Project Outcome Assessment Survey

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Identifying Information (Pre-Filled by Federal Staff) Evaluator's Name (First), (Last): Other ANA Staff/Contractors Present at the Site Visit: Evaluation Region: [DROP DOWN] East, West, Pacific, Alaska State: [DROP DOWN] AK, AL, AR, AS, AZ, CA, CO, CT, DC, DE, FL, GA, GU, HI, IA, ID, IL, IN, KS, KY, LA, MA, MD, ME, MI, MN, MO, MP, MS, MT, NC, ND, NE, NH, NJ, NM, NV, NY, OH, OK, OR, PA, RI, SC, SD, TN, TX, UT, VA, VT, WA, WI, WV, WY Date of Evaluation: **Grant History (Pre-Filled by Federal Staff)** Received TA: OTA o ETA o (Check all that apply) Yes o No o Comments? **Received Supplements:** Yes o No o Comments?

Received Carryovers:

Yes o No o

Comments?

Received an NCE/LCE:	
Yes o No o	
Comments?	
Pre-Visit Information (Pre-Filled by Federal Staff)	
Background Information/General Comments	
DPO Site Visit Information (if applicable)	
Grantee Information (Pre-Filled by Federal Staff)	
Grantee Name:	
Project Title:	
Grant Number:	
Address:	
Geographic Designation:	
Grant Category: [DROP DOWN MENU] Social Development, Economic Development	opment. Governance.
Environmental Regulatory Enhancement, Language Preservation, Esther Mar	
Grant Sub-Category:	,
Original Project Duration:	
Total Federal Funding Amount:	
Project Goal:	
i roject doui.	
Problem Statement:	

1. Objective Work Plan (Pre-Filled by Federal Staff)

Product

1.1 Objective 1						
Relevant Year(s);	o Yr1 o Yr2 o Yr3 o Y	Yr4 o Yr5				
Percent Complete:	0, 25, 50, 75, 100, 100+%					
Objective						
Outputs Outcomes Ex	vnoctod:					
Outputs Outcomes Ex	rpecteu.					
Criteria for Evaluating	g Outputs and Outcomes Expe	ected:				
Deliverables (Develop	oer note: add tags for delivera	able type):				
Product		Documentation Reviewed/Comments				
Comments						
1.1 Objective 2	- Vv4 - Vv0 - Vv0 - V	/-A - N-F				
Relevant Year(s); Percent Complete:	o Yr1 o Yr2 o Yr3 o Y 0, 25, 50, 75, 100, 100+%	Yr4 o Yr5				
Objective	0, 23, 30, 73, 100, 100+76					
Outputs/Outcomes Ex	xpected:					
Cuitavia fau Evalvatina	- Outroute and Outrom-of Fun	anto di				
Criteria for Evaluating	riteria for Evaluating Outputs and Outcomes Expected:					
Deliverables (Develor	per note: add tags for delivera	able type):				

Documentation Reviewed/Comments

Comments			_	
4.4.01; 1; 0			_	
1.1 Objective 3 Relevant Year(s); o Yr1 o Yr2 o Yr3 o Y	r4 o Yr5			
Percent Complete: 0, 25, 50, 75, 100, 100+%				
Objective			٦	
Outputs/ Outcomes Expected:				
Criteria for Evaluating Outputs and Outcomes Expe	cted:			
Deliverables (Developer note: add tags for delivera	ble type):			
Product Product	ble type): Documenta	ation Revie	ewed/Com	iments
		ation Revie	ewed/Com	ments
		ation Revie	ewed/Com	nments
Product		a <mark>tion Revie</mark>	ewed/Com	nments
Product		a <mark>tion Revie</mark>	ewed/Com	nments
Product		ation Revie	ewed/Com	iments
Product		ation Revie	ewed/Com	iments
Product		ation Revie	ewed/Com	iments
Product		ation Revie	ewed/Com	iments
Product Comments	Documenta	ation Revie	ewed/Com	iments
Comments 2. Outputs and Outcomes 2.1 Describe the community the project was design 2.1.1 Number of people the project was designed to the pr	Documenta ned to serve: o serve	ation Revie	ewed/Com	iments
Comments 2. Outputs and Outcomes 2.1 Describe the community the project was design	Documenta ned to serve: o serve	ation Revie	ewed/Com	iments
Comments 2. Outputs and Outcomes 2.1 Describe the community the project was design 2.1.1 Number of people the project was designed to the pr	ned to serve:		ewed/Com	iments

