch
		Research / Analysis & Field	Risk Communications Branch	NCCDPHP / Office on	Operations / Logistics	CGH / Division of Global HIV
		Branch	NCEZID / Division of Vector-	Smoking and Health / Global	Support Branch	and TB / Overseas Strategy
		NCHS / Division of Health &	Borne Diseases / Dengue	Tobacco Control Branch	NCHS / Division of Health	and Management Branch
		Nutrition Examination Surveys /	Branch	NCHHSTP / Division of	Care Statistics / Long-Term	CGH / Division of Parasitic
		Analysis Branch	NCEH / Division of	Sexually Transmitted Disease	Care Statistics Branch	Diseases and Malaria /
		NCHS / Office of Analysis &	Environmental Health	Prevention / Health Services	CGH / Division of Parasitic	Parasitic Diseases Branch
		Epidemiology / Analytic Studies	Science and Practice /	Research and Eval	Diseases and Malaria /	CSELS / Division of Health
		Branch	Emergency Management,	CGH / Division of Global HIV	Malaria Branch	Informatics and Surveillance
		NCEZID / Division of Scientific	Radiation, a	and TB / Global Tuberculosis	CGH / Division of Global HIV	Systems / Partnerships and
		Resources / Animal Resources	NCBDDD / Division of	Branch	and TB / Management and	Evaluation Branch
		Branch	Congenital and	NCIPC / Division of	Operations Branch	NIOSH / Health Effects
		NCCDPHP / Division for Heart	Developmental Disorders /	Unintentional Injury	NIOSH / Office of the Director	Laboratory Division /
		Disease and Stroke Prevention /	Developmental Disabilities	Prevention / Health Systems	/ Management Systems	Pathology & Physiological
		Applied Research and Evaluation	Branch	and Trauma Systems Branch	Branch	Research Branch
		Branch	NCEZID / Division of	NIOSH / Pittsburgh Mining	CGH / Division of Global HIV	NCCDPHP / Division of
		NCCDPHP / Division of Population	Preparedness and Emerging	Research Division / Ground	and TB / Maternal and Child	Nutrition, Physical Activity, &
		Health / Applied Research and	Infections / Emergency	Control Branch	Health Branch	Obesity / Physical Activity
		Translation Branch	Preparedness and Response	NCEH / Division of Emergency	NCCDPHP / Division of	and Health Branch
		CPR / Division of State and Local	В	and Environmental Health	Reproductive Health /	CPR / Division of Strategic
		Readiness / Applied Science and	NCBDDD / Division of Human	Services / Healthy	Maternal and Infant Health	National Stockpile / Planning
		Evaluation Branch	Development and Disability /	Community Design Initiative	Branch	and Analysis Branch
		NCCDPHP / Division of	Disability and Health Branch	NIOSH / Division of	NCIRD / Division of Bacterial	NCHS / Division of Health &
		Reproductive Health / Applied	CGH / Division of Global	Surveillance, Hazard	Branch / Meningitis and	Nutrition Examination
		Sciences Branch	Health Protection /	Evaluations & Field Studies /	Vaccine Preventable Diseases	Surveys / Planning Branch
		NCEZID / Division of Vector-Borne	Emergency Response and	Hazard Evaluations & Techn	Branch	CPR / Division of Emergency
		Diseases / Arboviral Diseases	Recovery Branch	NCEH / Division of Emergency	CGH / Division of Global HIV	Operations / Plans, Training,
		Branch	NIOSH / Division of	and Environmental Health	and TB / Monitoring,	Exercise and Evaluation
		NCEZID / Division of	Compensation Analysis &	Services / Healthy Homes and	Evaluation, and Data Analysis	Branch
			Support / Division of		Branch	Branch .
	Î.	Preparedness and Emerging	Support / DIVISION OF	Lead Poisoning	DIATICII	

