# NIST SME Automation Challenges & Opportunities Survey

Start of Block: Block 1 company demographics

1.1 The National Institute of Standards and Technology (NIST) is seeking inputs from industry to document the current state of modern manufacturing, and to better understand the needs and opportunities of manufacturers in the U.S. The Manufacturing Robotics program is specifically looking for information to assist emerging technologies that are expected to enable advancements in manufacturing capabilities, improve existing processes, increase product quality, and increase the economic competitiveness of U.S. industries. Your responses will assist in these efforts and help inform us about the needs of your industry.

#### OMB Control #0693-0043, Expiration Date: 06/30/2025

A Federal agency may not conduct or sponsor, and a person is not required to respond to, nor shall a person be subject to a penalty for failure to comply with an information collection subject to the requirements of the Paperwork Reduction Act of 1995 unless the information collection has a currently valid OMB Control Number. The approved OMB Control Number for this information collection is 0693-0043. Without this approval, we could not conduct this survey/information collection. Public reporting for this information collection is estimated to be approximately 10 minutes, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the information collection. All responses to this information collection are voluntary. Send comments regarding this burden estimate or any other aspect of this information collection, including suggestions for reducing this burden to the National Institute of Standards and Technology at 100 Bureau Dr, Stop 8230, Gaithersburg MD 20899, Attn: Shelly Bagchi; or SMEAutomationSurvey@nist.gov

1.2 How many	y employees are in your company?
O 1 to 10	
O 11 to 5	50
○ 51 to <sup>2</sup>	100
O 101 to	500
○ 501 ar	nd above
1.3 How woul multiple if app	d you describe your company's role(s) in the manufacturing industry? (Select blicable.)
	Facility Monitoring / Control
	Integrator
	Logistics (e.g., product distribution, imports/exports)
	Producer
	Product Customization / Modification
	Product Design
	Strategic Planning
	Vendor
	Other (please specify):

1.4 What is the <b>primary</b> manufacturing industry of your company? (Select only the most applicable.)
Aerospace Manufacturing
Appliance and Component Manufacturing
Automotive and Transportation Manufacturing
Fabricated Metal Product Manufacturing
O Industrial Equipment Manufacturing
Robotic System Manufacturing
Furniture and Related Product Manufacturing
O Paper Manufacturing
Wood Product Manufacturing
C Leather Manufacturing
Textile and Apparel Manufacturing
Building Materials Manufacturing
O Non-Metallic Mineral Product Manufacturing (e.g., gravel)
Food and Beverage Manufacturing
O Pharmaceutical and Non-Electronic Medical Devices Manufacturing
O Plastics, Rubber, and Industrial Chemical Products Manufacturing
O Packaging (e.g., of pre-made components or products)
Consumer Electronics and Parts Manufacturing
O System Integration
Other (please specify):

End of Block: Block 1 company demographics

Start of Block: Block 2a aero, appliance, auto, metals

2.1 What is your current role at your company?

Executive Manager

Front Line Manager

Chemist / Chemical Engineer

Controls Engineer

Machine Operator

Maintenance

Manufacturing Engineer

Product Research & Design

Quality Control

Tradesman

Other (please specify):

2.2 Which of the following tasks are currently being performed at your company, and in what way (e.g., manually or via automation)?

	manually only	mix of manual and automation	automated only	this task is performed but don't know the method	N/A (don't do this task)
Chemical Processing	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Electrical/Electronics Assembly	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	$\circ$	$\circ$	0	$\circ$	$\circ$
Material Handling (e.g. forklift operation, picking)	$\circ$	0	0	0	$\circ$
Mechanical Assembly	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Painting	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (surface finishing, grinding, cutting, etc.)	0	0	0	0	0
Welding	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	$\circ$	$\circ$	0	$\circ$

End of Block: Block 2a aero, appliance, auto, metals

Start of Block: Block 2a mgmt

3.1 To the best of your knowledge, how many hours per day *per person* does your company expect these tasks to be done **manually** (with no automation), on average?

	0-3	4-7	8-11	12+ hours	don't know	N/A
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Electrical/Electronics Assembly	0	$\circ$	0	$\circ$	$\circ$	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\bigcirc$	$\bigcirc$	$\circ$	$\circ$	$\bigcirc$
Material Handling (e.g. forklift operation, picking)	0	$\circ$	$\circ$	$\circ$	0	$\circ$
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$	0
Packaging/Palletizing	0	$\bigcirc$	$\bigcirc$	$\circ$	$\circ$	$\bigcirc$
Surface Modification (surface finishing, grinding, cutting, etc.)	0	0	0	0	0	0
Welding	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$

3.2 To the best of your knowledge, how many hours per day *per person or machine* does your company expect the tasks listed below to be done using **automation** (or a mix of manual and automation), on average?

automation), on avoids	0-3	4-7	8-11	12-15	16+ hours	don't know	N/A
Chemical Processing	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Electrical/Electronics Assembly	0	$\circ$	$\circ$	0	0	$\circ$	$\circ$
Inspection	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g. forklift operation, picking)	0	$\circ$	0	0	0	$\circ$	0
Mechanical Assembly	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\bigcirc$	$\circ$
Painting	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\bigcirc$	$\circ$
Packaging/Palletizing	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (surface finishing, grinding, cutting, etc.)	0	0	0	0	0	0	0
Welding	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\bigcirc$
Other (please specify):	0	$\circ$	0	0	0	0	0

3.3 How challenging are these tasks **for your employees**? If you don't know for a particular task, please skip the row.

	Extremely easy	Somewhat easy	Neither easy nor difficult	Somewhat difficult	Extremely difficult
Chemical Processing	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Electrical/Electronics Assembly	$\circ$	0	$\circ$	0	$\circ$
Inspection	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g. forklift operation, picking)	0	0	$\circ$	$\circ$	$\circ$
Mechanical Assembly	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Painting	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	$\circ$	0	$\circ$	0	$\circ$
Surface Modification (surface finishing, grinding, cutting, etc.)	0	0	0	0	0
Welding	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	$\circ$	$\circ$	0	$\circ$	0

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3.4 How often do these tasks result in process bottlenecks? If you don't know for a particular task, please skip the row.

	2-3 times a month or less	Once a week	2-4 times a week	Daily	2-4 times a day	5-7 times a day or more
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Electrical/Electronics Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g. forklift operation, picking)	0	0	0	0	0	0
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (surface finishing, grinding, cutting, etc.)	0	0	0	0	$\circ$	0
Welding	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	0	0	$\circ$	0	0

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tasks are you considering introducing or increasing automation to address in the next Select multiple if applicable.
Additive Manufacturing
Chemical Processing
Electrical/Electronics Assembly
Inspection
Machine Tending
Material Handling (e.g. forklift operation, picking)
Mechanical Assembly
Painting
Packaging/Palletizing
Surface Modification (surface finishing, grinding, cutting, etc.)
Welding
Other (please specify):

to support manufacturing processes?	
○ 0% to 5%	
○ 6% to 10%	
○ 11% to 20%	
○ 21% to 50%	
○ 51% or above	
O Prefer not to say	
O Don't know	
End of Block: Block 2a mgmt	
Start of Block: Block 2a non-mgmt	

### 4.1 How many hours per day (on average) do you do these tasks **manually**?

	0-3	4-7	8-11	12+ hours	don't know	N/A
Chemical Processing	0	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$
Electrical/Electronics Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g. forklift operation, picking)	0	$\circ$	$\circ$	$\circ$	0	0
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\bigcirc$	$\circ$
Painting	0	$\circ$	0	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\bigcirc$
Surface Modification (surface finishing, grinding, cutting, etc.)	0	0	0	0	0	0
Welding	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	0	0	0	0	0

### 4.2 How many hours per day (on average) do you do these tasks **using automation**?

	0-3	4-7	8-11	12+ hours	don't know	N/A
Chemical Processing	0	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$
Electrical/Electronics Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g. forklift operation, picking)	0	$\circ$	$\circ$	$\circ$	0	0
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\bigcirc$	$\circ$
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\bigcirc$
Surface Modification (surface finishing, grinding, cutting, etc.)	0	0	0	0	0	0
Welding	0	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	0	0	0	0	0

## 4.3 How challenging are these tasks for you **physically**? If you don't do a particular task personally, please skip the row.

