Medicare Plan Performance Warning Information: Guide 2 (i)
Enforcement and Compliance Information
IDI Discussion Guide (90-minute online interviews)

Interviewer:	

Participant: \_\_\_\_\_

Date/Time:

#### Objectives

- Gauge reactions to and interest in information on enforcement and compliance.
- Understand how intermediaries may use enforcement and compliance information when discussing plan decisions with beneficiaries.
- Gain insights on best ways to share plan enforcement and compliance information with intermediaries.

#### Introduction (3 min)

Thank you for agreeing to speak with me today. My name is \_\_\_\_\_ and I'll be leading our conversation. This is opinion research, which means there are no wrong answers. I am interested in everything you have to say. Since we are talking about your opinions, you are the expert.

Before we get started, there are a few things I want to mention. First, I am an independent researcher. You will not offend me or get me in any trouble. My only goal is to hear your honest opinions. So please be as open and candid as possible.

We have a number of questions to get through and a few things to look at and read. So, if at some point I ask that we move on, it's because I want to make sure that we finish on time. It's not because I am not interested in what you have to say.

I am recording our conversation so I don't miss anything. The recording is confidential and is not shared outside the research team. There are also other people watching this interview to help me take notes and to understand what was said. Ultimately, the findings from this interview will be combined with other interviews we're conducting, and we'll write a report with some recommendations. Your name won't be used in the report.

The sponsor of this study is the Centers for Medicare and Medicaid Services, specifically, the Medicare program, or CMS. I do not work for the Medicare program.

Do you have any questions before we get started?

### Warm-up (7 min)

I like to start by getting to know more about you.

- 1. How long have you been working as/with a [SHIP counselor / broker / advocacy group]?
  - a. [IF A YEAR OR LESS]: Previous to this role, have ever you done similar work in some other capacity?
  - b. What does that work look like on a day-to-day basis [PROBE TO UNDERSTAND THEIR ENGAGEMENT WITH BENEFICIARIES]?
- 2. What do you find most challenging about this work? [KEEP BRIEF]
- 3. What are some of the most common things you get asked about by beneficiaries/beneficiaries care about? [LISTEN FOR QUALITY OR PERFORMANCE ISSUES]
  - a. What are some of the most common concerns that beneficiaries have about Medicare plans? [PROBE TO UNDERSTAND ISSUES RELATED TO QUALITY OR PERFORMANCE]
- 4. In general, how could you determine if a Medicare Advantage or prescription drug plan is "good" or not? By "good," I don't mean affordable or if a beneficiary's doctor participates, I mean if the quality of the plan itself is good, or how well it operates or serves beneficiaries? I'll refer to this as "plan quality." [IF RESPONDENT REFERS TO HEALTHCARE QUALITY, CLARIFY THIS IS REFERRING TO PLAN OPERATIONS AND HOW WELL THE PLAN CONDUCTS THOSE.]

#### Enforcement and Compliance Information: Introduction (15 min)

Today we are going to talk about how Medicare monitors plans and collects information on the performance of plans.

- 5. To begin, what do you know about how Medicare monitors plan performance? What kind of activities would you expect it to conduct?
  - a. What would you expect or hope Medicare would share with intermediaries who help beneficiaries, like yourself?
  - b. What would you expect or hope Medicare would share with beneficiaries?
  - c. Do you think sharing any information on this topic would help beneficiaries to have more trust in Medicare? IF YES: What would be most helpful to share?
- 6. I want to share some information with you about how Medicare monitors plan performance. [SHARE OVERVIEW TO INCLUDE AUDITS, ENFORCEMENT ACTIONS, AND OTHER PLAN PERFORMANCE INDICATORS]
  - a. What is your reaction to this information? How much of it was familiar to you already?

- b. How have you learned about this in the past?
- 7. Now I want to share some information with you specifically about enforcement and compliance. [SHARE MORE DETAILED INFORMATION ON ENFORCEMENT AND COMPLIANCE, INCLUDING DEFINITIONS, CONTEXT, THE DIFFERENCE BETWEEN COMPLIANCE AND ENFORCEMENT, TYPES OF EACH, THAT ENFORCEMENT ACTIONS ARE OFTEN TAKEN AFTER ISSUES ARE RESOLVED, ETC.]
  - a. What is your reaction to this information? How much of it was familiar to you already?
  - b. How have you learned about this in the past?
- 8. In general, how interested are you in <u>compliance</u> information about the parent organizations of Medicare plans? Please rate your interest on a scale from 1, not at all interested, to 10, very interested. Please explain your answer.
  - a. What most interests you about compliance information? Why?
  - b. How, if at all, would you use this information (e.g., general interest, informing discussions with beneficiaries, etc.)?
  - c. When might you use it?
- 9. In general, how interested are you in <u>enforcement</u> information about the parent organizations of Medicare plans? Please rate your interest on a scale from 1, not at all interested, to 10, very interested. Please explain your answer.
  - a. What most interests you about enforcement information? Why?
  - b. How, if at all, would you use this information (e.g., general interest, informing discussions with beneficiaries, etc.)?
  - c. When might you use it?

