



DEPARTMENT OF DEFENSE DEFENSE HUMAN RESOURCES ACTIVITY OFFICE OF PEOPLE ANALYTICS 4800 MARK CENTER DRIVE, SUITE 06E22 ALEXANDRIA, VA 22350-4000

July 31, 2023

Name 1 Address Line 1 Address Line 2 City, ST Zip5-Zip4

Dear (Rank) Name,

People are the Department's number one priority, and I am committed to the health and well-being of all Service members. That is why I am personally contacting you to learn more about your experience serving in the military. Please take this opportunity to add your voice to help the work we are doing to improve the lives of every Service member.

To participate:



Go to DoDsurveys.mil on any computer, tablet, or smartphone
Log in with your unique Ticket Number: UXXXXXX
Complete the survey by October 20, 2023 to be removed from the contact list

Your feedback is important and participation is considered Official Business. You can respond during the duty day, or any time convenient to you, on any government or personal device. Participation is voluntary and your responses are confidential and will not be shared with your commanders.

Your response matters. By responding, you help shape the policies, programs, and training that impact you and your fellow Service members. If we do not hear from you, we will contact you again by mail and e-mail to remind you of this opportunity.

I know that you are very busy, so I deeply appreciate you taking your time to complete this survey. Thank you for your service and your commitment to the military and our Nation.

Mark S. Breckenridge Director Defense Personnel Analytics Center Office of People Analytics

Title 10 U.S. Code Section 481 mandates that the DoD conducts a survey on workplace and gender issues of military members every 2 years. To verify the authenticity of this survey, OMB Control Number: 0704 dol51, call 372-1034 from any DoD or other government telephone with DSN. If you do not have access to a DSN telephone line, and if you have you have any questions about this survey, please call our Survey Processing Center toll-free at 1-800-881-5307, or e-mail WGR-Survey@mail.mll.

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DEPARTMENT OF DEFENSE C/O DATA RECOGNITION CORPORATION (2G3111) PO BOX 5720 HOPKINS, MN 55343 IMPORTANT: Response due October 31st	000001 012345 67001	PRESORTED FIRST-CLASS MAIL POSTAGE & FEES PAID PERMIT NO. 246 HOPKINS, MN	
I have contacted you several times to participate in an important survey. Time is running out. If you have not already done so, please do so now .			
Scan the code or go to DoDsurveys.mil on any computer, tablet, or smartphone.	TestOEL****************Test FIRST NAME1_LAST NAME1		
We need to hear from you by October 31 st for your responses to impact policy and life in your unit.	ADDRESS LINE 1 ADDRESS LINE 2 ADDRESS LINE 3 CITY, ST 12345-6789		
Thank you for completing this voluntary survey.			
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Mark S. Breckenridge, Director Office of People Analytics	OMB No. 0704-	0615: Approval Expires 05/31/2024	
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