Subject: ACTION: Take the Policy Pulse Survey for 2023

Policy Team:

I am reminding you to participate in the 2023 Policy Pulse Survey, which will be open through XXXX. The survey can be accessed at the following weblink:

<https://apps.policy.osd.mil/Surveys/Pages/Pulse-Survey-2022.aspx>

The 27 close-ended questions and six free response questions should take you less than 15 minutes to complete. All members of the Policy team may participate: DoD civilians (career and political); military members; Intergovernmental Personnel Act (IPA); details from other departments and agencies; Boren Fellows/McCain Fellows/Presidential Management Fellows (PMFs)/interns; and contractors. Since our Defense Agencies and Field Activities (DAFAs) conduct their own workforce surveys, DAFA Members may not participate in this survey.

Please take the few minutes necessary to provide me and your Policy leadership your feedback!

Best,

CK