#### **Core State Injury Prevention Program - Implementation Capacity Development Rubric**

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Note: Actual data collection will occur through the Partners Portal web interface. See Attachment L, for the interface.

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11. Traumatic Brain Injury (TBI) specific assessment and evaluation capacity

# Strategy 1: Engage in Robust Data/Surveillance for Public Health Action Improving and Sustaining Access to Surveillance Systems

1. Access to surveillance and epidemiological expertise

1 2 3 4 5

In order to access timely, valid surveillance data in order to identify emerging injury threats and related factors (and to sustain these activities), the program has created a programmatic culture around epidemiology which relies on close partnerships with In order to access timely, valid surveillance experts and integration of surveillance surveillance data in order to identify emerging injury threats practices. and related factors, the This integration includes program has created a programmatic culture around epidemiological expertise in epidemiology which relies on planning activities, in identifying close partnerships with populations who experience surveillance experts and disproportionate burden and integration of surveillance high disparities, in obtaining practices. valid data, in improving data systems, in analyzing data, in This integration includes The program works with creating data products, in epidemiologists around data epidemiological expertise in implementation planning, and collection and reporting needs planning activities, in identifying in evaluating outcomes of and integrates surveillance populations who experience interest over time. The program works with expertise in planning activities disproportionate burden and epidemiologists around data related to building data high disparities, in obtaining The program has established systems, improving data validity collection and reporting needs, valid data, in improving data hiring practices, contractual The program may have access but the program does not have language, and regular meeting or timeliness, and improving systems, in analyzing data, in creating data products, in practices related to surveillance to an epidemiologist at this access to surveillance experts analyses. However, surveillance Access to surveillance point but has not integrated experts are not integrated in implementation planning, and whenever needed and does not work to ensure continued and epidemiological their expertise throughout the include surveillance expertise in other activities (implementation in evaluating outcomes of access to epidemiological expertise program's activities. planning activities. planning, evaluation, etc.). interest over time. expertise now and in the future.

## 2. Identification of community injury and violence prevention data needs and gaps

1		2	3	4	5
				In order to access timely, valid surveillance data to identify emerging injury threats and related factors (and to sustain these activities), the program has completed a needs assessment of communities and partners assessing data needs and gaps in existing data resources.	In order to access timely, valid surveillance systems to identify emerging injury threats and related factors (and to sustain these activities), the program has established a system with standard operating procedures for conducting routine needs assessment of communities and partners assessing data needs and gaps in existing data resources.
			The program has completed a	Th	The needs assessment
			needs assessment of communities and partners	The needs assessment investigated gaps related to	investigates gaps related to data on injury, population
			assessing data needs and gaps in existing data resources.	data on injury, population (including those who experience disproportionate	(including those who experience disproportionate burden and high disparities),
			The needs assessment	burden and high disparities),	protective factors, risk
		The program has completed a	investigated gaps related to data on injury, population (including those who	protective factors, risk factors, and shared risk and protective factors.	factors, and shared risk and protective factors.
7	The program may have a	needs assessment of	experience disproportionate	protective factors.	When gaps with these needs
s	sense of data gaps and needs n some areas but lacks a full	communities and partners assessing data needs and gaps	burden and high disparities), protective factors, risk	The program facilitates partnerships and develops a	exist, the program works with partners to fund and
	understanding of data needs across locations and partners.	in existing data resources related to injury outcomes.	factors, and shared risk and protective factors.	plan to try to address some of these gaps.	implement improvements to surveillance systems.

## 3. Adherence to surveillance best practices

1	2	3	4	5
	1	2	1 2 3	1 2 3 4

4. Surveillance data access

	1	2	3	4	5
					In order to reliably identify
					emerging injury threats and
					related factors (and to sustain
					these activities), the program
					has identified data sources for a
					key injury outcomes, any related
					injury outcomes, and any related
					factors (risk, protective, and
					shared risk and protective).
					These data sources:
					• Provide valid and reliable data
					<ul> <li>Provide timely data,</li> </ul>
					• Are appropriate to the level of
					the community work (for
					example, schools,
		The program identifies and uses	The program identifies and uses	In order to reliably identify	neighborhoods, counties),
		data sources for most key injury	data sources for all key injury	emerging injury threats and	<ul> <li>Enable the program to quickly</li> </ul>
		outcomes, related injury	outcomes, any related injury	related factors, the program	and accurately identify
		outcomes, and related factors	outcomes, and any related	identifies and uses data sources	populations who experience
		(risk, protective, and shared risk	factors (risk, protective, and	for all key injury outcomes, any	disproportionate burden and
		and protective).	shared risk and protective).	related injury outcomes, and any	high disparities,
				related factors (risk, protective,	<ul> <li>And help the program track th</li> </ul>
		These data sources meet at least	These data sources meet at least	and shared risk and protective).	outcomes and related factors
		two of the following:	four of the following:	These data sources:	over time.
		<ul> <li>Provide valid and reliable data,</li> </ul>	<ul> <li>Provide valid and reliable data,</li> </ul>	<ul> <li>Provide valid and reliable data,</li> </ul>	
		<ul> <li>Provide timely data,</li> </ul>	<ul> <li>Provide timely data,</li> </ul>	<ul> <li>Provide timely data,</li> </ul>	When gaps with these needs
		<ul> <li>Are appropriate to the level of</li> </ul>	<ul> <li>Are appropriate to the level of</li> </ul>	<ul> <li>Are appropriate to the level of</li> </ul>	exist, the program works with
	The program accesses data for	the community work (for	the community work (for	the community work (for	partners to fund and
	injury and violence needs, but	example, schools,	example, schools,	example, schools,	implement other surveillance
	there may still be gaps in data	neighborhoods, counties),	neighborhoods, counties),	neighborhoods, counties),	systems.
	access for other injury and	<ul> <li>Enable the program to quickly</li> </ul>	<ul> <li>Enable the program to quickly</li> </ul>	<ul> <li>Enable the program to quickly</li> </ul>	
	violence topics or related	and accurately identify	and accurately identify	and accurately identify	The program periodically re-
	factors.	populations who experience	populations who experience	populations who experience	evaluates the fit of these data
		disproportionate burden and	disproportionate burden and	disproportionate burden and	sources and, when new
	There also may be gaps in the	high disparities,	high disparities,	high disparities,	outcomes and factors are
	quality of data applied to the	<ul> <li>And/Or help the program track</li> </ul>	<ul> <li>And/Or help the program track</li> </ul>	<ul> <li>And help the program track the</li> </ul>	identified, ensure they are
4. Surveillance data access	work of the program and partner	the outcomes and related	the outcomes and related	outcomes and related factors	measured with appropriate
	communities.	factors over time.	factors over time.	over time.	data sources.

#### Access and Use Surveillance Data

#### 5. Surveillance findings

5. Surveillance findings	4	2	3	4	5
5. Surveillance findings	The program intends to access, clean, and analyze data to identify community:  • Burden for injury outcomes; • Burden for key risk, and shared risk and protective factors; • Burden for other key public health outcomes; • And potential strengths with protective factors.	The program accesses, cleans, and analyzes data to identify community:  Burden for injury outcomes  Burden for key risk, and shared risk and protective factors;  Burden for other key public health outcomes;  And potential strengths with protective factors periodically throughout the grant cycle.  At the recommendation of partners, the program compares trends and patterns with other public health areas to draw connections between injury and other public health areas.	The program accesses, cleans, and analyzes data to identify community:  Burden for injury outcomes; Burden for key risk, and shared risk and protective factors; Burden for other key public health outcomes; Potential strengths with protective factors; And populations with disproportionate burden and health disparities periodically throughout the grant cycle.  At the recommendation of partners, the program compares trends and patterns with other public health areas to draw connections between injury and other public health areas.	In order to reliably identify emerging injury threats and related factors, the program accesses, cleans, and analyzes data to identify community:  Burden for injury outcomes; Burden for key risk, and shared risk and protective factors;  Burden for other key public health outcomes;  Potential strengths with protective factors;  And populations with disproportionate burden and health disparities every year.  The program intentionally compares trends and patterns with other areas to draw connections between injury and other public health areas.	In order to reliably identify emerging injury threats and related factors (and to sustain these activities), the program regularly accesses, cleans, and analyzes data to identify community:  Burden for injury outcomes; Burden for key risk, and shared risk and protective factors; Burden for other key public health outcomes; Potential strengths with protective factors; And populations with disproportionate burden and health disparities.  These activities happen multiple times per year and/or the program supports data systems that provide real-time alerts in order to identify emerging trends and outbreaks.  The program intentionally compares trends and patterns with other areas to draw connections between injury and other public health areas.  The program is continuously supporting training to improve data analyses skills and refine

		methods to answer epidemiological questions quickly and accurately.

