



Eligibility Applicant Nominees

Please use your username and password provided by the Baldridge Program to complete your application by 5:00 PM ET on Monday, March 7, 2022. You will receive a notification letter via email on March 14, 2022 to provide additional information through this application.

WARNING! WARNING! WARNING!

You are accessing a U.S. Government information system, which includes: 1) this computer, 2) this computer network, 3) all Government-furnished computers connected to this network, and 4) all Government-furnished devices and storage media attached to this network or to a computer on this network. You understand and consent to the following: you may access this information system for authorized use only; unauthorized use of the system is prohibited and subject to criminal and civil penalties; you have no reasonable expectation of privacy regarding any communication or data transiting or stored on this information system at any time and for any lawful Government purpose, the Government may monitor, intercept, audit, and search and seize any communication or data transiting or stored on this information system; and any communications or data transiting or stored on this information system may be disclosed or used for any lawful Government purpose. This information system may contain Controlled Unclassified Information (CUI) that is subject to safeguarding or dissemination controls in accordance with law, regulation, or Government-wide policy. Accessing and using this system indicates your understanding of this warning.

ALERT! ALERT! ALERT!

The Baldridge Examiner Application system will be unavailable for maintenance the third Tuesday of each month between 5:00 AM and 7:00 AM ET. Please avoid logging into the system at this time. Thank you.

Examiner Application Login

Username:

Password:

If you forgot your password, click on the [Forgot Your Password?](#) link to reset your password. More than two failed password attempts locks your account.

[Forgot Your Password?](#) [Create Your Account](#)

Examiner Application

Baldrige Performance Excellence Program | NIST

User Account Verification

Have you previously applied to be a national Baldrige examiner? *

- ☐ Yes
☐ No

Continue

Cancel

© 2012 Baldrige

Support Hours: M-F, 9:00 AM-5:00 PM ET

Examiner Application Help Center: examinerlogistics@nist.gov

OMB Control No. 0693-0006, Expiration Date: 07-31-2022

Examiner Application

Baldrige Performance Excellence Program | NIST

Citizenship

As a condition of involvement, Baldrige examiners must be U.S. citizens or permanent residents of the United States. If you cannot show proof of U.S. citizenship or permanent residency, you are not eligible to serve and should exit the application at this time.

Please select your status below: *

- ☐ I am a citizen of the United States.
☐ I am a permanent resident of the United States.
☐ I am not a citizen or a permanent resident of the United States.

Continue

Cancel

© 2012 Baldrige

Support Hours: M-F, 9:00 AM-5:00 PM ET

Examiner Application Help Center: examinerlogistics@nist.gov

OMB Control No. 0693-0006, Expiration Date: 07-31-2022

Examiner Application

Baldrige Performance Excellence Program | NIST

Time Commitment

All applicants: Please consider carefully the time commitment required to meet the award review schedule.

Serving on the Board of Examiners requires a completed self-study, training for and completion of a Virtual Evaluation of an award application, typically about 150 hours between April and August. Additionally, 25-30% of our examiners complete a site visit, a commitment of up to an additional 100 hours during September and October, including a five-day virtual meeting with an award applicant and a team report for the applicant. While site visit work is a large time commitment, we strongly encourage our examiners to make themselves available for the opportunity. Most of our examiners say that the site visit is the most rewarding part of an examiner's work.

You must be able to accommodate the schedule set by your evaluation team during all phases of the evaluation process—even if your work requires temporary or extended travel or residence outside the United States.

You will be able to complete portions of the work at your workplace or home via telephone and secure website.

Dates	Participants	Activity	Approximate Time Commitment
March-May	All Examiners	Online training	50-55+ hours
May-June		Independent Analysis	50-70 hours
June-August		Virtual Evaluation (including planning, preparation, consensus calls, applicant calls, and post-call work)	45-60 hours
August-September	25-30% of the board	Site Visit planning	20-30 hours
September-October		Site Visit	5 days, 12-14 hours per day

☐ I have read, I understand, and I commit to the time requirements of the award cycle for members of the Board of Examiners. *

Continue

Cancel

© 2012 Baldrige ✉ Support Hours: M-F, 9:00 AM-5:00 PM ET ✉ Examiner Application Help Center: examinerlogistics@nist.gov
OMB Control No. 0693-0006, Expiration Date: 07-31-2022

Examiner Application

Baldrige Performance Excellence Program | NIST

Examiner Preparation Course Schedule

As a member of the Board of Examiners, you will participate in training and development activities, including online training. In addition, new examiners complete an orientation program. Senior and Master Examiners also participate in a customized program tailored to developing the skills needed to lead examiner teams.

Regardless of your years of service on the board, you will need to participate in the virtual Examiner Preparation Course. Training will consist of online learning modules and virtual group discussion. Please note the training time frame on your calendar.

Preliminary Schedule for Examiner Training:

National Baldrige Examiner Training (virtual) - All examiners

- Late March to Mid-May

The Baldrige Program covers the cost of prework materials and the virtual examiner training course.

