Eligibility Applicant	Nominees
	and password provided by the Baldrige Program to complete your application by 5:00 PM ET on Monday, March fication letter via email on March 14, 2022 to provide additional information through this application.
furnished computers conn computer on this network, unauthorized use of the sy regarding any communica Government may monitor, and any communications purpose. This information	VARNING! Government information system, which includes: 1) this computer, 2) this computer network, 3) all Government- nected to this network, and 4) all Government-furnished devices and storage media attached to this network or to . You understand and consent to the following: you may access this information system for authorized use only; ystem is prohibited and subject to criminal and civil penalties; you have no reasonable expectation of privacy ation or data transiting or stored on this information system at any time and for any lawful Government purpose, th ; intercept, audit, and search and seize any communication or data transiting or stored on this information system or data transiting or stored on this information system may be disclosed or used for any lawful Government system may contain Controlled Unclassified Information (CUI) that is subject to safeguarding or dissemination th law, regulation, or Government-wide policy. Accessing and using this system indicates your understanding of
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Ves No Continue Cancel	
Options	

Citizenship	
	f involvement, Baldrige examiners must be U.S. citizens or permanent residents of the United States. If you cannot show enship or permanent residency, you are not eligible to serve and should exit the application at this time.
Please select you	r status below: *
0	en of the United States.
	anent resident of the United States. itizen or a permanent resident of the United States.
O Faining a	
	Continue Cancel

Time Commitment

All applicants: Please consider carefully the time commitment required to meet the award review schedule.

Serving on the Board of Examiners requires a completed self-study, training for and completion of a Virtual Evaluation of an award application, typically about 150 hours between April and August. Additionally, 25-30% of our examiners complete a site visit, a commitment of up to an additional 100 hours during September and October, including a five-day virtual meeting with an award applicant and a team report for the applicant. While site visit work is a large time commitment, we strongly encourage our examiners to make themselves available for the opportunity. Most of our examiners say that the site visit is the most rewarding part of an examiner's work.

You must be able to accommodate the schedule set by your evaluation team during all phases of the evaluation process--even if your work requires temporary or extended travel or residence outside the United States.

Dates	Participants	Activity	Approximate Time Commitment
March-May	All Examiners	Online training	50-55+ hours
May-June		Independent Analysis	50-70 hours
June-August		Virtual Evaluation (including planning, preparation, consensus calls, applicant calls, and post-call work)	45-60 hours
August-September	25-30% of the	Site Visit planning	20-30 hours
September- October	board	Site Visit	5 days, 12-14 hours per day

You will be able to complete portions of the work at your workplace or home via telephone and secure website.

I have read, I understand, and I commit to the time requirements of the award cycle for members of the Board of Examiners. *

Continue Cancel

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	he Board of Examiners, you will participate in training and development activities, including online training. In addition, new te an orientation program. Senior and Master Examiners also participate in a customized program tailored to developing the skills aminer teams.
	r years of service on the board, you will need to participate in the virtual Examiner Preparation Course. Training will consist of odules and virtual group discussion. Please note the training time frame on your calendar.
Preliminary Sched	lule for Examiner Training:
National Baldrige	e Examiner Training (virtual) - All examiners
Late March to	Mid-May
The Baldrige Prog	ram covers the cost of prework materials and the virtual examiner training course.
I have read	this schedule and I commit to it, understanding that I must participate in all training activities. *
Continue	Cancel
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Baldrige Performance Excellence Program | NG

Code of Ethical Conduct

Members of the Board of Examiners (members) for the Malcolm Baldrige National Quality Award pledge to uphold their professional principles in the fulfillment of their responsibilities as defined in the administration of Public Law 100-107, the Malcolm Baldrige National Quality Improvement Act of 1987. The Board of Examiners Code of Ethical Conduct establishes accountability for these principles.