6. Informing public health actions with surveillance data

	1	2	3	4	5
6. Informing public health actions with surveillance data	The program has not yet used surveillance data to identify gaps and make improvements towards response activities, partner convening, program implementation, or evaluation.	The program uses surveillance data on key injury topic areas to inform public health actions.  This includes:  Considering aberrant patterns and trends for the current areas of focus;  Identifying gaps in partnerships based on data trends related to key injury topic areas;  Informing, guiding, and adapting interventions that are expected to be effective and high impact for communities;  And selecting interventions based on urgency of outcome burden and trends.	The program uses surveillance data to inform public health actions.  This includes data on:  Key injury topic areas;  Key risk factors, protective factors, and shared risk and protective factors;  And other injury topic areas or public health outcomes of interest.  The program uses this data by:  Considering aberrant patterns and trends for the current areas of focus;  Identifying gaps in partnerships based on data trends related to key injury topic areas;  Engaging and convening partners to fill partnership gaps based on surveillance findings;  Informing, guiding, and adapting interventions that are expected to be effective and high impact for communities;  And selecting interventions based on both the urgency of outcome burden and trends and shared risk and protective factors driving these outcomes.	In order to reliably identify emerging injury threats and related factors, the program uses surveillance data to inform public health actions.  This includes data on: • Key injury topic areas; • Key risk factors, protective factors, and shared risk and protective factors; • Other injury topic areas or public health outcomes of interest; • And populations who experience disproportionate burden and high disparities.  The program uses this data by: • Considering aberrant patterns and trends for the current areas of focus; • Identifying gaps in partnerships based on data trends related to key injury topic areas; • Engaging and convening partners to fill partnership gaps based on surveillance findings; • Informing, guiding, and adapting interventions that are expected to be effective and high impact for communities; • And selecting interventions based on the urgency of outcome burden and trends,	In order to reliably identify emerging injury threats and related factors (and sustain these activities), the program uses surveillance data to inform public health actions.  This includes data on: • Key injury topic areas; • Key risk factors, protective factors, and shared risk and protective factors; • Other injury topic areas or public health outcomes of interest; • And populations who experience disproportionate burden and high disparities.  The program uses this data by: • Considering aberrant patterns and trends for the current areas of focus; • Identifying gaps in partnerships based on data trends related to key injury topic areas; • Engaging and convening partners to fill partnership gaps based on surveillance findings; • Informing, guiding, and adapting interventions that are expected to be effective and high impact for communities; • And selecting interventions based on the urgency of

outcome burden and trends, shared risk and protective factors driving these outcomes, and identified populations who experience shared risk and protective disproportionate burden and factors driving these high disparities. outcomes, and identified The program frequently revisits populations who experience disproportionate burden and data to identify new gaps, high disparities. trends, and outbreaks that are both in alignment and are The program frequently revisits unaligned with current work and data to identify new gaps, practice. When work is trends, and outbreaks that are unaligned, the program both in alignment and are identifies ways to align work and unaligned with current work and address gaps. practice.

## Translation and Dissemination of Surveillance Products

## 7. Data sharing and dissemination of surveillance data

	1	2	3	4	5
7. Data sharing and dissemination of surveillance data	The program has not yet developed products tailored for different audiences.	The program develops products for different audiences, including at least two of the following:  Sharing data openly when possible, Sharing methodology and surveillance innovations when possible, Creating data systems and dashboards to encourage accurate and timely data interpretation, Creating reports and products for decision makers that are tailored to their needs, Creating reports and products for different partners that are tailored to their needs, Creating reports and products for the public that are tailored to their needs, And/Or publishing findings in academic journals.	The program develops products for different audiences, including at least three of the following:  • Sharing data openly when possible,  • Sharing methodology and surveillance innovations when possible,  • Creating data systems and dashboards to encourage accurate and timely data interpretation,  • Creating reports and products for decision makers that are tailored to their needs,  • Creating reports and products for different partners that are tailored to their needs,  • Creating reports and products for the public that are tailored to their needs,  • And/Or publishing findings in academic journals.	In order to leverage partnerships to increase effectiveness in identifying and responding to emerging injury threats and related factors, the program develops products for different audiences, including: • Sharing data openly when possible, • Sharing methodology and surveillance innovations when possible, • Creating data systems and dashboards to encourage accurate and timely data interpretation, • Creating reports and products for decision makers that are tailored to their needs, • Creating reports and products for different partners that are tailored to their needs, • Creating reports and products for the public that are tailored to their needs, • And publishing findings in academic journals.	In order to leverage partnerships to increase effectiveness in identifying and responding to emerging injury threats and related factors (and to sustain these activities), the program develops products for different audiences, including: • Sharing data openly when possible, • Sharing methodology and surveillance innovations when possible, • Creating data systems and dashboards to encourage accurate and timely data interpretation, • Creating reports and products for decision makers that are tailored to their needs, • Creating reports and products for different partners that are tailored to their needs, • Creating reports and products for the public that are tailored to their needs, • And publishing findings in

	academic journals.
	The program works with
	audiences to understand their
	needs to inform these
	products. Surveillance products are aligned with
	appropriate action steps (for
The program works with	each audience) to ensure
audiences to understand their	data informs action.
needs to inform these	
products. Surveillance	The program tracks the
products are aligned with	learning, projects, and
appropriate action steps (for	changes that result from
each audience) to ensure	partners accessing these
data informs action.	products.

#### 8. Integrating a Health Equity lens in Surveillance Activities

	1	2	3	4	5
8. Integrating a Health Equity lens in Surveillance Activities	The program has not yet systematically included a Health Equity lens in surveillance work.	The program considers its ability to measure accurately population differences with current surveillance systems.  Differences include:  Race Ethnicity Religion Socioeconomic status Gender Age Mental Health Cognitive, sensory, or physical ability Sexual Orientation Gender identity Geographic location	The program considers:  The ability to measure accurately population differences with current surveillance systems  And methods to reliably analyze population differences.  The program considers differences in: Race Ethnicity Religion Socioeconomic status Gender Age Mental Health Cognitive, sensory, or physical ability Sexual Orientation Gender identity Geographic location	In order to reliably identify and respond to emerging injury threats and related factors, the program considers:  • The ability to measure accurately population differences with current surveillance systems,  • Methods to reliably analyze population differences,  • And cultural humility in tailoring and disseminating data-related products  The program considers differences in:  • Race  • Ethnicity  • Religion  • Socioeconomic status  • Gender  • Age  • Mental Health  • Cognitive, sensory, or physical ability  • Sexual Orientation  • Gender identity  • Geographic location	In order to reliably identify and respond to emerging injury threats and related factors (and to sustain these activities), the program considers:  • The ability to measure accurately population differences with current surveillance systems,  • Methods to reliably analyze population differences,  • And cultural humility in tailoring and disseminating data-related products  The program considers differences in:  • Race  • Ethnicity  • Religion  • Socioeconomic status  • Gender  • Age  • Mental Health  • Cognitive, sensory, or physical ability  • Sexual Orientation  • Geographic location
					The program continuously

reviews aspects of Health
Equity to broaden and refine
this application to
surveillance.