☐ I have read this schedule and I commit to it, understanding that I must participate in all training activities. *

Continue

Cancel

© 2012 Baldrige

Support Hours: M-F, 9:00 AM-5:00 PM ET

Examiner Application Help Center: examinerlogistics@nist.gov

OMB Control No. 0693-0006, Expiration Date: 07-31-2022

Code of Ethical Conduct

Members of the Board of Examiners (members) for the Malcolm Baldrige National Quality Award pledge to uphold their professional principles in the fulfillment of their responsibilities as defined in the administration of Public Law 100-107, the Malcolm Baldrige National Quality Improvement Act of 1987. The Board of Examiners Code of Ethical Conduct establishes accountability for these principles.

Four principles are the foundation of the Code of Ethical Conduct. These principles are intended to protect the interests of all key stakeholders, including applicants, examiners, judges, and the program, creating a safe and empowering environment for all to engage, share, learn, and improve. Known violations should be reported as soon as practical to the BPEP Director, who will not release the source of the information without permission.

Principle 1: Protect the Integrity of Baldrige

Members will make sound decisions related to conflicting or competing interests, as well as do their part to ensure that all organizations are evaluated consistently for the Baldrige Award and other Baldrige assessments. Violations of this principle include, but are not limited to, the following examples:

- Representing conflicting or competing interests or placing themselves in such a position where their interest may be in conflict—or appear to be in conflict—with the purposes and administration of the Baldrige Award or other Baldrige assessments. This includes being employed by, being a supplier or customer of, having a financial interest in, or having a consulting arrangement with a competitor or competing interest, present or future
- Approaching an organization they have evaluated or reviewed in another examiner role on behalf of the Baldrige Program (e.g., technical editor or external site visit monitor) for personal gain or accepting employment from an organization they have evaluated within five years of the evaluation
- Using information gained from sources other than the award applicant or organization being assessed, such as information gathered from the press, websites, social media, examiners, or any other outside sources
- Intentionally communicating false or misleading information that may compromise the integrity of the Baldrige Program, award process, or decisions therein

Principle 2: Exhibit Professional Conduct at All Times

Members will conduct themselves professionally, guided by truth, accuracy, fairness, respect, thoughtfulness, and responsibility in all their interactions. Violations of this principle include, but are not limited to, the following examples:

- Failing to respect the climate, culture, and values of organizations being evaluated when participating in site visits
- Failing to demonstrate respect for all individuals involved with the Baldrige Program or award process. Examples of this violation are subjecting individuals to harassment, degradation, intimidation, or humiliation
- Independently giving feedback to applicants regarding scoring or overall performance
- Sharing their number of years of service as an examiner or promoting/advertising their services *while performing as an examiner*
- Using Baldrige Program/Award logos in advertising or promotion. Note: Upon completion of the Examiner Preparation Course, examiners may use the following designation for one year, except on business cards: Examiner, Malcolm Baldrige National Quality Award (MBNQA)

Principle 3: Protect the Promise of Confidentiality

Members will safeguard the confidences of all parties involved in the judging or examination of present or former applicants so that the integrity of the Baldrige Award or award process is not compromised. Violations of this principle include, but are not limited to, the following examples:

- Disclosing the identity of or other information about the applicant to anyone other than the examiner's team, the judge involved in the examination, or the Baldrige staff members involved in the examination during or at any time after the review process
- Copying applicant information of any kind. Note: Copying information from inside the Baldrige Program's encrypted, secure database to other documents within the database is permitted as necessary
- Retaining applicant information beyond the Virtual Evaluation (or Site Visit Review, if applicable)
- Communicating applicant identity or other applicant information through e-mail, social media, or any other electronic or written means outside of the Baldrige Program's secure database
- Communicating applicant identity or other information via cell phone, VOIP, or wireless devices unless authorized by the applicant
- Using or adapting applicant information subsequent to the review process, unless the information is publicly released by the applicant
- Communicating with the applicant during any part of the evaluation, unless the examiner is assigned to do so
- Communicating directly with the applicant during site visits about matters other than verifying and clarifying information in the virtual evaluation scorebook, unless the examiner is the team leader or backup team leader
- Requesting/reviewing *individual* customer, stakeholder, or workforce member data and information during the Site Visit Review process. This includes web links that the applicant may have in the application.

Principle 4: Protect the Program's Intellectual Property

Members will make sound decisions related to the use of Baldrige Program materials, trademarks, logos, and information contained within the program's website. Violations of this principle include, but are not limited to, the following examples:

- Establishing links from their own website to the National Institute of Standards and Technology (NIST) or Baldrige Performance Excellence Program (BPEP) website without making it clear that users will be taken to official NIST websites
- Failing to acknowledge the use of trademarks owned by NIST, including those for NIST, the Quest for Excellence, and the Malcolm Baldrige National Quality Award, along with the statement indicating the trademark is registered by NIST
- Making or sharing unauthorized copies of the Baldrige Excellence Framework or any other Baldrige Program publications

Furthermore, board members have a responsibility to enhance and advance the Malcolm Baldrige National Quality Award as it serves to stimulate U.S. organizations to improve overall performance. All board members pledge to abide by this Code of Ethical Conduct.