Four principles are the foundation of the Code of Ethical Conduct. These principles are intended to protect the interests of all key stakeholders, including applicants, examiners, judges, and the program, creating a safe and empowering environment for all to engage, share, learn, and improve. Known violations should be reported as soon as practical to the BPEP Director, who will not release the source of the information without permission.

Principle 1: Protect the Integrity of Baldrige

Members will make sound decisions related to conflicting or competing interests, as well as do their part to ensure that all organizations are evaluated consistently for the Baldrige Award and other Baldrige assessments. Violations of this principle include, but are not limited to, the following examples:

- Representing conflicting or competing interests or placing themselves in such a position where their interest may be in conflict-or appear to be
 in conflict-with the purposes and administration of the Baldrige Award or other Baldrige assessments. This includes being employed by, being a
 supplier or customer of, having a financial interest in, or having a consulting arrangement with a competitor or competing interest, present or
 future
- Approaching an organization they have evaluated or reviewed in another examiner role on behalf of the Baldrige Program (e.g., technical editor
 or external site visit monitor) for personal gain or accepting employment from an organization they have evaluated within five years of the
 evaluation
- Using information gained from sources other than the award applicant or organization being assessed, such as information gathered from the
 press, websites, social media, examiners, or any other outside sources
- Intentionally communicating false or misleading information that may compromise the integrity of the Baldrige Program, award process, or decisions therein

Principle 2: Exhibit Professional Conduct at All Times

Members will conduct themselves professionally, guided by truth, accuracy, fairness, respect, thoughtfulness, and responsibility in all their interactions. Violations of this principle include, but are not limited to, the following examples:

- · Failing to respect the climate, culture, and values of organizations being evaluated when participating in site visits
- Failing to demonstrate respect for all individuals involved with the Baldrige Program or award process. Examples of this violation are subjecting
 individuals to harassment, degradation, intimidation, or humiliation
- · Independently giving feedback to applicants regarding scoring or overall performance
- · Sharing their number of years of service as an examiner or promoting/advertising their services while performing as an examiner
- Using Baldrige Program/Award logos in advertising or promotion. Note: Upon completion of the Examiner Preparation Course, examiners may
 use the following designation for one year, except on business cards: Examiner, Malcolm Baldrige National Quality Award (MBNQA)

Principle 3: Protect the Promise of Confidentiality

Members will safeguard the confidences of all parties involved in the judging or examination of present or former applicants so that the integrity of the Baldrige Award or award process is not compromised. Violations of this principle include, but are not limited, to the following examples:

- Disclosing the identity of or other information about the applicant to anyone other than the examiner's team, the judge involved in the
 examination, or the Baldrige staff members involved in the examination during or at any time after the review process
- Copying applicant information of any kind. Note: Copying information from inside the Baldrige Program's encrypted, secure database to other documents within the database is permitted as necessary
- · Retaining applicant information beyond the Virtual Evaluation (or Site Visit Review, if applicable)
- Communicating applicant identity or other applicant information through e-mail, social media, or any other electronic or written means outside of the Baldrige Program's secure database
- · Communicating applicant identity or other information via cell phone, VOIP, or wireless devices unless authorized by the applicant
- · Using or adapting applicant information subsequent to the review process, unless the information is publicly released by the applicant
- · Communicating with the applicant during any part of the evaluation, unless the examiner is assigned to do so
- Communicating directly with the applicant during site visits about matters other than verifying and clarifying information in the virtual evaluation scorebook, unless the examiner is the team leader or backup team leader
- Requesting/reviewing individual customer, stakeholder, or workforce member data and information during the Site Visit Review process. This
 includes web links that the applicant may have in the application.