# **Expanding Topical Expertise**

## 9. Adverse Childhood Experiences (ACEs) specific surveillance capacity

	1	2	3	4	5
9. Adverse Childhood Experiences (ACEs) specific surveillance capacity	The program, while building up general surveillance infrastructures and processes, has not yet built ACEs-specific systems and programs.	To improve ACEs surveillance, the program:  Convenes with ACEs experts,  Identifies ACEs-related data gaps and works with partners to rectify these,  Identifies and accesses reliable ACEs data sources,  And creates and disseminates ACEs-specific data products.	<ul> <li>To improve ACEs surveillance, the program:</li> <li>Convenes with ACEs experts;</li> <li>Identifies ACEs-related data gaps and works with partners to rectify these;</li> <li>Identifies and accesses reliable ACEs data sources;</li> <li>Understands community needs related to ACEs and ACEs-specific risk, protective, and shared risk and protective factors;</li> <li>Identifies populations who experience disproportionate ACEs outcomes;</li> <li>Monitors for ACEs-related outbreaks, clusters, and emerging threats;</li> <li>Creates and disseminates ACEs-specific data products;</li> <li>Adopts a Health Equity lens to understand ACEs in communities;</li> <li>And generally applies surveillance best practices to ACEs work.</li> </ul>	In order to reliably identify and respond to emerging ACEs threats and related factors, the program:  Convenes with ACEs experts;  Identifies ACEs-related data gaps and works with partners to rectify these;  Identifies and accesses reliable ACEs data sources;  Understands community needs related to ACEs and ACEs-specific risk, protective, and shared risk and protective factors;  Identifies populations who experience disproportionate ACEs outcomes;  Monitors for ACEs-related outbreaks, clusters, and emerging threats;  Monitors for connections between ACEs and other injuries;  Guides ACEs-related interventions through data;  Creates and disseminates ACEs-specific data	In order to reliably identify and respond to emerging ACEs threats and related factors (and to sustain these activities), the program:  • Convenes with ACEs experts;  • Identifies ACEs-related data gaps and works with partners to rectify these;  • Identifies and accesses reliable ACEs data sources:  • Understands community needs related to ACEs and ACEs-specific risk, protective, and shared risk and protective factors;  • Identifies populations who experience disproportionate ACEs outcomes;  • Monitors for ACEs-related outbreaks, clusters, and emerging threats;  • Monitors for connections between ACEs and other injuries;  • Guides ACEs-related interventions through data;  • Creates and disseminates

products; • Adopts a Health Equity lens to understand ACEs in	<ul> <li>ACEs-specific data products;</li> <li>Adopts a Health Equity lens to understand ACEs in communities;</li> <li>And generally applies surveillance best practices to ACEs work.</li> </ul>
communities;  • And generally applies surveillance best practices	The program continues building ACEs expertise to refine these techniques and
to ACEs work.	processes.

#### 10. Transportation Safety specific surveillance capacity

	1	2	3	4	5
10. Transportation Safety specific surveillance capacity	The program, while building up general surveillance infrastructures and processes, has not yet built Transportation Safety-specific systems and programs.	To improve Transportation Safety surveillance, the program:  Convenes with Transportation Safety experts, Identifies Transportation Safety-related data gaps and works with partners to rectify these, Identifies and accesses reliable Transportation Safety data sources, And creates and disseminates Transportation Safety- specific data products.	To improve Transportation Safety surveillance, the program:      Convenes with     Transportation Safety     experts;     Identifies Transportation     Safety-related data gaps     and works with partners to     rectify these;     Identifies and accesses     reliable Transportation     Safety data sources;     Understands community     needs related to     Transportation Safety and     Transportation Safety-     specific risk, protective,     and shared risk and     protective factors;     Identifies populations who     experience     disproportionate     Transportation Safety     outcomes;     Monitors for     Transportation Safety-     related outbreaks, clusters,     and emerging threats;     Creates and disseminates     Transportation Safety-     specific data products;     Adopts a Health Equity lens	In order to reliably identify and respond to emerging Transportation Safety threats and related factors, the program:  • Convenes with Transportation Safety experts;  • Identifies Transportation Safety-related data gaps and works with partners to rectify these;  • Identifies and accesses reliable Transportation Safety data sources;  • Understands community needs related to Transportation Safety and Transportation Safety-specific risk, protective, and shared risk and protective factors;  • Identifies populations who experience disproportionate Transportation Safety outcomes;  • Monitors for Transportation Safety-related outbreaks, clusters, and emerging threats;  • Monitors for connections between Transportation	In order to reliably identify and respond to emerging Transportation Safety threats and related factors (and to sustain these activities), the program:  • Convenes with Transportation Safety experts;  • Identifies Transportation Safety-related data gaps and works with partners to rectify these;  • Identifies and accesses reliable Transportation Safety data sources;  • Understands community needs related to Transportation Safety and Transportation Safety-specific risk, protective, and shared risk and protective factors;  • Identifies populations who experience disproportionate Transportation Safety outcomes;  • Monitors for Transportation Safety-related outbreaks, clusters, and emerging threats;  • Monitors for connections

Transp comme • And ge surveil	Safety and other injuries;  Guides Transportation Safety-related interventions through data;  Creates and disseminates Transportation Safety- specific data products; Adopts a Health Equity lens to understand Transportation Safety in communities; enerally applies illance best practices insportation Safety work.	between Transportation Safety and other injuries; Guides Transportation Safety-related interventions through data; Creates and disseminates Transportation Safety- specific data products; Adopts a Health Equity lens to understand Transportation Safety in communities; And generally applies surveillance best practices to Transportation Safety work. The program continues building Transportation Safety expertise to refine these techniques and processes.
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#### 11. Traumatic Brain Injury (TBI) specific surveillance capacity

	1	2	3	4	5
11. Traumatic Brain Injury (TBI) specific surveillance capacity	The program, while building up general surveillance infrastructures and processes, has not yet built TBI-specific systems and programs.	To improve TBI surveillance, the program:  Convenes with TBI experts;  Identifies TBI-related data gaps and works with partners to rectify these;  Identifies and accesses reliable TBI data sources;  And creates and disseminates TBI-specific data products.	To improve TBI surveillance, the program:  Convenes with TBI experts;  Identifies TBI-related data gaps and works with partners to rectify these;  Identifies and accesses reliable TBI data sources;  Understands community needs related to TBI and TBI-specific risk, protective, and shared risk and protective factors;  Identifies populations who experience disproportionate TBI outcomes;  Monitors for TBI-related outbreaks, clusters, and emerging threats;  Creates and disseminates TBI-specific data products;  Adopts a Health Equity lens to understand TBI in communities;  And generally applies surveillance best practices to TBI work.	needs related to TBI and TBI-specific risk, protective, and shared risk and protective factors;  • Identifies populations who experience disproportionate TBI outcomes;  • Monitors for TBI-related outbreaks, clusters, and emerging threats;	In order to reliably identify and respond to emerging TBI threats and related factors (and to sustain these activities), the program:  Convenes with TBI experts;  Identifies TBI-related data gaps and works with partners to rectify these;  Identifies and accesses reliable TBI data sources;  Understands community needs related to TBI and TBI-specific risk, protective, and shared risk and protective factors;  Identifies populations who experience disproportionate TBI outcomes;  Monitors for TBI-related outbreaks, clusters, and emerging threats;  Monitors for connections between TBI and other injuries;  Guides TBI-related interventions through data;  Creates and disseminates TBI-specific data products;  Adopts a Health Equity lens to understand TBI in

	•	communities;  • And generally applies surveillance best practices to TBI work.
SI	And generally applies surveillance best practices	The program continues building TBI expertise to refine these techniques and processes.

