

Dear

I need your help with an important initiative I am undertaking to improve our service to America's taxpayers. I want to get feedback from taxpayers like you who have recently experienced an audit of their employment tax returns.

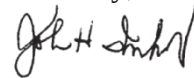
In a few days, you will receive a survey asking your opinions about the audit with the IRS. Please direct it to the person who had the most contact with the IRS on this matter. The survey should take less than 5 minutes to complete. Your answers will be combined with others to give us an evaluation of customer satisfaction with IRS service.

The primary purpose for requesting this information is to help the IRS improve its service to taxpayers. Our authority for requesting the information is 5 USC and 26 USC 7801.

Providing information is voluntary. However, if you do not answer all or part of the survey questions, the IRS may lack information it could use to improve taxpayer service. The information you provide may be disclosed to an IRS contractor when authorized by law. The contractor is required to follow confidentiality protections required by the Privacy Act and/or Internal Revenue Code section 6103.

I am committed to improving IRS service to every taxpayer. Please help me in this effort by completing and returning the survey as soon as possible. If you do not receive a survey, please contact the Survey Helpline at 1-800-521-7177.

Sincerely,



John H. Imhoff, Jr.  
Director, Specialty Programs



IRS SMALL BUSINESS/SELF-EMPLOYED CUSTOMER SATISFACTION SURVEY  
EMPLOYMENT TAX EXAMINATION

Dear

A few days ago, you received a letter from John H. Imhoff, Jr., Director, Specialty Programs, asking for your help with an important research project.

We are administering a nationwide survey among people who have had contact with the Internal Revenue Service (IRS). We want to know your opinions about your recent experience with the IRS audit of your employment tax return. Your responses are critical to the accuracy of this research.

We are sending surveys to all taxpayers who have gone through a recent examination of an employment tax return. All responses will be anonymous to the IRS, and your participation is voluntary. We will group your responses with others, so that no individual reply can be traced back to any one person.

The survey is quite brief and should take less than 5 minutes to complete. Please use the postage-paid reply envelope to return your completed survey. If you have any questions about this survey, please feel free to call us toll-free at 1-800-521-7177, or email us at [irssurveyhelp@forsmarshgroup.com](mailto:irssurveyhelp@forsmarshgroup.com).

The IRS is committed to improving its performance and service to the American public. A first step in this process is to gather reliable information from those who have had contact with IRS services and employees. Your honest opinions will help bring about this improvement.

Sincerely,

A handwritten signature in black ink, appearing to read "B. Griepentrog", written over a horizontal line.

Brian K. Griepentrog, Ph. D.  
Director of Research  
Fors Marsh Group LLC



IRS SMALL BUSINESS/ SELF-  
EMPLOYED CUSTOMER  
SATISFACTION SURVEY  
EMPLOYMENT TAX  
EXAMINATION

P.O. BOX 42048  
ARLINGTON, VA 22204-9048



IRS SMALL BUSINESS/ SELF-  
EMPLOYED CUSTOMER  
SATISFACTION SURVEY  
EMPLOYMENT TAX  
EXAMINATION

Research  
conducted by



FORS | MARSH  
GROUP

## Do We Have Your Input Yet?

Recently, you received a survey asking your opinions about the service you received from the IRS in a recent contact. If you have already completed and returned the survey, please accept our sincere thanks. If not, please take a few minutes to complete it and return it today. We want to be sure we have your opinions and suggestions.

If you did not receive the survey, or it got misplaced, please call us at 1-800-521-7177.

Sincerely,

Brian K. Griepentrog, Ph.D.  
Director of Research  
Fors Marsh Group

L3\_13257-K

Dear

Recently you received a survey requesting your feedback about your experiences during a recent IRS audit of your employment tax return. So far, we have not received your completed survey. If you have not already completed the survey, please take a few minutes to fill in your responses. If another person was primarily responsible for dealing with the IRS on this matter, please direct the survey to that person and encourage him or her to respond.

We are administering a nationwide survey among people who had a recent IRS audit of an employment tax return. We want to know your opinions regarding the audit process and the service you received. Your responses are critical to the accuracy of this research.

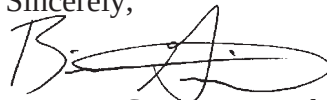
We are sending surveys to all taxpayers who have gone through a recent examination of an employment tax return. All responses will be anonymous to the IRS, and your participation is voluntary. We will group your responses with others, so that no individual reply can be traced back to any one person.

The survey is quite brief and should take less than 5 minutes to complete. Please use the postage-paid reply envelope to return your completed survey. If you have any questions about this survey, please feel free to call us toll-free at 1-800-521-7177, or email us at [irssurveyhelp@forsmarshgroup.com](mailto:irssurveyhelp@forsmarshgroup.com).

The IRS is committed to improving its performance and service to the American public. A first step in this process is to gather reliable information from those who have had contact with IRS services and employees. Your honest opinions will help bring about this improvement.

