



American Indian and Alaska Native

family and child experiences survey

American Indian Alaska Native Head Start Family and Child Experiences Survey (AIAN FACES)

Program Director Survey Spring 2022 **AFFIX LABEL HERE** Paperwork Reduction Act t conduct or sponsor, and a person is not required to rol number. The valid OMB control number for th to complete this collection of information is xisting data resources, gather the data needed, and hing the accuracy of the time estimate(s) or suggestive 12th Floor, Washington, DC oth Malona

Introduction

Mathematica is conducting the American Indian and Alaska Native Head Start Family and Child Experiences Survey (AIAN FACES) under contract with the Administration for Children and Families (ACF) of the U.S. Department of Health and Human Services (HHS).

To help us understand your program better, we need you to complete this brief survey. It asks about:

- children and families served
- Native culture/language in your program
- staff education and training
- curriculum and assessment
- program management
- use of program data and information
- program resources
- program community
- a few questions about yourself

Some questions will be about the COVID-19 pandemic, mental health, and national events that have potentially caused distress. The National Suicide Prevention Lifeline offers free and confidential support for people in distress and is available 24 hours a day at 1-800-273-8255.

Thank you for taking the time to complete this survey. Questions are not always numbered sequentially, so please answer questions in the order they appear, regardless of the question number. Additionally, you may be told to skip some questions because they do not apply to you.

The survey will take about 37 minutes to complete.

Taking part is completely voluntary. There are no risks or direct benefits from taking part in the study. If you choose to take part in the study but then decide you want to leave the study at any point, that is okay. No one outside of the Mathematica study team will be able to connect you to the answers you provide to the survey questions. That means other program staff, including your supervisor, will not know how you answered the questions. Some questions might ask you to answer questions in your own words. We may use statements or parts of statements you make in connection with the study; however, we will not identify you as the source of the statement; we also will not identify your program or community. We will never identify you or any individual parent, child, or other staff member, in any report; reports will contain only general study result. All information collected as part of AIAN FACES will be kept private to the extent permitted by law unless we learn that a child has been hurt or is in danger or you tell us that you plan to seriously hurt yourself or someone else – then by law, we must make a report to the appropriate legal authorities. In the future, survey responses from the study (with nothing identifying individuals, programs, or

communities) will be securely shared only with qualified individuals who are studying Head Start children, their families, and programs.

We have a Certificate of Confidentiality from the National Institutes of Health. The Certificate helps us protect your privacy. This strictly limits when the study team can to give out information that identifies you, even in court. However, we may need to share your information if it shows a serious threat to you or to others, including reporting to authorities when required by law. The U.S. Department of Health and Human Services (DHHS) may ask for data for an audit or evaluation. If they do, we will need to provide it. However, only DHHS staff involved in the review will see it. Consent

OMB Number: 0970-0151 Expiration Date: 12/31/2023





AFFIX LABEL HERE

American Indian and Alaska Native Head Start Family and Child Experiences Survey (AIAN FACES) Program Director Survey Consent Form

Who is the study for?

Mathematica is conducting the American Indian and Alaska Native Head Start Family and Child Experiences Survey (AIAN FACES) under contract with the Administration for Children and Families (ACF) of the U.S. Department of Health and Human Services (HHS).

About this survey

This survey asks you about staff education and training, curriculum and assessment, program management, children and families served, Native culture and language in the program, use of data to make decisions, resources available to your program, support for staff working with families affected by substance use, and your feelings about your job and program. It will also ask about your education and training and any professional development you may have taken part in over the past year.

Some questions will be about the COVID-19 pandemic, mental health, and national events that have potentially caused distress. The National Suicide Prevention Lifeline offers free and confidential support for people in distress and is available 24 hours a day at 1-800-273-8255.

The survey will take about 37 minutes to complete.

Privacy statement

- Taking part is completely voluntary. There are no risks or direct benefits from taking part in the study. If you choose to take part in the study but then decide you want to leave the study at any point, that is okay.
- No one outside of the Mathematica study team will be able to connect you to the answers you provide to the survey questions. That means other program staff, including your supervisor, will not know how you answered the questions.

- Some questions might ask you to answer questions in your own words. We may use statements or parts of statements you make in connection with the study; however, we will not identify you as the source of the statement; we also will not identify your program or community.
- We will never identify you or any individual parent, child, or other staff member, in any report; reports will contain only general study results.
- All information collected as part of AIAN FACES will be kept private to the extent permitted by law unless we learn that a child has been hurt or is in danger or you tell us that you plan to seriously hurt yourself or someone else – then by law, we must make a report to the appropriate legal authorities.
- In the future, survey responses from the study (with nothing identifying individuals, programs, or communities) will be securely shared only with qualified individuals who are studying Head Start children, their families, and programs.
- We have a Certificate of Confidentiality from the National Institutes of Health. The Certificate helps us protect your privacy. This strictly limits when the study team can to give out information that identifies you, even in court. However, we may need to share your information if it shows a serious threat to you or to others, including reporting to authorities when required by law. The U.S. Department of Health and Human Services (DHHS) may ask for data for an audit or evaluation. If they do, we will need to provide it. However, only DHHS staff involved in the review will see it.

If you have questions, please call Felicia Parks at 1-XXX-XXX-XXX or send an email to AIANFACES@mathematica-mpr.com and include your contact information.

By signing below, I agree that I understand the purposes of this study, including any privacy assurances, and I understand what I am being asked to do. Some questions might ask me to answer questions in my own words. The study may use statements or parts of statements I make in connection with the study; however, I will not be identified as the source of the statement; the study also will not identify my program or community If I choose to take part in the study but then decide I want to leave the study at any point, that is okay.

Signature

Date

Printed Name

AB. NATIVE CULTURE/LANGUAGE IN PROGRAM

The first questions are about Native culture and use of Native language in your program.

AB1. Does your program have a cultural/language elder or specialist?

By cultural/language elder or specialist we mean someone that you may rely on or consult with in regards to culture or language. Though culture and language are interrelated, sometimes an elder or specialist might only be consulted on one or the other, and not both.

- 1 O Yes
- $_{0} \odot N_{0} \rightarrow GO TO AB8$
- Ab2. Who is your cultural/language elder or specialist?

MARK ONE OR MORE BOXES

- 1 🗌 A spiritual leader
- $_2$ \square An influential member of the tribal or cultural community
- $_{3}$ \Box A member of the tribal or cultural community
- ⁴ Other (*specify*)

AB8. Does your program use a cultural curriculum?

- $_1$ O Yes
- 0 **O** No
- AB9. Does your program use a locally designed or tribal specific tool to assess children's Native language development?
 - $_{1}$ O Yes
 - 0 **O** No
- AB14. What kind of Native language program(s) does your Head Start program have?

A full immersion classroom is one where only Native language is used for all interactions and activities every day, without English or another language being used.

- ¹ □ Full immersion (all classrooms)
- ² □ Full immersion (some classrooms)
- ³ Partial immersion (Native language used 50% of the time; all classrooms)
- $_4$ \square Partial immersion (Native language used 50% of the time; some classrooms)
- ⁵ Structured language lessons (Basic Language)
- $_{6}$ \Box Teachers use words in the classroom
- $_7$ \Box None of these
- \circ Other (specify)



Please read the instructions below to continue the survey.

If you selected that you use a full immersion program in either all or some classrooms, then go to question AB16a.

If you selected that you use any Native language in either all or some classrooms, then go to question AB15.

Otherwise, please continue to question AB15.

AB15. Has your program ever had a full or partial Native language immersion program(s)?

A full immersion classroom is one where only Native language is used for all interactions and activities every day, without English or another language being used.

A partial immersion classroom is one where Native language is used 50% of the time or greater.

- 1 O Yes, we have offered language immersion program(s) in the past
- ² O No, we have never offered a language immersion program \rightarrow GO TO AB16a

AB15a. Why are you no longer using a Native language immersion program?