		1	2	3	4	Project	Post Project	Measurement
From								
OPR								
Actuals								

2.1.3 Now that you are at the end of your project	is your 3-Year Post of Project Target still achievable

2.1.2 Is the End of Project Target still achievable and realistic?

2.1.3 Now that you are at the end of your project, is your 3-Year Post of Project Target still achievable realistic?
If not, how would you revise?
2.2 Describe how your indicator was achieved throughout the project.
2.3 Was the indicator from the application the best measurement to capture the outcomes of your project?
2.3.1 If not how would you have identified or revised the indicator?
 2.4 Name up to three achievements you are most proud of and would want to share about your project 1) 2) 3)
2.5 What project activities would you like to sustain after ANA funds end, and what is needed to sustain such outcomes?
2.6 What obstacles are foreseen to project sustainability over the next 5 years?
2.7 As a result of this project is/will it be a(n) (Please simply highlight the appropriate answer):
 New Initiative Continuing Program Merged into an existing program Intended to End (e.g., Manual/Regulation Development) Will not be sustained
2.8 How do you intend to financially continue or extend desired project outcomes, services, and activities after this ANA-funded project ends? Please check all that apply.
N/A (additional funds not required) Program income

State/Territory funds Other federal grant funds Private foundation grants	Tribal funds Fundraising campaigns Colleges/Universities						
Corporate Donations	Other:						
2.9 If applicable, what level of funding do you currently have in place to continue or extend project penefits?							
Desired funding levels sufficient to conting Some, but not all needed funding has been Please describe any plans or efforts sustain desired project outcomes, see Still seeking needed funding, none current Please describe any plans or efforts sustain desired project outcomes, see No funding secured to continue or extent which to obtain funds Not applicable because there are no current please.	ntly in place being made to secure additional resources to ervices, and activities: d project benefits and no plan in place through eent plans to continue or extend project benefits						
2.10 Aside from funding, what will contribute to the	sustainability of this project?						
Contributions	Comments						
2.11 Was any infrastructure created? Yes o No o N/A o							
Physical (utilities, IT capabilities, facilities improvement	ents, etc.)						
Organization Capacity (skills, personnel, infrastructure)							
2.12 FOR NON-LANGUAGE PROJECTS: Were Native languages incorporated into the project in any way? If so, how?							
2.13 How were your community's Indigenous knowledge (cultural, linguistic, ecological, etc.) incorporated into the project?							
,							

2.14 Did your project directly or indirectly address culture as a protective or preventative factor against suicide, substance abuse, health issues, poverty, low educational achievement, lack of self-identity, shaming of cultural identity, dysfunctional families, trauma, physical health issues, and/or violence in Native communities?

- Directly as part of the project goal and/or objectives
- Indirectly
- Not at all
- 2.14.1 If yes, how did your project directly or indirectly address culture as a protective or preventative factor against these or other adverse experiences?

3	Pro	iect	Deve	lor	m	≥nt
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- 3.1 How was the project developed? Please describe how the community was involved in the development process.
- 3.2 Was the project's target population involved during project planning prior to the grant award?