# Strategy 2: Strengthen Strategic Collaborations and Partnerships for Public Health Action Initiating and Building Relationships

1. Identification of collaboration and partnership needs and gaps

Strategy 2: Strengthen Strategic Initiating and Building Relationships		nerships for Public Health <i>i</i>	Action		
	1	2	3	4	5
1. Identification of collaboration and partnership needs and gaps	idea of partnership gaps but has not engaged in a scan of needs and gaps in several years.  Officients  Officients	The program has conducted a recent assessment of partnership gaps, needs, and opportunities, but not all types of partners were scanned.  One to two types of the	The program has conducted a recent assessment of partnership gaps, needs, and opportunities, but not all types of partners were scanned.	In order to leverage partnerships to increase effectiveness in identifying and responding to emerging injury threats and related factors, the program has completed comprehensive	In order to leverage partnerships to increase effectiveness in identifying and responding to emerging injury threats and related factors (and to sustain these activities), the program
		following partners were included:  • Key injury topic areas;  • Key risk factors, protective factors, and shared risk and	Three or more types of the following partners were included:  • Key injury topic areas;  • Key risk factors, protective	scan of partnerships identify gaps, needs, and opportunities for new partnerships.	conducts regular scans to identify gaps, needs, and opportunities for new partnerships.
		<ul> <li>protective factors;</li> <li>Key skillsets (epidemiology, evaluation, policy, implementation, etc.);</li> <li>Partners spanning hierarchies from community members to decision makers;</li> <li>Multi-sector partners;</li> </ul>	factors, and shared risk and protective factors;  • Key skillsets (epidemiology, evaluation, policy, implementation, etc.);  • Partners spanning hierarchies from community members to decision makers;	<ul> <li>This scan examined:</li> <li>Key injury topic areas;</li> <li>Key risk factors, protective factors, and shared risk and protective factors;</li> <li>Key skillsets (epidemiology, evaluation, policy, implementation, etc.);</li> <li>Partners spanning</li> </ul>	<ul> <li>These scans look across:</li> <li>Key injury topic areas;</li> <li>Key risk factors, protective factors, and shared risk and protective factors;</li> <li>Key skillsets (epidemiology evaluation, policy, implementation, etc.);</li> <li>Partners spanning</li> </ul>
		<ul> <li>Partners with divergent perspectives who may question biases and assumptions;</li> <li>And/Or populations who experience disproportionate</li> </ul>	<ul> <li>Multi-sector partners;</li> <li>Partners with divergent perspectives who may question biases and assumptions;</li> <li>And/Or populations who</li> </ul>	<ul> <li>Partners spanning hierarchies from community members to decision makers;</li> <li>Multi-sector partners;</li> <li>Partners with divergent perspectives who may</li> </ul>	<ul> <li>Partners spanning hierarchies from community members to decision makers;</li> <li>Multi-sector partners;</li> <li>Partners with divergent perspectives who may</li> </ul>

	experience disproportionate burden and high disparities.	question biases and assumptions; • And populations who experience disproportionate burden and high disparities.	question biases and assumptions; • And populations who experience disproportionate burden and high disparities.
burden and high disparities.	The program initiated contacts for some (but not necessarily all) of the identified gaps.	When gaps are found, the program initiated new contacts and engages partners in ongoing work.	When gaps are found, the program initiates new contacts and engages partners in ongoing work.

## 2. Engagement of key partners

	1	2	3	4	5
2. Engagement of key partners	The program convenes partners who are:  • Experts in key injury topic areas  • And community members from populations who experience disproportionate burden and high disparities.  However, the program finds that some experts are missing.	The program convenes partners who are:  • Experts in key injury topic areas  • And community members from populations who experience disproportionate burden and high disparities.	The program convenes partners who are:  • Experts in key injury topic areas;  • Experts in key risk factors, protective factors, and shared risk and protective factors;  • And community members from populations who experience disproportionate burden and high disparities.  Convening is intended to improve understanding of community outcomes and the factors that drive them.	In order to leverage partnerships to increase effectiveness in identifying and responding to emerging injury threats and related factors, the program regularly convenes diverse partners.  Partners who are regularly engaged include: • Experts in key injury topic areas; • Experts in key risk factors, protective factors, and shared risk and protective factors; • Experts with key skillsets (epidemiology, evaluation, policy, implementation, etc.); • Multilateral partners (including decision makers); • Multi-sectoral partners; • And community members from populations who experience disproportionate burden and high disparities.  Convening is intended to improve understanding of community outcomes and the factors that drive them.	In order to leverage partnerships to increase effectiveness in identifying and responding to emerging injury threats and related factors (and to sustain these activities), the program has integrated diverse partners throughout all stages of the work, including: • Understanding injury burden and outcomes in communities, • Understanding the factors that influence and maintain injury burden, • Understanding populations with disproportionate injury burden and high disparities, • Planning activity development and improvement, • Identifying and tailoring effective activities to prevent injury, • And evaluating practices, programs, and processes related to injury prevention.  Partners are regularly convened. Partners who are regularly engaged include: • Experts in key injury topic

	areas;
	<ul> <li>Experts in key risk factors,</li> </ul>
	protective factors, and
	shared risk and protective
	factors;
	<ul><li>Experts with key skillsets</li></ul>
	(epidemiology, evaluation,
	policy, implementation,
	etc.);
	Multilateral partners
	(including decision makers)
	<ul> <li>Multi-sectoral partners;</li> </ul>
	<ul> <li>And community members</li> </ul>
	from populations who
	experience disproportionat
	burden and high disparities
Partners are strategically	
convened to fill gaps	Partners are strategically
noticed by environmental	convened to fill gaps noticed
scans and needs	by environmental scans and
assessments.	needs assessments.

# Engaging and Integrating Partners

# 3. Collaborative learning

Engaging and Integrating Partners					
	1	2	3	4	5
3. Collaborative learning	The program convenes partners but typically directs information to partners rather than convening for group learning.	The program collaboratively works with partners to better understand communities and identify their needs, challenges, and strengths of a system.	The program collaboratively works with partners to better understand communities and:  • Identify the needs, challenges, and strengths of a system;  • Identify the connections between injury and other public health issues in communities;  • Identify key risk, protective, and shared risk and protective factors;  • And identify strategies and actions that are high impact for the communities.	In order to leverage partnerships to increase effectiveness in identifying and responding to emerging injury threats and related factors, the program collaboratively works with partners to better understand communities and • Identify the needs, challenges, and strengths of a system; • Identify the connections between injury and other public health issues in communities; • Identify populations who experience disproportionate burden and high disparities; • Identify key risk, protective, and shared risk and protective factors; • Identify strategies and actions that are high impact for the communities; • And create common questions, beliefs, and understandings about the communities shared	In order to leverage partnerships to increase effectiveness in identifying and responding to emerging injury threats and related factors (and to sustain these activities), the program collaboratively works with partners to better understand communities and • Identify the needs, challenges, and strengths of a system; • Identify the connections between injury and other public health issues in communities; • Identify populations who experience disproportionate burden and high disparities; • Identify key risk, protective, and shared risk and protective factors; • Identify strategies and actions that are high impact for the communities; • And create common questions, beliefs, and understandings about the

			communities shared amongst the group.
		amongst the group.	Partners are reconvened for learning when new information or challenges arise.

## 4. Informing public health actions through partnerships and collaborations

	1	2	3	4	5
4. Informing public health actions through partnerships and collaborations	The program accepts expert advice and insights regarding public health activities but does not actively work with partners to improve these activities. Partner	The program works with partners to collaboratively inform and improve public health actions.  This includes at least 4 of the	The program works with partners to collaboratively inform and improve public health actions.  This includes at least 6 of the	In order to leverage partnerships to increase effectiveness in identifying and responding to emerging injury threats and related factors, the program works	In order to leverage partnerships to increase effectiveness in identifying and responding to emerging injury threats and related factors (and to sustain these
	perspectives are not integrated into the program's work.	<ul><li>following:</li><li>Reviewing surveillance data for trends or patterns;</li><li>Discussing aberrant patterns</li></ul>	<ul><li>following:</li><li>Reviewing surveillance data for trends or patterns;</li></ul>	with partners to collaboratively inform and improve public health actions.	activities), the program works with partners to collaboratively inform and improve public health actions.
		<ul><li>and trends for the current areas of focus;</li><li>Identifying other missing</li></ul>	<ul> <li>Discussing aberrant patterns and trends for the current areas of focus;</li> </ul>	This includes at least 8 of the following:	This includes:
		partners based on data trends related to key injury topic areas;  • Identify key needs,	<ul> <li>Identifying other missing partners based on data trends related to key injury topic areas;</li> </ul>	<ul> <li>Reviewing surveillance data for trends or patterns;</li> <li>Discussing aberrant patterns and trends for the</li> </ul>	<ul> <li>Reviewing surveillance data for trends or patterns;</li> <li>Discussing aberrant patterns and trends for the</li> </ul>
		challenges, strengths, and factors of the current context that may help identify appropriate interventions;	<ul> <li>Identify key needs, challenges, strengths, and factors of the current context that may help identify appropriate</li> </ul>	<ul> <li>current areas of focus;</li> <li>Identifying other missing partners based on data trends related to key injury topic areas;</li> </ul>	<ul> <li>current areas of focus;</li> <li>Identifying other missing partners based on data trends related to key injury topic areas;</li> </ul>
		<ul> <li>Informing, guiding, and adapting interventions that are expected to be effective and high impact for communities;</li> </ul>	<ul> <li>interventions;</li> <li>Identify populations who experience disproportionate burden and high disparities that</li> </ul>	<ul> <li>Identify key needs, challenges, strengths, and factors of the current context that may help identify appropriate</li> </ul>	<ul> <li>Identify key needs, challenges, strengths, and factors of the current context that may help identify appropriate</li> </ul>
		<ul> <li>And/Or selecting interventions based on urgency of outcome burden and trends.</li> </ul>	<ul><li>may guide appropriate interventions;</li><li>Informing, guiding, and adapting interventions that</li></ul>	<ul><li>interventions;</li><li>Identify populations who experience disproportionate burden</li></ul>	<ul><li>interventions;</li><li>Identify populations who experience disproportionate burden</li></ul>
		Partner perspectives are used	are expected to be effective and high impact	and high disparities that may guide appropriate	and high disparities that may guide appropriate