MARK ONE OR MORE BOXES

- $_{1}$ \Box No fluent speakers available in the community
- ² D No fluent speakers with training to teach language
- $_{3}$ \Box Limited support or interest from parents or the community
- $_4$ \Box No teachers speak the language
- 5 Other (specify)
- AB16. What percentage of language used in the classroom(s) is in the Native language? If there is no Native language use in the classroom(s), please enter 0.

PERCENT

Next, we'd like to know about whether and how your program has used the Making it Work framework.

AB17. Are you using or have you used Making it Work in your program?

- ¹ **O** Yes, for some classrooms
- ² **O** Yes, for all classrooms
- $_{0}$ O No \rightarrow GO TO AB19

AB18. How has Making it Work been used?

MARK ONE OR MORE BOXES

- $_{1}$ \Box We developed a new curriculum
- $_2$ \Box We developed new activities to add into our existing curriculum
- $_{3}$ \Box We developed new approaches for classroom activity planning
- $_4$ \square We developed new approaches for developing student goals and plans
- $_5$ \square We developed new approaches for monitoring and assessing children's progress
- 6 Other (specify)
- AB19. Have you used any other resources from the Office of Head Start National Centers for training and technical assistance to help implement Native language and culture activities in your program in the past year?

The National Centers include the National Center on Early Childhood Development, Teaching, and Learning (NCECDTL), National Center on Health, Behavioral Health, and Safety (NCHBHS), National Center on Parent, Family, and Community Engagement (NCPFCE), and National Center on Program Management and Fiscal Operations (NCPMFO).

____ 1 **O** Yes

 $_{0}$ O No \rightarrow GO TO AB21

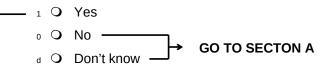
AB20. What National Center(s) resources have you used to help implement Native language and culture activities in your program in the past year?

MARK ONE OR MORE BOXES

- ¹ A Report on Tribal Language Revitalization in Head Start and Early Head Start
- ² D 15-Minute In-Service Suites
- ³ Head Start Cultural and Linguistic Responsiveness Resource Catalogue
- ⁴ Other National Center(s) resources (*specify*)

The next question asks about how the COVID-19 pandemic might have continuing effects on children's experiences in your program.

AB21. Has the way that children experience Native language and culture in your program changed due to the COVID-19 pandemic?



AB22. How has the way that children experience Native language and culture in your program changed due to the COVID-19 pandemic?

A. CHILDREN AND FAMILIES SERVED

This set of questions asks about the children and families your program serves.

- A12h. Does your program serve any children or families who speak a language other than English at home?
 - 1 O Yes

 $_{0}$ O No \rightarrow GO TO SECTION B, PAGE 11

A12i. Other than English, what languages are spoken by the children and families who are part of your program?

MARK ONE OR MORE BOXES

- 1 Native Language(s) (specify)
- 2 🗌 Spanish
- 3 Other (specify)
- A17. Please think about families your program made an effort to recruit in Fall 2021, compared to prior years.

In Fall 2021, did your program make <u>more</u> of an effort to recruit or start recruiting the following families?

- $_{1}$ \Box Single parent households
- ² Teen parent households
- ₃ □ Families living in poverty
- ⁴ G Families experiencing unemployment or underemployment
- $_5$ \Box Families struggling with substance misuse
- $_{6}$ \Box Families struggling with mental health problems
- $_7$ \Box Families of children with developmental concerns
- ⁸ Families experiencing homelessness
- 9 🗌 Families with children in foster care
- ¹⁰ Families eligible for public assistance programs (e.g., TANF or welfare)
- 99 Other (specify)
- ¹¹ **O** None of the above

A15. In Fall 2021, was it difficult for your program to recruit any of the following families in your community?

- $_{1}$ \Box Single parent households
- ² Teen parent households
- ₃ □ Families living in poverty
- ⁴ G Families experiencing unemployment or underemployment
- $_5$ \Box Families struggling with substance misuse
- $_{6}$ \Box Families struggling with mental health problems
- $_7$ \Box Families of children with developmental concerns
- ⁸ Gamilies experiencing homelessness
- $_9$ \Box Families with children in foster care
- ¹⁰ Families eligible for public assistance programs (e.g., TANF or welfare)
- 99 \Box Other (specify)
- ¹¹ **O** None of the above

B. STAFF EDUCATION AND TRAINING

The next questions are about supports to promote staff education and training.

na O Not applicable; all staff required to have at least a B.A.

- **B2** Does your program have any efforts supports in place to help program staff get their Associate's (A.A.) or Bachelor's (B.A.) degrees?
 - ¹ **O** Yes
 - 0 O No -----ኈ GO TO B27b_r
- What is your program doing to help program staff get their Associate's (A.A.) or B3. Bachelor's (B.A.) degrees?

	SELECT ONE PER F	
	YES	NO
a. Providing tuition assistance	1 O	0 0
b. Giving staff release time	1 O	0 0
c. Providing assistance for course books	1 O	0 0
d. Providing A.A. or B.A. courses onsite	1 O	0 0
e. Other (specify)	1 O	0 0

Who is eligible for assistance to get their Associate's (A.A.) or Bachelor's (B.A.) degrees? B3f. By "lead teacher" we mean the head or primary teacher in the classroom. If teachers are co-teachers count them as lead teachers here.

- ¹ Center-based lead teachers
- ² Center-based assistant teachers
- ⁴ Home visitors
- ⁸ Eamily child care providers
- ⁹ Content managers
- ³ Gamily service workers
- 10 Language/culture specialists
- ⁵ Other (specify)

The next questions are about activities funded by Head Start professional development funding.

B27b_r. Of the activities your program offers, which does your Head Start professional development funding directly support?

MARK ONE OR MORE BOXES

- ² Attendance at regional, state, or national early childhood conferences
- $_{3}$ \Box Pay substitutes to allow teachers time to prepare, train, and/or plan
- ⁴ Coaching/mentoring
- $_1\ \square\$ Other types of consultants hired to work directly with staff to address a specific issue or concern
- 5 🛛 Workshops/trainings sponsored by the program
- ⁶ O Workshops/trainings provided by other organizations
- A community of learners, also called a peer learning group (PLG) or professional learning community (PLC), facilitated by an expert
- $_{8}$ \Box Time during the regular work day to participate in Office of Head Start T/TA webinars
- ⁹ Tuition assistance for Associate's (A.A.) or Bachelor's (B.A.) courses
- 10 🔲 Onsite Associate's (A.A.) or Bachelor's (B.A.) courses
- 11 I Tuition assistance for courses toward getting a credential
- 12 Cultural trainings
- 99 Other (specify)

B27b How frequently does your program provide support for these kinds of activities? MARK ONE ONLY

- ¹ O These activities are part of the regular operation of the program (e.g., provided weekly or monthly)
- ² O These activities are supported at least a few times a year
- ³ **O** These activities are supported once or twice a year
- ⁴ O These activities are supported occasionally, but not every year
- 5 O These activities are not supported by my program

C. STAFF MENTAL HEALTH

C1. The next questions are about how you have felt about yourself and your life in the past week. There are no right or wrong answers. Please select if you felt this way rarely or never, some or a little, occasionally or a moderate amount of time, or most or all of the time in the past week.