Yes o No o N/A o

- 3.3 Is there anything you would have done differently in planning your project?
- 3.4 What marketing or outreach methods did you use to bring attention to your project? (Check any that apply and please simply highlight the appropriate answer.)
 - o Brochures and Pamphlets
 - o Email
 - o Festivals and Community Events
 - o Networking (with Other Tribes, Agencies, Organizations, Businesses)
 - o Newspaper Advertisements
 - o Newspaper Coverage
 - o Onsite Community Outreach (knock on doors)
 - o Phone Calls
 - o Posting Information in Public Spaces
 - o Radio (includes PSAs and other programming)
 - o Regular Mail
 - o Social Media (such as Facebook, Twitter, Youtube, etc.);
 - o Tribal/Community Meetings
 - o Tribal/Organizational Publications or Newsletters
 - o TV (includes PSAs and other programming)
 - o Website
 - o Word of Mouth

Other

3	.5	In	terms of	f marketing/	'outreach,	what would	you have	done differently	٧?

3.6 What were the best practices in marketing to your specific population?

	Target Populations	Best Practice
ſ		

3.7 How was the project received by the community?						
3.8 Was there opposition to the project?						
Yes o	No o					
Comments?	Comments?					

- 3.9 How did you keep the community engaged or updated throughout the project?
- 3.10 How did you encourage project participants to maintain their participation in the project? Were there external factors that also helped?
- 3.11 How did you facilitate multigenerational activities and what were the results?
- 3.11.2 What are some best practices in facilitating multigenerational activities?

4. Project Challenges

4.1 Did you have any challenges that affected your ability to implement the project?

Rank	Challenge	Ability to	Comments
		Overcome	
		Challenge?	
	Staff turnover		
	Late start due to ANA notification		
	Late start due to hiring delays		
	Scope too ambitious		
	Geographic isolation/travel issues		
	Lack of expertise		
	Challenges with ANA processes		
	Challenges with Office of Grants		
	Management processes		
	Underestimated project cost		
	Underestimated personnel needs		
	Partnership fell through		
	Lack of community support (planning)		
	Lack of community support (implementation)		
	Insufficient Community Infrastructure		
	Personal or Community Loss/Hardship		
	Natural Disaster		
	Lack of Organizational Capacity		

	COVID-19	
	Other	

5. Project Economic Benefits

5.1 Did this project support native-owned businesses (Please simply highlight the appropriate answer)?

Yes o No o N/A o

5.1.1 If so, how many?

5.2 Of the Native-owned businesses the project supported, what were the top three types of businesses by dollar amount?

Business Name	Type (eval instruction: use a one or two word descriptor)

5.3 Were any businesses created by the project (Please simply highlight the appropriate answer)?

Yes o No o N/A o

Business Name	Type (eval instruction: use a one or two word descriptor)	Ownership Type Native, Women, Vet

- 5.3.1 Was income generated by businesses (developer note: only show if yes is selected in 5.3)
- 5.4 Were any businesses expanded?

Yes o No o N/A o

5.4.1 If yes, how were they expanded?

5.5 List income generated by the project:

How was income generated?

EMPLOYMENT TABLE

Complete for any person employed as a result of the project (do not include project staff).

FROM THE OPR

Name of	Position	Position	Industry	Filled	Date	Total.	Weeks	Date	Did	Will position
Individual	Title	Type	(Drop down)	by?	Job	Hours	employ	Job	position	continue

			Filled	Work	ed	Ended	exist	after the
				ed			before	project ends?
							the	
							project?	
Full	Education,	Native,						
time,	Construction,	Vetera						
Part	Government,	n,						
time,	Retail,	Female						
Intern,	Tourism, etc.							
Stipeno	l,							
Consul	ta							
nt/Free	la							
nce,								
other								

^{5.6} Here is a listing of the jobs you listed in the OPR. Is this accurate, and if not, please note additional positions obtained as a result of the project activities.