Infections / Arctic Investigations Program NCCDPHP / Division of Population Health / Arthritis, Epilepsy and Well-Being Branch NCIRD / Immunization Services Division / Assessment Branch NCEH / Division of Environmental Health Science and Practice / Asthma and Community Health Branch NCEZID / Division of Vector-Borne Diseases / Bacterial Diseases Branch NCEZID / Division of High Consequence Pathogens & Pathology / Bacterial Special Pathogens Branch NCHHSTP / Division of HIV/AIDS Prevention Surveillance & Epidemiology / Behavioral And Clinical S... NIOSH / Division of Applied Research & Technology / Biomonitoring & Health Assessment Branch NIOSH / Health Effects Laboratory Division / Biostatistics & Epidemiology Branch NCEZID / Division of Foodborne, Waterborne and Environmental Diseases / Biostatistics and Informa.. NCEZID / Division of Scientific Resources / Biotechnology Core Facility Branch NCBDDD / Division of Congenital and Developmental Disorders / Birth Defects Branch NCHS / Office of Management & Operations / Building Operations & Services Staff NCHS / Office of Management & Operations / Business Logistics Staff NCCDPHP / Division of Cancer Prevention and Control / Cancer Surveillance Branch NCHHSTP / Division of HIV/AIDS Prevention-Intervention & Support / Capacity Building Branch CPR / Division of State and Local Readiness / Capacity Building Branch ATSDR / Division of Community Health Investigations / Central Branch NIOSH / Division of Applied Research & Technology / Chemical Exposure & Monitoring NCBDDD / Division of Human Development and Disability /

Compensation Analysis & Support NCEH / Division of Laboratory Science / Emergency response branch NCCDPHP / Division of Oral Health / Division of Oral Health ATSDR / Division of Toxicology and Human Health Sciences / Emergency Response Program NIOSH / Health Effects Laboratory Division / **Engineering & Control** Branch NIOSH / Division of Applied Research & Technology / Engineering & Physical Hazards Branch NCEZID / Division of Foodborne, Waterborne and Environmental Diseases / Enteric Diseases Epidemio... NCEZID / Division of Foodborne, Waterborne and Environmental Diseases / Enteric Diseases Laborato... CGH / Division of Parasitic Diseases and Malaria / Entomology Branch ATSDR / Division of Toxicology and Human Health Sciences / Environmental Epidemiology Branch NCCDPHP / Division of Population Health / Epidemiology and Surveillance Branch NCFH / Division of Emergency and Environmental Health Services / Environmental Health Services Br.. ATSDR / Division of Toxicology and Human Health Sciences / **Environmental Health** Surveillance Branch NCHHSTP / Division of Viral Hepatitis / Epidemiology and Surveillance Branch ATSDR / Division of Toxicology and Human Health Sciences / **Environmental Medicine** Branch NCHHSTP / Division of HIV/AIDS Prevention Surveillance & Epidemiology / Epidemiology Branch

NIOSH / Health Effects Laboratory Division / Health Communication Research Branch NCBDDD / Division of Blood Disorders / Hemostasis Laboratory Branch NCCDPHP / Office of the Director / Health Communication Science Office NCHHSTP / Office of the Director / Health Communication Science CGH / Division of Global HIV and TB / HIV Care and Treatment Branch NCBDDD / Office of the Director / Health Communication Science Office NCHHSTP / Division of HIV/AIDS Prevention Surveillance & Epidemiology / HIV Incidence and Case Su NIOSH / Pittsburgh Mining Research Division / Health Communication, Surveillance, Research Suppor... CGH / Division of Global HIV and TB / HIV Prevention Branch NCCDPHP / Office on Smoking and Health / Health Communications Branch NCIPC / Division of Unintentional Injury Prevention / Home. Recreation, and Transportation Branch CGH / Division of Global HIV and TB / Health Informatics, Data Management, and Statistics Branch NIOSH / Pittsburgh Mining Research Division / Human Factors Branch NCEZID / Division of Global Migration and Quarantine / Immigrant, Refugee, and Migrant Health Branch NCIRD / Immunization Services Division / Immunization Information System Support Branch NCEZID / Division of Healthcare Quality Promotion / Immunization Safety Office CGH / Global Immunization Division / Immunization System Branch