#### Enforcement and Compliance Information: Examples and Details (45 min)

Now we are going to look at some of the information Medicare currently shares about enforcement and compliance actions.

- 10. I want to get your reaction to some information Medicare shares now about <u>compliance</u>. These are based on real examples, but we have changed plan names. [SHOW EXAMPLES BASED ON <u>Part C and Part D Compliance Actions | CMS</u>, AND READ ACCOMPANYING INFORMATION TO DESCRIBE EACH. INCLUDE INFORMATION ON THE RANGE OF SCENARIOS THAT MAY BE INCLUDED.]
  - a. *Notice of non-compliance:* What is your reaction to this information? In your own words, what is it telling you? How important is this information for beneficiaries to know and understand?
  - b. *Warning letter:* What is your reaction to this information? In your own words, what is it telling you? How important is this information for beneficiaries to know and understand?
  - c. *Corrective action plan request:* What is your reaction to this information? In your own words, what is it telling you? How important is this information for beneficiaries to know and understand?

- 11. What questions do you have about this information?
- 12. Overall, how helpful is this kind of <u>compliance</u> information as you think about your work and/or educating and assisting beneficiaries? Please rate how helpful it is on a scale from 1, not at all helpful, to 10, very helpful. Please explain your answer.
  - a. What's most helpful? What's least helpful?
  - b. Would having this kind of information be useful in any way to your work?
  - c. Would having this kind of information change how you (or someone else) assists beneficiaries when they are making decisions on a plan? Why or why not?
    - i. Would having this kind of information impact how you viewed a plan's performance?
  - d. How, if at all, would you use this information (e.g., general interest, informing discussions with beneficiaries, advocacy work, etc.)?
  - e. When would you use this information?
  - f. Is this kind of information official/impartial enough such that you could/would share this information with a beneficiary to advise them about a plan if you had concerns?
- 13. Now I want to get your reaction to some information Medicare shares now about <u>enforcement</u>. These are based on real examples, but we have changed plan names. [SHOW EXAMPLES BASED ON <u>Part C and Part D Enforcement Actions | CMS</u>, AND READ ACCOMPANYING INFORMATION TO DESCRIBE EACH. INCLUDE INFORMATION ON THE RANGE OF SCENARIOS THAT MAY BE INCLUDED.]
  - a. *Civil Money Penalties:* What is your reaction to this information? In your own words, what is it telling you? How important is this information for beneficiaries to know and understand?
  - b. *Intermediate Sanctions:* What is your reaction to this information? In your own words, what is it telling you? How important is this information for beneficiaries to know and understand?
  - c. *Terminations:* What is your reaction to this information? In your own words, what is it telling you? How important is this information for beneficiaries to know and understand?
- 14. What questions do you have about this information?
- 15. Overall, how helpful is this kind of enforcement information as you think about your work and/or educating and assisting beneficiaries? Please rate how helpful it is on a scale from 1, not at all helpful, to 10, very helpful. Please explain your answer.
  - a. What's most helpful? What's least helpful?
  - b. Would having this kind of information be useful in any way to your work?
  - c. Would having this kind of information change how you (or someone else) assists beneficiaries when they are making decisions on a plan? Why or why not?
    - i. Would having this kind of information impact how you viewed a plan's performance?
  - d. How, if at all, would you use this information (e.g., general interest, informing discussions with beneficiaries, advocacy work, etc.)?
  - e. When would you use this information?

- f. Is this kind of information official/impartial enough such that you could/would share this information with a beneficiary to advise them about a plan if you had concerns?
- 16. I shared two types of information with you. First, we looked at compliance information [REFERENCE EXAMPLES], then, we looked at enforcement information [REFERENCE EXAMPLES]. As a reminder, the difference between compliance and enforcement is [REFER TO PREVIOUS EXPLANATION]. Now that you've seen examples of each, what are you most interested in [ASK AND THEN HAVE THEM EXPLAIN THEIR ANSWER]:
  - a. Compliance information
  - b. Enforcement information
  - c. Both equally
  - d. Neither
- 17. Now I want to share some enforcement and compliance information in a different format. [SHOW REFORMATTED INFORMATION INCLUDING NAME OF PLAN, YEAR FORMED, ENROLLMENT, NAME OF PARENT ORG, INFORMATION FOR EACH PLAN VS. NATIONAL AVERAGES ON NONCS, WARNING LETTERS, CAPS, CMPs, INTERMEDIATE SANCTIONS, AND TERMINATIONS]
  - a. *Example with no compliance or enforcement information:* What is your reaction to this information? In your own words, what is it telling you? How important is this information for beneficiaries to know and understand?
  - b. *Example with compliance information only:* What is your reaction to this information? In your own words, what is it telling you? How important is this information for beneficiaries to know and understand?
  - c. *Example with enforcement information only:* What is your reaction to this information? In your own words, what is it telling you? How important is this information for beneficiaries to know and understand?
- 18. What questions do you have about this information?
- 19. Overall, how helpful is this kind of information as you think about your work and/or educating and assisting beneficiaries? Please rate how helpful it is on a scale from
  - 1, not at all helpful, to 10, very helpful. Please explain your answer.
    - a. What's most helpful? What's least helpful?
    - b. Would having this kind of information be useful in any way to your work?
    - c. Would having this kind of information change how you (or someone else) assists beneficiaries when they are making decisions on a plan? Why or why not?
      - i. Would having this kind of information impact how you viewed a plan's performance?
    - d. How, if at all, would you use this information (e.g., general interest, informing discussions with beneficiaries, advocacy work, etc.)?
    - e. When would you use this information?
    - f. Is this kind of information official/impartial enough such that you could/would share this information with a beneficiary to advise them about a plan if you had concerns?

