#### HOSPITAL RECOVERY FOLLOWING HURRICANE MARIA

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This survey asks questions about the following hospital: [Displays hospital name and address of record]

O1. Is your hospital location today the same as it was at the time of Hurricane Maria?
Yes  No (the hospital has moved to a new location after Hurricane Maria)
O2. Were you employed at this hospital prior to Hurricane Maria?
Yes No
O3. Are you knowledgeable about Hurricane Maria's physical and non-physical impacts on this hospital, such as those to services, resources, and infrastructure?
Yes, I know or can readily obtain this information  Somewhat, but there is another individual at this institution who is better suited to provide the
information on these topics  No

O4. Can you provide us with the name and cor	ntact information for someone who meets these criteria?				
No, I do not know anyone who could provide Yes, please contact the following individual:					
Name					
Phone number					
Email address					
Section A: Information from Respondents					
Section A: Information from Respondents  The first set of questions asks about your posit about your hospital.	tion and experience, as well as some basic information				
A1. What best describes your current position i description of your job]	in this hospital? [please list your job title or a brief				
A2. How long have you worked for or with this	hospital? (years)				
A3. How long have you worked in this position [includes current hospital and any past experie					

	Interviewer: read	list of responses	•			
$\bigcirc$	Public					
$\tilde{\cap}$	Public/Private					
Ŏ	Private - Single	owner				
Ŏ	Private - Partne	ership (multiple o	wners)			
Ŏ	Private - Corpo	ration or Franchi	se			
Ŏ	Private - Non p	rofit				
Ŏ	Other (please s	specify):				
			//			
	A5. Has your hos	spital's ownership	structure change	d since Hurricane l	Maria?	
0		Yes	(please specify cu	ırrent ownership st	ructure):	
$\sim$	N.					
$\cup$	No					
	Interviewer: read	list, select one re ssion or Econom		<u>icted</u> your hospital	's ability to provi	de services?
			our hospital's reco 5=fully recovered?	overy from Hurrical	ne Maria on a sc	ale from 0 to 5,
	0 = not at all rec <b>vo</b> red	Ô	<sup>2</sup>	3 O	<sup>4</sup> O	5 = fully rec <b>vo</b> red

#### Section B: Changes in Resources and Service

In this survey, we will ask about different time periods. We are interested in the general situation for your hospital, to the best of your recollection, at the following times:

- Before Hurricane Maria, which is referred to as 2017;
- Approximately 1 year after Hurricane Maria, which is referred to as 2019;
- And approximately **2 years after Hurricane Maria** and before COVID-19, which is referred to as 2020.

## Section B: Changes in Resources and Service

The next set of questions is about your hospital's resources in 2017, before Hurricane Maria and in January 2020, before COVID-19. Please provide your best estimate and answer to the best of your knowledge.

B1. What was your hospital's annual operating budget? (Report to the nearest thousand USD\$) Interviewer: read each statement and then record response in the units specified.				
<ul><li>a. In 2017 (before Hurricane Maria)?</li><li>b. In 2020 (before COVID-19)?</li><li>Total</li></ul>				\$ 0 \$ 0 \$ 0
B2. How many staffed beds did your hospital ha	, ,			or#)
a. In 2017 (before Hurricane Maria)?				# 0
b. In 2020 (before COVID-19)?				# 0
Total		# 0		
B3. What was your hospital's average occupand Interviewer: read each statement and then record				))
a. In 2017 (before Hurricane Maria)?				0 %
b. In 2020 (before COVID-19)?				0 %
Total				0 %
B4. How many hospital-wide staff meetings were Interviewer: read each statement and then record		•		
	<1	1-3	4-6	7 or more
a. In 2017 (before Hurricane Maria)?	0	0	0	0
b. In 2020 (before COVID-19)?	$\circ$	0	$\circ$	$\circ$