Chemical Processing  Electrical/Electronics Assembly  Inspection  Machine Tending  Material Handling (e.g. forklift operation, picking)  Mechanical Assembly  Mechanical Assembly		Extremely easy	Somewhat easy	Neither easy nor difficult	Somewhat difficult	Extremely difficult
Assembly O O O O O O O O O O O O O O O O O O O	Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending  Material Handling (e.g. forklift operation, picking)  Mechanical		0	0	$\circ$	0	0
Material Handling (e.g. forklift operation, picking)  Mechanical	Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$
(e.g. forklift operation, picking)  Mechanical	Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$
	(e.g. forklift	0	0	0	0	$\circ$
		0	$\circ$	$\circ$	$\circ$	$\circ$
Painting	Painting	0	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (surface finishing, grinding, cutting, etc.)	(surface finishing, grinding, cutting,	0	0	0	0	0
Welding	Welding	0	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):		0	$\circ$	0	$\circ$	0

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4.4 How challenging are these tasks for you **mentally**? If you don't do a particular task personally, please skip the row.

	Extremely easy	Somewhat easy	Neither easy nor difficult	Somewhat difficult	Extremely difficult
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$
Electrical/Electronics Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	0	0	$\circ$	0	0
Machine Tending	0	0	$\circ$	0	0
Material Handling (e.g. forklift operation, picking)	0	$\circ$	0	0	0
Mechanical Assembly	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Painting	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (surface finishing, grinding, cutting, etc.)	0	0	0	0	0
Welding	0	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	0	0	0	0

End of Block: Block 2a non-mgmt

Start of Block: Block 2b furniture, paper, wood



5.1 What is your current role at your company?
Executive Manager
Front Line Manager
O Chemist / Chemical Engineer
O Controls Engineer
O Machine Operator
○ Maintenance
Manufacturing Engineer
O Product Research & Design
O Quality Control
○ Tradesman
Other (please specify):

5.2 Which of the following tasks are currently being performed at your company, and in what way (e.g., manually or via automation)?

	manually only	mix of manual and automation	automated only	this task is performed but don't know the method	N/A (don't do this task)
Chemical Processing	$\circ$	$\circ$	$\circ$	$\circ$	0
Inspection	$\circ$	$\circ$	$\circ$	$\circ$	$\bigcirc$
Machine Tending	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g. forklift operation, picking)	$\circ$	0	$\circ$	0	$\circ$
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$
Painting	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\bigcirc$	$\circ$	$\circ$	$\circ$
Surface Modification (surface finishing, grinding, cutting, etc.)	0	$\circ$	$\circ$	0	0
Welding	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	0	$\circ$	$\circ$	$\circ$

End of Block: Block 2b furniture, paper, wood

Start of Block: Block 2b mgmt



6.1 To the best of your knowledge, how many hours per day *per person* does your company expect these tasks to be done **manually** (with no automation), on average?

	0-3	4-7	8-11	12+ hours	don't know	N/A
Chemical Processing	$\bigcirc$	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	$\bigcirc$	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g. forklift operation, picking)	$\circ$	$\circ$	$\circ$	$\circ$	0	0
Mechanical Assembly	$\circ$	$\circ$	0	$\circ$	$\circ$	$\bigcirc$
Painting	$\circ$	$\circ$	$\circ$	0	$\circ$	$\circ$
Packaging/Palletizing	$\circ$	$\circ$	$\circ$	0	$\circ$	$\circ$
Surface Modification (surface finishing, grinding, cutting, etc.)	0	$\circ$	$\circ$	0	0	0
Welding	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$

6.2 To the best of your knowledge, how many hours per day *per person or machine* does your company expect the tasks listed below to be done using **automation** (or a mix of manual and automation), on average?

<i>,,</i>	0-3	4-7	8-11	12-15	16+ hours	don't know	N/A
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\bigcirc$	0
Machine Tending	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g. forklift operation, picking)	0	$\circ$	$\circ$	0	$\circ$	$\circ$	$\circ$
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	$\circ$	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (surface finishing, grinding, cutting, etc.)	0	$\circ$	0	0	0	$\circ$	$\circ$
Welding	$\circ$	$\bigcirc$	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	$\circ$	$\circ$	$\circ$	0	$\circ$	$\circ$

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6.3 How challenging are these tasks **for your employees**? If you don't know for a particular task, please skip the row.

	Extremely easy	Somewhat easy	Neither easy nor difficult	Somewhat difficult	Extremely difficult
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g. forklift operation, picking)	0	$\circ$	0	$\circ$	0
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$
Painting	0	0	$\circ$	0	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (surface finishing, grinding, cutting, etc.)	0	0	0	0	0
Welding	0	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	$\circ$	0	$\circ$	$\circ$

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6.4 How often do these tasks result in process bottlenecks? If you don't know for a particular task, please skip the row.

	2-3 times a month or less	Once a week	2-4 times a week	Daily	2-4 times a day	5-7 times a day or more
Chemical Processing	0	$\circ$	$\circ$	0	$\circ$	$\circ$
Inspection	0	$\circ$	$\circ$	0	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g. forklift operation, picking)	0	$\circ$	0	0	0	0
Mechanical Assembly	0	$\circ$	0	0	$\circ$	$\circ$
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (surface finishing, grinding, cutting, etc.)	0	0	0	0	0	0
Welding	0	$\circ$	$\circ$	$\circ$	$\bigcirc$	$\circ$
Other (please specify):	0	0	0	0	0	0

	Select multiple if applicable.
	Chemical Processing
	Inspection
	Machine Tending
	Material Handling (e.g. forklift operation, picking)
	Mechanical Assembly
	Painting
	Packaging/Palletizing
	Surface Modification (surface finishing, grinding, cutting, etc.)
	Welding
	Other (please specify):
3.4	

6.6 What is your company's estimated budget (% of total annual budget) for new technologies to support manufacturing processes?
○ 0% to 5%
○ 6% to 10%
○ 11% to 20%
○ 21% to 50%
○ 51% or above
O Prefer not to say
O Don't know
End of Block: Block 2b mgmt
Start of Block: Block 2b non-mgmt

### 7.1 How many hours per day (on average) do you do these tasks **manually**?

	0-3	4-7	8-11	12+ hours	don't know	N/A
Chemical Processing	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	$\circ$	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$
Material Handling (e.g. forklift operation, picking)	$\circ$	$\circ$	$\circ$	$\circ$	0	0
Mechanical Assembly	$\circ$	$\circ$	0	$\circ$	$\circ$	$\circ$
Painting	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	$\bigcirc$	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$
Surface Modification (surface finishing, grinding, cutting, etc.)	0	0	0	0	0	$\circ$
Welding	$\bigcirc$	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\bigcirc$
Other (please specify):	$\circ$	0	0	0	0	0

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### 7.2 How many hours per day (on average) do you do these tasks **using automation**?

	0-3	4-7	8-11	12+ hours	don't know	N/A
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\bigcirc$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$	$\bigcirc$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g. forklift operation, picking)	0	$\circ$	$\circ$	$\circ$	0	0
Mechanical Assembly	0	$\circ$	0	$\circ$	$\circ$	$\bigcirc$
Painting	0	$\circ$	$\circ$	0	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$
Surface Modification (surface finishing, grinding, cutting, etc.)	0	0	0	0	0	$\circ$
Welding	0	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	0	$\circ$	0	0	0

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7.3 How challenging are these tasks for you **physically**? If you don't do a particular task personally, please skip the row.

	Extremely easy	Somewhat easy	Neither easy nor difficult	Somewhat difficult	Extremely difficult
Chemical Processing	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g. forklift operation, picking)	0	$\circ$	0	0	$\circ$
Mechanical Assembly	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Painting	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (surface finishing, grinding, cutting, etc.)	0	0	0	0	0
Welding	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$

7.4 How challenging are these tasks for you **mentally**? If you don't do a particular task personally, please skip the row.