		JELECT ONE RESPONSE FER ROW			
		IN THE IN THE OR ALL PAST PAST MODERATELY IN TIM		MOST OR ALL OF THE TIME IN THE PAST WEEK	
a.	Bothered by things that usually don't bother you	1 O	2 🔾	з О	4 O
b.	You did not feel like eating, your appetite was poor	1 O	2 O	3 O ^ε	4 O
C.	That you could not <u>shake off the blues</u> , even with help from your family and friends Not being able to "shake off the blues" refers to feeling sad, unhappy, miserable, or down in the dumps for short periods.	1 O	2 🔾	з О	4 🔾
d.	You had trouble keeping your mind on what you were doing	$_{1}$ O	2 O	з О	4 O
e.	Depressed	1 O	2 O	з О	4 O
f.	That everything you did was an effort	$_{1}$ O	2 O	з О	4 O
g.	Fearful	$_{1}$ O	2 O	з О	4 O
h.	Your sleep was restless	1 O	2 🔾	з О	4 O
i.	You talked less than usual	1 O	2 O	зО	4 O
j.	Lonely	1 O	2 O	з О	4 O
k.	Sad	1 O	2 O	з О	4 O
I.	You could not get "going"	1 O	2 🔾	з О	4 🔾

SELECT ONE RESPONSE PER ROW

C3. Over the *last 2 weeks*, how often have you been bothered by any of the following problems? For each question, please check the number that best describes how often you had this feeling.

		SELECT ONE RESPONSE PER ROW				
During the past 2 weeks, about how often were you bothered by		NEARLY EVERY DAY IN THE PAST 2 WEEKS	MORE THAN HALF THE DAYS IN THE PAST 2 WEEKS	SEVERAL DAYS IN THE PAST 2 WEEKS	NOT AT ALL IN THE PAST 2 WEEKS	
a.	Feeling nervous, anxious or on edge?		4 Q			
b.	Not being able to stop or control worrying?	1 O	2 🔾	3 O	4 O	
c.	Worrying too much about different things?	1 O	2 🔾	3 О	4 O	
d.	Trouble relaxing?	1 O	2 O 3 O		4 O	
e.	Being so restless that it is hard to sit still?	1 O	2 🔾	3 О	4 Q	
f.	Becoming easily annoyed or irritable?	1 O	2 🔾	3 О	4 🔾	
g.	Feeling afraid as if something awful might happen?	1 O	2 🔾	з О	4 🔾	

The GAD-7 was developed by Drs. Robert L. Spitzer, Janet B.W. Williams, Kurt Kroenke and colleagues, with an educational grant from Pfizer Inc. No permission required to reproduce, translate, display or distribute.

C10. To what extent do you agree with each of the following statements about your job-related stress?

			011101 01			
		STRONGLY DISAGREE	DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	STRONGLY AGREE
a.	You are under too many pressures to do your job effectively	1 O	2 🔾	з О	4 O	5 O
b.	Staff members often show signs of stress and strain	1 O	2 O	з О	4 O	5 O
C.	The heavy workload at this center reduces effectiveness	1 O	2 🔾	з О	4 O	5 O
d.	Staff frustration is common at this center.	1 O	2 🔾	з О	4 O	5 O

SELECT ONE RESPONSE PER ROW

C4. To what extent do you agree with each of the following statements about your *current* job-related stress due to COVID-19?

		SELECT ONE RESPONSE PER ROW				
		STRONGLY DISAGREE			AGREE	STRONGLY AGREE
a.	You worry about your own potential exposure to COVID-19 while at work.	1 O	2 🔾	з О	4 🔾	5 O
b.	COVID-19 safety rules and regulations are stressful for you and other staff members	1 O	2 🔾	з О	4 🔾	5 O
с.	You cannot meet performance expectations due to COVID-19	1 O	2 O	з О	4 🔾	5 O
d.	You feel more stress at work now than you did before COVID-19 began	$_{1}$ O	2 O	3 О	4 O	5 O

C6. Has your program conducted any of the following activities to address trauma in staff in the past 12 months?

- ¹ Improve the compensation (including benefits) of educational personnel, family service workers, or child counselors
- ² Improve the compensation (including benefits) of staff other than educational personnel, family service workers, and child counselors (for example, facilities and support staff, such as custodians, food service workers, office staff, or bus drivers)
- ³ Support staff training to address trauma and/or mental health concerns for children and families from populations with higher needs
- ⁴ Child counseling, mental health consultation, or other services necessary to address trauma and/or mental health concerns for children and families from populations with higher needs
- 5 Ensure that the physical environments are conducive to providing effective program services to children and families, and are accessible to children with disabilities and other individuals with disabilities
- ⁶ Employ additional qualified classroom staff to reduce the child-to-teacher ratio in the classroom
- 7 Employ additional qualified family service workers to reduce the family-to-staff ratio for those workers
- ⁸ Ensure that your program has qualified staff who use practices supported by scientifically based reading research
- 99 \Box Other (specify)
- 9 **O** None of the above

E. CURRICULUM AND ASSESSMENT

The next questions are about curriculum and assessment.

E2 What curriculum/curricula does your program use?

MARK ONE OR MORE BOXES

- 11 Creative Curriculum
- 12 HighScope
- 14 Let's Begin with the Letter People
- 15 🗌 Montessori
- 16 🗌 Bank Street
- $_{17}$ \Box Creating Child Centered Classrooms- Step by Step
- 18 🛛 Scholastic Curriculum
- 20 🗌 Curiosity Corner
- 24 🗌 Frog Street
- ²⁸ Opening the World of Learning (OWL) (Pearson)
- 27 🗌 Learn Every Day
- ²⁶ DLM Early Childhood Express (McGraw-Hill)
- ¹⁹ Locally designed curriculum
- ²¹ Other (specify)

E3 What is your main curriculum?

MARK ONE ONLY

- 11 Creative Curriculum
- 12 🗌 HighScope
- 14 Let's Begin with the Letter People
- 15 🗌 Montessori
- 16 🗌 Bank Street
- $_{\rm 17}$ $\Box~$ Creating Child Centered Classrooms- Step by Step
- 18 🗌 Scholastic Curriculum
- 20 Curiosity Corner
- ²⁴ Frog Street
- ²⁸ Opening the World of Learning (OWL) (Pearson)
- 27 🗌 Learn Every Day
- 26 🔲 DLM Early Childhood Express (McGraw-Hill)
- 19 🗌 Locally designed curriculum
- ²¹ Other (specify)
- 22 Use each equally
- d O Don't know

H. OVERVIEW OF PROGRAM MANAGEMENT

The next questions are about program management.

H9. In the past 12 months, have you participated in the following kinds of professional development?

	0	CT ONE E PER ROW
	YES	NO
a. A network or community of early care and education center directors or managers, sometimes called a peer learning group (PLG) or professional learning community (PLC)	1 O	O 0
 b. A leadership institute, course, coaching, or other leadership development program. A leadership institute is a type of conference or workshop that provides an opportunity to learn new skills or discuss important issues related to leadership. Sometimes leadership institutes are specifically for staff who have named leadership roles in their centers or programs (like directors or managers), but leadership institutes can also include other types of staff who want to learn about leadership issues. 	1 O	ο Ο
c. Native language courses or language mentorship with first speakers	1 O	0 0

H8. To do your job as a program director more effectively, what additional help do you need? Select the top three.

MARK UP TO THREE (3) BOXES

- ⁴ Drogram improvement planning
- 5 D Budgeting
- ⁶ G Staffing (hiring)
- 10 Data-driven decision making
- 15 🗌 Establishing good relationship with OHS program and/or grant specialist
- 13 Leadership skills (for example, diplomacy skills, coaching skills)
- 7 🗌 Teacher evaluation
- $_{8}$ \Box Evaluation of other program staff
- ⁹ □ Teacher professional development (for example, conducting classroom observations)
- 1 🗌 Educational/curriculum leadership
- 12 🗋 Integrating Native culture and language into the curriculum
- ³ Creating positive learning environments
- ² Child assessment
- $_{11}$ \Box Working with parents, extended family and community caregivers
- 14 🔲 Building relationships with Tribal leadership
- $_{16}$ \Box Working with and partnering in the community
- 17 🗌 Assessing community needs
- ¹⁹ Health/safety or related policy guidance
- ²⁰ Preparing for future disasters

N. USE OF PROGRAM DATA AND INFORMATION

The next questions are about the use of program data and information.