B5. Before Hurricane Maria (in following categories came from		ercent of your hospital's purcha · Commonwealth?	ised supplies in the	
Interviewer: then ask				
How about before COVID-19 (i	in 2020), what	percent of your purchased sup	plies in the following	
categories came from outside		nwealth?		
Interviewer: Repeat for each S			,	
(Please provide your best estir	nate and answ	er to the best of your knowledg	e)	
		2017 (Before Hurricane Maria)	2020 (Before COVID- 19)	
a. Food		%	%	
b. Computers/Tablets		%	%	
c. Cleaning products		%	%	
d. Pharmaceuticals/Medicine	s	%	%	
e. Treatment supplies (e.g., d splints, IV bags)	ressings,	%	%	
Now we will focus on any changes in the services provided by your hospital.  B6. Before Hurricane Maria (in 2017), did your hospital provide any of the following services? (Select all that apply) Interviewer: Repeat for each service type				
		2017 (Before Hurricane M	laria)	
	Yes	No	Don't know	
Clinical Services				
Emergency Services				
Out-Patient Clinic Services				
Surgical Services				
Obstetrics/Delivery Services				
Physical Therapy/Rehabilitation Services				
Non-ICU Floor Services				
ICU Services				

Cardiac monitored/Non-ICU

Intensive Care Unit Beds

Services

### 2017 (Before Hurricane Maria)

	Yes	No	Don't know
Transportation Services			
Ground ambulance			
Air medevac			
Support Services			
Kitchen and Cooking Services			
Housekeeping/Cleaning Services			
Laundry Services			
Medical Records Services			
Hospital Administration Services			
Laboratory Testing Services			
Radiology Services			
Pharmacy Services			
Blood Bank Services			
Chaplain Services			
<b>Community Services</b>			
Birthing/Parenting Training			
First aid/CPR Training			
Fitness Classes			
Food Pantry/Food Bank			
AA/AI-Anon Meetings			
For the following questions, pleompare to your hospital's ser			
37. About what percentage of nterviewer: Record from zero			d response.
a. By 2019, approximately 1	year after Hurricane l	Maria?	0 %
b. In 2020, before COVID 19	?		0 %
Total			0 %

Clinical Services refers to: Emergency Services, Out-Patient Clinic Services, Surgical Services, Obstetrics/Delivery Services, Physical Therapy/Rehabilitation Services, Non-ICU Floor Services, ICU Services, Cardiac monitored/Non-ICU Services, and Intensive Care Unit Beds

B8. About what percentage of <u>transportation services</u> was restored: Interviewer: Record from zero to 100%. Read each statement and then record response.	
a. By 2019, approximately 1 year after Hurricane Maria?	0 %
b. In 2020, before COVID 19?	0 %
Total	0 %
Transportation Services refers to: Ground ambulance, Air medevac	
B9. About what percentage of <u>support services</u> was restored: Interviewer: Record from zero to 100%. Read each statement and then record response.	
a. By 2019, approximately 1 year after Hurricane Maria?	0 %
b. In 2020, before COVID 19?	0 %
Total	0 %
Support Services refers to: Kitchen and Cooking Services, Housekeeping/Cleand Services, Laundry Services, Medical Records Services, Hospital Administration Services, Laboratory Testing Services, Radiology Services, Pharmacy Services, Blood Bank Services, Chaplain Services	ing
B10. About what percentage of <u>community services</u> was restored: Interviewer: Record from zero to 100%. Read each statement and then record response.	
a. By 2019, approximately 1 year after Hurricane Maria?	0 %
b. In 2020, before COVID 19?	0 %
Total	0 %

Community Services refers to: Birthing/Parenting Training, First aid/CPR Training, Fitness Classes, Food Pantry/Food Bank, AA/Al-Anon Meetings

B11. What is your best estimate of the number of physicians <u>working</u> within your hospital on an average day? (This is intended to be different from the total number of physicians that have privil at your hospital.)	eges
Section C: Physical Impacts & Repair	
Section C: Physical Impacts & Repair  The next set of questions focuses on physical damage and repairs associated with your hospital campus. If you are unsure of any responses, please just answer to the best of your ability.	
C1. Did your hospital campus suffer any physical damage due to Hurricane Maria?  Yes No Don't know	
C1a. Is your hospital campus made up of more than one building?  Yes  No  Don't know	
C1b. Please identify the building where most of the services of your hospital are performed. (This likely the building with the most beds.)	s is
Please answer the following questions for $\{q:/QID346/ChoiceTextEntryValue\}$ , the building you identified above.	have
If you are unsure of any responses, please just answer to the best of your ability.	
C2. How would you characterize the: Interviewer: Read list of responses. Repeat list of responses as needed.	