6. Partnerships
6.1 What role did partnerships play in your project? [DROP DOWN] Integral, Supportive, Minor, Needed more partners
Comment:
6.2 As your project funding is ending, what role (if any) are partnerships playing in continuation of the project activities?
7. Program Specific (Grantees will only be asked questions from this section pertaining to their program).

Environmental Regulatory Enhancement (ERE)

7.1 What was the project type?

Forest Pollution Botany
Water Marine Wildlife
Air Land Other:

What was the main focus of your project? (Check all that apply)

Data collection to establish baseline Environmental Education

Data collection to monitor condition or trend Staff Training/Development

Develop/implement management systems Obtain additional federal funding

^{5.7} Total Jobs Obtained as a Result of the Project Activities.

(GIS, enforcement)

Obtain EPA IGAP Funding Other

Develop Codes/Regulations

Develop Tribal Environmental Protection Act

7.1.2 Can you share how your project incorporated traditional ecological knowledge and traditional knowledge?

7.2 Did you use EPA or other federal funds to meet your non-federal share for this grant?

Yes: EPA Yes: Other

No

Was not aware this was allowable

7.3 Does your Tribe/organization receive funding from EPA, US Forest Service, or US Fish and Wildlife?

EPA

US Forest Service US Fish and Wildlife Service No Unknown

7.3.1 If yes, what is it used for? How does your ANA ERE grant fit in with this funding?

Native Language Preservation (P&M) and Esther Martinez Immersion (EMI)

- 7.1 How did you determine the means of measurement used to measure the increase in proficiency and/or fluency? (note to evaluator: see ADR #s 6-9)
- 7.2 Status of language prior to the project (Note to Evaluator: Pre-fill from application)
- 7.2.1 Describe the current status of the language/activities (evaluator note: elaborate to note that significant changes are not going to occur within a discrete timeframe of a project, but what has improved over the course of the project)

7.3.	Please	prov	ide 1	the
	_			

Language Family:

Language:

Dialect:

7.4 Has there been any space/place that language use has increased since the grant began? Can you rate on a scale of 1 to 5 (1 is minimal use and 5 is maximum use), language use in the following spaces:

	Prior to the Project	End of Project	How has it increased?
Community			
In the Home			
Schools			
Tribal Government			
Virtual Community			

7.5 Were there any external positive effects that have been noted in the community outside of the project?

7.5 Promising practices: Are there strategies, promising practices, or resources the project would suggest that helped during implementation? (Pick the top 3 you have promising practices for from the table below)

Aspect of ILEAD Project Implementation	Effective strategies, promising practices, or helpful resources
Adapting to differing age	
groups or learning abilities	
Discussing difficult topics or	
sensitive conversations with	
youth	
Administering college	
readiness, workforce	
development, or other skill	
trainings	
Tracking youth development	
over multiple years of	
participation	
Frequency of meeting with	
youth (monthly, weekly, daily)	
Other	

7.6 What was your experience working with the ILEAD Cohort learning community such as participating in the monthly ILEAD calls, youth summit, etc.?

7.7 Over the course of the project, how many unduplicated youth participated in a project funded activity or service?

Project Year	Number of Unduplicated Youth Participants
Year 1	
Year 2	
Year 3	
Year 4 (if applicable)	
Year 5 (if applicable)	
Project Total	

7.8 Were there any services provided through the project that supported youth if they encountered wellness challenges or difficult situations?

Questions for Youth Beneficiaries:

7.9 How did the project change your life?

7.9.1 How did the project strengthen your sense of:

- Self-confidence:
- Cultural identity:
- Other:

7.9.2 Did being involved in the project increase interest in engaging in your community such as volunteering, taking on leadership roles, or other ways?

- Yes/No
- If yes, how?

7.9.3 Did the ILEAD grant better prepare you to enter college, the workforce, or other leadership roles?

Yes/No

If yes, how?