- 20. Now that you have a better sense of the kind of work that Medicare does in this area, what are your thoughts? [LISTEN TO UNDERSTAND IF CMS WORK IS PERCEIVED AS ADEQUATE, OR IF THEY THINK MORE SHOULD BE DONE/THEY NEED TO BE MORE VIGILANT.]
- 21. [IF TIME] How helpful is this kind of information vs. what I first showed you? [SHOW AS A REMINDER IF NEEDED]
  - a. Which do you prefer?
  - b. Why?

#### Ways to Share Information (15 min)

Thank you. Now I want to get your feedback on how to share this kind of information.

- 22. Where would you expect to learn about this kind of enforcement and compliance information? Why?
  - a. IF NOT DISCUSSED: How might you expect to find it?
  - b. Where do you think beneficiaries would expect to learn about this kind of enforcement and compliance information? Why?
- 23. Now I want to share some examples of how information might be shared. [SHOW EXAMPLES OF WAYS TO SHARE INFORMATION, INCLUDING AN OVERVIEW OF PLAN FINDER WEBSITE FOR THOSE NOT FAMILIAR; KEEP IN MIND PURPOSE OF PLAN FINDER VS. OTHER SOURCES LIKE MEDICARE & YOU TO EXPLORE WHAT THE BEST PLACE IS FOR THIS TYPE OF INFORMATION] What is your reaction to:
  - a. Language on the Plan Finder website
  - b. Indicators or icons on the Plan Finder website
  - c. Links from Plan Finder to a separate website with more information (including existing letters or reformatted information)
  - d. Information hosted on a separate website not directly linked from Plan Finder
  - e. Others?
- 24. Which of these options to share information is most helpful? Why? Who do you think the target audience of this information should be?
  - a. Does it depend on the type of information being shared? How so?
  - b. Does it depend on the engagement level of the beneficiary? [PROBE TO UNDERSTAND IF WHERE OR HOW INFORMATION IS DISPLAYED WOULD DIFFER BASED ON WHETHER A BENEFICIARY IS MORE OR LESS ENGAGED]
  - c. Is there some other way Medicare could communicate information related to compliance and enforcement that would be helpful to your work or for assisting beneficiaries?
  - d. Thinking of your own work and all the information you (or your organization) share, when, if ever, would you share enforcement and compliance and information with beneficiaries? Why?

- 25. Let me ask specifically about plans which Medicare has sanctioned [RE-SHARE DEFINITION IF NEEDED].
  - a. CMS policy lets beneficiaries enroll in sanctioned plans through the plan directly and through a broker, but not through the Medicare Plan Finder. Should CMS show a sanctioned plan on Medicare Plan Finder along with information that the plan is sanctioned, and that you can't enroll here? Or should Medicare Plan Finder not show a sanctioned plan, and why? [SHOW EXAMPLES MODELED OFF HOW CMS HAS HANDLED THIS PREVIOUSLY]
- 26. Thinking about the timeliness of enforcement and compliance information. Are you interested in information from: [ASK FOR EACH AND HAVE THEM EXPLAIN WHY]:
  - a. The last year?
  - b. The last two years?
  - c. The last five years?
  - d. Six or more years ago?
    - i. Does your answer change if the plan has had multiple/repeated enforcement or compliance issues? IF YES: How so?
    - i. Should CMS highlight in some way the fact that the plan has had multiple/repeated enforcement or compliance issues?

## Wrap-up (5 min)

TIME ALLOWING: Before we wrap up, I'm going to check to see if there are any additional questions for you from anyone else on the team. [CHECK FOR QUESTIONS]

27. This has been really helpful. Thanks so much for participating in this project. Do you have any other thoughts or comments you'd like to share?

We really appreciate your assistance. Have a great day.

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