	None	Minor	Moderate	Severe	Complete Loss
a. Building damage?	0	0	0	0	0
b. Contents/inventory damage?	0	0	0	0	0
c. Machinery/equipment damage?	0	0	0	0	0
C3. About what percent area of all the roof co	<u>over</u> was d	amaged o	r lost as a res	ult of Hurri	cane Maria?
Interviewer if needed: The roof covering is the from the weather. Common types of roof covering and built-up asphalt roofs.	-		-	•	_
No roof cover damage Less than 25 % 25-50 % 51-75 % 76-100 % Don't know					
C4. About what percent area of all the <u>roof st</u> of Hurricane Maria?	tructures ar	nd/or deck	<u>iing</u> was dama	aged or los	t as a result
Interviewer if needed: The roof decking and/o between the internal structural components a structures include roof beams, joists, or girde also precast planks or single or double T for	and the wea ers, the roo	atherproof f structura	ing layers. Ro	of decking	and/or
No roof structure and/or decking damage Less than 25 % 25-50 % 51-75 % 76-100 % Don't know					
C5. About how many of the windows and doo Interviewer: Read list	<u>ors</u> were da	ımaged by	/ Hurricane M	aria?	
None A few Several Most or all of them Don't know					

,	Interviewer if needed: Damage to the exterior walls of the building can range from very little or no visible damage, minor damages like marks or dents that need paint or patching for repair, partial failure of one wall, failure of one wall, to the failure of more than one wall.
00000	None A few Several Most or all of them Don't know
	C6a. How would you describe the damage to the exterior walls caused by Hurricane Maria? Interviewer: Read list
000000	None Minor Moderate Severe Complete Don't know
	C7. How would you describe the damage to the interior finishes (ceilings, paint, tile, carpet, etc.) and contents (furniture, equipment, etc.) caused by Hurricane Maria? Interviewer: Read list Interviewer if needed: Interior finish includes things like floors, walls, ceilings, tiles, marble, plastic, wood, and paint, whereas contents refers to the furniture, appliances/equipment and things inside of the building.
000000	None Minor Moderate Severe Complete Don't know
1	C8. How would you describe the extent to which water entered the building during Hurricane Maria, in terms of building space, with 0% meaning no water intrusion and 100% meaning water intruded inside the whole building?  Interviewer if needed: Water intrusion is the unwelcome and uncontrolled movement of water into a building. Water intrusion can originate from rain and floods.
	Don't know

Interviewer: Read list

In	ralkway leading to the facility.  Iterviewer if needed: Flooding from rising water can involve the overflow of inland or tidal waters, the nusual and rapid accumulation of runoff surface waters from any source, or mudslides.
Ŏ	Yes No Don't know
C	9a. Did flood water enter the building?
Ŏ	Yes No Don't know
	9b. About what was the maximum water height inside the building? (Please provide your best stimate in meters.)
☐ <sup>1</sup>	Don't know
	10. Was equipment mounted on the roof damaged or dislodged by the hurricane? Interviewer if needed: Roof-mounted equipment includes air conditioners, compressors, conduits, condensers, pipes, vents, ducts, etc.  Yes No Don't know
	11. Was the damage to this building similar to the damage to the other buildings on your hospital ampus?
ŏ	Yes No Don't know
С	11a. How would you describe the damage to the other buildings?
00	Much higher Higher Lower Much lower

C9. Did flooding from rising water occur at the building site? For example, within a parking lot or a

	completely?
CCC	) Yes ) No ) Don't know
	C12a. How long did it take for your hospital to reopen at any level of service? (days)
	C12b. Did the damage directly inhibit your hospital's ability to provide <b>any</b> services following the hazard event?
CCC	) Yes ) No ) Don't know
	The next set of questions asks about the impact of Hurricane Maria on utilities and the back up or emergency reserves. Please answer to the best of your knowledge. If your hospital does not use a particular utility, please indicate "Not Applicable".
	Utilities
	) electric power ) water/sewer ) oxygen ) internet/IT ) land-line telephone
	Section C: Physical Impacts & Repair Q13-16
CCCC	C13. Did your hospital lose <u>\${Im://Field/1}</u> ?  ) Yes ) No ) Don't know ) Not applicable