NIOSH / Office of the Director / Office of Extramural Coordination & Special Projects NCHS / Division of Vital Statistics / Mortality Statistics Branch NCEZID / Division of Foodborne, Waterborne and Environmental Diseases / Mycotic Diseases Branch NCEH / Office of the Director / Office of Financial, Administrative, and Information Services NCEH / Division of Laboratory Science / Newborn screening and molecular biology branch NCIRD / Office of the Director / Office of Health Communication Science NCCDPHP / Division of Nutrition, Physical Activity, & Obesity / Nutrition Branch NCHHSTP / Office of the Director / Office of Health Equity NCEH / Division of Laboratory Science / Nutritional biomarkers branch NCIRD / Office of the Director / Office of Informatics NCCDPHP / Division of Nutrition, Physical Activity, & Obesity / Obesity Prevention and Control Br... NCIRD / Office of the Director / Office of Laboratory Science NIOSH / Office of the Director / Office of Administrative & Management Svcs NCIRD / Office of the Director / Office of Management and Operations NCEH / Office of the Director / Office of Communication NCHHSTP / Office of the Director / Office of Management and Program Support NCIPC / Office of the Director / Office of Communication NCHS / Office of Planning Budget and Legislation / Office of Planning Budget and Legislation NCIRD / Office of the Director / Office of Policy NCIPC / Office of the Director / Office of Policy and Partnerships

NCIPC / Division of Violence Prevention / Prevention Practice and Translation Branch NCBDDD / Office of the Director / Policy, Planning, and Evaluation Team NCHHSTP / Division of HIV/AIDS Prevention-Intervention & Support / Prevention Program Branch NCIRD / Division of Viral Diseases / Polio and Picornavirus Laboratory Branch NCBDDD / Division of Congenital and Developmental Disorders / Prevention Research and Translation.. CGH / Global Immunization Division / Polio Eradication NCCDPHP / Division of Population Health / Population Health Surveillance Branch NCHHSTP / Division of HIV/AIDS Prevention-Intervention & Support / Prevention Research Branch CSELS / Division of Scientific **Education and Professional** Development / Population Health Workfor... NCEZID / Division of High Consequence Pathogens & Pathology / Prion & Public Health Office NCEZID / Division of High Consequence Pathogens & Pathology / Poxvirus and Rabies Branch NCHHSTP / Office of the Director / Program and Performance Improvement NCIPC / Division of Analysis, Research, and Practice Integration / Practice Integration and Evalu... CGH / Division of Global HIV and TB / Program Budget and Extramural Management Branch NCEZID / Division of Healthcare Quality Promotion / Prevention & Response Branch NCCDPHP / Division of Nutrition, Physical Activity, & Obesity / Program Development and Evaluatio..

Child Development and Disability Branch NCEZID / Division of High Consequence Pathogens & Pathology / Chronic Viral Diseases Branch NCHS / Classification & Public Health Data Standards Staff / Classification & Public Health NCEZID / Division of Healthcare Quality Promotion / Clinical & **Environmental Microbiology** Branch NCEH / Division of Laboratory Science / Clinical chemistry branch NCHHSTP / Division of Tuberculosis Elimination / Clinical Research Branch NCHS / Division of Research & Methodology / Collaborating Center for Questionnaire Design & Evalu... NCHS / Division of Research & Methodology / Collaborating Center for Statistical Research & Surve... NCIRD / Immunization Services Division / Communication and Education Branch NCHHSTP / Division of Tuberculosis Elimination / Communications, Education, and Behavioral Studie CSELS / Division of Public Health Information and Dissemination / Community Guide Branch NCCDPHP / Division of Cancer Prevention and Control / Comprehensive Cancer Control Branch ATSDR / Division of Toxicology and Human Health Sciences / Computational Toxicology and Methods D... NIOSH / Education & Information Division / Document Development Branch NIOSH / National Personal Protective Technology Laboratory / Conformity Verification & Standards ... NCCDPHP / Division of Population Health / Coordinated State Support Branch NIOSH / Pittsburgh Mining Research Division / Dust, Ventilation & Toxic Substances Branch CGH / Division of Global Health Protection / Country Strategy and Implementation Branch