Principle 4: Protect the Program's Intellectual Property

Members will make sound decisions related to the use of Baldrige Program materials, trademarks, logos, and information contained within the program's website. Violations of this principle include, but are not limited to, the following examples:

- Establishing links from their own website to the National Institute of Standards and Technology (NIST) or Baldrige Performance Excellence Program (BPEP) website without making it clear that users will be taken to official NIST websites
- Failing to acknowledge the use of trademarks owned by NIST, including those for NIST, the Quest for Excellence, and the Malcolm Baldrige National Quality Award, along with the statement indicating the trademark is registered by NIST
- · Making or sharing unauthorized copies of the Baldrige Excellence Framework or any other Baldrige Program publications

Furthermore, board members have a responsibility to enhance and advance the Malcolm Baldrige National Quality Award as it serves to stimulate U.S. organizations to improve overall performance. All board members pledge to abide by this Code of Ethical Conduct.

I certify that I have read the Code of Ethical Conduct and I agree to abide by it. *

Continue	Cancel			

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identity of employ unfavorably affec	he Malcolm Baldrige National Quality Award Board of Examiners, you will voluntarily disclose to the administrators of the award th ers, competitors, key customers, key suppliers, and clientspast, present, or potentialwhose interest might be favorably or ted by your actions as a member of the Board of Examiners. This includes disclosure of organizations in which you have financial affiliations (pensions, donations, volunteerism, etc.) that may present or seem to present a conflict of interest for you.
Any material miss review process o	he Board of Examiners, you will be asked to provide signed statements before participating in the Examiner Preparation Course. statement of fact in this application or incomplete disclosure of conflicts of interest shall be grounds for disqualification from the r dismissal from the Board of Examiners. Additionally, you agree to update your employment, financial, and client records ghout your appointment.
In applying for a papplication.	position on the Malcolm Baldrige National Quality Award Board of Examiners, I attest to the accuracy of the information in this
I certify the	at I have read and agree to the Disclosure of Conflict of Interest Statement. *
Continue	at I have read and agree to the Disclosure of Conflict of Interest Statement. *

Share Personal Contact Information
We will share your name, address, employment, telephone, and email address information with other examiners and ASQ as needed to conduct the award process. We may share this information with the Baldrige Foundation, Communities of Excellence 2026, and the Alliance for Performance Excellence if requested for Baldrige-related activities.
Continue Cancel

	t is created, two different emails con	s in the form below and click "Continue" to create your account. Once your taining your username and temporary password will be sent from
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		to see if the email was mistakenly identified as span at examappl@nist.gov. Our technical staff will resp	
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Baldrige Performance Excellence Program	NIST
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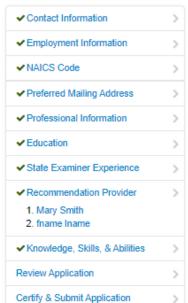
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 Be the same as a prev Contain any other special 	cial character or punctuation mark other than those listed above
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o change your temporary pa	assword, please enter your temporary password into the first text box, then enter your permanent password.
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Confirm New Password:	*****
lease set the answers to the	e following security profile questions and keep a copy of them for yourself. (Always keep your security questions and
	share them with anyone.) In case you forget your password, you can use your profile answers to reset your password.
Who was your childhood h	ero? *
. What is the last name of yo	our favorite high school teacher? *
What was your first pet's n	ame? *
Save Security Profile	Cancel

Baldrige Performance Excellence Program | NST

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Status: Not Submitted O Deadline: August 10, 2022, at 6:00 PM ET O System Message: Hello EK112778

Application Forms



100% Complete, Not Submitted

Examiner Application

Baldrige Board of Examiners Application

Letter from the Director

Thank you for your interest in joining the 2022 Malcolm Baldrige National Quality Award Board of Examiners.

You do not have to complete the online application in one sitting, and you may change your answers as many times as you like before you submit the application. Be sure to click **Save & Continue** after updating each page.

After you submit your application, you will receive a confirmation email. Save this email for your records. If you do not receive an email, log on to your account and check the status of your application at the top left of the screen. If it is "Not Submitted," click Certify & Submit Application to submit your application.