☐ I certify that I have read the Code of Ethical Conduct and I agree to abide by it. *

Continue

Cancel

Examiner Application

Baldrige Performance Excellence Program | NIST

Disclosure of Conflict Of Interest

As a member of the Malcolm Baldrige National Quality Award Board of Examiners, you will voluntarily disclose to the administrators of the award the identity of employers, competitors, key customers, key suppliers, and clients--past, present, or potential--whose interest might be favorably or unfavorably affected by your actions as a member of the Board of Examiners. This includes disclosure of organizations in which you have financial holdings or other affiliations (pensions, donations, volunteerism, etc.) that may present or seem to present a conflict of interest for you.

As a member of the Board of Examiners, you will be asked to provide signed statements before participating in the Examiner Preparation Course. Any material misstatement of fact in this application or incomplete disclosure of conflicts of interest shall be grounds for disqualification from the review process or dismissal from the Board of Examiners. Additionally, you agree to update your employment, financial, and client records periodically throughout your appointment.

In applying for a position on the Malcolm Baldrige National Quality Award Board of Examiners, I attest to the accuracy of the information in this application.

☐ I certify that I have read and agree to the Disclosure of Conflict of Interest Statement. *

Continue

Cancel

© 2012 Baldrige

Support Hours: M-F, 9:00 AM-5:00 PM ET

Examiner Application Help Center: examinerlogistics@nist.gov

OMB Control No. 0693-0006, Expiration Date: 07-31-2022

Examiner Application

Baldrige Performance Excellence Program | NIST

Share Personal Contact Information

We will share your name, address, employment, telephone, and email address information with other examiners and ASQ as needed to conduct the award process. We may share this information with the Baldrige Foundation, Communities of Excellence 2026, and the Alliance for Performance Excellence if requested for Baldrige-related activities.

☐ I certify that I understand that my contact information will be shared among the members of Baldrige Community. *

Continue

Cancel

© 2012 Baldrige

Support Hours: M-F, 9:00 AM-5:00 PM ET

Examiner Application Help Center: examinerlogistics@nist.gov

OMB Control No. 0693-0006, Expiration Date: 07-31-2022

Examiner Application

Baldrige Performance Excellence Program | NIST

Create Your Account

Please provide your title, first name, last name, and email address in the form below and click "Continue" to create your account. Once your Examiner Application account is created, two different emails containing your username and temporary password will be sent from examappl@nist.gov to the email address you provide.

Title: * ▼

First Name: *

Last Name: *

Email: *

Confirm Email: *

Continue

Cancel

© 2012 Baldrige ☒ Support Hours: M-F, 9:00 AM-5:00 PM ET ☒ Examiner Application Help Center: examinerlogistics@nist.gov
OMB Control No. 0693-0006, Expiration Date: 07-31-2022

Examiner Application

Baldrige Performance Excellence Program | NIST

Create Your Account

Account Created Successfully

Your account has been created. Please note that it may take several minutes before the emails containing your username and temporary password are delivered to your email box.

If you haven't received two separate emails from examappl@nist.gov within two hours, try the following:

1. If your spam filter is turned on, check your spam folder to see if the email was mistakenly identified as spam.
2. Send an email to the Examiner Application Help Center at examappl@nist.gov. Our technical staff will respond to you during regular business hours.

Continue

© 2012 Baldrige ☒ Support Hours: M-F, 9:00 AM-5:00 PM ET ☒ Examiner Application Help Center: examinerlogistics@nist.gov
OMB Control No. 0693-0006, Expiration Date: 07-31-2022

Setup Your Security Profile

To meet NIST security guidelines, your new password must contain a minimum of 12 characters and should include a combination of at least 3 of the following character types:

- Lowercase letters (a-z)
- Uppercase letters (A-Z)
- Numbers (0-9)
- Special Characters (choose from: !, @, #, \$, %, ^, &, or *)

Additionally, your password may not:

- Be the same as a previously used password
- Contain any other special character or punctuation mark other than those listed above
- Contain more than 4 of the same character

To change your temporary password, please enter your temporary password into the first text box, then enter your permanent password.

Temporary Password: *

New Password: *

Confirm New Password: *

Please set the answers to the following security profile questions and keep a copy of them for yourself. (Always keep your security questions and answers confidential – don't share them with anyone.) In case you forget your password, you can use your profile answers to reset your password.