Na1. Which of the following data and information is your program collecting?

MARK ONE OR MORE BOXES

- ¹ Child/family demographics
- $_2$ \Box Vision, hearing, developmental, social, emotional, and/or behavioral screenings
- $_{3}$ \Box Child attendance data
- 4 🗌 Family needs
- $_5$ \Box Service referrals for families
- 6 🗌 Services received by families
- 7 🛛 Parent/family attendance data
- 8 D Parent/family goals
- $_{9}$ \Box CLASS results or other quality measures
- 10 🛛 Staff/teacher performance evaluations
- 11 D Personnel records
- 12 🗋 Child assessment data
- ¹³ Other (specify)
- ¹⁴ O None of the above \rightarrow GO TO SECTION O, PAGE 21

Na2. In what ways do you use the data and information being collected?

- $_{1}$ \square To help identify and address professional development needs of staff
- $_2$ \square To assess services being provided
- $_{3}$ \Box To learn whether families are reaching their goals
- $_4$ \square To determine whether we are making progress towards program-wide goals
- $_5$ \Box To help identify the needs of the child and family
- $_{99}$ Other (specify)

Na3. Please indicate how much each of the following are barriers to using data and information:

		SELECT ONE RESPONSE PER ROW				
		NOT A BARRIER	A LITTLE BARRIER	SOMEWHAT OF A BARRIER	A MAJOR BARRIER	
a.	Not enough time to use the data to guide planning	1 O	2 O	з О	4 O	
b.	Inadequate technology resources to track and analyze data	$_{1}$ O	2 O	з О	4 O	
с.	Lack of staff buy-in to value of data	1 O	2 🔾	з О	4 O	

N3. Do you use an electronic database to store program data? (Sometimes these databases might be called management information systems or data systems. They might be something set up or managed by an external vendor, or something set up by your own program.)

 $_{0}$ O No \rightarrow GO TO N6

N4. Is your management information system(s) something that your program set up, or is it provided and managed by an external vendor?

MARK ONE ONLY

- ¹ O Set up by our own program
- ² O External vendor
- ³ O Combination
- d O Don't know
- N6. Do you have someone on staff responsible for analyzing or summarizing program data so those data can be used to support decision-making or answer research questions? This person might also support other program staff in summarizing and analyzing data.

1 O Yes

 $_{0}$ O No \rightarrow GO TO SECTION O, PAGE 21

N7. Does this person focus only on data analysis tasks?

- ¹ **O** Yes, this person focuses only on these data analysis tasks
- $_{0}$ O No, this person has other responsibilities

N8. Has this person ever received any training or taken a course related to data analysis?

 $_1$ O Yes

0 **O** NO

O. PROGRAM RESOURCES

The next questions are about your program's resources for the current program year.

Many grantees have revenue from sources other than Head Start that allows them to serve additional children and families (that may or may not qualify for Head Start) or to support other initiatives and improvements. The next questions are about these sources of revenue.

O1. How many children are enrolled in your Head Start program? Here, we are referring to "cumulative enrollment" or all children who have been enrolled in the program and have attended at least one class or, for programs with home-based options, received at least one home visit. By Head Start we are referring to preschool Head Start, not Early Head Start.

_______, _____ CHILDREN ENROLLED IN CURRENT PROGRAM YEAR

O2. Does your program receive any revenues from the following sources other than Head Start to serve children and families (that may or may not qualify for Head Start)?

Please think about all the funding streams that come into your program, even for centers that do not provide Head Start services.

SELECT ONE

		-	ONSE PE	
		YES	NO	DON'T KNOW
a.	Tuitions and fees paid by parents - including parent fees and additional fees paid by parents or co-pays such as registration fees, transportation fees from parents, late pick up/late payment fees	1 O	0 0	O b
h.	State or local Pre-K funds from the state or local government	1 O	O 0	O b
i.	Child care subsidy programs that support care of children from low-income families (through vouchers/certificates or state contracts for specific number of children)	1 O	0 0	C b
b.	Other funding from state government (e.g., transportation, grants from state agencies)	1 O	0 0	O b
C.	Other funding from local government (e.g., funding from tribal government, grants from county government)	1 O	0 0	O b
d.	Federal government other than Head Start (for example, Title I, Child and Adult Care Food Program, WIC)	1 O	0 O	O b
e.	Revenues from non-government community organizations or other grants (for example, United Way, local charities, or other service organizations)	1 O	0 0	O b
f.	Revenues from fund raising activities, cash contributions, gifts, bequests, special events	1 O	0 0	O b
g.	Other (specify)	1 O	0 0	O b

P. PROGRAM COMMUNITY

The next questions are about the community your program serves.

P1. The next questions are about problems you might see in the community your program serves. How much of a problem is each of the following?

		SELECT ONE RESPONSE PER ROW		
		NOT A PROBLEM	SOMEWHAT OF A PROBLEM	BIG PROBLEM
a.	Public drunkenness/people being high or stoned in public	1 O	0 0	O b
b.	Opioid use	1 O	0 0	\mathbf{O} b
C.	Other types of substance misuse. By "substance misuse" we mean the repeated use of alcohol and/or drugs that can cause health problems, disability, and failure to meet major responsibilities at work, school, or home	1 O	O 0	O b
d.	Lack of resources for treatment of substance misuse.	1 O	0 0	O b

SELECT ONE RESPONSE PER ROW

IF ALL RESPONSES TO ITEMS IN P1 ARE MARKED "NOT A PROBLEM" PLEASE GO TO SECTION I, PAGE 25

P2. What supports does your program offer staff for working with families struggling with substance misuse? Please consider supports for the range of staff working with children and families, such as teachers, family services staff, mental health specialists, and others.

By "substance misuse" we mean the repeated use of alcohol and/or drugs that can cause health problems, disability, and failure to meet major responsibilities at work, school, or home.

- $_{1}$ \Box Written information for staff on signs and symptoms of substance misuse
- ² Written information for staff on where they can direct or refer parents or caregivers for substance misuse treatment in the community
- $_{\rm 3}~\square~$ Support groups for staff to deal with the challenges of supporting families struggling with substance misuse
- ⁴ Training or peer learning groups for staff to recognize signs and symptoms of substance misuse in parents or caregivers and share strategies for working with parents or caregivers with substance misuse or children exposed to substance misuse
- $_{5}$ \Box Training for staff on the effects of substance misuse exposure on children
- $_{6}$ \Box Training in how to talk with parents or caregivers about suspected substance misuse
- ⁷ Training for staff on how to use information that families share in order to help them get the supp<u>ort</u> they need
- $_{8}$ \Box Supervision for staff focused specifically on dealing with a family's substance misuse
- ⁹ Coordination between health services manager/committee or family services staff and teaching staff to address family substance misuse
- 10 Additional classroom staff for working with children to address behavioral and health needs
- $_{11}$ \Box More mental health professionals available to work directly with children
- 13 🗌 Traditional/cultural supports for families, children, and staff
- ¹² This is an issue in the community but does not affect my program \rightarrow GO TO SECTION I, PAGE 25
- 99 Other (specify)
- \circ O None of the above \rightarrow GO TO SECTION I, PAGE 25

P3. Which of these supports include a specific focus on the opioid epidemic?

By "substance misuse" we mean the repeated use of alcohol and/or drugs that can cause health problems, disability, and failure to meet major responsibilities at work, school, or home.