interventions: • Informing, guiding, and adapting interventions that are expected to be interventions; effective and high impact • Informing, guiding, and adapting interventions that for communities; Selecting interventions are expected to be based on urgency of effective and high impact outcome burden and for communities: trends: for communities: • Selecting interventions • Helping support and • Selecting interventions based on urgency of implement activities for based on urgency of outcome burden and these processes; outcome burden and trends; Helping continually reassess if · Helping support and trends: current work is aligned with Helping support and implement activities for new gaps, trends, and implement activities for these processes: outbreaks; • Helping continually reassess if these processes: Helping evaluate existing current work is aligned with Helping continually reassess if processes and programs; new gaps, trends, and current work is aligned with And helping improve existing outbreaks: new gaps, trends, and processes and programs Helping evaluate existing outbreaks: based on evaluation data. processes and programs; Helping evaluate existing • And/Or helping improve processes and programs; Partner perspectives are used existing processes and And/Or helping improve to help programs based on evaluation existing processes and Identify gaps; programs based on evaluation data. • Identify barriers and data. Partner perspectives are used facilitators; Partner perspectives are used to help And brainstorm • Identify gaps; improvements. to help Identify gaps Identify barriers and And identify barriers facilitators: Partners are encouraged to and facilitators. And brainstorm share their own data, improvements. findings, and work in brainstorming and discussion. to help identify gaps.

## 5. Partner support, growth, and training

	1	2	3	4	5
				•	In order to leverage
					partnerships to increase
					effectiveness in responding
					to emerging injury threats
					and related factors (and to
					sustain these activities), the
				In order to leverage	program works to ensure that
				partnerships to increase	partners are equipped with
				effectiveness in responding	skillsets essential for effective
				to emerging injury threats	injury prevention by providing
				and related factors, the	resources and training
				program works to ensure that	referrals for:
				partners are equipped with	<ul> <li>Topical expertise,</li> </ul>
				skillsets essential for effective	Health Equity,
				injury prevention by providing	<ul> <li>Surveillance expertise,</li> </ul>
				resources and training	<ul> <li>Implementation expertise,</li> </ul>
		When a particularly good	The program works to ensure	referrals for:	<ul> <li>Evaluation expertise,</li> </ul>
		training or existing resource is	that partners are equipped	<ul> <li>Topical expertise,</li> </ul>	<ul> <li>Partnership expertise,</li> </ul>
		shared with the program, the	with skillsets essential for	<ul> <li>Health Equity,</li> </ul>	<ul> <li>And economic expertise.</li> </ul>
	The program does not	program passes it on to	effective injury prevention by	<ul> <li>Surveillance expertise,</li> </ul>	
	provide any training,	partners. The program does	providing resources and	<ul> <li>Implementation expertise,</li> </ul>	The program is continuously
	technical assistance, or	not systematically look for	training referrals for topical	<ul> <li>Evaluation expertise,</li> </ul>	evaluating the need to add
5. Partner support, growth, and	resource referrals for	particular types of resources	expertise and/or functional	<ul> <li>Partnership expertise,</li> </ul>	additional trainings or
training	partners.	or categories of resources.	capacity improvement	And economic expertise.	context-specific support.

# Sustaining and Expanding Relationships

#### 6. Regional and national networking

Sustaining and Expanding Relationship	staining and Expanding Relationships					
	1	2	3	4	5	
5. Regional and national networking	The program attends meetings with regional and national partners but is not an active participant.	The program actively participates in regional and national networking, including at least one meeting beyond the regularly occurring Regional Network Coordinating Organization meetings. Networking activities include at least two of the following:  • Exchanging knowledge and findings,  • Sharing technical assistance resources,  • Sharing innovations and lessons learned,  • Sharing emerging findings,  • Creating time for shared brainstorming and discussion,  • And/Or collaborating on projects.	The program actively participates in regional and national networking, including at least one meeting beyond the regularly occurring Regional Network Coordinating Organization meetings. This includes at least three of the following:  • Exchanging knowledge and findings,  • Sharing technical assistance resources,  • Sharing innovations and lessons learned,  • Sharing emerging findings,  • Creating time for shared brainstorming and discussion,  • And/Or collaborating on projects.	In order to leverage partnerships to increase effectiveness in identifying and responding to emerging injury threats and related factors, the program actively participates in regional and national networking, including at least one meeting beyond the regularly occurring Regional Network Coordinating Organization meetings. This includes:  Exchanging knowledge and findings, Sharing technical assistance resources, Sharing innovations and lessons learned, Sharing emerging findings, Creating time for shared brainstorming and discussion, And/Or collaborating on projects.	In order to leverage partnerships to increase effectiveness in identifying and responding to emerging injury threats and related factors (and to sustain the activities), the program actively participates in regional and national networking, including at le one meeting beyond the regularly occurring Regional Network Coordinating Organization meetings The includes:  Exchanging knowledge a findings,  Sharing technical assistance resources,  Sharing innovations and lessons learned,  Sharing emerging finding Creating time for shared brainstorming and discussion,  And, collaborating on projects.  The program fosters sustainable collaboration to ensure connections and	

collaborations are supported
by multiple funding sources
and include other projects,
ideas, and innovations.

## 7. Partner orientation and onboarding

	1	2	3	4	5
			The program develops processes and materials to orient new partners to the work. This includes new partners who have not been exposed to the program as well as new members of	In order to leverage partnerships to increase effectiveness in identify and responding to emerging injury threats and related factors, the program develops processes and materials to orient new partners to the work. This includes new partners who have not been exposed to the program as well as new members of existing	In order to leverage partnerships to increase effectiveness in identify and responding to emerging injury threats and related factors (and to sustain these activities), the program develops processes and materials to orient new partners to the work. This includes new partners who have not been exposed to the program as well as new members of existing partnerships.  These materials include recent history of the program, ongoing work of the program, and current mental models of
	The program relies on partners to ask questions	The program reaches out to new partners to foster new collaborations. However, there are no set processes or	existing partnerships.  These materials include recent history of the program, ongoing work of the program, and current mental models of injury and related factors.  The program provides materials also to new staff	partnerships.  These materials include recent history of the program, ongoing work of the program, and current mental models of injury and related factors.  The program provides materials also to new staff	injury and related factors.  The program provides materials also to new staff associated with the program itself.  The program also creates hiring and contractual language to help identify strong candidates to ensure
7. Partner orientation and onboarding	about the program and work in order to orient them.	materials for introducing partners to ongoing work.	associated with the program itself.	associated with the program itself.	new staff and partners are well-aligned with the work.