	Extremely easy	Somewhat easy	Neither easy nor difficult	Somewhat difficult	Extremely difficult
Chemical Processing	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	0	0	0	$\circ$	0
Machine Tending	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\bigcirc$
Material Handling (e.g. forklift operation, picking)	0	$\circ$	0	$\circ$	$\circ$
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	0
Painting	0	$\circ$	$\circ$	$\circ$	0
Packaging/Palletizing	0	0	$\circ$	0	$\circ$
Surface Modification (surface finishing, grinding, cutting, etc.)	0	$\circ$	$\circ$	$\circ$	$\circ$
Welding	0	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	0	0	0	0

End of Block: Block 2b non-mgmt

Start of Block: Block 2c leather, textile, apparel

3.1	What is your current role at your company?				
	Executive Manager				
	O Front Line Manager				
	O Chemist / Chemical Engineer				
	O Machine Operator				
	O Maintenance				
	O Manufacturing Engineer				
	O Product Research & Design				
	O Quality Control				
	○ Tradesman				
	Other (please specify):				

8.2 Which of the following tasks are currently being performed at your company, and in what way (e.g., manually or via automation)?

	manually only	mix of manual and automation	automated only	this task is performed but don't know the method	N/A (don't do this task)
Chemical Processing (e.g. tanning, dyeing, washing)	0	0	0	0	0
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g. forklift operation, picking)	0	0	0	$\circ$	0
Mechanical Assembly (e.g. sewing)	0	0	0	$\circ$	0
Painting & Printing (e.g. screen printing, stamping)	0	0	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	0	$\circ$	$\circ$
Product Finishing (e.g. hemming, embroidery)	0	0	0	0	0
Surface Modification (e.g. surface finishing, cutting)	0	0	0	0	$\circ$
Other (please specify):	0	$\circ$	$\circ$	$\circ$	$\circ$

End of Block: Block 2c leather, textile, apparel

Start of Block: Block 2c mgmt



9.1 To the best of your knowledge, how many hours per day *per person* does your company expect these tasks to be done **manually** (with no automation), on average?

	0-3	4-7	8-11	12+ hours	don't know	N/A
Chemical Processing (e.g. tanning, dyeing, washing)	0	0	0	0	0	0
Inspection	0	$\circ$	$\circ$	0	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$	$\bigcirc$
Material Handling (e.g. forklift operation, picking)	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Mechanical Assembly (e.g. sewing)	0	$\circ$	$\circ$	$\circ$	0	$\circ$
Painting & Printing (e.g. screen printing, stamping)	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$		$\circ$	$\circ$
Product Finishing (e.g. hemming, embroidery)	0	0	$\circ$	$\circ$	0	0
Surface Modification (e.g. surface finishing, cutting)	0	$\circ$	$\circ$	0	$\circ$	$\circ$
Other (please specify):	0	0	$\circ$	$\circ$	0	0

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9.2 To the best of your knowledge, how many hours per day *per person or machine* does your company expect the tasks listed below to be done using **automation** (or a mix of manual and automation), on average?

ĺ	0-3	4-7	8-11	12-15	16+ hours	don't know	N/A
Chemical Processing (e.g. tanning, dyeing, washing)	0	0	0	0	0	0	0
Inspection	$\circ$	$\circ$	0	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g. forklift operation, picking)	0	$\circ$	$\circ$	$\circ$	0	0	0
Mechanical Assembly (e.g. sewing)	0	$\circ$	$\circ$	$\circ$	0	0	0
Painting & Printing (e.g. screen printing, stamping)	$\circ$	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Product Finishing (e.g. hemming, embroidery)	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g. surface finishing, cutting)	0	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	0	$\circ$	$\circ$	$\circ$	0	0

9.3 How challenging are these tasks **for your employees**? If you don't know for a particular task, please skip the row.

	Extremely easy	Somewhat easy	Neither easy nor difficult	Somewhat difficult	Extremely difficult
Chemical Processing (e.g. tanning, dyeing, washing)	0	0	0	0	0
Inspection	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	0
Material Handling (e.g. forklift operation, picking)	0	0	$\circ$	0	0
Mechanical Assembly (e.g. sewing)	0	0	$\circ$	0	$\circ$
Painting & Printing (e.g. screen printing, stamping)	0	0	0	0	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$
Product Finishing (e.g. hemming, embroidery)	0	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g. surface finishing, cutting)	0	0	$\circ$	0	0
Other (please specify):	0	$\circ$	$\circ$	$\circ$	$\circ$

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9.4 How often do these tasks result in process bottlenecks? If you don't know for a particular task, please skip the row.

	2-3 times a month or less	Once a week	2-4 times a week	Daily	2-4 times a day	5-7 times a day or more
Chemical Processing (e.g. tanning, dyeing, washing)	0	0	0	0	0	0
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g. forklift operation, picking)	0	$\circ$	$\circ$	$\circ$	0	$\circ$
Mechanical Assembly (e.g. sewing)	0	$\circ$	$\circ$	$\circ$	$\circ$	0
Painting & Printing (e.g. screen printing, stamping)	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Product Finishing (e.g. hemming, embroidery)	0	$\circ$	$\circ$	0	$\circ$	$\circ$
Surface Modification (e.g. surface finishing, cutting)	0	$\circ$	$\circ$	$\circ$	0	$\circ$
Other (please specify):	0	0	0	0	0	0

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tasks are you considering introducing or increasing automation to address in the next Select multiple if applicable.
Chemical Processing (e.g. tanning, dyeing, washing)
Inspection
Machine Tending
Material Handling (e.g. forklift operation, picking)
Mechanical Assembly (e.g. sewing)
Painting & Printing (e.g. screen printing, stamping)
Packaging/Palletizing
Product Finishing (e.g. hemming, embroidery)
Surface Modification (e.g. surface finishing, cutting)
Other (please specify):

9.6 What is your company's estimated budget (% of total annual between to support manufacturing processes?	oudget) for new technologies
O% to 5%	
○ 6% to 10%	
O 11% to 20%	
O 21% to 50%	
○ 51% or above	
O Prefer not to say	
O Don't know	
End of Block: Block 2c mgmt	
Start of Block: Block 2c non-mgmt	

### 10.1 How many hours per day (on average) do you do these tasks **manually**?

Chamical Programing	
Chemical Processing (e.g. tanning, dyeing, washing)	$\bigcirc$
Inspection	$\bigcirc$
Machine Tending	$\bigcirc$
Material Handling (e.g. forklift operation, picking)	$\circ$
Mechanical Assembly (e.g. sewing)	$\circ$
Painting & Printing (e.g. screen printing, stamping)	$\bigcirc$
Packaging/Palletizing	$\bigcirc$
Product Finishing (e.g. hemming, embroidery)	$\circ$
Surface Modification (e.g. surface finishing, cutting)	$\circ$
Other (please specify):	$\bigcirc$

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10.2 How many hours per day (on average) do you do these tasks **using automation**?

	0-3	4-7	8-11	12+ hours	don't know	N/A
Chemical Processing (e.g. tanning, dyeing, washing)	0	0	0	0	0	0
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	0	$\circ$	$\circ$
Material Handling (e.g. forklift operation, picking)	0	$\circ$	$\circ$	0	$\circ$	$\circ$
Mechanical Assembly (e.g. sewing)	0	$\circ$	$\circ$	0	$\circ$	$\circ$
Painting & Printing (e.g. screen printing, stamping)	0	$\circ$	$\circ$	$\circ$	0	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Product Finishing (e.g. hemming, embroidery)	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g. surface finishing, cutting)	0	$\circ$	$\circ$	0	$\circ$	$\circ$
Other (please specify):	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$

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10.3 How challenging are these tasks for you **physically**? If you don't do a particular task personally, please skip the row.