7.9.4 Did the project build any additional skills not mentioned above? If so, how?

7.9.5 What did you like most about your involvement with the project?

Economic Development

7.1 Did this project support community economic development by:

- The development of tribal commercial codes
- Establishing or improving courts system(s)
- Training for court personnel (note to Evaluator: see Section K of the OPR)
- Improving access to Native CDFIs
- Develop a Tribal Community or Economic Development Master plan

7.2 Tribal Court Systems

- 7.2.1 Did the project increase capacity of tribal courts to resolve commercial and financial disputes and to enforce commercial code?
- 7.2.2 Did the project promote increased independence of a tribal Judiciary from the Executive or Legislative branches?
- 7.2.3 Were court personnel trained on tribal commercial laws and/or regulations?
- 7.2.4 Was any technical assistance provided to non-native businesses, lenders, or government officials on tribal sovereignty and economic development?
 - O What agencies or organizations?

7.3 Community Development Financial Institutions (CDFIs)

- 7.3.1 Did you create a new CDFI with this funding or work towards the development of a Native CDFI?
- 7.3.2 Are you a Certified Native CDFI, or a part of the Native CDFIs?
- 7.3.3 What type of CDFI are you?
 - Community Development Bank
 - Community Development Credit Union
 - Community Development Loan Fund
 - Community Development Venture Capital Fund
- 7.3.4 What were the primary focus areas of the CDFI funded work?
 - IDA match
 - IDA match business creation
 - IDA match home buying
 - IDA match higher education and schooling
 - Private business loans and technical assistance

- Affordable Housing/mortgage lending
- Other?
- 7.3.5 What barriers are there to lending in your community?
 - How did the project improve access to loan funds?
 - What other improvements has the CDFI contributed to in your community?
- 7.3.6 What barriers to accessing capital exist in your community that prevent Native businesses from starting or expanding?
 - Has this project helped to overcome any of those barriers and if/so how?
- 7.3.7 Did the project incorporate cultural practices/health/mental wellness/education/childcare, etc. in improving access to capital?
 - If so, how?
- 7.3.8 If part of your ANA funded objectives, how many new savings accounts were opened during the project?
- 7.3.9 If part of your ANA funded objectives, please address Wealth Creation:
 - # of new mortgages
 - \$ of new mortgages
 - # of new credit builder loans
 - \$ of new credit builder loans
- 7.3.10 If part of your ANA funded objectives, please describe the Increase knowledge of budgeting and saving of project participants.
- 7.3.11 Did the CDFI provide Technical Assistance/Financial Literacy to community members?
 - Did you use a culture-based approach to financial learning?
- 7.3.12 Was training of CDFI employees a part of this project? (note to Evaluator: see Section K of the OPR and ensure all trainings and certifications are captured and complete table if necessary and ask grant recipient to complete Section K in the OPR)

Name of Training or Workshop	or Knowledge	People Who Completed the	People who	People who Completed the	the	training lead to a	If, yes, how many?

- How Many?
- 7.3.13 Were any administrative improvements made, if so, what?

7.4 Master Plans

7.4.1 Did this project work to develop a long range master plan to increase economic or community development?

- Economic
- Community

7.4.2 What changes were made to Tribal or Organizational policies or master plans to attract economic development as a result of this project?

- Increased access to Financial Institutions
- Legal/Regulatory enhancements to attract Economic Development
- Policy or capacity Improvements
 - Overall Infrastructure planning community (roads, building improvements, etc.) or household (access to electricity, water, natural gas, etc.)
 - o Natural Resources
 - o IT infrastructure
 - O Emergency Services
 - O Community engagement supporting Economic Development
- Increased Capacity to leverage taxes
- Development of a Business Incubator
- Development of a nonprofit subsidiary or other Tribal business structures