1. Who was your childhood hero? *

2. What is the last name of your favorite high school teacher? *

3. What was your first pet's name? *

Status: Not Submitted **Deadline:** August 10, 2022, at 6:00 PM ET **System Message:** Hello EK112778

Application Forms

- ✓ [Contact Information](#) >
- ✓ [Employment Information](#) >
- ✓ [NAICS Code](#) >
- ✓ [Preferred Mailing Address](#) >
- ✓ [Professional Information](#) >
- ✓ [Education](#) >
- ✓ [State Examiner Experience](#) >
- ✓ [Recommendation Provider](#) >
 - 1. [Mary Smith](#)
 - 2. [fname lname](#)
- ✓ [Knowledge, Skills, & Abilities](#) >
- [Review Application](#) >
- [Certify & Submit Application](#) >

100% Complete, Not Submitted

Baldrige Board of Examiners Application

[Letter from the Director](#)

Thank you for your interest in joining the 2022 Malcolm Baldrige National Quality Award Board of Examiners.

You do not have to complete the online application in one sitting, and you may change your answers as many times as you like before you submit the application. Be sure to click **Save & Continue** after updating each page.

After you submit your application, you will receive a confirmation email. Save this email for your records. If you do not receive an email, log on to your account and check the status of your application at the top left of the screen. If it is "Not Submitted," click [Certify & Submit Application](#) to submit your application.

To begin your application, click on the "Begin Application" button at the bottom. Please **DO NOT** use the browser's Back button. Navigate through the links on the left. Otherwise, the application will give an error message.

Paperwork Reduction Act

A Federal agency may not conduct or sponsor, and a person is not required to respond to, nor shall a person be subject to a penalty for failure to comply with an information collection subject to the requirements of the Paperwork Reduction Act of 1995 unless the information collection has a currently valid OMB Control Number. The approved OMB Control Number for this information collection is 0693-0006. Without this approval, we could not conduct this information collection. Public reporting for this information collection is estimated to be approximately 30 minutes per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the information collection. All responses to this information collection are voluntary. Send comments regarding this burden estimate or any other aspect of this information collection, including suggestions for reducing this burden to the National Institute of Standards and Technology, Attn: Robert Fangmeyer, Director Baldrige Program, robert.fangmeyer@nist.gov.

OMB Control No. 0693-0006

Expiration Date: 07-31-2022

[Begin Application >>](#)

Status: Not Submitted **Deadline:** August 10, 2022, at 6:00 PM ET **System Message:** Hello EK112778

Application Forms

Contact Information

[Employment Information](#)

[NAICS Code](#)

[Preferred Mailing Address](#)

[Professional Information](#)

[Education](#)

[State Examiner Experience](#)

[Recommendation Provider](#)

[Knowledge, Skills, & Abilities](#)

[Review Application](#)

[Certify & Submit Application](#)

0% Complete, Not Submitted

Contact Information

Verify/update your contact information:

Official First Name: * Elif

Nickname:

Middle Name:

Last Name: * Karakas

Title: * Mrs.

Suffix:

Primary Email Address: * karakas@nist.gov

Confirm Email Address: * karakas@nist.gov

Alternate Email Address:

Primary Phone Number: * 3019753344

Primary Phone Type: * Work

Ext:

Alternate Phone Number:

Alternate Phone Type:

Home Address

Non-U.S. Address: ☐

Addresses cannot contain a PO Box Number.

Address Line 1: *

Address Line 2:

City: *

State: *

Zip: *

Save & Continue >>

Status: Not Submitted **Deadline:** August 10, 2022, at 6:00 PM ET **System Message:** Hello EK112778

Application Forms

✓ Contact Information >

Employment Information >

NAICS Code >

Preferred Mailing Address >

Professional Information >

Education >

State Examiner Experience >

Recommendation Provider >

Knowledge, Skills, & Abilities >

Review Application >

Certify & Submit Application >

11% Complete, Not Submitted



Employment

Contact Information Saved Successfully

You currently do not have a primary employment listed. Please make sure you enter a primary employment before submitting. Click the "Add Employment" button to continue.

Please enter your **last ten years** of employment experience, marking your current or most recent employment record as primary. Your primary/most recent employment record will be used to populate your work address. If you have more than one current employer, only one can be marked as primary. If you change primary employers, please remember to update your employment status (e.g., if retired or no longer employed) and include an end date for your previous employer.

* Primary Job.

+ Add Employment

☐ This section is complete

Save & Continue >>

© 2012 Baldrige

Support Hours: M-F, 9:00 AM-5:00 PM ET

Examiner Application Help Center: examinerlogistics@nist.gov

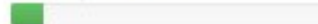
OMB Control No. 0693-0006, Expiration Date: 07-31-2022

Status: Not Submitted **Deadline:** August 10, 2022, at 6:00 PM ET **System Message:** Hello EK112778

Application Forms

- [✓ Contact Information](#) >
- [Employment Information](#) >
- [NAICS Code](#) >
- [Preferred Mailing Address](#) >
- [Professional Information](#) >
- [Education](#) >
- [State Examiner Experience](#) >
- [Recommendation Provider](#) >
- [Knowledge, Skills, & Abilities](#) >
- [Review Application](#) >
- [Certify & Submit Application](#) >

11% Complete, Not Submitted



Employment

Save

Cancel

* Denotes required field

Current or Most Recent Employment

Please use this form to describe your current or most recent primary job. If unemployed or retired, please provide information on your most recent employment below.