- $_{1}$ \Box Written information for staff on signs and symptoms of substance misuse
- ² Written information for staff on where they can direct or refer parents or caregivers for substance misuse treatment in the community
- ³ Support groups for staff to deal with the challenges of supporting families struggling with substance misuse
- ⁴ Training or peer learning groups for staff to recognize signs and symptoms of substance misuse in parents or caregivers and share strategies for working with parents or caregivers with substance misuse or children exposed to substance misuse
- $_5$ \square Training for staff on the effects of substance misuse exposure on children
- $_{6}$ \Box Training in how to talk with parents or caregivers about suspected substance misuse
- ⁷ Training for staff on how to use information that families share in order to help them get the support they need
- $_{8}$ \Box Supervision for staff focused specifically on dealing with a family's substance misuse
- Coordination between health services manager/committee or family services staff and teaching staff to address family substance misuse
- $_{10}$ D Additional classroom staff for working with children to address behavioral and health needs
- ¹¹ More mental health professionals available to work directly with children
- 13 🗌 Traditional/cultural supports for families, children, and staff
- 12 This is an issue in the community but does not affect my program
- 99 Other (specify)
- • • None of the above

I. DIRECTOR EMPLOYMENT AND EDUCATIONAL BACKGROUND

Now, we'd like to ask you some questions about your professional background and your job with Head Start.

IA. In total, how many years have you been a director... Please round your response to the nearest whole year.

		NUMBER OF YEARS
10.	In <u>any</u> early childhood program	
I2a.	In <u>any</u> Head Start program	
I2b.	Of <u>this</u> Head Start program	

-

Ib. In total, how many years have you worked... Please round your response to the nearest whole year

		NUMBER OF YEARS
12.	With any Head Start program	
I2c.	As part of any Head Start program's management team	
I2d.	As a teacher or home visitor in <u>any</u> Head Start program	

11. In what month and year did you start working for this Head Start program?

|___| MONTH |__|_| YEAR

13. How many hours per week are you paid to work for Head Start?

|__| HOURS

123. What is your total annual salary (before taxes) as a program director for the current program year?

\$ |_____ , |____ DOLLARS PER YEAR

I12 What is the highest grade or year of school that you completed? MARK ONE ONLY

- ¹ **O** Up to 8th grade
- ² **O** 9th to 11th grade
- 3 **O** 12th Grade, but no diploma
- 4 O High School Diploma/Equivalent
- 5 O Vocational/Technical Program after high school
- $_{7}$ O Some college, but no degree \rightarrow GO TO I14
- ⁸ **O** Associate's degree
- 9 O Bachelor's degree
- ¹⁰ O Graduate or Professional School, but no degree
- 11 O Master's degree (MA, MS)
- ¹² O Doctorate degree (Ph.D., Ed.D.)
- ¹³ O Professional degree after bachelor's degree (Medicine/MD, Dentistry/DDS, Law/JD, etc.)

I13 In what field did you obtain your highest degree? MARK ONE OR MORE BOXES

- 1 Child Development or Developmental Psychology
- ² Early Childhood Education
- ³ Elementary Education
- 4 🗌 Special Education
- 11 🗌 Education Administration/Management & Supervision
- 12 🛛 Business Administration/Management & Supervision
- 5 Other field (specify)
- 114. Did your schooling include 6 or more college courses in early childhood education or child development?
 - 1 O Yes
 - O No → IF YOU COMPLETED SOME COLLEGE, BUT DO NOT HAVE A DEGREE, GO TO I15b, OTHERWISE, GO TO I15
- **115.** Have you completed 6 or more college courses in early childhood education or child development since you finished your degree?
 - $_1$ O Yes
 - 0 **O** NO
- 115b. Do you currently hold a license, certificate, and/or credential in administration of early childhood/child development programs or schools?
 - 1 O Yes
 - 0 **O** No

131.

Are you currently enrolled in any training or education classes or programs?

Please select yes if you are currently enrolled in a post-secondary degree, graduate, certification class or program.

- 1 O Yes
 - $_{\circ}$ O No \rightarrow GO TO I24b

132.

MARK ONE OR MORE BOXES

¹ Child Development Associate (CDA) Degree Program

What kind of training or education program are you enrolled in?

- ² D Teaching Certificate Program
- ³ D Special Education Teaching Degree Program
- 4 🗌 Associate's Degree Program
- 5 🗌 Bachelor's Degree Program
- ⁶ Graduate Degree Program (MA, MS, Ph.D. or Ed.D.)
- 7 License, certificate and/or credential in administration of early childhood/ child development programs or schools
- ⁸ Continuing Education Units (CEUs)
- $9 \square$ Other (specify)

I24b. How do you describe yourself? MARK ONE OR MORE BOXES

- 1 🗌 Male
- 2 🗌 Female
- ³ Another gender identity (specify)
- ⁴ Prefer not to answer

I25. In what year were you born?

|___|__| YEAR

126. Are you of Spanish, Hispanic, Latino[a/x], or Chicano[a/x] origin?

- $_1$ O Yes
- 0 **O** No
- **128.** What is your race? Select one or more.

- 11 🗌 White
- 12 🛛 Black or African American
- 13 🛛 American Indian or Alaska Native
- 27 🗌 Asian
- $_{26}$ \Box Native Hawaiian, or other Pacific Islander

²⁵ Another race (specify)

- I29. Do you speak a language other than English?
 - 1 O Yes
 - $_{0}$ O No \rightarrow GO TO SECTION X, PAGE 29
- I30. What languages other than English do you speak? MARK ONE OR MORE BOXES
 - 35 O Your Native Language (specify)
 - ³⁴ Other Native Language(s) (specify)
 - 12 🗌 Spanish
 - ²¹ Other (specify)

X. COVID-19 IMPACT AND EMERGENCY PREPAREDNESS

These next questions are about your program's emergency preparedness and changes to your program as a result of the COVID-19 pandemic.

30. What topics are included in your program's emergency management/disaster preparedness and response plan?

MARK ONE OR MORE BOXES

- ¹ Conducting emergency drills (e.g., fire, evacuation, or shelter-in-place drills)
- ² Communicating and coordinating with federal, state, local, and/or non-governmental emergency management organizations
- $_{3}$ \Box Communicating with parents and staff during an emergency
- ⁴ Ensuring continued operations during an emergency (e.g., back-up systems for computer files and plans for temporary relocation of classrooms and other services)
- ⁵ G Facility improvements to support continued operations during emergencies
- $_{6}$ Designating and maintaining access to critical records during an emergency
- 7 🛛 Staff training on evacuation and emergency protocols
- $_{8}$ \Box Staff training on delivering content and services remotely
- $_{9}$ \Box Partnerships or agreements with individuals or practices in the medical community
- 99 Other (specify)
- $_{0}$ O Our program does not have a plan

31. In the past 12 months, has your program conducted any of the following emergency management and disaster preparedness activities?

- ¹ Conducted emergency drills (e.g., fire, evacuation, or shelter-in-place drills)
- ² Communicated with federal, state, local, tribal, and/or non-governmental emergency management organizations about emergency management planning
- ³ Let parents and staff know about how the program will communicate with them during an emergency or natural disaster
- ⁴ Made improvements to policies or procedures to support continued operations during an emergency (e.g., plans for temporary relocation of classrooms and other services)
- Made facility improvements to support continued operations during emergencies (e.g., HVAC system improvements)
- ⁶ Developed or reviewed plans for maintaining access to critical records during an emergency
- $_7$ \square Held staff training on evacuation and emergency protocols
- $_{8}$ \Box Held staff training on delivering content and services remotely
- $_{9}$ \Box Began or maintained partnerships with individuals or practices in the medical community
- $_{99}$ Other (specify)
- ^o **O** We have not conducted any of these activities

29. What is the largest lasting change to your program as a result of COVID-19?

_

32

Z. STAFF COMPENSATION AND BENEFITS

The next set of questions asks about the staff compensation and benefits in your program.

Z1a. Which of the following activities or expenses did you implement in the past 12 months?