# 8. Collaborative learning structures and practices

	1	2	3	4	5
8. Collaborative learning structures and practices	The program convenes partners and consults them at the start of new work but not throughout.	The program has convened partners at least once, but spaces and opportunities for brainstorming, discussion, sharing finding, and group learning need improvement. The program does not routinely request partner feedback.	The program convenes occasional (for example, yearly) meetings for partners, but spaces and opportunities for brainstorming, discussion, sharing finding, and group learning need improvement.  The program asks partners to provide feedback on ideas and plans before they are implemented. However, partners are not included in the full planning and development of ideas.  The program shares findings from collaborative work with partners.	In order to leverage partnerships to increase effectiveness in identifying and responding to emerging injury threats and related factors, the program actively seeks new partnerships, checks in with existing partners, and convenes partners for discussion. This happens at key junctures throughout the program. The program facilitates common spaces for brainstorming, discussion, sharing findings, and group learning.  The program includes partner ideas, concerns, and perspectives in planning projects, implementation, and changes. The program values and heavily integrates partner perspectives and ideas from partners to guide decisions.  The program shares findings from collaborative work with partners.	In order to leverage partnerships to increase effectiveness in identifying and responding to emerging injury threats and related factors (and to sustain these activities), the program actively seeks new partnerships, checks in with existing partners, and convenes partners for discussion. This happens at key junctures throughout the program. The program works with partners to create sustainable meetings with convenings timed regularly and in response to emerging needs. Sometimes, partners are convened when no work needs to be done or when partners have potential updates outside of the program's main goals.  The program facilitates common spaces for brainstorming, discussion, sharing findings, and group learning.  The program actively seeks divergent and dissenting

	feedback from partners to understand hidden biases and create more comprehensive plans.
	The program includes partner ideas, concerns, and perspectives in planning projects, implementation, and changes. The program values and heavily integrates partner perspectives and ideas from partners to guide decisions.
	The program shares findings from collaborative work with partners.

# 9. Partner projects and accomplishments

1	2	3	4	5
The program initiates al collaborations with part The program does not y support partner ideas as	The program tends to initiate all collaborations with partners.  At meetings convened by the program for the program's own work, the program provides space for partners to share other projects and findings. However, the program doesn't actively et provide support for partner	The program both initiates shared collaborations with partners and supports partners in their own ideas and innovations (especially when it is aligned with the vision and understanding the program has for communities).  This support may include one to two of the following:  • Funding,  • Providing expert feedback,  • Providing shared space for brainstorming and discussion,  • And/Or providing project-specific technical assistance, training, and	In order to leverage partnerships to increase effectiveness in identify and responding to emerging injury threats and related factors, the program both initiates shared collaborations with partners and supports partners in their own ideas and innovations (especially when it is aligned with the vision and understanding the program has for communities).  This support may three or more of the following:  Funding,  Providing expert feedback,  Providing shared space for brainstorming and discussion,  And/Or providing project-specific technical assistance, training, and	In order to leverage partnerships to increase effectiveness in identify and responding to emerging injury threats and related factors (and to sustain these activities), the program both initiates shared collaborations with partners and supports partners in their own ideas and innovations (especially when it is aligned with the vision and understanding the program has for communities).  This support includes:  Funding,  Providing expert feedback,  Providing shared space for brainstorming and discussion,  And/Or providing project-specific technical assistance, training, and resources.  The program also provides space for brainstorming and expert feedback on projects not intended for direct
accomplishments innovations.	of current collaborations.	resources.	resources.	support and collaboration.

### 10. Integrating a Health Equity lens in collaborations and partnerships

	physical ability     Sexual Orientation     Gender identity     Geographic location
<ul><li>Gender identity</li><li>Geographic location</li></ul>	The program integrates a Health Equity lens to all work to ensure sustained and continuous application to partnership and collaboration.

# **Expanding Topical Expertise**

### 11. Adverse Childhood Experiences (ACEs) specific capacity in partner convening

Expanding Topical Expertise						
	1	2	3	4	5	
11. Adverse Childhood Experiences (ACEs) specific capacity in partner convening	The program, while building improved partnerships and collaborations, has not yet built ACEs-specific partnerships or opportunities.	To improve ACEs work, the program:  • Identifies partnership gaps related to ACEs expertise and expertise in risk, protective, and shared risk and protective factors related to ACEs;  • Identifies ACEs-related opportunities in regional and national networking;  • And develops and disseminates actionable ACEs-related products	To improve ACEs work, the program:  Identifies partnership gaps related to ACEs expertise and expertise in risk, protective, and shared risk and protective factors related to ACEs;  Actively engages ACEs-related partners in ongoing work (including brainstorming, planning, implementation, evaluation, and responding to new findings and outbreaks);  Identifies ACEs-related opportunities in regional and national networking;  Identifies partners to improve ACEs-related surveillance, assessment, and evaluation;  Develops and disseminates actionable ACEs-related products;  And adopts a Health Equity lens to understand ACEs in communities.	In order to reliably identify and respond to emerging ACEs threats and related factors, the program:  • Identifies partnership gaps related to ACEs expertise and expertise in risk, protective, and shared risk and protective factors related to ACEs;  • Actively engages ACEsrelated partners in ongoing work (including brainstorming, planning, implementation, evaluation, and responding to new findings and outbreaks);  • Identifies ACEs-related opportunities in regional and national networking;  • Identifies partners to improve ACEs-related surveillance, assessment, and evaluation;  • Works with ACEs partners to identify, adapt, and guide interventions;  • Supports the orientation, training, and growth of partners to improve ACEs-	In order to reliably identify and respond to emerging ACEs threats and related factors (and to sustain these activities), the program:  • Identifies partnership gaps related to ACEs expertise and expertise in risk, protective, and shared risk and protective factors related to ACEs;  • Actively engages ACEs-related partners in ongoing work (including brainstorming, planning, implementation, evaluation, and responding to new findings and outbreaks);  • Identifies ACEs-related opportunities in regional and national networking;  • Identifies partners to improve ACEs-related surveillance, assessment, and evaluation;  • Works with ACEs partners to identify, adapt, and guide interventions;  • Supports the orientation, training, and growth of	

related expertise;  • Develops and dissertionable ACEs-resproducts;  • Supports partners	lated lens to understand ACEs in communities.
ACEs work;	The program continues
• And adopts a Health	
lens to understand	ACEs in refine these techniques and
communities.	processes.

#### 12. Transportation Safety specific capacity in partner convening

12. Transportation safety spe	cific capacity in partner co	onvening			_
	1	2	3	4	5
12. Transportation Safety specific capacity in partner convening	The program, while building improved partnerships and collaborations, has not yet build Transportation Safety-specific partnerships or opportunities.	To improve Transportation Safety work, the program:  Identifies partnership gaps related to Transportation Safety expertise and expertise in risk, protective, and shared risk and protective factors related to Transportation Safety;  Identifies Transportation Safety-related opportunities in regional and national networking;  And develops and disseminates actionable Transportation Safety-related products	To improve Transportation Safety work, the program:  Identifies partnership gaps related to Transportation Safety expertise and expertise in risk, protective, and shared risk and protective factors related to Transportation Safety;  Actively engages Transportation Safety-related partners in ongoing work (including brainstorming, planning, implementation, evaluation, and responding to new findings and outbreaks);  Identifies Transportation Safety-related opportunities in regional and national networking;  Identifies partners to improve Transportation Safety-related surveillance, assessment, and evaluation;  Develops and disseminates actionable Transportation Safety-related products;  And adopts a Health Equity lens to understand	In order to reliably identify and respond to emerging Transportation Safety threats and related factors, the program:  • Identifies partnership gaps related to Transportation Safety expertise and expertise in risk, protective, and shared risk and protective factors related to Transportation Safety;  • Actively engages Transportation Safety-related partners in ongoing work (including brainstorming, planning, implementation, evaluation, and responding to new findings and outbreaks);  • Identifies Transportation Safety-related opportunities in regional and national networking;  • Identifies partners to improve Transportation Safety-related surveillance, assessment, and evaluation;  • Works with Transportation Safety partners to identify,	In order to reliably identify and respond to emerging Transportation Safety threats and related factors (and to sustain these activities), the program:  • Identifies partnership gaps related to Transportation Safety expertise and expertise in risk, protective, and shared risk and protective factors related to Transportation Safety;  • Actively engages Transportation Safety-related partners in ongoing work (including brainstorming, planning, implementation, evaluation, and responding to new findings and outbreaks);  • Identifies Transportation Safety-related opportunities in regional and national networking;  • Identifies partners to improve Transportation Safety-related surveillance, assessment, and evaluation;  • Works with Transportation

	<ul> <li>adapt, and guide interventions;</li> <li>Supports the orientation, training, and growth of partners to improve Transportation Safety-related expertise;</li> <li>Develops and disseminates actionable Transportation Safety-related products;</li> <li>Supports partners in their Transportation Safety</li> </ul>	Safety partners to identify, adapt, and guide interventions;  • Supports the orientation, training, and growth of partners to improve Transportation Safety-related expertise;  • Develops and disseminates actionable Transportation Safety-related products;  • Supports partners in their Transportation Safety work;  • And adopts a Health Equity lens to understand Transportation Safety in communities.
	<ul><li>work;</li><li>And adopts a Health Equity</li></ul>	The program continues building Transportation
	lens to understand	Safety expertise to refine
Transportation Safety in	Transportation Safety in	these techniques and
communities.	communities.	processes.