To begin your application, click on the "Begin Application" button at the bottom. Please DO NOT use the browser's Back button. Navigate through the links on the left. Otherwise, the application will give an error message.

Paperwork Reduction Act

A Federal agency may not conduct or sponsor, and a person is not required to respond to, nor shall a person be subject to a penalty for failure to comply with an information collection subject to the requirements of the Paperwork Reduction Act of 1995 unless the information collection has a currently valid OMB Control Number. The approved OMB Control Number for this information collection is 0893-0006. Without this approval, we could not conduct this information collection. Public reporting for this information collection is estimated to be approximately 30 minutes per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the information collection. All responses to this information collection are voluntary. Send comments regarding this burden estimate or any other aspect of this information collection, including suggestions for reducing this burden to the National Institute of Standards and Technology. Attn: Robert Fangmeyer, Director Baldrige Program, robert.fangmeyer@nist.gov.

OMB Control No. 0693-0006 Expiration Date: 07-31-2022

Begin Application >>

Status: Not Submitted O Deadline: August 10, 2022, at 6:00 PM ET O System Message: Hello EK112778

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Employment Information	>	Official First Name:*	Elif		
NAICS Code	>	Nickname:			
Preferred Mailing Address	>	Middle Name:			
Professional Information	>	Last Name:*	Karakas		
Education	>	Title:*	Mrs. 🗸	Suffix:	
State Examiner Experience	>	Primary Email Address:*	karakas@nist.gov		
Recommendation Provider	>	Confirm Email Address:*	karakas@nist.gov		
Knowledge, Skills, & Abilities	>	Alternate Email Address:	References (2) IISL gov		
Review Application	>			1	
Certify & Submit Application	>	Primary Phone Number:*	3019753344		
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Professional Information	>	Please enter your last ten years of employment experience, marking your current or most recent	
Education	>	employment record as primary. Your primary/most recent employment record will be used to populate work address. If you have more than one current employer, only one can be marked as primary. If you	-
State Examiner Experience	>	change primary employers, please remember to update your employment status (e.g., if retired or no employed) and include an end date for your previous employer.	long
Recommendation Provider	>	* Primary Job.	
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Application Forms

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Employment

Please enter your **last ten years** of employment experience, marking your current or most recent employment record as primary. Your primary/most recent employment record will be used to populate your work address. If you have more than one current employer, only one can be marked as primary. If you change primary employers, please remember to update your employment status (e.g., if retired or no longer employed) and include an end date for your previous employer.

* Primary Job.

Organization	Dates	Position	Delete
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+ Add Employment

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Education	>	NAICS 2:	314				
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State Examiner Experience	>				
Recommendation Provider	>	Work Address	100 Bureu Drive		
Knowledge, Skills, & Abilities	>		Gaithersburg, MA 2087	9	
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· Dark and Maller Address		relevant in evaluating an organizatio	n's performance.
✓ Preferred Mailing Address	>	Do you have any expertise in the f	following industries or professions?
Professional Information	>	Utilities	Information Technology
Education	5	Technical Schools	 Federal, State, or City Agencies
State Evaminer Evanderes		Finance	Cyber Security
State Examiner Experience	>	Retail Merchandising	Other Nonprofit:
Recommendation Provider	>	Do you have work experience or a	degree in health care?
Knowledge, Skills, & Abilities	5	BSN	DDS
Review Application	>		Imaging Specialist
The time of the second s	-	LPN	
Certify & Submit Application	>	Medical Device Specialist	MSN
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		Primary Laboratory Technician	RN
		 Any other work experience or degrees in health care; 	
		Do you have work experience or a	degree in education?
		Assistant Principal	Assistant Superintendent
		Dean	Education Specialist
		K-12 Teacher	Principal
		Professor	Superintendent
		Any other work experience or degrees in education:	
			on to the Alliance for Performance Excellence, which consists of stat grams, as a potential examiner or subject-matter expert? •
		Please note: The Baldvige Program (sent to other programs.	does not control how your contact information will be managed once
		O Yes	
		O No	

O Already Involved

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Application Forms

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Education

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List all completed degrees. Include the degree and year it was or will be obtained, the educational institution, and the state or country.