C14. About how many days until \$\(\frac{\{lm://Field/1\}}{\}\) was fully repaired? (days)

(	C15. Did your hospital have backup systems or emergency reserves for <u>\${ m://Field/1}</u> ?
0	Yes
Ŏ	No
0	Don't know
0	Not applicable
(	C16. Did your hospital use backup systems or emergency reserves for \$\frac{\\$\{\left[m://Field/1\}\?}{\right]}?
$\bigcirc$	Yes
Ŏ	No
0	Don't know
O	Back-up system damaged by HM
0	Not applicable
;	Section C: Physical Impacts & Repair Q17-Q21
	C17. Did utility issues following Hurricane Maria directly inhibit your hospital's ability to provide any services in 2019 (the year after Hurricane Maria)?
0	Yes
Ŏ	No
0	Don't know
(	C18. Did ground transportation issues (i.e. road/bridge closures) following Hurricane Maria directly
i	nhibit your hospital's ability to provide any services in 2019 (the year after Hurricane Maria)?
$\cap$	Yes
$\tilde{0}$	No
ŏ	Don't know
(	C19. Did air transportation issues (i.e. air traffic control, damage to landing pad) following Hurricane
ſ	Maria directly inhibit your hospital's ability to provide any services in 2019 (the year after Hurricane Maria)?
$\bigcirc$	Yes
$\tilde{0}$	No
ŏ	Don't know

C20. What temporary measures were put into place to get your hospital back to a functional state? Interviewer, READ LIST, select all that apply.

Tents, trailers, or other temporary s	tructures				
Prepackaged food (MREs)					
Delivery of water					
Generators					
Other (please describe):					
C21. About what percentage of the r Interviewer: Read each statement ar		•	ipus were com	pleted	
a. In 2019 (approximately 1 year af	ter Hurricane	Maria)?			0 %
b. In 2020 (before COVID 19)?					0 %
Total					0 %
Section D: Non-physical Impacts The following set of questions focus within the first year after Hurricane No best of your ability.  D1. To what extent were the following Interviewer: Read List, ask	laria. If you ai	re unsure of a	any responses,	please just ai	
,		Would	d you say this v	was?	
	Not a problem	Minor problem	Moderate problem	Major problem	Don't know
<ul><li>a. Employees had trouble reporting to work due to transportation problems?</li></ul>	0	0	0	0	0
<ul><li>b. Employees had trouble reporting to work due to housing problems?</li></ul>	0	0	0	0	0
c. Employees had trouble reporting to work because their children were not yet back to	0	0	0	0	0

school?

## Would you say this was?

	Not a problem	Minor problem	Moderate problem	Major problem	Don't know
d. Employees had trouble reporting to work because their children were not yet back to daycare/childcare?	0	0	0	0	0
e. Employees had trouble reporting to work because of disaster-related physical health issues?	0	0	0	0	0
f. Employees had trouble reporting to work because of disaster-related mental health issues?	Ο	0	0	0	0
D2. Within the first year after Hurrica [Interviewer: Repeat lead-in for 2b th		eeded]			
			Yes	No	Don't know
a. did your hospital transfer any pa hospitals as a result of the hurrican		r	0	0	0
b. did the utility loss result in the need to transfer patients to other hospitals?			0	0	0
c. did your hospital accept any patient transfers <b>from other hospitals</b> as a result of the hurricane?			0	0	0
d. did your hospital accept any patients transferred <b>from</b> other facilities such as nursing homes as a result of the hurricane?			0	0	0
The next set of questions will reference second half of September 2017.	nce impacts in	n the first 2 we	eeks after Huri	icane Maria	, or the
D3. Within the first two weeks after Frelated to the hurricane?	Hurricane Mar	ia, were there	e any DEATHS	at this facil	ity <b>directly</b>
) Yes ) No ) Don't know					
D3a. Were these deaths from injurie etc.)?	s caused by c	lamage to the	e building (fallir	ng ceiling, b	roken glass,
) Yes					