			NE PONS PER
		YE S	NO
a.	Increase the wages of educational personnel, family service workers, child counselors, or managers. Do not include standard adjustments to salary your program would typically make such as cost of living increases	$\overset{1}{\mathbf{O}}$	° O
b.	Improve the benefits (for example, sick days, holidays, or health benefits) for educational personnel, family service workers, child counselors, or managers	$\overset{1}{\mathbf{O}}$	$\overset{0}{\mathbf{O}}$
C.	Increase the wages of staff other than educational personnel, family service workers, child counselors, and managers (for example, facilities and support staff, such as custodians, food service workers, office staff, or bus drivers). Do not include standard adjustments to salary your program would typically make such as cost of living increases	¹ O	0 O
d.	Improve the benefits (for example, sick days, holidays, or health benefits) for staff other than educational personnel, family service workers, child counselors, and managers (for example, facilities and support staff, such as custodians, food service workers, office staff, or bus drivers)	$\overset{1}{\mathbf{O}}$	0 O
e.	Hire educational personnel, family service workers, child counselors, or managers	$\overset{1}{\mathbf{O}}$	$\overset{0}{\mathbf{O}}$
f.	Hire staff other than educational personnel, family service workers, child counselors, and managers (for example, facilities and support staff, such as custodians, food service workers, office staff, or bus drivers)	$\overset{1}{\mathbf{O}}$	0 O
g.	Support staff training to address <u>trauma</u> or mental health concerns for children and families from <u>populations with higher needs</u>	$\overset{1}{\mathbf{O}}$	$\overset{0}{\mathbf{O}}$
	SAMHSA describes individual trauma as resulting from 'an event, series of events, or set of circumstances that is experienced by an individual as physically or emotionally harmful or life threatening and that has lasting adverse effects on the individual's functioning and mental, physical, social, emotional, or spiritual well-being.		
	Populations with higher needs are referred to as "special populations" in the Head Start Act and include those groups listed in Section 640(a)(5)(B)(i) of the Act: children from immigrant, refugee, and asylee families; homeless children; children in foster care; limited English proficient children; children of migrant or seasonal farmworker families; children from families in crisis; children referred to Head Start programs (including Early Head Start programs) by child welfare agencies; and children who are exposed to chronic violence or substance abuse.		
h.	Support child counseling, mental health consultation, or other services necessary to address trauma or mental health concerns for children and families from populations with higher needs	$\overset{1}{\mathbf{O}}$	$\overset{0}{\mathbf{O}}$
i.	Ensure that the physical environments are conducive to providing effective program services to children and families, and are accessible to children with disabilities and other individuals with disabilities	$\overset{1}{\mathbf{O}}$	° O
j.	Employ additional qualified classroom staff to reduce the child-to-teacher ratio in the classroom	$\overset{1}{\mathbf{O}}$	$\overset{0}{\mathbf{O}}$
k.	Employ additional qualified family service workers to reduce the family-to-staff ratio for those workers	$\overset{1}{\mathbf{O}}$	$\overset{0}{\mathbf{O}}$

		O RESI E F	.ect Ne Pons Per Dw
		YE S	NO
I.	Ensure that your program has qualified staff who use practices supported by scientifically based reading research		0 O
m.	Increase hours of program operation (hours per day, days per week, and/or weeks per year)		$\overset{0}{\mathbf{O}}$
n.	Improve communitywide strategic planning and needs assessments and collaboration efforts for such programs, including outreach to <u>populations with higher needs</u>		$\overset{0}{\mathbf{O}}$
0.	Transport children safely		$\overset{0}{\mathbf{O}}$

Z4. We are interested in learning about whether your program has increased wages for specific positions in the past 12 months.

We are not interested in whether particular individuals received an increase (for example, due to a promotion) or any other standard adjustments to salary your program would typically make (for example, cost of living increases).

In the past 12 months, were any of the following positions given a wage increase, that would have applied to all staff working in that position? Please mark "increased wages for this position" if any position within each category was given a wage increase. Please mark "position includes contracted staff only" if staff are employed by another organization.

	SE	SELECT ONE RESPONSE PER ROW				
	INCREASED WAGES FOR THIS POSITION	DID NOT INCREASE WAGES FOR THIS POSITION	POSITION INCLUDES CONTRACTED STAFF ONLY	NO STAFF IN THIS POSITION		
a. Educational personnel, including teaching staff, fai child care providers, and home visitors		O 0	2 Q	з О		
b. Family service workers and child counselors or therapists	••••	0 0	2 Q	з О		
c. Managers or coordinators (including, but not limite to, education, health, disability, and mental health managers or coordinators)	1 O 1	O 0	2 🔾	3 🖸		
d. Other staff (including, but not limited to, facilities as support staff such as custodians, food service workers, office staff, or bus drivers)	1 O 1	O 0	2 O	3 О		

IF RESPONSES TO ITEMS IN Z4a OR Z4d ARE MARKED "INCREASED WAGES FOR THIS POSITION," GO TO Z4b, OTHERWISE, GO TO Z7

Z4b. Prior to the wage increase, were any of the following staff positions paid minimum wage or within two dollars of minimum wage?

		SELECT ONE RESPONSE PER ROW				W
		YES	NO	DID NOT INCREASE STAFF WAGES FOR THIS POSITION	NO STAFF IN THIS POSITION	DON'T KNOW
a.	Custodians	1 O	0 0	2 O	з О	C b
b.	Food service staff	1 O	0 0	2 🔾	з О	\mathbf{O} b
c.	Secretaries and other front office staff	$_{1}\mathbf{O}$	O 0	2 O	3 О	\mathbf{O} b
d.	Substitute teachers	1 O	0 0	2 O	з О	\mathbf{O} b
e.	Other staff, including facilities or support staff (specify)	1 O	O 0	2 🔾	о ₂	C b

Z7. Please indicate if your program currently provides the following types of compensation for the following staff positions.

Educational personnel include teaching staff, family child care providers, and home visitors.

Managers and coordinators include, but are not limited to, education, health, disability, and mental health managers or coordinators.

Examples of other staff include as facilities and support staff, such as custodians, food service workers, office staff, or bus drivers.

		EDUCATIONA L PERSONNEL	FAMILY SERVICE WORKERS OR CHILD COUNSELOR S/ THERAPISTS	MANAGERS OR COORDINATOR S	OTHER STAFF, SUCH AS FACILITIE S OR SUPPORT STAFF	PROGRAM DOES NOT PROVIDE THIS COMPENSATIO N TO ANY STAFF
a.	Paid sick days	1 🗖	2 🗖	з 🗖	4 🗖	O 0
b.	Paid holidays	1 🗖	2 🗖	з 🗖	4 🗖	O 0
c.	Health benefits	1 🗖	2 🗖	з 🗖	4 🗖	O 0
d.	Retirement benefits	1 🗖	2 🗖	з 🗖	4 🗖	O 0
e.	Reduced tuition rates for continuing education	1 🗖	2 🗖	з 🗖	4 🗖	O 0
f.	Assistance to complete postsecondary course work	1 🗖	2 🗖	з 🗖	4 🗖	O 0
g.	Support for increased credentials (such as bilingual education or providing services to children with disabilities)	1 🗖	2 🗖	з 🗖	4 🗖	0 0
h.	Career development programs	1 🗖	2 🗖	з 🗖	4 🗖	O 0
i.	Employee assistance services (e.g., for family matters, financial challenges, mental health)	1 🗖	2 🗖	3 🗖	4 🗖	0 0
j.	Other (Specify)	1 🗖	2 🗖	з 🗖	4 🗖	C 0

Z7b. In the past 12 months, did your program add or increase any of the following types of compensation? If so, which staff positions received the additional or increased compensation?