Primary Work? ☒ Yes ☐ No

Employment Status:

Full Name of the Organization:

Position Title:

Position Description:

Used 0 of 450 allowed characters.

Non-U.S. Address: ☐

Addresses cannot contain a PO Box Number.

Address Line 1:

Address Line 2:

City:

State:

Zip: -

Dates of Service: From: (mm/yyyy)

To: (mm/yyyy or leave blank)

Primary Organization Type:

Secondary Organization Type: ☐ K-12 Education

☐ Higher Education

☐ Other Education

☐ Health Care

☐ Government

☐ Independent Consultancy

☐ Manufacturing

☐ Nonprofit

☐ Small Business

☐ Service

Does it have a parent organization? *

☐ Yes ☒ No

Are you a C-Level executive (i.e., CEO, CFO, CIO) or a senior leader in your organization? *

☐ Yes ☒ No

Save

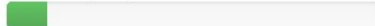
Cancel

Status: Not Submitted **Deadline:** August 10, 2022, at 6:00 PM ET **System Message:** Hello EK112778

Application Forms

- ✓ Contact Information >
- Employment Information >**
- NAICS Code >
- Preferred Mailing Address >
- Professional Information >
- Education >
- State Examiner Experience >
- Recommendation Provider >
- Knowledge, Skills, & Abilities >
- Review Application >
- Certify & Submit Application >

11% Complete, Not Submitted



Employment

Please enter your **last ten years** of employment experience, marking your current or most recent employment record as primary. Your primary/most recent employment record will be used to populate your work address. If you have more than one current employer, only one can be marked as primary. If you change primary employers, please remember to update your employment status (e.g., if retired or no longer employed) and include an end date for your previous employer.

* Primary Job.

Organization	Dates	Position	Delete
* NIST	11/2011-	IT Spec.	Delete

[+ Add Employment](#)

☒ This section is complete

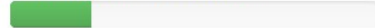
[Save & Continue >>](#)

Status: Not Submitted **Deadline:** August 10, 2022, at 6:00 PM ET **System Message:** Hello EK112778

Application Forms

✓ Contact Information	>
✓ Employment Information	>
NAICS Code	>
Preferred Mailing Address	>
Professional Information	>
Education	>
State Examiner Experience	>
Recommendation Provider	>
Knowledge, Skills, & Abilities	>
Review Application	>
Certify & Submit Application	>

22% Complete, Not Submitted



NAICS Code

Please provide more information on areas of professional expertise that are relevant in evaluating an organization's performance. Federal agencies use the North American Industry Classification System (NAICS) to classify organizations for collecting, analyzing, and publishing data related to U.S. business.

The complete list of [NAICS Codes](#) is listed here.

Choose the most relevant NAICS codes (input NAICS code from the list or start entering description of your type of industry):

NAICS 1 (Primary): *	336
NAICS 2:	314
NAICS 3:	
NAICS 4:	
NAICS 5:	

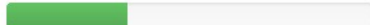
Save & Continue >>

Status: Not Submitted **Deadline:** August 10, 2022, at 6:00 PM ET **System Message:** Hello EK112778

Application Forms

- ✓ Contact Information >
- ✓ Employment Information >
- ✓ NAICS Code >
- Preferred Mailing Address >**
- Professional Information >
- Education >
- State Examiner Experience >
- Recommendation Provider >
- Knowledge, Skills, & Abilities >
- Review Application >
- Certify & Submit Application >

33% Complete, Not Submitted



Preferred Mailing Address

NAICS Codes Saved Successfully

Select your preferred mailing address for receiving examiner, team, and other program-related material. To update your work address, click on the "Employment Information" link at the left menu, then open the primary job record to update the work address.*

☐ Home Address 100 Rockville Pike
Gaithersburg, MD 20879

☒ Work Address 100 Bureu Drive
Gaithersburg, MA 20879

☐ Other Address

Save & Continue >>

Status: Not Submitted **Deadline:** August 10, 2022, at 6:00 PM ET **System Message:** Hello EK112778

Application Forms

- ✓ Contact Information >
- ✓ Employment Information >
- ✓ NAICS Code >
- ✓ Preferred Mailing Address >
- Professional Information >**
- Education >
- State Examiner Experience >
- Recommendation Provider >
- Knowledge, Skills, & Abilities >
- Review Application >
- Certify & Submit Application >

44% Complete, Not Submitted

Professional Information

Save & Continue >>

* Denotes required field

Please provide information on your areas of professional expertise (specialized or sector-related) that are relevant in evaluating an organization's performance.

Do you have any expertise in the following industries or professions?

- | | |
|---|---|
| ☐ Utilities | ☐ Information Technology |
| ☐ Technical Schools | ☐ Federal, State, or City Agencies |
| ☐ Finance | ☐ Cyber Security |
| ☐ Retail Merchandising | ☐ Other Nonprofit: |

Do you have work experience or a degree in health care?