00	No Don't know
I	D3b. Were these deaths from flooding (drowning)?
000	Yes No Don't know
000	O3c. Were these deaths because conditions worsened by loss of power, water or other limitations?  Yes  No  Don't know
	D4. Within the first two weeks after Hurricane Maria, were there any INJURIES at this facility <b>directly</b> related to the hurricane?
000	Yes No Don't know
	D4a. Were these injuries from injuries caused by damage to the building (falling ceiling, broken glass, etc.)?
000	Yes No Don't know
I	D4b. Were these injuries because of clean-up or recovery activities?
000	Yes No Don't know
[	D4c. Were these injuries because conditions worsened by loss of power, water or other limitations?
000	Yes No Don't know

## Section E: Decisions, Planning, and Communication

The following set of questions focus on decisions, planning and communication. If you are unsure of any responses, please just answer to the best of your ability.

	E1. <u>Before Hurricane Maria</u> (in 2017), how would you characterize the culture of your hospital in relation to natural hazard risks?
000 00	Regularly planned for potential natural hazards and set aside funds to minimize risks  Occasionally planned for potential natural hazards and set aside funds to minimize risks  Acknowledged natural hazards risks, but did not have financial or other means to help minimize risks  Did not discuss or plan for natural hazards risks  Deliberately avoided the topic of natural hazard risks
ļ	E2. Please indicate to what extent you agree with the following statement:
i	Before Hurricane Maria (in 2017), my hospital was adequately prepared for potential hurricane mpacts.  nterviewer: Read list of responses, select one
00000	Agree Somewhat agree Neither agree, nor disagree Somewhat disagree Disagree
	E3. <u>Before Hurricane Maria</u> (in 2017), did your hospital have an emergency plan for natural hazard events such as hurricanes in place?
000	Yes No Don't know
	E3a. What percentage of hospital administration and/or staff was familiar with the plan and its contents? (%)
	E3b. How would you characterize the implementation of the emergency plan during Hurricane Maria? nterviewer: read list of responses, select one
00	Very Good Good

0	Acceptable
0	Poor
0	Very Poor
1	E4. <u>Before Hurricane Maria</u> (in 2017), how would you rate your hospital's connection to other local organizations (e.g., businesses, schools, and churches)? Interviewer: For example, did you co-sponsor events, offer space, or help promote activities of these organizations? Would you say: Interviewer: read list of responses, select one
00000	Very connected Somewhat connected Average Somewhat disconnected Very disconnected
1	E5. Before COVID 19 (in 2020), how would you rate your hospital's connection to other local organizations (e.g., businesses, schools, and churches)? Interviewer: For example, did you co-sponsor events, offer space, or help promote activities of these organizations? Would you say: Interviewer: read list of responses, select one
$\sim$	Very connected
00000	Very connected Somewhat connected Average Somewhat disconnected Very disconnected
;	Section F: Recovery Q1-Q3
	Section F: Recovery  The last set of questions address the recovery of your hospital and surrounding areas. If you are unsure of any responses, please just answer to the best of your ability.
,	F1. Regarding the <u>recovery of the entire Commonwealth of Puerto Rico</u> since Hurricane Maria, would you say it is: Interviewer: read list of responses, select one
$\cap$	Fully recovered
$\tilde{\mathcal{C}}$	Partially recovered
ŏ	Still in survival/response mode

$\bigcirc$	Will never recover (please	explain)		
•	·			
		<u>//</u>		
	F2. Regarding the <u>recovery (</u>	of the municipios your h	osnital serves, since Hurr	icane Maria would you
	say the municipios are:	<u>or the mamerpiec your r</u>	<del>roopital convoc</del> , cinico man	iodrio Maria Would you
	Interviewer: read list of respo	onses, select one		
_				
Õ	Fully recovered			
Õ	Partially recovered			
Õ	Still in survival/response m			
$\bigcirc$	Will never recover (please	explain)		
		//		
	EQ. Domandina the measurement	-f.,	iaana Mariaa.dala	
	F3. Regarding the <u>recovery of</u>		urricane Maria, would you	say it is:
	Interviewer: read list of respo	onses, selectione		
$\bigcirc$	Fully recovered			
Ŏ	Partially recovered			
Ŏ	Still in survival/response m	ode		
Ŏ	Will never recover (please	explain)		
		//		
	F4. Before Hurricane Maria,	did your hospital have բ	orivate insurance coverage	e on any of the following?
		.,		<b>-</b>
		Yes	No	Don't know
	The Buildings	$\circ$	0	$\circ$
	-	<b>O</b>	<b>O</b>	<b>O</b>
	The Contents (for example, furniture,			
	medical supplies,	O	O	O
	medical equipment)			
	Business interruption	$\cap$	$\cap$	$\cap$

Did your hospital file claims for insurance on the following insurance types?