#### 13. Traumatic Brain Injury (TBI) specific capacity in partner convening

	1	2	3	4	5
13. Traumatic Brain Injury (TBI) specific capacity in partner convening	The program, while building improved partnerships and collaborations, has not yet build TBI-specific partnerships or opportunities.	To improve TBI work, the program:  Identifies partnership gaps related to TBI expertise and expertise in risk, protective, and shared risk and protective factors related to TBI;  Identifies TBI-related opportunities in regional and national networking;  And develops and disseminates actionable TBI-related products	To improve TBI work, the program:  Identifies partnership gaps related to TBI expertise and expertise in risk, protective, and shared risk and protective factors related to TBI;  Actively engages TBI-related partners in ongoing work (including brainstorming, planning, implementation, evaluation, and responding to new findings and outbreaks);  Identifies TBI-related opportunities in regional and national networking;  Identifies partners to improve TBI-related surveillance, assessment, and evaluation;  Develops and disseminates actionable TBI-related products;  And adopts a Health Equity lens to understand TBI in communities.	In order to reliably identify and respond to emerging TBI threats and related factors, the program:  Identifies partnership gaps related to TBI expertise and expertise in risk, protective, and shared risk and protective factors related to TBI;  Actively engages TBI-related partners in ongoing work (including brainstorming, planning, implementation, evaluation, and responding to new findings and outbreaks);  Identifies TBI-related opportunities in regional and national networking;  Identifies partners to improve TBI-related surveillance, assessment, and evaluation;  Works with TBI partners to identify, adapt, and guide interventions;  Supports the orientation, training, and growth of partners to improve TBI-related expertise;  Develops and disseminates	In order to reliably identify and respond to emerging TBI threats and related factors (and to sustain these activities), the program:  • Identifies partnership gaps related to TBI expertise and expertise in risk, protective, and shared risk and protective factors related to TBI;  • Actively engages TBI-related partners in ongoing work (including brainstorming, planning, implementation, evaluation, and responding to new findings and outbreaks);  • Identifies TBI-related opportunities in regional and national networking;  • Identifies partners to improve TBI-related surveillance, assessment, and evaluation;  • Works with TBI partners to identify, adapt, and guide interventions;  • Supports the orientation, training, and growth of partners to improve TBI-related expertise;

actionable TBI-related products; • Supports partners in their	<ul> <li>Develops and disseminates actionable TBI-related products;</li> <li>Supports partners in their TBI work;</li> <li>And adopts a Health Equity lens to understand TBI in communities.</li> </ul>
TBI work;	The program continues
And adopts a Health Equity	building TBI expertise to
lens to understand TBI in communities.	refine these techniques and processes.

# Strategy 3: Conduct Assessment and Evaluation for Public Health Action

## Assessment and Evaluation Systems

1. Access to assessment and evaluation expertise

	Strategy 3: Conduct Assessment and Evaluation for Public Health Action  Assessment and Evaluation Systems								
Assessment and Evaluation sy	1	2	3	4	5				
1. Access to assessment and evaluation expertise	The program may have access to an assessment expert or evaluator at this point but has not integrated their expertise throughout the program's activities.	The program works with assessment experts and evaluators around data collection and reporting needs, but the program does not have access to these experts whenever needed and does not include their expertise in other activities (implementation planning, valuation, etc.)	The program works with assessment experts and evaluators around data collection and reporting needs and integrates their expertise in:  • Planning activities related to creating assessments,  • Building data systems,  • Improving data validity or timeliness,  • And improving evaluation.  However, these experts are not integrated in other activities (implementation planning, evaluation, etc.).	In order to respond to emerging injury threats and related factors, the program has created a programmatic culture around assessment and evaluation which relies on close partnerships with evaluators and integration of evaluation practices.  This integration includes assessment and evaluation expertise in: Planning activities, Identifying populations who experience disproportionate burden and high disparities, Obtaining valid data (qualitative and quantitative), Improving data systems, Analyzing evaluation data, Creating data products, Implementation planning, And improving implementation through	<ul> <li>In order to respond to emerging injury threats and related factors (and to sustain these activities), the program has created a programmatic culture around assessment and evaluation which relies on close partnerships with evaluation and integration of evaluation practices.</li> <li>This integration includes assessment and evaluation expertise in:</li> <li>Planning activities,</li> <li>Identifying populations who experience disproportionate burden and high disparities,</li> <li>Obtaining valid data (qualitative and quantitative).</li> <li>Improving data systems,</li> <li>Analyzing evaluation data,</li> <li>Creating data products,</li> </ul>				

			<ul> <li>Implementation planning,</li> <li>And improving         implementation through         continuous quality         improvement.</li> </ul>
		continuous quality improvement.	The program has established hiring practices, contractual language, and regular meeting practices related to assessment and evaluation work to ensure continued access to evaluation expertise now and in the future.

#### 2. Engaging partners in evaluation planning

	1	2	3	4	5
2. Engaging partners in evaluation planning	The program has not initiated conversations with partners focused on evaluation at the start of project work. Instead, if partners are consulted on evaluation, it is toward the middle or end of projects.	The program initiates conversations with partners focused on evaluation at the beginning of project planning to ensure evaluation is embedded.  Partners are consulted on various aspects of evaluation.	The program integrates partners into planning evaluations of both programs and processes in order to refine ongoing work.  The program works with partners so their perspectives help with two to three of the following:  Identify key evaluation questions,  Identify data collection methods and existing data sources to answer evaluation questions,  Create data systems to manage evaluation data,  Shared learning spaces to review evaluation findings,  Shared brainstorming to apply emerging findings to ongoing work in a continuous quality improvement framework,  Identify barriers and facilitators of past interventions,  Evaluate the need to change interventions or focus on other outcomes/factors,  And create products to disseminate evaluation	In order to leverage partnerships to increase effectiveness in responding to emerging injury threats and related factors, the program integrates partners into planning evaluations of both programs and processes in order to refine ongoing work.  The program works with partners so their perspectives help with at least four of the following:  Identify key evaluation questions,  Identify data collection methods and existing data sources to answer evaluation questions,  Create data systems to manage evaluation data,  Shared learning spaces to review evaluation findings,  Shared brainstorming to apply emerging findings to ongoing work in a continuous quality improvement framework,  Identify barriers and facilitators of past interventions,  Evaluate the need to change	In order to leverage partnerships to increase effectiveness in responding to emerging injury threats and related factors (and to sustain these activities), the program integrates partners into planning evaluations of both programs and processes in order to refine ongoing work.  The program works with partners so their perspectives help: Identify key evaluation questions, Identify data collection methods and existing data sources to answer evaluation questions, Create data systems to manage evaluation data, Shared learning spaces to review evaluation findings, Shared brainstorming to apply emerging findings to ongoing work in a continuous quality improvement framework, Identify barriers and facilitators of past interventions, Evaluate the need to change

	<ul> <li>interventions or focus on other outcomes/factors,</li> <li>And create products to disseminate evaluation findings.</li> </ul>	<ul><li>interventions or focus on other outcomes/factors,</li><li>And create products to disseminate evaluation findings.</li></ul>
findings.		
The program initiates these conversations at the beginning of planning to ensure evaluation is embedded.	The program initiates these conversations at the beginning of planning to ensure evaluation is embedded.	The program initiates these conversations at the beginning of planning to ensure evaluation is embedded.