NCEH / Division of Emergency and **Environmental Health** Services / Environmental Public Health Read... NCCDPHP / Office on Smoking and Health / **Epidemiology Branch** ATSDR / Division of Toxicology and Human Health Sciences / Environmental Toxicology Branch NCEZID / Division of Healthcare Quality Promotion / Epidemiology Research and Innovations Branch NCCDPHP / Division of Cancer Prevention and Control / Epidemiology and Applied Research Branch CSELS / Division of Scientific Education and Professional Development / Epidemiology Workforce Br NCIRD / Influenza Division / Epidemiology and Prevention Branch CGH / Division of Global Health Protection / Epidemiology, Informatics, Surveillance and Lab Branch NCCDPHP / Division of Diabetes Translation / **Epidemiology and Statistics** NIOSH / National Personal Protective Technology Laboratory / Evaluation & Testing Branch NCHHSTP / Division of Sexually Transmitted Disease Prevention / Epidemiology and Statistics Branch NIOSH / Health Effects Laboratory Division / Exposure Assessment Branch NCCDPHP / Division for Heart Disease and Stroke Prevention / Epidemiology and Surveillance Branch NCHHSTP / Division of Sexually Transmitted Disease Prevention / Field Services Branch NCBDDD / Division of Blood Disorders / Epidemiology and Surveillance Branch CPR / Division of State and Local Readiness / Field Services Branch

NCIRD / Influenza Division / Immunology and Pathogenesis Branch NIOSH / Division of Surveillance, Hazard Evaluations & Field Studies / Industrywide Studies Branch NCHS / Office of Analysis & Epidemiology / Infant, Child, & Women?s Health Statistics Branch NCEZID / Division of High Consequence Pathogens & Pathology / Infectious Diseases Pathology Branch NCIRD / Office of the Director / Influenza Coordination Unit CGH / Division of Global HIV and TB / International Laboratory Branch NCHS / Division of Health & Nutrition Examination Surveys / Informatics Branch CSELS / Division of Public Health Information and Dissemination / Informatics Innovation Unit NCHHSTP / Division of HIV/AIDS Prevention Surveillance & Epidemiology / Laboratory Branch NCHHSTP / Office of the Director / Informatics Office NCHHSTP / Division of Tuberculosis Elimination / Laboratory Branch NCHS / Office of Information Services / Information Design & Publishing Staff NCHHSTP / Division of Viral Hepatitis / Laboratory Branch NCHS / Office of Information Services / Information Dissemination Staff NIOSH / Education & Information Division / Information Resources and Dissemination Branch CSELS / Division of Laboratory Systems / Laboratory Practice Standards Branch NCEZID / Division of Preparedness and Emerging Infections / Laboratory Preparedness and Response CSELS / Division of Health Informatics and Surveillance Systems / Information Systems Branch NCHHSTP / Division of

Sexually Transmitted Disease

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			NCHS / Office of
			Management & Operations /
			Workforce & Career
			Development Staff
			CGH / Division of Global
			Health Protection /
			Workforce and Institute
			Development Branch
			NIOSH / Pittsburgh Mining
			Research Division /
			Workplace Health Branch
			NIOSH / World Trade Center
			Health Program / World
			Trade Center Health Program
			NCBDDD / Division of
			Congenital and
			Developmental Disorders /
			Zika Transition Unit
			CGH / Global Immunization
			Division / Accelerated
			Disease Control and Vaccine
			Preventable Diseases
			NCCDPHP / Office on
			Smoking and Health / Office
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