	EDUCATIONAL PERSONNEL	FAMILY SERVICE WORKERS OR CHILD COUNSELORS/ THERAPISTS	MANAGERS OR COORDINATORS	OTHER STAFF, SUCH AS FACILITIES OR SUPPORT STAFF	DID NOT ADD OR INCREASE
a. Paid sick days	1 🗖	2 🗖	3 🗖	4 🗖	O 0
b. Paid holidays	1 🗖	2 🗖	з 🗖	4 🗖	O 0
c. Health benefits	1 🗖	2 🗖	з 🗖	4 🗖	O 0
d. Retirement benefits	1 🗖	2 🗖	з 🗖	4 🗖	O 0
e. Reduced tuition rates for continuing education	1 🗖	2 🗖	3 🗖	4 🗖	O 0
f. Assistance to complete postsecondary course work	1 🗖	2 🗖	з 🗖	4 🗖	C 0
g. Support for increased credentials (such as bilingual education or providing services to children with disabilities)	1 🗖	2 🗖	з 🗖	4 🗖	O 0
h. Career development programs	1 🗖	2 🗖	з 🗖	4 🗖	O 0
i. Employee assistance services (e.g., for family matters, financial challenges, mental health)	1 🗖	2 🗖	з 🗖	4 🗖	O 0
j. Other (Specify)	1 🗖	2 🗖	з 🗖	4 🗖	0 0

Z18. Please indicate if your program currently has the following staff well-being supports in place for the following staff positions.

Educational personnel include teaching staff, family child care providers, and home visitors.

Managers and coordinators include, but are not limited to, education, health, disability, and mental health managers or coordinators

Examples of other staff include as facilities and support staff, such as custodians, food service workers, office staff, or bus drivers.

Image: starting startin			MARK ONE OR MORE BOXES				
b. Offering professional mental health consultations 1 2 3 4 0 c. Offering virtual or in-person staff social events 1 2 3 4 0 d. Encouraging personal health and safety (e.g., social distancing, use of masks and gloves) 1 2 3 4 0 e. Resources to support staff physical health (e.g., exercise and nutrition, yoga room). 1 2 3 4 0 f. Resources or programs to support self-care (e.g., mindfulness training, workplace self-care groups, dedicated staff break room) 1 2 3 4 0 0 g. Flexible hours scheduling (e.g., allowing staff to select work schedules that meet their needs) 1 2 3 4 0 0 h. A physically and mentally safe work environment (e.g., staff feel they can raise concerns such as to program leadership) 1 2 3 4 0 0 i. Offering chances for staff to take breaks during the day (e.g., staff cel they can safely express if they need an unscheduled break during the day) 1 2 3 4 0 0 j. Training or resources on second				SERVICE WORKERS OR CHILD COUNSELORS/		STAFF, SUCH AS FACILITIES OR SUPPORT	DOES NOT PROVIDE THIS SUPPORT TO ANY
c. Offering virtual or in-person staff social events 1 2 3 4 0 d. Encouraging personal health and safety (e.g., social distancing, use of masks and gloves) 1 2 3 4 0 e. Resources to support staff physical health (e.g., exercise and nutrition, yoga room). 1 2 3 4 0 f. Resources or programs to support self-care (e.g., mindfulness training, workplace self-care groups, dedicated staff break room) 1 2 3 4 0 0 g. Flexible hours scheduling (e.g., allowing staff to select work schedules that meet their needs) 1 2 3 4 0 0 h. A physically and mentally safe work environment (e.g., staff feel they can raise concerns such as job stress and safety with program leadership; staff feel their physical and mental health matters to program leadership) 1 2 3 4 0 0 j. Offering chances for staff to take breaks during the day (e.g., staff can safely express if they need an unscheduled break during the day) 1 2 3 4 0 0 j. Training or resources on secondary traumatic stress 1 2 3 4 0	a.	Regular check-ins with staff	1 🗖	2 🗖	з 🗖	4 🗖	O 0
d. Encouraging personal health and safety (e.g., social distancing, use of masks and gloves) 1 2 3 4 0 e. Resources to support staff physical health (e.g., exercise and nutrition, yoga room). 1 2 3 4 0 f. Resources or programs to support self-care (e.g., minfulness training, workplace self-care groups, dedicated staff break room). 1 2 3 4 0 0 g. Flexible hours scheduling (e.g., allowing staff to select work schedules that meet their needs) 1 2 3 4 0 0 h. A physically and mentally safe work environment (e.g., staff feel they can raise concerns such as job stress and safety with program leadership; staff feel their physical and mental health matters to program leadership). 1 2 3 4 0 0 j. Offering chances for staff to take breaks during the day (e.g., staff can safely express if they need an unscheduled break during the day) 1 2 3 4 0 0 j. Training or resources on secondary traumatic stress 1 2 3 4 0 0 j. Training or resources or referrals to Employee Assistance Programs. 1 2 3 4	b.	Offering professional mental health consultations	1 🗖	2 🗖	з 🗖	4 🗖	0 0
social distancing, use of masks and gloves) 1 2 3 4 0 e. Resources to support staff physical health (e.g., exercise and nutrition, yoga room). 1 2 3 4 0 f. Resources or programs to support self-care (e.g., mindfulness training, workplace self-care groups, dedicated staff break room) 1 2 3 4 0 0 g. Flexible hours scheduling (e.g., allowing staff to select work schedules that meet their needs) 1 2 3 4 0 0 h. A physically and mentally safe work environment (e.g., staff feel they can raise concerns such as job stress and safety with program leadership; staff feel their physical and mental health matters to program leadership) 1 2 3 4 0 0 j. Offering chances for staff to take breaks during the day (e.g., staff can safety express if they need an unscheduled break during the day) 1 2 3 4 0 0 j. Training or resources on secondary traumatic stress 1 2 3 4 0 0 j. Training or resources or referrals to Employee Assistance Programs 1 2 3 4 0 0 0 </td <td>c.</td> <td>Offering virtual or in-person staff social events</td> <td>1 🗖</td> <td>2 🗖</td> <td>з 🗖</td> <td>4 🗖</td> <td>O 0</td>	c.	Offering virtual or in-person staff social events	1 🗖	2 🗖	з 🗖	4 🗖	O 0
exercise and nutrition, yoga room).12340f.Resources or programs to support self-care (e.g., mindfulness training, workplace self-care groups, dedicated staff break room)123400g.Flexible hours scheduling (e.g., allowing staff to select work schedules that meet their needs)123400h.A physically and mentally safe work environment (e.g., staff feel they can raise concerns such as job stress and safety with program leadership; staff feel their physical and mental health matters to program leadership)123400i.Offering chances for staff to take breaks during the day (e.g., staff can safely express if they need an unscheduled break during the day)123400j.Training or resources on secondary traumatic stress123400k.Counseling resources or referrals to Employee Assistance Programs123400i.Monetary or financial incentives123400	d.		1 🗖	2 🗖	з 🗖	4 🗖	O 0
mindfulness training, workplace self-care groups, dedicated staff break room)123400g.Flexible hours scheduling (e.g., allowing staff to select work schedules that meet their needs)123400h.A physically and mentally safe work environment (e.g., staff feel they can raise concerns such as job stress and safety with program leadership; staff feel their physical and mental health matters to program leadership)123400i.Offering chances for staff to take breaks during the day (e.g., staff can safely express if they need an unscheduled break during the day)123400j.Training or resources on secondary traumatic stress123400k.Counseling resources or referrals to Employee Assistance Programs123400i.Monetary or financial incentives123400	e.		1 🗖	2 🗖	з 🗖	4 🗖	O 0
select work schedules that meet their needs) 1 □ 2 □ 3 □ 4 □ 0 ○ h. A physically and mentally safe work environment (e.g., staff feel they can raise concerns such as job stress and safety with program leadership; staff feel their physical and mental health matters to program leadership) 1 □ 2 □ 3 □ 4 □ 0 ○ i. Offering chances for staff to take breaks during the day (e.g., staff can safely express if they need an unscheduled break during the day) 1 □ 2 □ 3 □ 4 □ 0 ○ j. Training or resources on secondary traumatic stress 1 □ 2 □ 3 □ 4 □ 0 ○ k. Counseling resources or referrals to Employee Assistance Programs 1 □ 2 □ 3 □ 4 □ 0 ○ l. Monetary or financial incentives 1 □ 2 □ 3 □ 4 □ 0 ○	f.	mindfulness training, workplace self-care groups,	1 🗆	2 🗖	3 🗖	4 🗖	O 0
(e.g., staff feel they can raise concerns such as job stress and safety with program leadership; staff feel their physical and mental health matters to program leadership)123400i.Offering chances for staff to take breaks during the day (e.g., staff can safely express if they need an unscheduled break during the day)123400j.Training or resources on secondary traumatic stress123400k.Counseling resources or referrals to Employee Assistance Programs123400l.Monetary or financial incentives123400	g.		1 🗖	2 🗖	з 🗖	4 🗖	O 0
the day (e.g., staff can safely express if they need an unscheduled break during the day) 1 □ 2 □ 3 □ 4 □ 0 0 j. Training or resources on secondary traumatic stress 1 □ 2 □ 3 □ 4 □ 0 0 k. Counseling resources or referrals to Employee Assistance Programs 1 □ 2 □ 3 □ 4 □ 0 0 l. Monetary or financial incentives 1 □ 2 □ 3 □ 4 □ 0 0	h.	(e.g., staff feel they can raise concerns such as job stress and safety with program leadership; staff feel their physical and mental health matters	1 🗆	2 🗖	3 🗖	4 🗖	O 0
stress 1 □ 2 □ 3 □ 4 □ 0 ○ k. Counseling resources or referrals to Employee Assistance Programs 1 □ 2 □ 3 □ 4 □ 0 ○ I. Monetary or financial incentives 1 □ 2 □ 3 □ 4 □ 0 ○	i.	the day (e.g., staff can safely express if they need	1 🗖	2 🗖	3 🗖	4 🗖	0 0
Assistance Programs 1 □ 2 □ 3 □ 4 □ 0 O I. Monetary or financial incentives 1 □ 2 □ 3 □ 4 □ 0 O	j.		1 🗖	2 🗖	з 🗖	4 🗖	O 0
· · · · · · · · · · · · · · · · · · ·	k.		1 🗖	2 🗖	з 🗖	4 🗖	O 0
m. Other (Specify) <u>1</u> <u>2</u> <u>3</u> <u>4</u> <u>0</u> <u>0</u>	١.	Monetary or financial incentives	1 🗖	2 🗖	з 🗖	4 🗖	O 0
	m.	Other (Specify)	1 🗖	2 🗖	з 🗖	4 🗖	O 0