	Extremely easy	Somewhat easy	Neither easy nor difficult	Somewhat difficult	Extremely difficult
Chemical Processing (e.g. tanning, dyeing, washing)	0	0	0	0	0
Inspection	0	0	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\bigcirc$	$\circ$	$\circ$	$\circ$
Material Handling (e.g. forklift operation, picking)	0	0	$\circ$	0	$\circ$
Mechanical Assembly (e.g. sewing)	0	0	$\circ$	0	0
Painting & Printing (e.g. screen printing, stamping)	0	$\circ$	0	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	0
Product Finishing (e.g. hemming, embroidery)	0	$\circ$	0	$\circ$	0
Surface Modification (e.g. surface finishing, cutting)	0	0	$\circ$	0	$\circ$
Other (please specify):	0	0	0	0	0

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10.4 How challenging are these tasks for you **mentally**? If you don't do a particular task personally, please skip the row.

	Extremely easy	Somewhat easy	Neither easy nor difficult	Somewhat difficult	Extremely difficult
Chemical Processing (e.g. tanning, dyeing, washing)	0	0	0	0	0
Inspection	0	$\circ$	$\circ$	0	0
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g. forklift operation, picking)	0	0	$\circ$	$\circ$	0
Mechanical Assembly (e.g. sewing)	0	0	$\circ$	0	0
Painting & Printing (e.g. screen printing, stamping)	0	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	0
Product Finishing (e.g. hemming, embroidery)	0	0	$\circ$	0	0
Surface Modification (e.g. surface finishing, cutting)	0	0	0	$\circ$	$\circ$
Other (please specify):	0	0	$\circ$	0	0

End of Block: Block 2c non-mgmt

Start of Block: Block 2d building materials, mineral products

1	.1 What is your current role at your company?
	Executive Manager
	O Front Line Manager
	O Chemist / Chemical Engineer
	O Controls Engineer
	Machine Operator
	○ Maintenance
	Manufacturing Engineer
	O Product Research & Design
	Quality Control
	○ Tradesman
	Other (please specify):

11.2 Which of the following tasks are currently being performed at your company, and in what way (e.g., manually or via automation)?

	manually only	mix of manual and automation	automated only	this task is performed but don't know the method	N/A (don't do this task)
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	0	0	0	$\circ$
Packaging/Palletizing	0	$\circ$	0	$\circ$	$\circ$
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	$\circ$
Welding	0	0	0	$\circ$	$\circ$
Other (please specify):	0	$\circ$	$\circ$	$\circ$	$\circ$

End of Block: Block 2d building materials, mineral products

Start of Block: Block 2d mgmt

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12.1 To the best of your knowledge, how many hours per day *per person* does your company expect these tasks to be done **manually** (with no automation), on average?

	0-3	4-7	8-11	12-16	17+ hours	don't know	N/A
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	$\circ$	0	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	$\circ$	0	0	0	$\circ$	$\circ$
Welding	0	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$	$\bigcirc$
Other (please specify):	0	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$

12.2 To the best of your knowledge, how many hours per day *per person or* machine does your company expect the tasks listed below to be done using **automation** (or a mix of manual and automation), on average?

	0-3	4-7	8-11	12-15	16+ hours	don't know	N/A
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	0	$\circ$	$\circ$	0	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$	$\bigcirc$	$\bigcirc$
Material Handling (e.g., forklift operation, picking)	0	0	0	0	0	0	0
Packaging/Palletizing	0	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Painting	0	$\bigcirc$	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\bigcirc$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	$\circ$	0	0	0
Welding	0	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	$\bigcirc$	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$

12.3 How challenging are these tasks **for your employees**? If you don't know for a particular task, please skip the row.

	Extremely easy	Somewhat easy	Neither easy nor difficult	Somewhat difficult	Extremely difficult
Chemical Processing	$\circ$	$\circ$	0	$\circ$	0
Inspection	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	0	0	0	0
Packaging/Palletizing	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Painting	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	$\circ$	0	$\circ$	0
Welding	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	$\circ$	$\circ$	0	$\circ$	$\circ$

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12.4 How often do these tasks result in process bottlenecks? If you don't know for a particular task, please skip the row.

	2-3 times a month or less	Once a week	2-4 times a week	Daily	2-4 times a day	5-7 times a day or more
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	0	$\circ$	0	0	$\circ$	0
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\bigcirc$	$\bigcirc$
Material Handling (e.g., forklift operation, picking)	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$	0
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0	0
Welding	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$

X→

	sks are you considering introducing or increasing automation to address in the Select multiple if applicable.
	Chemical Processing
	Inspection
	Machine Tending
	Material Handling (e.g., forklift operation, picking)
	Packaging/Palletizing
	Painting
	Surface Modification (e.g., surface finishing, grinding, cutting)
	Welding
	Other (please specify):
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12.6 What is your company's estimated budget to support manufacturing processes?	(% of total annual budget) for	new technologies
O% to 5%		
○ 6% to 10%		
O 11% to 20%		
21% to 50%		
○ 51% or above		
O Prefer not to say		
O Don't know		
End of Block: Block 2d mgmt		
Start of Block: Block 2d non-mgmt   X→		

## 13.1 How many hours per day (on average) do you do these tasks **manually**?

	0-3	4-7	8-11	12+ hours	don't know	N/A
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	$\circ$	$\circ$	$\circ$	0	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	0	$\circ$	0
Painting	0	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0	0
Welding	0	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	0	0	0	0	0

13.2 How many hours per day (on average) do you do these tasks **using automation**?

	0-3	4-7	8-11	12+ hours	don't know	N/A
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	0	$\circ$	0	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$	$\bigcirc$
Material Handling (e.g., forklift operation, picking)	0	$\circ$	$\circ$	$\circ$	0	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	0	$\circ$	0
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	$\circ$	0	$\circ$	0	$\circ$
Welding	0	$\bigcirc$	$\bigcirc$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	$\circ$	$\circ$	0	0	0

13.3 How challenging are these tasks for you **physically**? If you don't do a particular task personally, please skip the row.

	Extremely easy	Somewhat easy	Neither easy nor difficult	Somewhat difficult	Extremely difficult
Chemical Processing	0	$\circ$	$\circ$	$\circ$	0
Inspection	0	$\circ$	0	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	$\circ$	0	0	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	0
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	$\circ$
Welding	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	0	$\circ$	0	0

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13.4 How challenging are these tasks for you **mentally**? If you don't do a particular task personally, please skip the row.

	Extremely easy	Somewhat easy	Neither easy nor difficult	Somewhat difficult	Extremely difficult
Chemical Processing	0	$\circ$	0	$\circ$	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	0	0	0	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0
Welding	0	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	$\circ$	0	$\circ$	$\circ$

End of Block: Block 2d non-mgmt

Start of Block: Block 2e food, pharma

14	4.1 What is your current role at your company?					
	Executive Manager					
	O Front Line Manager					
	O Chemist / Chemical Engineer					
	O Machine Operator					
	O Maintenance					
	O Manufacturing Engineer					
	O Product Research & Design					
	O Quality Control					
	O Sanitizer					
	Other (please specify):					

14.2 Which of the following tasks are currently being performed at your company, and in what way (e.g., manually or via automation)?

	manually only	mix of manual and automation	automated only	this task is performed but don't know the method	N/A (don't do this task)
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\bigcirc$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	0	$\circ$	$\circ$	$\circ$
Mechanical Assembly	0	$\circ$	$\circ$	0	$\circ$
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0
Other (please specify):	0	0	0	0	$\circ$

End of Block: Block 2e food, pharma

Start of Block: Block 2e mgmt



15.1 To the best of your knowledge, how many hours per day *per person* does your company expect these tasks to be done **manually** (with no automation), on average?

	0-3	4-7	8-11	12-16	17+ hours	don't know	N/A
Chemical Processing	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	$\circ$	$\circ$	0	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	$\circ$	$\circ$	$\circ$	0	0	$\circ$
Mechanical Assembly	0	$\circ$	0	0	0	0	$\circ$
Painting	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\bigcirc$	$\circ$
Packaging/Palletizing	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	$\circ$	0	0	0	0	0
Other (please specify):	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$

15.2 To the best of your knowledge, how many hours per day *per person or machine* does your company expect the tasks listed below to be done using **automation** (or a mix of manual and automation), on average?