Degree	Delete
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Application Forms

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Application Forms Baldrige State Examiner Experience Please provide your experience as a Baldrige State level examiner or director. For each program for which Contact Information > you have served, indicate the name of the program, your role(s), and the years served. Employment Information > If you don't have any Baldrige State Examiner experience, check "This section is complete" and click "Save & Continue" button. ✓ NAICS Code > The Name of the Program State(s) Delete Preferred Mailing Address > ✓ Professional Information Maryland State Program MD, VA Delete > Education > + Add Baldrige State Examiner Experience State Examiner Experience > This section is complete Recommendation Provider > Knowledge, Skills, & Abilities > Save & Continue >> **Review Application** > Certify & Submit Application > 67% Complete, Not Submitted Support Hours: M-F, 9:00 AM-5:00 PM ET Examiner Application Help Center: examinerlogistics@nist.gov © 2012 Baldrige OMB Control No. 0693-0006, Expiration Date: 07-31-2022

Application Forms

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Recommendation Provider	>
1. Mary Smith	
Knowledge, Skills, & Abilities	>
Review Application	>
Certify & Submit Application	>

78% Complete, Not Submitted

Recommendation Providers

For your application to be considered, two individuals must submit recommendations on your behalf via the online system by the application deadline. Applications without two recommendations will not be accepted. No other form of recommendation is accepted. Recommenders may not be relatives, friends, or sitting members of the Baldrige Program's Panel of Judges. We suggest that you select recommenders early to give them sufficient time to respond. Recommendations will not be received or accepted after the application deadline. NOTE: If you are a state examiner, one recommendation from the state program director is strongly encouraged.

Following are steps for selecting and notifying your recommenders:

1. Identify up to four recommenders.

- 2. Click on the "Add Recommendation Provider" button to enter the name and email address of the first recommender. When you save the recommender information, the recommender will receive an email containing a link to the online system and a personal access code enabling him or her to log in and complete the recommendation. Add up to three more recommenders in the same way. Once the recommenders have logged in and begun their recommendations, a date will appear on the "Started" line under the "Status" column, and you will no longer be able to edit their information.
- 3. Monitor your email for notification that the Baldrige Program has received a completed recommendation. We will add only the two newest recommendations received to your file, and you may not delete a recommendation after the program has received it.
- 4. If you wish, once you have received two notifications, you may delete the remaining recommenders. If you decided to delete the remaining recommenders, an email will be generated informing them that you no longer require their recommendations.
- 5. If you wish, you may send reminder emails to your recommenders by clicking "Send Email."

 Provider Name
 Status
 Send Email
 Delete

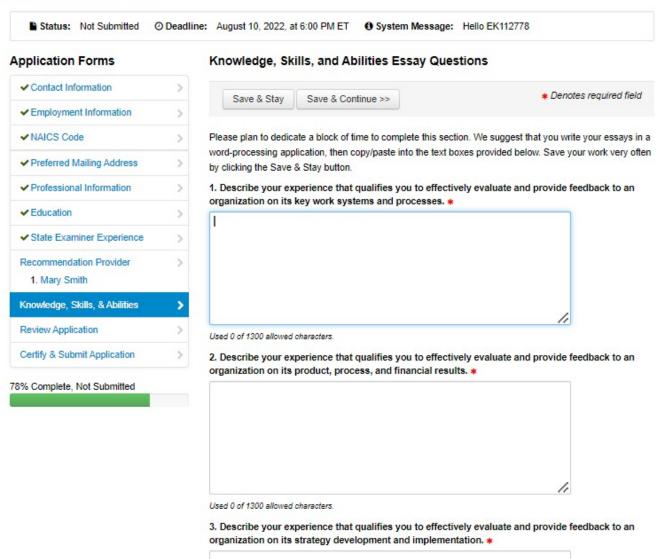
 Mary Smith
 Last Email Sent: 7/25/22 08:10 AM Started: Completed:
 Send Email
 Im Delete