- | | |
|---|---|
| ☐ BSN | ☐ DDS |
| ☐ DO | ☐ Imaging Specialist |
| ☐ LPN | ☐ MD |
| ☐ Medical Device Specialist | ☐ MSN |
| ☐ Pharm-D | ☐ Physical Therapist |
| ☐ Primary Laboratory Technician | ☐ RN |
| ☐ Any other work experience or degrees in health care: | |

Do you have work experience or a degree in education?

- | | |
|---|---|
| ☐ Assistant Principal | ☐ Assistant Superintendent |
| ☐ Dean | ☐ Education Specialist |
| ☐ K-12 Teacher | ☐ Principal |
| ☐ Professor | ☐ Superintendent |
| ☐ Any other work experience or degrees in education: | |

May we send your contact information to the Alliance for Performance Excellence, which consists of state, local, and other Baldrige-based programs, as a potential examiner or subject-matter expert? *

Please note: The Baldrige Program does not control how your contact information will be managed once it is sent to other programs.

- ☐ Yes
☐ No
☐ Already Involved

Save & Continue >>

Status: Not Submitted **Deadline:** August 10, 2022, at 6:00 PM ET **System Message:** Hello EK112778

Application Forms

- ✓ Contact Information >
- ✓ Employment Information >
- ✓ NAICS Code >
- ✓ Preferred Mailing Address >
- ✓ Professional Information >
- Education >**
- State Examiner Experience >
- Recommendation Provider >
- Knowledge, Skills, & Abilities >
- Review Application >
- Certify & Submit Application >

56% Complete, Not Submitted



Education

Save Education successfull ×

List all completed degrees. Include the degree and year it was or will be obtained, the educational institution, and the state or country.

Institution Name	Degree	Delete
Univ. Maryland	Master	Delete

[+ Add Education](#)

☐ This section is complete

[Save & Continue >>](#)

Status: Not Submitted **Deadline:** August 10, 2022, at 6:00 PM ET **System Message:** Hello EK112778

Application Forms

✓ Contact Information	>
✓ Employment Information	>
✓ NAICS Code	>
✓ Preferred Mailing Address	>
✓ Professional Information	>
Education	>
State Examiner Experience	>
Recommendation Provider	>
Knowledge, Skills, & Abilities	>
Review Application	>
Certify & Submit Application	>

56% Complete, Not Submitted



Education

Save Cancel		<i>* Denotes required field</i>
Institution Name:*	Univ. Maryland	
Degree:*	Master	
Concentration On:*	IT	
Non-U.S. Degree:	☐	
State:*	Maryland	
Year Obtained:*	2010	
Save Cancel		

Status: Not Submitted **Deadline:** August 10, 2022, at 6:00 PM ET **System Message:** Hello EK112778

Application Forms

- ✓ [Contact Information](#) >
- ✓ [Employment Information](#) >
- ✓ [NAICS Code](#) >
- ✓ [Preferred Mailing Address](#) >
- ✓ [Professional Information](#) >
- ✓ [Education](#) >
- State Examiner Experience** >
- [Recommendation Provider](#) >
- [Knowledge, Skills, & Abilities](#) >
- [Review Application](#) >
- [Certify & Submit Application](#) >

67% Complete, Not Submitted



Baldrige State Examiner Experience

Please provide your experience as a Baldrige State level examiner or director. For each program for which you have served, indicate the name of the program, your role(s), and the years served.

If you don't have any Baldrige State Examiner experience, check "This section is complete" and click "Save & Continue" button.

The Name of the Program	State(s)	Delete
Maryland State Program	MD, VA	Delete

[+ Add Baldrige State Examiner Experience](#)

☐ **This section is complete**

[Save & Continue >>](#)

Application Forms

- ✓ Contact Information >
- ✓ Employment Information >
- ✓ NAICS Code >
- ✓ Preferred Mailing Address >
- ✓ Professional Information >
- ✓ Education >
- ✓ State Examiner Experience >
- Recommendation Provider >**
- 1. Mary Smith
- Knowledge, Skills, & Abilities >
- Review Application >
- Certify & Submit Application >

78% Complete, Not Submitted



Recommendation Providers

For your application to be considered, two individuals must submit recommendations on your behalf via the online system by the application deadline. **Applications without two recommendations will not be accepted. No other form of recommendation is accepted. Recommenders may not be relatives, friends, or sitting members of the Baldrige Program's Panel of Judges.** We suggest that you select recommenders early to give them sufficient time to respond. **Recommendations will not be received or accepted after the application deadline.** NOTE: If you are a state examiner, one recommendation from the state program director is strongly encouraged.