	0-3	4-7	8-11	12-15	16+ hours	don't know	N/A
Chemical Processing	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	$\circ$	0	0	0	0	$\circ$
Mechanical Assembly	0	$\circ$	$\circ$	0	$\circ$	$\circ$	$\circ$
Painting	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\bigcirc$	$\bigcirc$
Packaging/Palletizing	$\circ$		$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0	0	0
Other (please specify):	0	$\circ$	0	0	0	0	$\circ$

15.3 How challenging are these tasks **for your employees**? If you don't know for a particular task, please skip the row.

	Extremely easy	Somewhat easy	Neither easy nor difficult	Somewhat difficult	Extremely difficult
Chemical Processing	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	$\circ$	$\circ$	0	$\circ$	$\circ$
Machine Tending	$\circ$	$\circ$	$\circ$	$\circ$	$\bigcirc$
Material Handling (e.g., forklift operation, picking)	0	0	0	0	$\circ$
Mechanical Assembly	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Painting	$\circ$	$\circ$	$\circ$	$\circ$	0
Packaging/Palletizing	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	$\circ$
Other (please specify):	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$

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15.4 How often do these tasks result in process bottlenecks? If you don't know for a particular task, please skip the row.

	2-3 times a month or less	Once a week	2-4 times a week	Daily	2-4 times a day	5-7 times a day or more
Chemical Processing	0	$\circ$	$\circ$	0	$\circ$	$\circ$
Inspection	0	$\circ$	0	$\circ$	$\circ$	0
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\bigcirc$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	$\circ$	0	$\circ$	0	0
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$	0
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	$\circ$	$\circ$
Other (please specify):	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$

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	Select multiple if applicable.
	Chemical Processing
	Inspection
	Machine Tending
	Material Handling (e.g., forklift operation, picking)
	Mechanical Assembly
	Painting
	Packaging/Palletizing
	Surface Modification (e.g., surface finishing, grinding, cutting)
	Other (please specify):
V->	

15.6 What is your company's estimated budget (% of total annual budget) for new technologies to support manufacturing processes?
○ 0% to 5%
○ 6% to 10%
○ 11% to 20%
○ 21% to 50%
○ 51% or above
O Prefer not to say
O Don't know
End of Block: Block 2e mgmt
Start of Block: Block 2e non-mgmt

16.1 How many hours per day (on average) do you do these tasks **manually**?

	0-3	4-7	8-11	12+ hours	don't know	N/A
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\bigcirc$	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$	$\bigcirc$
Material Handling (e.g., forklift operation, picking)	0	$\circ$	$\circ$	$\circ$	0	0
Mechanical Assembly	0	$\circ$	0	$\circ$	$\circ$	$\circ$
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0	0
Other (please specify):	0	$\circ$	$\circ$	0	0	$\circ$

16.2 How many hours per day (on average) do you do these tasks **using automation**?

	0-3	4-7	8-11	12+ hours	don't know	N/A
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$	$\bigcirc$
Material Handling (e.g., forklift operation, picking)	0	0	0	$\circ$	0	0
Mechanical Assembly	0	$\circ$	0	$\circ$	$\circ$	$\circ$
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0	0
Other (please specify):	0	$\circ$	$\circ$	0	0	$\circ$

16.3 How challenging are these tasks for you **physically**? If you don't do a particular task personally, please skip the row.

	Extremely easy	Somewhat easy	Neither easy nor difficult	Somewhat difficult	Extremely difficult
Chemical Processing	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	$\circ$	$\circ$	0	$\circ$	$\circ$
Machine Tending	$\circ$	$\circ$	$\circ$	$\circ$	$\bigcirc$
Material Handling (e.g., forklift operation, picking)	0	0	0	0	$\circ$
Mechanical Assembly	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Painting	$\circ$	$\circ$	$\circ$	$\circ$	0
Packaging/Palletizing	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	$\circ$
Other (please specify):	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$

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16.4 How challenging are these tasks for you **mentally**? If you don't do a particular task personally, please skip the row.

	Extremely easy	Somewhat easy	Neither easy nor difficult	Somewhat difficult	Extremely difficult
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	0	0
Material Handling (e.g., forklift operation, picking)	0	$\circ$	$\circ$	$\circ$	$\circ$
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$
Painting	0	0	$\circ$	0	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	$\circ$	$\circ$	$\circ$	0
Other (please specify):	0	$\circ$	0	$\circ$	$\circ$

End of Block: Block 2e non-mgmt

Start of Block: Block 2f plastics, rubber, chem

17	.1 What is your current role at your company?
	Executive Manager
	O Front Line Manager
	O Chemist / Chemical Engineer
	O Machine Operator
	○ Maintenance
	O Manufacturing Engineer
	O Product Research & Design
	O Quality Control
	O Sanitizer
	Other (please specify):

17.2 Which of the following tasks are currently being performed at your company, and in what way (e.g., manually or via automation)?

	manually only	mix of manual and automation	automated only	this task is performed but don't know the method	N/A (don't do this task)
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	0	$\circ$	$\circ$	0
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0
Welding	0	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	$\circ$	0	$\circ$	$\circ$

End of Block: Block 2f plastics, rubber, chem

Start of Block: Block 2f mgmt

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18.1 To the best of your knowledge, how many hours per day *per person* does your company expect these tasks to be done **manually** (with no automation), on average?

	0-3	4-7	8-11	12-16	17+ hours	don't know	N/A
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	0
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	0	0	$\circ$	$\circ$	$\circ$	0
Painting	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	$\circ$	0	$\circ$	$\circ$	$\circ$	$\circ$
Welding	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$	$\bigcirc$
Other (please specify):	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$

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18.2 To the best of your knowledge, how many hours per day *per person or machine* does your company expect the tasks listed below to be done using **automation** (or a mix of manual and automation), on average?

	0-3	4-7	8-11	12-15	16+ hours	don't know	N/A
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\bigcirc$	$\circ$
Machine Tending	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	0	0	0	0	0	0
Painting	$\circ$	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	$\circ$	0	$\circ$	$\circ$	0	0
Welding	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$

18.3 How challenging are these tasks **for your employees**? If you don't know for a particular task, please skip the row.

	Extremely easy	Somewhat easy	Neither easy nor difficult	Somewhat difficult	Extremely difficult
Chemical Processing	0	$\circ$	0	$\circ$	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	0	0	0	$\circ$
Painting	0	0	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	$\circ$	$\circ$	$\circ$	0
Welding	$\circ$	$\circ$	$\bigcirc$	$\circ$	$\circ$
Other (please specify):	0	$\circ$	$\circ$	$\circ$	$\circ$

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18.4 How often do these tasks result in process bottlenecks? If you don't know for a particular task, please skip the row.

	2-3 times a month or less	Once a week	2-4 times a week	Daily	2-4 times a day	5-7 times a day or more
Chemical Processing	0	0	$\circ$	$\circ$	$\circ$	0
Inspection	0	$\circ$	0	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$	0
Material Handling (e.g., forklift operation, picking)	0	0	0	0	0	0
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\bigcirc$	$\circ$	$\bigcirc$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0	0
Welding	0	$\circ$	$\circ$	$\circ$	$\circ$	0
Other (please specify):	0	$\circ$	$\circ$	$\circ$	$\circ$	0

Sks are you considering introducing or increasing automation to address in the Select multiple if applicable.
Additive Manufacturing
Chemical Processing
Inspection
Machine Tending
Material Handling (e.g., forklift operation, picking)
Painting
Packaging/Palletizing
Surface Modification (e.g., surface finishing, grinding, cutting)
Welding
Other (please specify):

18.6 What is your company's estimated budget to support manufacturing processes?	(% of total annual budget) for	new technologies
O% to 5%		
O 6% to 10%		
O 11% to 20%		
O 21% to 50%		
○ 51% or above		
O Prefer not to say		
O Don't know		
End of Block: Block 2f mgmt		
Start of Block: Block 2f non-mgmt		

## 19.1 How many hours per day (on average) do you do these tasks **manually**?

	0-3	4-7	8-11	12+ hours	don't know	N/A
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	$\circ$	$\circ$	$\circ$	$\circ$	0
Painting	0	$\circ$	$\circ$	0	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	0	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0	0
Welding	0	$\bigcirc$	$\bigcirc$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	$\circ$	$\circ$	$\circ$	$\circ$	0

19.2 How many hours per day (on average) do you do these tasks **using automation**?

	0-3	4-7	8-11	12+ hours	don't know	N/A
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	$\circ$	$\circ$	$\circ$	0	$\circ$
Painting	0	$\circ$	$\circ$	0	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	0	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0	$\circ$
Welding	0	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$

19.3 How challenging are these tasks for you **physically**? If you don't do a particular task personally, please skip the row.