Z18b. In the past 12 months, did your program add or increase any of the following staff wellbeing supports? If so, which staff positions received the additional or increased supports?

FMALLY SERVICE ORID ORDUCTIONAL COUNSELCTOR COUNTION COUNSELCTOR PERSONNEL FMALL COUNSELCTOR COUNTION COUNSELCTOR COUNTION CO			MARK ONE OR MORE BOXES					
b. Offering professional mental health consultations				WORKERS OR CHILD COUNSELORS/		SUCH AS FACILITIES OR SUPPORT		
consultations	a.	Regular check-ins with staff	1 🗖	2 🗖	з 🗖	4 🗖	O 0	
events.12340d.Encouraging personal health and safety (e.g., social distancing, use of masks and gloves).12340e.Resources to support staff physical health (e.g., exercise and nutrition, yoga room).12340f.Resources or programs to support self- care (e.g., mindfulness training, workplace self-care groups, dedicated staff break room).12340g.Flexible hours scheduling (e.g., allowing staff to select work schedules that meet their needs).12340h.A physically and mental ysafe work environment (e.g., staff feel they can raise concerns such as job stress and safety with program leadership) staff feel their physical and mental health matters to program leadership).12340j.Offering chances for staff to take breaks during the day (e.g., staff cen safely express if they need an unscheduled break during the day).12340j.Training or resources on secondary traumatic stress.123400j.Training or resources or referrals to Employee Assistance Pr	b.		1 🗖	2 🗖	з 🗖	4 🗖	O 0	
(e.g., social distancing, use of masks and gloves)	C.	•	1 🗖	2 🗖	з 🗖	4 🗖	O 0	
health (e.g., exercise and nutrition, yoga room)12340f.Resources or programs to support self- care (e.g., mindfulness training, workplace self-care groups, dedicated staff break room)12340g.Flexible hours scheduling (e.g., allowing staff to select work schedules that meet their needs)123400h.A physically and mentally safe work environment (e.g., staff feel they can raise concerns such as job stress and safety with program leadership; staff feel their physical and mental heatth matters to program leadership)123400i.Offering chances for staff to take breaks during the day (e.g., staff can safely express if they need an unscheduled break during the day (e.g., staff can safely express if they need an unscheduled break during the day (e.g. staff can safely express if they need an unscheduled break during the day (e.g. staff can safely express if they need an unscheduled break during the day (e.g. staff can safely express if they need an unscheduled break during the day (e.g. staff can safely express if they need an unscheduled break during the day (e.g. staff can safely express if they need an unscheduled break during the day (e.g. staff can safely express if they need an unscheduled break during the day (e.g. staff can safely express if they need an unscheduled break during the day (e.g. staff can safely express if they need an unscheduled break during the day (e.g. staff can safely express if they need an unscheduled break during the day (e.g. staff can safely express if they need an unscheduled break during the day (e.g. staff can safely express if the	d.	(e.g., social distancing, use of masks and	1 🗆	2 🗖	з 🗖	4 🗖	0 0	
care (e.g., mindfulness training, workplace self-care groups, dedicated staff break room)	e.	health (e.g., exercise and nutrition, yoga	1 🗆	2 🗖	з 🗆	4 🗖	0 0	
staff to select work schedules that meet their needs)12340h. A physically and mentally safe work environment (e.g., staff feel they can raise concerns such as job stress and safety with program leadership; staff feel their physical and mental health matters to program leadership)	f.	care (e.g., mindfulness training, workplace self-care groups, dedicated	1 🗖	2 🗖	3 🗖	4 🗖	C 0	
environment (e.g., staff feel they can raise concerns such as job stress and safety with program leadership; staff feel their physical and mental health matters to program leadership)	g.	staff to select work schedules that meet	1 🗆	2 🗖	з 🗖	4 🗆	O 0	
during the day (e.g., staff can safely express if they need an unscheduled break during the day) 1 2 3 4 0 0 j. Training or resources on secondary traumatic stress 1 2 3 4 0 0 k. Counseling resources or referrals to Employee Assistance Programs 1 2 3 4 0 0 l. Monetary or financial incentives 1 2 3 4 0 0	h.	environment (e.g., staff feel they can raise concerns such as job stress and safety with program leadership; staff feel their physical and mental health matters	1 🗆	2 🗆	3 🗆	4 🗖	0 0	
traumatic stress 1 2 3 4 0 0 k. Counseling resources or referrals to Employee Assistance Programs 1 2 3 4 0 0 I. Monetary or financial incentives 1 2 3 4 0 0	i.	during the day (e.g., staff can safely express if they need an unscheduled	1 🗆	2 🗖	3 🗖	4 🗖	O 0	
Employee Assistance Programs 1 2 3 4 0 O I. Monetary or financial incentives 1 2 3 4 0 O	j.		1 🗖	2 🗖	з 🗖	4 🗖	0 0	
·	k.	-	1 🗖	2 🗖	з 🗖	4 🗖	O 0	
m. Other (Specify) 1 □ 2 □ 3 □ 4 □ 0 ○	I.	Monetary or financial incentives	1 🗖	2 🗖	з 🗖	4 🗖	O 0	
	m.	Other (Specify)	1 🗖	2 🗖	з 🗖	4 🗖	O 0	

Some questions on this survey were about the COVID-19 pandemic, mental health, and national events that have potentially caused distress. The National Suicide Prevention Lifeline offers free and confidential support for people in distress and is available 24 hours a day at 1-800-273-8255.