Yes No Don't know

		Yes		No		Don't kr	now
» The Buildings		0		0		0	
The Contents (for example, furniture, medical supplies, medical equipment)		0		0		0	
» Business interruption		0		0		0	
When did you receive mo recollection of the timing of	-	_	insurance ¡	oolicy claim	s? <i>Please</i>	<u>provide you</u>	<u>r best</u>
	Less than 6 mos	6 - 12 mos	12 - 18 mos	18 - 24 mos	24+ mos	NEVER	Don't know
» The Buildings	0	0	0	0	0	0	0
"The Contents (for example, furniture, medical supplies, medical equipment)	0	0	0	0	0	0	0
» Business interruption	0	0	0	0	0	0	0
5. Did your hospital apply	for any of tl	ne following	g assistanc	e types?			
		Yes		No		Don't kr	now
Federal financial assistance (FEMA, SBA, HHS, Medicare/Medicaid, Other)		0		0		0	
Commonwealth/PR funds		0		0		0	
Municipal government funds		0		0		0	
Private/bank loans		0		0		0	
When did you receive fun recollection of the timing of	_	_	j assistance	e types? <i>Ple</i>	ease provi	<u>de your best</u>	
	Less than 6	6 - 12	12 - 18	18 - 24	24+		Don't

mos mos mos

mos

mos NEVER

know

	Less than 6 mos	6 - 12 mos	12 - 18 mos	18 - 24 mos	24+ mos	NEVER	Don't know
» Federal financial assistance (FEMA, SBA, HHS, Medicare/Medicaid, Other)	0	0	0	0	0	0	0
» Commonwealth/PR funds	0	0	0	0	0	0	0
» Municipal government funds	0	0	0	0	0	0	0
» Private/bank loans	0	0	0	0	0	0	0

F6. To what extent did the following factors make important contributions to your hospital's recovery in 2019 (approximately 1 year after Hurricane Maria)?

Interviewer read: Select either "Major contribution, minor contribution, no contribution or not applicable" for the following:

	Major contribution	Minor contribution	No contribution	Not applicable
Effective leadership and sound decision making	0	0	0	0
A clearly understood process for making and approving decisions	0	0	0	0
The provision of adequate and timely financial resources (including disaster assistance)	0	0	0	0
Having materials easily accessible (e.g., building materials)	0	0	0	0
Having needed equipment accessible (e.g., construction equipment, generators)	0	0	0	0
Being able to hire contractors for building repairs	0	0	0	0
Employees	0	0	0	0
Patients	0	0	0	0
Recovered utility services	0	0	0	0
Personal networks/knowing the right people	0	0	0	0
Sharing resources with other organizations in the community	0	0	0	0

F6a. Of these factors, please rank the 3 most important to your hospital's recovery where 1 is the most important factor:

Interviewer: Read list
» Effective leadership and sound decision making
» A clearly understood process for making and approving decisions
» The provision of adequate and timely financial resources (including disaster assistance)
» Having materials easily accessible (e.g., building materials)
» Having needed equipment accessible (e.g., construction equipment, generators)
» Being able to hire contractors for building repairs
» Employees
» Patients
» Recovered utility services
» Personal networks/knowing the right people
Sharing resources with other organizations in the community
END
F7. We would like to hear more from you about your hospital's experience of Hurricane Maria and the process of recovery through a more discussion-based approach. Would you be willing to share your hospital's story in a face-to-face interview or by video conference?
Yes No Maybe

If you encounter any issues in completing this survey, please feel free to contact the survey helpdesk at <a href="mailto:EstudioHMhelp@erg.com">EstudioHMhelp@erg.com</a> or xxx-xxx.