	Extremely easy	Somewhat easy	Neither easy nor difficult	Somewhat difficult	Extremely difficult
Chemical Processing	$\circ$	$\circ$	0	$\circ$	0
Inspection	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	0	0	0	0
Painting	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	$\circ$	0	0	0
Welding	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	$\circ$	0	0	$\circ$

19.4 How challenging are these tasks for you **mentally**? If you don't do a particular task personally, please skip the row.

	Extremely easy	Somewhat easy	Neither easy nor difficult	Somewhat difficult	Extremely difficult
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	0	0	0	$\circ$
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0
Welding	0	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	0	$\circ$	$\circ$	$\circ$

End of Block: Block 2f non-mgmt

Start of Block: Block 2g packaging

20	.1 What is your current role at your company?
	Executive Manager
	O Front Line Manager
	O Controls Engineer
	O Machine Operator
	O Maintenance
	O Manufacturing Engineer
	O Product Research & Design
	O Quality Control
	○ Tradesman
	Other (please specify):

20.2 Which of the following tasks are currently being performed at your company, and in what way (e.g., manually or via automation)?

	manually only	mix of manual and automation	automated only	this task is performed but don't know the method	N/A (don't do this task)
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	0	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	$\circ$	$\circ$	0	$\circ$
Mechanical Assembly	0	$\circ$	0	$\circ$	$\circ$
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	0	$\circ$	$\circ$	0
Other (please specify):	0	$\circ$	$\circ$	$\circ$	$\circ$

End of Block: Block 2g packaging

Start of Block: Block 2g mgmt



21.1 To the best of your knowledge, how many hours per day *per person* does your company expect these tasks to be done **manually** (with no automation), on average?

	0-3	4-7	8-11	12-16	17+ hours	don't know	N/A
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	0	$\circ$	$\circ$	0	0	$\circ$
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\bigcirc$	$\circ$
Other (please specify):	0	$\circ$	$\circ$	$\circ$	0	0	$\circ$

21.2 To the best of your knowledge, how many hours per day *per person or machine* does your company expect the tasks listed below to be done using **automation** (or a mix of manual and automation), on average?

	0-3	4-7	8-11	12-15	16+ hours	don't know	N/A
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	$\circ$	$\circ$	$\circ$	$\circ$	0	$\circ$
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	0	0	$\circ$
Painting	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	0	0	0	$\circ$	0	0

21.3 How challenging are these tasks **for your employees**? If you don't know for a particular task, please skip the row.

	Extremely easy	Somewhat easy	Neither easy nor difficult	Somewhat difficult	Extremely difficult
Inspection	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	0	$\circ$	0	0
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$
Painting	0	0	$\circ$	0	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	0	0	0	$\circ$

21.4 How often do these tasks result in process bottlenecks? If you don't know for a particular task, please skip the row.

	2-3 times a month or less	Once a week	2-4 times a week	Daily	2-4 times a day	5-7 times a day or more
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	0	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	$\circ$	$\circ$	$\circ$	0	0
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Painting	0	$\circ$	0	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	0	$\circ$	$\circ$	$\circ$
Other (please specify):	0	$\circ$	$\circ$	0	$\circ$	$\circ$

	Select multiple if applicable.								
	Additive Manufacturing								
	Inspection								
	Machine Tending								
	Material Handling (e.g., forklift operation, picking)								
	Mechanical Assembly								
	Painting								
	Packaging/Palletizing								
	Other (please specify):								
X→									
	your company's estimated budget(% of total annual budget) for new technologies anufacturing processes?								
○ 0% to	5%								
○ 6% to	10%								
O 11% 1	O 11% to 20%								
O 21% 1	to 50%								
O 51% (	or above								
OPrefe	r not to say								
O Don't	know								

Start of Block: Block 2g non-mgmt



## 22.1 How many hours per day (on average) do you do these tasks **manually**?

	0-3	4-7	8-11	12+ hours	don't know	N/A
Inspection	0	$\circ$	0	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	$\circ$	0	$\circ$	$\circ$	0
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Painting	0	$\circ$	$\circ$	0	$\circ$	$\circ$
Packaging/Palletizing	0	0	0	0	$\circ$	$\circ$
Other (please specify):	0	$\circ$	0	$\circ$	$\circ$	$\circ$

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22.2 How many hours per day (on average) do you do these tasks **using automation**?

	0-3	4-7	8-11	12+ hours	don't know	N/A
Inspection	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	$\circ$	$\circ$	$\circ$	0	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	$\circ$	$\circ$	$\circ$	0	0
Mechanical Assembly	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Painting	$\circ$	$\circ$	$\circ$	0	$\circ$	$\circ$
Packaging/Palletizing	$\bigcirc$	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\bigcirc$
Other (please specify):	$\circ$	$\circ$	$\circ$	0	0	$\circ$

22.3 How challenging are these tasks for you **physically**? If you don't do a particular task personally, please skip the row.

	Extremely easy	Somewhat easy	Neither easy nor difficult	Somewhat difficult	Extremely difficult
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	0	$\circ$
Material Handling (e.g., forklift operation, picking)	0	0	$\circ$	$\circ$	0
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$
Painting	0	$\circ$	$\circ$	0	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	0	$\circ$	0	$\circ$

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22.4 How challenging are these tasks for you **mentally**? If you don't do a particular task personally, please skip the row.

	Extremely easy	Somewhat easy	Neither easy nor difficult	Somewhat difficult	Extremely difficult
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	0	$\circ$
Material Handling (e.g., forklift operation, picking)	0	$\circ$	$\circ$	$\circ$	0
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$
Painting	0	$\circ$	$\circ$	0	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	$\circ$	$\circ$	$\circ$	$\circ$

End of Block: Block 2g non-mgmt

**Start of Block: Block 2h electronics** 

23.1 What is your current role at your company?
Executive Manager
Front Line Manager
Chemist / Chemical Engineer
Electronics Engineer
O Controls Engineer
Machine Operator
○ Maintenance
Manufacturing Engineer
O Product Research & Design
O Quality Control
○ Tradesman
Other (please specify):

23.2 Which of the following tasks are currently being performed at your company, and in what way (e.g., manually or via automation)?

	manually only	mix of manual and automation	automated only	this task is performed but don't know the method	N/A (don't do this task)
Chemical Processing	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Electrical/Electronics Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	$\circ$	0	0	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	0	0	$\circ$	0
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0
Other (please specify):	0	0	0	$\circ$	0

End of Block: Block 2h electronics

**Start of Block: Block 2h mgmt** 



24.1 How many hours per day on average *per person* does your company expect these tasks to be done **manually** (with no automation)?

	0-3	4-7	8-11	12-16	17+ hours	don't know	N/A
Chemical Processing	$\circ$		$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Electrical/Electronics Assembly	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	$\circ$	$\circ$	$\circ$	0	0	$\circ$	$\circ$
Mechanical Assembly	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	$\circ$	$\circ$	0	0	0	0	$\circ$
Other (please specify):	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$

24.2 To the best of your knowledge, how many hours per day *per person or machine* does your company expect the tasks listed below to be done using **automation** (or a mix of manual and automation), on average?