Thank you in advance for your cooperation.

Sincerely,



Brian K. Griepentrog, Ph. D.  
Director of Research  
Fors Marsh Group LLC



Research conducted by FORS | MARSH  
GROUP

# IRS SMALL BUSINESS/SELF-EMPLOYED CUSTOMER SATISFACTION SURVEY

OMB# 1545-1432

## EMPLOYMENT TAX EXAMINATION

The IRS is trying to improve its service to the public. You can help in this important mission by answering the questions below. This voluntary survey should take less than 5 minutes to complete. Your responses will be kept completely anonymous to the IRS. If you have any questions about this survey, you may call the Survey Helpline at 1-800-521-7177.

**Q1** The questions that follow ask your opinion regarding how the IRS handled your recent examination. For each question, *regardless of whether you agree or disagree with the final outcome*, please indicate your answer by filling in the circle that best represents your opinion.

How would you rate the...	Very Dissatisfied	Somewhat Dissatisfied	Neither Satisfied Nor Dissatisfied	Somewhat Satisfied	Very Satisfied	Don't Know/ Not Applicable
A. Explanation of why you were being examined?	1	<input type="radio"/> 2	3	<input checked="" type="radio"/> 4	5	<input type="radio"/> NA
B. Explanation of the exam process?	1	<input checked="" type="radio"/> 2	3	<input checked="" type="radio"/> 4	5	<input type="radio"/> NA
C. Ease of understanding the notice regarding your initial appointment?	1	<input checked="" type="radio"/> 2	3	<input checked="" type="radio"/> 4	5	<input type="radio"/> NA
D. Time given you to provide requested information to the	1	<input checked="" type="radio"/> 2	3	<input checked="" type="radio"/> 4	5	<input type="radio"/> NA
E. Time the IRS took to respond to you?	1	<input checked="" type="radio"/> 2	3	<input checked="" type="radio"/> 4	5	<input type="radio"/> NA
F. Flexibility of auditor in scheduling meetings?	1	<input checked="" type="radio"/> 2	3	<input checked="" type="radio"/> 4	5	<input type="radio"/> NA
G. Reasonableness of information you were asked to provide?	1	<input checked="" type="radio"/> 2	3	<input checked="" type="radio"/> 4	5	<input type="radio"/> NA
H. Explanation of why records were required after initial appointment?	1	<input type="radio"/> 2	3	<input type="radio"/> 4	5	<input type="radio"/> NA
I. Business knowledge of your auditor?	1	<input type="radio"/> 2	3	<input type="radio"/> 4	5	<input type="radio"/> NA
J. Tax knowledge of your auditor?	1	<input type="radio"/> 2	3	<input type="radio"/> 4	5	<input type="radio"/> NA
K. Courtesy of your auditor?	1	<input type="radio"/> 2	3	<input type="radio"/> 4	5	<input type="radio"/> NA
L. Consideration given to the information you submitted?	1	<input type="radio"/> 2	3	<input type="radio"/> 4	5	<input type="radio"/> NA
M. Length of the exam process from start to finish?	1	<input type="radio"/> 2	3	<input type="radio"/> 4	5	<input type="radio"/> NA
N. Amount of time you had to spend on the examination?	1	<input checked="" type="radio"/> 2	3	<input checked="" type="radio"/> 4	5	<input type="radio"/> NA
O. Understanding that you have payment options?	1	<input checked="" type="radio"/> 2	3	<input checked="" type="radio"/> 4	5	<input type="radio"/> NA
. Explanation of why adjustments were made?	1	<input checked="" type="radio"/> 2	3	<input checked="" type="radio"/> 4	5	<input type="radio"/> NA
P. Fairness of treatment by the IRS?	1	<input checked="" type="radio"/> 2	3	<input checked="" type="radio"/> 4	5	<input type="radio"/> NA

Please continue on back ►

EMPLOYMENT TAX  
EXAMINATION

Regardless of whether you agree or disagree with the final outcome, how would you rate your overall satisfaction with the way your examination was handled?

Very Dissatisfied	Somewhat Dissatisfied	Neither Satisfied Nor Dissatisfied	Somewhat Satisfied	Very Satisfied	Don't Know/ Not Applicable
1	2	3	4	5	NA

Q3 Are you...?

- ① The taxpayer
- ② A tax professional who represented the taxpayer
- ③ Someone else who represented the taxpayer

**!** If you have been unable to resolve any specific problems with your tax matter through the normal IRS channels, or now face a significant hardship due to the application of the tax law, we encourage you to contact the Taxpayer Advocate Service at 1-877-777-4778.

Q4 Use this space for comments or suggestions for improvement.

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Internal Revenue Service, Special Services Section, SE:W:CAR:MP:T:M:S, 1111 Constitution Ave. NW, Room 6129, Washington, DC 20224.

Thank you for completing the survey.  
Please return the questionnaire to P.O. Box 42048, Arlington, VA 22204-9048 USA.