Following are steps for selecting and notifying your recommenders:

1. Identify up to four recommenders.
2. Click on the "Add Recommendation Provider" button to enter the name and email address of the first recommender. When you save the recommender information, the recommender will receive an email containing a link to the online system and a personal access code enabling him or her to log in and complete the recommendation. Add up to three more recommenders in the same way. Once the recommenders have logged in and begun their recommendations, a date will appear on the "Started" line under the "Status" column, and you will no longer be able to edit their information.
3. Monitor your email for notification that the Baldrige Program has received a completed recommendation. We will add only the two newest recommendations received to your file, and you may not delete a recommendation after the program has received it.
4. If you wish, once you have received two notifications, you may delete the remaining recommenders. If you decided to delete the remaining recommenders, an email will be generated informing them that you no longer require their recommendations.
5. If you wish, you may send reminder emails to your recommenders by clicking "Send Email."

Provider Name	Status	Send Email	Delete
Mary Smith	Last Email Sent: 7/25/22 08:10 AM Started: Completed:	Send Email	Delete

[+ Add Recommendation Provider](#)

[Save & Continue >>](#)

Status: Not Submitted **Deadline:** August 10, 2022, at 6:00 PM ET **System Message:** Hello EK112778

Application Forms

- ✓ Contact Information >
- ✓ Employment Information >
- ✓ NAICS Code >
- ✓ Preferred Mailing Address >
- ✓ Professional Information >
- ✓ Education >
- ✓ State Examiner Experience >
- Recommendation Provider >
 - 1. Mary Smith
- Knowledge, Skills, & Abilities >**
- Review Application >
- Certify & Submit Application >

78% Complete, Not Submitted

Knowledge, Skills, and Abilities Essay Questions

Save & Stay

Save & Continue >>

* Denotes required field

Please plan to dedicate a block of time to complete this section. We suggest that you write your essays in a word-processing application, then copy/paste into the text boxes provided below. Save your work very often by clicking the Save & Stay button.

1. Describe your experience that qualifies you to effectively evaluate and provide feedback to an organization on its key work systems and processes. *

Used 0 of 1300 allowed characters.

2. Describe your experience that qualifies you to effectively evaluate and provide feedback to an organization on its product, process, and financial results. *

Used 0 of 1300 allowed characters.

3. Describe your experience that qualifies you to effectively evaluate and provide feedback to an organization on its strategy development and implementation. *

Used 0 of 1300 allowed characters.

Status: Not Submitted **Deadline:** August 10, 2022, at 6:00 PM ET **System Message:** Hello EK112778

Application Forms

- ✓ Contact Information >
- ✓ Employment Information >
- ✓ NAICS Code >
- ✓ Preferred Mailing Address >
- ✓ Professional Information >
- ✓ Education >
- ✓ State Examiner Experience >
- ✓ Recommendation Provider >
 - 1. Mary Smith
 - 2. fname lname
- ✓ Knowledge, Skills, & Abilities >
- Review Application >
- Certify & Submit Application >**

100% Complete, Not Submitted

Certify & Submit Application

Recommendation Provider Info

Your application will not be evaluated if we do not receive the recommendation letters by the application deadline.

Board members are selected on the basis of their personal qualifications and are not considered representatives of their employers or any other organization. Efforts are made to ensure broad representation on the Board of Examiners and to minimize disproportionate involvement from one industry, sector, or single organization. Applications are evaluated on the basis of

- Criteria category expertise
- Breadth and depth of professional experience
- Specialized expertise
- Examiner knowledge, skills, and abilities

Recommendation Providers' Status:

Name	Status
Mary Smith	Not Started
fname lname	Not Started

You will not be able to change any of the information in your application after you click "Submit Application." Your responses will become the official property of the Baldrige Performance Excellence Program.

PRIVACY ACT STATEMENT

Authority: The National Institute of Standards and Technology Act, as amended, 15 U.S.C. 271 et seq. (which includes Title 15 U.S.C. 272) and section 12 of the Stevenson-Wydler Technology Innovation Act of 1980, as amended, 15 U.S.C. 3710a. The Baldrige Awards Program was created under public law 100-107 The Malcolm Baldrige National Quality Improvement Act of 1987, 5 U.S.C. App.-Inspector General Act of 1978, § 2; 5 U.S.C. App.-Reorganization Plan of 1970, § 2; 13 U.S.C. § 2; 13 U.S.C. § 131; 15 U.S.C. § 272; 15 U.S.C. § 1151; 15 U.S.C. § 1501; 15 U.S.C. § 1512; 15 U.S.C. § 1516; 15 U.S.C. § 3704b; 16 U.S.C. § 1431; 35 U.S.C. § 2; 42 U.S.C. § 3121 et seq.; 47 U.S.C. § 902; 50 U.S.C. App. § 2401 et seq.; E.O. 11625; 77 FR 49899 (Aug. 18, 2012).

Purpose: The National Institute of Standards and Technology (NIST) oversees the Baldrige Performance Excellence Program (BPEP) which is the nation's only Presidential award for performance excellence and offers a wide array of award-winning products and services, including the world-renowned Baldrige Excellence Framework. The function/purpose of the information collection is to support the needs and activities of the internal and external customers in support of this mission.