8. Staffing

8.1 Numb	er of Program Spec	cialists during Pro	oject Period:			
8.1.1 If mo	ore than one, how	did this effect yo	our project?			
Comment	s:					
8.2 How m	nany Principal Inve	estigators/Project	t Directors serve	d on this projec	ct?	
8.2.1 If the	ere was turn-over,	did the organiza	tion have a succ	ession plan to t	ransfer knov	wledge of the
project an	d completed activi	ities to the next F	PI/PD (Please sim	nply highlight th	ne appropria	ite answer)?
Yes o	No o					
Comment	s:					
1						

8.3 Post Awaı	d Training
8.3.1 Did the	Project Director/Principal Investigator receive post-award training (Please simply highlight
the appropria	te answer)?
Yes o	No o
If no, why not	······································
8.3.2 Did the answer)?	financial staff member receive post-award training (Please simply highlight the appropriate
Yes o	No o
If no, why not	?
	was turn-over, did the organization have a succession plan to transfer knowledge of the ompleted activities to the next PI/PD (Please simply highlight the appropriate answer)?
8.4 Does you	organization have an IT/Data Management Department?
Yes o	No o
ANA wants to	support data management among its grantees.
8.5 How did y	our project use project information (data) to improve implementation of the project?
8.6 How did y	ou measure results or benefits occurring as a result of the project?
8.7 Did you o Yes	btain feedback from community members to get their viewpoints on project progress?
8.7.a. If yes, l	now did you use such feedback?
8.8 How wou	ld you characterize the availability of financial resources, including personnel availability,
for data usag	e and management related to your ANA project: e: 1-10 from Extremely Inadequate to Extremely Adequate)

8.8.1 Did you hire a Data Manager/Analyst?

8.9 Among staff that work on this project, please indicate the highest level of knowledge in the following areas:

(Scale: (5) Extremely Knowledgeable, Moderately Knowledgeable, Slightly Knowledgeable, Use External Expertise, Not Part of Regular Project Business (1))

- a. Performance Indicators
- b. Descriptive statistics
- c. Program Evaluation
- d. Data visualization
- e. Data programming
- f. Data management (what software used to manage data)

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- 8.10 Through this project, has your organization/tribe increased their ability to collect, manage, or analyze data in any way?
- 8.10.1 Did staff participate in any ANA training or TA related to data?
- 8.11 What are the primary barriers to data management and analysis that limit the ability of your project to use data to inform key policy and programmatic issues?
- 8.12 How many staff are employed by the tribe or organization? 1-10, 11-20, 21-50, 50-100, 100-200, 200-300, 300-400, 400-500, 500+
- 8.12.1 Did you have all of the staff available to carry out your project?

Yes o	No o

9. Beneficiaries

(Evaluator: use this section to capture information collected during interaction with beneficiaries/community members/partners including indirectly. If necessary ask grantee to identify beneficiaries and discuss impact.)

Beneficiary Name	Beneficiary Type: Tribal Leader; Parent; Student; Teacher; Project Staff; Elders; Community Member	Individual or Group
Beneficiary's impact from project		

participation:	
What made you want to	
participate in the project?	
Were there any challenges you	
faced in participating in the	
project?	
What was your favorite aspect of	
participating in the project?	
What changes have you seen in	
your life or the community	
related to the project?	

10. IMPACTS OF THE COVID-19 PANDEMIC

10.1 How has use of the ACF/ANA flexibilities been utilized to ensure project implementation? If so, what specific flexibilities?

10.2 Did COVID affect any of the following? If so, how did your project overcome any challenges or obstacles? (See table below)

COVID Challenge	How specifically affected	Strategies to overcome
	project	challenges
Adjusting travel		
logistics		
Problems receiving		
resources pertinent to		
the project		
Impacts to budget		
(COB, Budget		
Modification, NCE?)		
Moving to remote		
learning or activities		
Staffing		
Working with or loss		
of partners or impact		
on developing		
MOU's		
Working with higher		
risk populations such		
as Elders		
Other		

10.3 Were there any innovative strategies to increase participation in virtual activities due to COVID? Please explain.			
Yes o	No o		