	0-3	4-7	8-11	12-15	16+ hours	don't know	N/A
Chemical Processing	0	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Electrical/Electronics Assembly	0	$\circ$	0	0	0	0	$\circ$
Inspection	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	$\circ$	0	0	0	0	0
Mechanical Assembly	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0	0	$\circ$
Other (please specify):	0	$\bigcirc$	0	0	0	0	$\circ$

24.3 How challenging are these tasks **for your employees**? If you don't know for a particular task, please skip the row.

	Extremely easy	Somewhat easy	Neither easy nor difficult	Somewhat difficult	Extremely difficult
Chemical Processing	0	0	$\circ$	0	0
Electrical/Electronics Assembly	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	$\circ$	$\circ$	$\circ$	$\circ$	0
Machine Tending	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	0	$\circ$	$\circ$	$\circ$
Mechanical Assembly	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0
Other (please specify):	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$

24.4 How often do these tasks result in process bottlenecks? If you don't know for a particular task, please skip the row.

	2-3 times a month or less	Once a week	2-4 times a week	Daily	2-4 times a day	5-7 times a day or more
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$	0
Electrical/Electronics Assembly	0	0	$\circ$	0	$\circ$	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	0	$\circ$	0	0	0
Mechanical Assembly	0	$\circ$	$\circ$	0	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	$\circ$	0
Other (please specify):	0	$\circ$	$\circ$	0	$\circ$	$\circ$

sks are you considering introducing or increasing automation to address in the Select multiple if applicable.
Additive Manufacturing
Chemical Processing
Electrical/Electronics Assembly
Inspection
Machine Tending
Material Handling (e.g., forklift operation, picking)
Mechanical Assembly
Packaging/Palletizing
Surface Modification (e.g., surface finishing, grinding, cutting)
Other (please specify):

24.6 What is your company's estimated budget (to support manufacturing processes?	(% of total annual budget) for	new technologies
O% to 5%		
○ 6% to 10%		
O 11% to 20%		
O 21% to 50%		
○ 51% or above		
O Prefer not to say		
O Don't know		
End of Block: Block 2h mgmt		
Start of Block: Block 2h non-mgmt		

25.1 How many hours per day (on average) do you do these tasks **manually**?

	0-3	4-7	8-11	12+ hours	don't know	N/A
Chemical Processing	0	$\circ$	$\circ$	0	$\circ$	0
Electrical/Electronics Assembly	0	0	$\circ$	$\circ$	0	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	$\circ$	$\circ$	0	0	0
Mechanical Assembly	0	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	0	$\circ$	0
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0	0
Other (please specify):	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$

25.2 How many hours per day (on average) do you do these tasks **using automation**?

	0-3	4-7	8-11	12+ hours	don't know	N/A
Chemical Processing	0	$\circ$	$\circ$	0	$\circ$	0
Electrical/Electronics Assembly	0	0	0	$\circ$	$\circ$	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	0	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	$\circ$	$\circ$	$\circ$	0	0
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	0	$\circ$	0
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0	0
Other (please specify):	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$

25.3 How challenging are these tasks for you **physically**? If you don't do a particular task personally, please skip the row.

	Extremely easy	Somewhat easy	Neither easy nor difficult	Somewhat difficult	Extremely difficult
Chemical Processing	0	0	$\circ$	0	0
Electrical/Electronics Assembly	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	$\circ$	0	$\circ$	$\circ$	$\circ$
Mechanical Assembly	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	0	0
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0
Other (please specify):	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$

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25.4 How challenging are these tasks for you **mentally**? If you don't do a particular task personally, please skip the row.

	Extremely easy	Somewhat easy	Neither easy nor difficult	Somewhat difficult	Extremely difficult
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$
Electrical/Electronics Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	0	0	0	$\circ$
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0
Other (please specify):	0	0	0	0	$\circ$

End of Block: Block 2h non-mgmt

Start of Block: Block 2i integration

26	.1 What is your current role at your company?
	Executive Manager
	O Front Line Manager
	O Controls Engineer
	O Machine Operator
	O Maintenance
	O Manufacturing Engineer
	O Product Research & Design
	O Quality Control
	○ Tradesman
	Other (please specify):

26.2 Which of the following tasks are currently being performed at your company, and in what way (e.g., manually or via automation)?

	manually only	mix of manual and automation	automated only	this task is performed but don't know the method	N/A (don't do this task)
Chemical Processing	$\circ$	$\circ$	0	$\circ$	$\circ$
Electrical/Electronics Assembly	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	0	0	0	$\circ$	$\circ$
Machine Tending	$\circ$	$\circ$	0	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	$\circ$	0	$\circ$	$\circ$	0
Mechanical Assembly	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Painting	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	$\circ$	$\circ$	0	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0
Welding	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	$\circ$	$\circ$	$\circ$	$\circ$

End of Block: Block 2i integration

Start of Block: Block 2i mgmt

27.1 How many hours per day on average *per person* does your company expect these tasks to be done **manually** (with no automation)?

	0-3	4-7	8-11	12-16	17+ hours	don't know	N/A
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Electrical/Electronics Assembly	0	$\circ$	$\circ$	0	0	0	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	0	$\circ$	0	0	0	$\circ$
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	$\circ$	0	0	0	0	$\circ$
Welding	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\bigcirc$
Other (please specify):	0	0	$\circ$	0	0	0	$\circ$

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27.2 To the best of your knowledge, how many hours per day *per person or machine* does your company expect the tasks listed below to be done using **automation** (or a mix of manual and automation), on average?

and datemation, on a	0-3	4-7	8-11	12-15	16+ hours	don't know	N/A
Chemical Processing	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Electrical/Electronics Assembly	0	$\circ$	$\circ$	0	0	$\circ$	$\circ$
Inspection	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	$\circ$	0	0	0	0	$\circ$
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	0
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\bigcirc$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	$\circ$	0	$\circ$	0	$\circ$	$\circ$
Welding	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\bigcirc$
Other (please specify):	0	$\circ$	0	0	0	0	0

27.3 How challenging are these tasks **for your employees**? If you don't know for a particular task, please skip the row.

	Extremely easy	Somewhat easy	Neither easy nor difficult	Somewhat difficult	Extremely difficult
Chemical Processing	0	$\circ$	$\circ$	$\circ$	0
Electrical/Electronics Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	0
Machine Tending	0	$\circ$	$\circ$	$\circ$	0
Material Handling (e.g., forklift operation, picking)	0	0	0	0	$\circ$
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0
Welding	0	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	0	0	0	0

27.4 How often do these tasks result in process bottlenecks? If you don't know for a particular task, please skip the row.

	2-3 times a month or less	Once a week	2-4 times a week	Daily	2-4 times a day	5-7 times a day or more
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Electrical/Electronics Assembly	0	0	$\circ$	0	$\circ$	0
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	0	0	0	0	0
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0	0
Welding	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	0	0	$\circ$	0	0

Select multiple if applicable.
Additive Manufacturing
Chemical Processing
Electrical/Electronics Assembly
Inspection
Machine Tending
Material Handling (e.g., forklift operation, picking)
Mechanical Assembly
Painting
Packaging/Palletizing
Surface Modification (e.g., surface finishing, grinding, cutting)
Welding
Other (please specify):

27.6 What is your company's estimated budget to support manufacturing processes?	(% of total annual budget) for	new technologies
O% to 5%		
○ 6% to 10%		
O 11% to 20%		
21% to 50%		
○ 51% or above		
O Prefer not to say		
O Don't know		
End of Block: Block 2i mgmt		
Start of Block: Block 2i non-mgmt		

28.1 How many hours per day (on average) do you do these tasks **manually**?

	0-3	4-7	8-11	12+ hours	don't know	N/A
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Electrical/Electronics Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	$\circ$	$\circ$	$\circ$	0	0
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\bigcirc$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0	0
Welding	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	0	0	0	0	0

28.2 How many hours per day (on average) do you do these tasks **using automation**?

	0-3	4-7	8-11	12+ hours	don't know	N/A
Chemical Processing	0	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$
Electrical/Electronics Assembly	0	$\circ$	0	$\circ$	$\circ$	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	$\circ$	$\circ$	$\circ$	0	0
Mechanical Assembly	0	$\circ$	0	$\circ$	$\circ$	$\circ$
Painting	0	$\circ$	$\circ$	0	$\circ$	0
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0	0
Welding	0	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\bigcirc$
Other (please specify):	0	$\circ$	$\circ$	$\circ$	0	$\circ$

28.3 How challenging are these tasks for you **physically**? If you don't do a particular task personally, please skip the row.