Routine Uses: NIST will use this information to conduct necessary government business for the processing and the support needs of the BPEP. Disclosure of this information is permitted under the Privacy Act of 1974 (5 U.S.C. Section 552a) to be shared among NIST staff for work-related purposes. Disclosure of this information is also subject to all the published routine uses as identified in the Privacy Act System of Records Notices: COMMERCE/DEPT-18: Employee Personnel Files Not Covered by Notices of Other Agencies; COMMERCE/DEPT-23: Information Collected in Connection with Department of Commerce Activities, Events, and Programs

Disclosure: Furnishing this information is voluntary; however, this information is required to obtain authorization to gain access to and participate in the specified BPEP activity. The failure to provide accurate information may delay or prevent you from participating in the activity. Submitting voluntary information constitutes your consent to the use of the information for the stated purpose.

In applying for a volunteer position on the Malcolm Baldrige National Quality Award Board of Examiners, I attest to the accuracy of the information in this application. Enter your full name (First Name Last Name) as your signature.

☐ I certify that I have read and understand the above statement.★

Full Name: ★

(First Name Last Name)

Application Forms

Confirmation >

Recommendation Providers >

1. Mary Smith
2. fname lname

Review Application >

Confirmation

Application Submitted Successfully 

Your application has been submitted on 07/25/2022, 08:14 AM. An application submission confirmation email has been sent to your karakas@nist.gov email account. You may  print or save your application for future reference.

To complete your application, the Baldrige Program must receive two recommendation letters online by the application deadline. You may monitor your recommendation status, send reminder emails to your recommenders, and/or add new recommender information before the application deadline.

If you want to update your contact information or withdraw your application, please contact the Baldrige Program.

Notification emails will be sent to all examiner candidates by March 16th, indicating your selection status. Selected examiners must return the confirmation notice immediately upon receipt. Detailed information will be included.

How Did You Hear About the Board of Examiners?

Select all that apply:

- ☐ Association Newsletter
- ☐ Baldrige Website
- ☐ Other Baldrige Program Materials
- ☐ Quest for Excellence Conference
- ☐ Industry Conference
- ☐ Baldrige Fall Conference
- ☐ Publication/Email Advertisement *(Hold Ctrl key to select multiple options)*

BPEP
ASQ
Other

- ☐ Involvement in a Baldrige-based Award Program
- ☐ Referral by a Baldrige Examiner or Stakeholder
- ☐ My Professional Website or Listserv
- ☐ Social media (Twitter, Facebook, etc.)

Please specify here other sources not mentioned above.

Submit Survey

Status: Not Submitted **Deadline:** August 10, 2022, at 6:00 PM ET **System Message:** Hello EK112778

Application Forms

- ✓ Contact Information >
- ✓ Employment Information >
- ✓ NAICS Code >
- ✓ Preferred Mailing Address >
- ✓ Professional Information >
- ✓ Education >
- ✓ State Examiner Experience >
- Recommendation Provider >
- Knowledge, Skills, & Abilities >
- Review Application >
- Certify & Submit Application >

78% Complete, Not Submitted



Recommendation Provider

NOTE: When you click on the "Save" button, the recommender will receive an e-mail instructing how to access the online system. The link of the application and a unique personal access code will be included in the email.

* Denotes required field

First Name:*

Last Name:*

Email Address:*

Confirm Email Address:*

Employer:

Job Title:

Relationship To You:

Do you wish to waive your right to examine this letter of recommendation? *

☐ Yes ☐ No

Note for the recommendation provider that will be included into the email:

Used 0 of 450 allowed characters.

Status: Not Submitted **Deadline:** August 10, 2022, at 6:00 PM ET **System Message:** Hello EK112778

Application Forms

- ✓ [Contact Information](#) >
- ✓ [Employment Information](#) >
- ✓ [NAICS Code](#) >
- ✓ [Preferred Mailing Address](#) >
- ✓ [Professional Information](#) >
- ✓ [Education](#) >
- [State Examiner Experience](#) >
- [Recommendation Provider](#) >
- [Knowledge, Skills, & Abilities](#) >
- [Review Application](#) >
- [Certify & Submit Application](#) >

67% Complete, Not Submitted

Baldrige State Examiner Experience

Please provide your experience as a Baldrige State level examiner or director. For each program for which you have served, indicate the name of the program, your role(s), and the years served.

[Save](#) [Cancel](#)

* Denotes required field

The Name of the Award Program:*

Enter the State Abbreviation(s) Covered by the Program:*

Describe State and Local Program Experience:*

Used 0 of 450 allowed characters.

Roles:*

(Select all that apply)

- ☐ Application Author
- ☐ Consensus/Site Visit Team Leader
- ☐ Examiner
- ☐ Feedback/Tech Writer/Editor
- ☐ Judge
- ☐ Program Director
- ☐ Other

[Save](#) [Cancel](#)