+ Add Recommendation Provider

Save & Continue >>

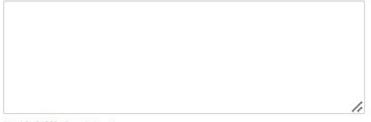
Page **21** of **26**

Baldrige Performance Excellence Program | NIST



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Bitatus: Not Submitted O Deadline: August 10, 2022, at 6:00 PM ET O System Message: Helo EK112778

Application Forms

 Contact Information 	2
 Employment Information 	×
✓ NAICS Code	2
✓ Preferred Mailing Address	×
Professional Information	>
✓ Education	>
State Examiner Experience	×
Recommendation Provider	>
1. Mary Smith 2. fname iname	
✓ Knowledge, Skills, & Abilities	×
Review Application	>
Certify & Submit Application	>
and the second second second	

100% Complete, Not Submitted

Certify & Submit Application

Recommendation Provider Info Your application will not be evaluated if we do not receive the recommendation letters by the

Board members are selected on the basis of their personal qualifications and are not considered

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representatives of their employers or any other organization. Efforts are made to ensure broad representation on the Board of Examiners and to minimize disproportionate involvement from one industry, sector, or single organization. Applications are evaluated on the basis of

- Criteria category expertise
- Breadth and depth of professional experience
- Specialized expertise

application deadline.

Examiner knowledge, skills, and abilities

Recommendation Providers' Status:

Name	Status	
Mary Smith	Not Started	
fname iname	Not Started	

You will not be able to change any of the information in your application after you click "Submit Application." Your responses will become the official property of the Baldrige Performance Excellence Program.

PRIVACY ACT STATEMENT

Authority: The National Institute of Standards and Technology Act, as amended, 15 U.S.C. 271 et seç, (which includes Title 15 U.S.C. 272) and section 12 of the Stavenson-Wydler Technology Innovation Act of 1980, as amended, 15 U.S.C. 3710a. The Baldrige Awards Program was created under public law 100-107 The Malcolm Baldrige National Quality Improvement Act of 1987, 5 U.S.C. App.-Inspector General Act of 1978, § 2; 5 U.S.C. App.-Peorgenization (Nam of 1970, § 2; 13 U.S.C. § 2; 13 U.S.C. § 131; 15 U.S.C. § 272, 15 U.S.C. § 1151; 15 U.S.C. § 1501; 15 U.S.C. § 1512; 15 U.S.C. § 1516; 15 U.S.C. § 3704b; 16 U.S.C. § 1431; 35 U.S.C. § 2; 42 U.S.C. § 3121 et awq; 47 U.S.C. § 902; 50 U.S.C. App. § 2401 et awq; E.O. 11625; 77 FR 49690 (Aug. 16, 1012).

Purpose: The National Institute of Standards and Technology (NIST) oversees the Baldrige Performance Excellence Program (BPEP) which is the nation' a only Presidential award for performance excellence and offers a wide array of award-eliming products and services, including the eorici-removed Baldrige Excellence Premework. The function/purpose of the information collectors is to support the resets and activities of the internal and external colormers in support of the mission.

Routine Uses: NIST will use this information to conduct receasing government business for the processing and the support needs of the BPEP. Disclosure of this information is permitted under the Privacy Act of 1974 (5.U.S.C. Section 522a) to be shared among NIST staff for work-related purposes. Disclosure of this information is also subject to all the published routine uses as identified in the Privacy Act System of Records Notices. COMMERCE/ DEPT- 18: Employee Personnel Files Not Covered by Notices of Other Agencies, COMMERCE/DEPT-23: Information Collected in Connection with Department of Commerce Activities, Events, and Programs

Declarate: Furnishing this information is voluntary, however, this information is required to obtain authorization to gain access to and participate in the specified BPEP activity. The failure to provide accusate information may detay or prevent you from participating in the activity. Submitting voluntary information constitutes your consent to the use of the information for the stated purpose.