	Extremely easy	Somewhat easy	Neither easy nor difficult	Somewhat difficult	Extremely difficult
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$
Electrical/Electronics Assembly	0	$\circ$	$\circ$	0	0
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	$\circ$	0	0	$\circ$
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0
Welding	0	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	$\circ$	$\circ$	$\circ$	$\circ$

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28.4 How challenging are these tasks for you **mentally**? If you don't do a particular task personally, please skip the row.

	Extremely easy	Somewhat easy	Neither easy nor difficult	Somewhat difficult	Extremely difficult
Chemical Processing	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Electrical/Electronics Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	$\circ$	0	0	$\circ$
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0
Welding	0	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	0	0	0	0

End of Block: Block 2i non-mgmt

Start of Block: Block 2j other

29.1 What is your current role at your company?
Executive Manager
Front Line Manager
Chemist / Chemical Engineer
O Controls Engineer
Electronics Engineer
○ Integrator
Machine Operator
○ Maintenance
Manufacturing Engineer
O Product Research & Design
O Quality Control
○ Sanitizer
○ Tradesman
Other (please specify):

29.2 Which of the following tasks are currently being performed at your company, and in what way (e.g., manually or via automation)?

may (e.g., manaany er	manually only	mix of manual and automation	automated only	this task is performed but don't know the method	N/A (don't do this task)
Chemical Processing	0	$\circ$	0	$\circ$	$\circ$
Electrical/Electronics Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	0	$\circ$	0	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	0	$\circ$	$\circ$	0
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	$\circ$	0	0
Welding	0	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	0	0	0	0

End of Block: Block 2j other

Start of Block: Block 2j mgmt

30.1 How many hours per day on average *per person* does your company expect these tasks to be done **manually** (with no automation)?

	0-3	4-7	8-11	12-16	17+ hours	don't know	N/A
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Electrical/Electronics Assembly	0	$\circ$	$\circ$	0	0	0	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	0	$\circ$	0	0	0	$\circ$
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	$\circ$	0	0	0	0	$\circ$
Welding	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\bigcirc$
Other (please specify):	0	0	$\circ$	0	0	0	$\circ$

30.2 To the best of your knowledge, how many hours per day *per person or machine* does your company expect the tasks listed below to be done using **automation** (or a mix of manual and automation), on average?

	0-3	4-7	8-11	12-15	16+ hours	don't know	N/A
Chemical Processing	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Electrical/Electronics Assembly	0	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	$\circ$	$\circ$	0	0	0	0
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$	$\bigcirc$	$\circ$
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	0
Packaging/Palletizing	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	$\circ$	0	$\circ$	0	$\circ$	$\circ$
Welding	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	$\circ$	0	0	0	0	0

30.3 How challenging are these tasks **for your employees**? If you don't know for a particular task, please skip the row.

	Extremely easy	Somewhat easy	Neither easy nor difficult	Somewhat difficult	Extremely difficult
Chemical Processing	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Electrical/Electronics Assembly	$\circ$	0	$\circ$	0	0
Inspection	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	$\circ$	0	0	0	0
Mechanical Assembly	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Painting	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0
Welding	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	$\circ$	$\circ$	$\circ$	0	$\circ$

\_\_\_\_\_

30.4 How often do these tasks result in process bottlenecks? If you don't know for a particular task, please skip the row.

	2-3 times a month or less	Once a week	2-4 times a week	Daily	2-4 times a day	5-7 times a day or more
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Electrical/Electronics Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$	0
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	0	0	0	0	0
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	$\circ$	0
Welding	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	0	0	0	0	0

Select multiple if applicable.
Additive Manufacturing
Chemical Processing
Electrical/Electronics Assembly
Inspection
Machine Tending
Material Handling (e.g., forklift operation, picking)
Mechanical Assembly
Painting
Packaging/Palletizing
Surface Modification (e.g., surface finishing, grinding, cutting)
Welding
Other (please specify):

30.6 What is your company's estimated budget to support manufacturing processes?	(% of total annual budget) for	new technologies
O% to 5%		
○ 6% to 10%		
○ 11% to 20%		
○ 21% to 50%		
○ 51% or above		
O Prefer not to say		
O Don't know		
End of Block: Block 2j mgmt		
Start of Block: Block 2j non-mgmt		

## 31.1 How many hours per day (on average) do you do these tasks **manually**?

	0-3	4-7	8-11	12+ hours	don't know	N/A
Chemical Processing	$\circ$	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$
Electrical/Electronics Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	0	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$
Machine Tending	$\circ$	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	$\circ$	$\circ$	$\circ$	0	0
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\bigcirc$	$\bigcirc$
Painting	0	$\circ$	$\circ$	0	$\circ$	$\circ$
Packaging/Palletizing	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0	$\circ$
Welding	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	$\circ$	0	0	0	0

31.2 How many hours per day (on average) do you do these tasks **using automation**?

	0-3	4-7	8-11	12+ hours	don't know	N/A
Chemical Processing	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Electrical/Electronics Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	$\circ$	$\circ$	$\circ$	0	0
Mechanical Assembly	0	$\circ$	0	$\circ$	$\bigcirc$	$\circ$
Painting	0	$\circ$	$\circ$	0	$\circ$	0
Packaging/Palletizing	0	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0	$\circ$
Welding	0	$\circ$	$\bigcirc$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$

31.3 How challenging are these tasks for you **physically**? If you don't do a particular task personally, please skip the row.

	Extremely easy	Somewhat easy	Neither easy nor difficult	Somewhat difficult	Extremely difficult
Chemical Processing	0	0	$\circ$	0	$\circ$
Electrical/Electronics Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	0	$\circ$	$\circ$	0	$\circ$
Material Handling (e.g., forklift operation, picking)	0	$\circ$	0	$\circ$	$\circ$
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0
Welding	0	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	0	$\circ$	0	0

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31.4 How challenging are these tasks for you **mentally**? If you don't do a particular task personally, please skip the row.

	Extremely easy	Somewhat easy	Neither easy nor difficult	Somewhat difficult	Extremely difficult
Chemical Processing	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Electrical/Electronics Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$
Inspection	0	$\circ$	$\circ$	$\circ$	$\circ$
Machine Tending	$\circ$	$\circ$	$\circ$	$\circ$	$\circ$
Material Handling (e.g., forklift operation, picking)	0	$\circ$	0	0	$\circ$
Mechanical Assembly	0	$\circ$	$\circ$	$\circ$	$\circ$
Painting	0	$\circ$	$\circ$	$\circ$	$\circ$
Packaging/Palletizing	0	$\circ$	$\circ$	$\circ$	$\circ$
Surface Modification (e.g., surface finishing, grinding, cutting)	0	0	0	0	0
Welding	0	$\circ$	$\circ$	$\circ$	$\circ$
Other (please specify):	0	0	0	0	0

End of Block: Block 2j non-mgmt

Start of Block: Block 3 short answer

32.1 This is the last page of the survey. The following open-ended questions are optional please feel free to write as much or as little as you want. If you wish to provide additional or feedback, please contact <a href="mailto:SMEAutomationSurvey@nist.gov">SMEAutomationSurvey@nist.gov</a> .	
32.2 Generally, what are your current manufacturing challenges?	
32.3 What opportunities for potential growth (for example, in manufacturing productivity/capability) would be most beneficial to your operation?	
32.4 What kinds of automation do you currently use? What platforms (machines, robots do you have for this?	, etc.)

32.5 What automation technologies do you think would most directly benefit your operat	tion?
32.6 What are the biggest challenges or barriers for adoption when automating an opera	ation?
32.7 What specifications and/or requirements do you look at when adopting an automat solution?	:ed