In applying for a volunteer position on the Malooim Baldrige National Quality Award Board of Examiners, I attest to the acouracy of the information in this application. Enter your full name (First Name Last Name) as your signature.

I certify that I have read and understand the above statement...



(First Name Last Name)

Application Forms

Confirmation	>
Recommendation Providers	>
1. Mary Smith	
2. fname Iname	
Review Application	>

Confirmation

Application Submitted Successfully

Your application has been submitted on 07/25/2022, 08:14 AM. An application submission confirmation email has been sent to your karakas@nist.gov email account. You may print or save your application for future reference.

To complete your application, the Baldrige Program must receive two recommendation letters online by the application deadline. You may monitor your recommendation status, send reminder emails to your recommenders, and/or add new recommender information before the application deadline.

If you want to update your contact information or withdraw your application, please contact the Baldrige Program.

Notification emails will be sent to all examiner candidates by March 16th, indicating your selection status. Selected examiners must return the confirmation notice immediately upon receipt. Detailed information will be included.

How Did You Hear About the Board of Examiners?

Select all that apply:

Association Newsletter

Baldrige Website

Other Baldrige Program Materials

Quest for Excellence Conference

Industry Conference

Baldrige Fall Conference

Publication/Email Advertisement (Hold Ctrl key to select multiple options)

BPEP ASQ	-
Other	-

Involvement in a Baldrige-based Award Program

Referral by a Baldrige Examiner or Stakeholder

My Professional Website or Listserv

Social media (Twitter, Facebook, etc.)

Please specify here other sources not mentioned above.

Submit Survey

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pplication Forms		Recommendation Pro	ovider		
Contact Information	>	NOTE: When you click on the "Save" button, the recommender will receive an e-mail instructing how to access the online system. The link of the application and a unique personal access code will be included in			
Employment Information	>	the email.			
✓ NAICS Code	>		Save Cancel	Denotes required field	
Preferred Mailing Address	>				
Professional Information	>	First Name:*			
Education	>	Last Name:*			
State Examiner Experience	>	Email Address:*			
Recommendation Provider	>	Confirm Email Address:*			
Knowledge, Skills, & Abilities	>	Employer:			
Review Application	>	Job Title:			
Certify & Submit Application	>	Relationship To You:		\neg	
% Complete, Not Submitted			ht to examine this letter of recom	mendation? *	
			⊖Yes ⊖No		
		Note for the recommendation	provider that will be included into	o the email:	

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>

lge Performance Excellence Program | NGT

Status: Not Submitted O Deadline: August 10, 2022, at 6:00 PM ET O System Message: Hello EK112778

Application Forms

✓ Contact Information

Baldrige	State	Examiner	Experience
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Please provide your experience as a Baldrige State level examiner or director. For each program for which you have served, indicate the name of the program, your role(s), and the years served.

 Employment Information 	>			
✓ NAICS Code	>		Save	 Denotes required field
✓ Preferred Mailing Address	>			1
✓ Professional Information	>	The Name of the Award Program:*		
✓ Education	>	Enter the State		1
State Examiner Experience	>	Abbreviation(s) Covered by the Program:*		
Recommendation Provider	>	Describe State and Local]
Knowledge, Skills, & Abilities	>	Program Experience:*		
Review Application	>			
Certify & Submit Application	>			
67% Complete, Not Submitted			Used 0 of 450 allowed characters.	
		Roles:* (Select all that apply)	Application Author Consensus/Site Visit Team Leader Examiner	
			 Feedback/Tech Writer/Editor Judge Program Director Other 	
			Save	

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