## 3. Identification of data gaps related to community injury and violence prevention, including upstream factors

	1	2	3	4	5
3. Identification of data gaps related to community injury and violence prevention, including upstream factors	The program has identified surveillance data sources for identifying community strengths, challenges, and needs.  This includes using surveillance data to identify populations who experience disproportionate burden and high disparities.  However, the program does not integrate other assessment methods and relies solely on surveillance data.	The program uses a needs assessment process alongside existing surveillance data for identifying community strengths, challenges, and needs (including identifying populations who experience disproportionate burden and high disparities).  This process is not structured and typically occurs at the start of project work.	The program uses a structured assessment process alongside existing surveillance data for identifying community strengths, challenges, and needs (including identifying populations who experience disproportionate burden and high disparities).  This typically includes partner interviews and feedback and may include standardized questions and/or surveys.  This process typically occurs at the start of project work.	In order to identify and responding to emerging injury threats and related factors, the program uses a structured assessment process alongside existing surveillance data for identifying:  Community strengths, challenges, and needs (including identifying populations who experience disproportionate burden and high disparities  And identifying risk, protective, and shared risk and protective factors (including identifying factors most relevant to populations who experience disproportionate burden and high disparities).  The program identifies which factors are high-impact (that is, will create the broadest population level-impact with the fewest invested resources).  This typically includes partner interviews and feedback and may include standardized	In order to identify and responding to emerging injury threats and related factors (and sustain this actions), the program uses a structured assessment process alongside existing surveillance data for identifying:  • Community strengths, challenges, and needs (including identifying populations who experience disproportionate burden and high disparities  • And identifying risk, protective, and shared risk and protective factors (including identifying factors most relevant to populations who experience disproportionate burden and high disparities).  The program identifies which factors are high-impact (that is, will create the broadest population level-impact with the fewest invested resources).  This typically includes partner interviews and feedback and

	questions and/or surveys.	may include standardized questions and/or surveys.
- ! !	The program has a process for reconciling differences, dentifying gaps, and prioritizing findings between surveillance data and data gathered through	The program has a process for reconciling differences, identifying gaps, and prioritizing findings between surveillance data and data gathered through the assessment process.
-	This process typically occurs at the start of project work.	The program re-assesses periodically to ensure findings are timely and relevant.

### 4. Adherence to assessment and evaluation best practices

	1	2	3	4	5
4. Adherence to assessment and evaluation best practices	The program engages in some evaluation practices, but	The program: Develops evaluation questions; Identifies valid and appropriate short term and intermediate indicators; And identifies data sources that provide timely and valid data that accurately reflect the reach and limits of ongoing work (for example, at the state level, community level, or school level).  These evaluation practices span across different stages of evaluations: Developmental, Formative, And summative.	The program: Develops evaluation questions; Identifies valid and appropriate short term and intermediate indicators; Actively anticipates potential unintended consequences of work and also creates flexible space to track consequences that emerge, And identifies data sources that provide timely and valid data that accurately reflect the reach and limits of ongoing work (for example, at the state level, community level, or school level).  These evaluation practices span across different stages of evaluations: Developmental, Formative, And summative.  The program applies evaluation best practices to programs implemented (program evaluation) as well as to processes utilized (process evaluation).	In order to reliably respond to emerging injury threats and related factors, the program:  Develops evaluation questions;  Identifies valid and appropriate short term and intermediate indicators;  Actively anticipates potential unintended consequences of work and also creates flexible space to track consequences that emerge,  And identifies data sources that provide timely and valid data that accurately reflect the reach and limits of ongoing work (for example, at the state level, community level, or school level).  These evaluation practices span across different stages of evaluations:  Developmental,  Formative,  And summative.  The program applies evaluation best practices to programs implemented (program evaluation) as well as to processes utilized (process	In order to reliably respond to emerging injury threats and related factors (and to sustain these activities), the program:  Develops evaluation questions;  Identifies valid and appropriate short term and intermediate indicators;  Actively anticipates potential unintended consequences of work and also creates flexible space to track consequences that emerge,  And identifies data sources that provide timely and valid data that accurately reflect the reach and limits of ongoing work (for example, at the state level, community level, or school level).  These evaluation practices span across different stages of evaluations:  Developmental,  Formative,  And summative.  The program applies evaluation best practices to programs implemented (program evaluation) as well as to

processes utilized (process evaluation). **Evaluation practices reflect:** • Partner perspectives and needs, • The perspectives and needs of populations who experience disproportionate evaluation). burden and high disparities, • All levels of the social **Evaluation practices reflect:** ecology (individual, • Partner perspectives and relational, community, needs, societal). • The perspectives and needs of populations who The program continuously experience disproportionate analyzes data and reflects on burden and high disparities, emerging themes and findings. • All levels of the social Partners and collaborators ecology (individual, provide feedback, relational, community, brainstorming, and group societal). learning on this data and findings to help identify Partners and collaborators unintended consequences, provide feedback, barriers, challenges, strengths, brainstorming, and group and potential improvements. learning on evaluation data and findings to help identify unintended consequences, Evaluation practices are routinely revisited to improve barriers, challenges, strengths, their fit for the ongoing work. and potential improvements.

## 5. Evaluation data management and systems

	1	2	3	4	5
5. Evaluation data management and systems	The program keeps data files separate and has no intentional plans for storing, blending, and analyzing data long term.	The program builds evaluation data management processes and systems.  These are built around considerations including:  • Types of data collected (for example, quantitative, qualitative)  • And frequency of data collection.	The program builds evaluation data management processes and systems.  These are built around considerations including:  • Types of data collected (for example, quantitative, qualitative),  • Frequency of data collection,  • And analytic needs.	In order to reliably respond to emerging injury threats and related factors, the program builds evaluation data management processes and systems.  These are built around considerations including:  Types of data collected (for example, quantitative, qualitative),  Frequency of data collection,  And analytic needs.  Data management considers the need to continuously analyze data and identify findings for continuous quality improvement.  The program considers the types of analyses and data products required and builds processes for increasing efficiencies around these products.  While the program may document some of its processes, this could be improved for transitioning	In order to reliably respond to emerging injury threats and related factors (and to sustain these activities), the program builds evaluation data management processes and systems.  These are built around considerations including:  Types of data collected (for example, quantitative, qualitative),  Frequency of data collection,  And analytic needs.  Data management considers the need to continuously analyze data and identify findings for continuous quality improvement.  The program considers the types of analyses and data products required and builds processes for increasing efficiencies around these products.  The program creates thorough codebooks and documentation to ensure other partners and

		new staff are able to
		understand the processes and
	between partners and staff.	systems used.

## Assessment and Evaluation for Prevention

## 6. Informing public health actions

Assessment and Evaluation fo	or Prevention				
	1	2	3	4	5
6. Informing public health actions	The program has not used assessment or evaluation data to guide interventions to date.	The program uses assessment and evaluation data to inform, guide, and adapt interventions that are expected to be effective and high impact for their context.	The program uses assessment and evaluation data to inform, guide, and adapt interventions that are expected to be effective and high impact for their context.	In order to reliably identify and respond to emerging injury threats and related factors, the program uses assessment and evaluation data to inform,	In order to reliably identify and respond to emerging injury threats and related factors (and to sustain these activities), the program uses assessment and evaluation data to inform, guide, and adapt
		The program selects interventions based on the fit to community needs related to injury outcomes.	<ul><li>The program selects interventions:</li><li>Based on the fit to community needs related to</li></ul>	guide, and adapt interventions that are expected to be effective and high impact for their context.	interventions that are expected to be effective and high impact for their context.
		<ul> <li>And based or populations to disproportion</li> </ul>	<ul> <li>injury outcomes,</li> <li>And based on any populations that experience disproportionate burden and high disparities.</li> </ul>	<ul> <li>The program selects interventions:</li> <li>Based on the fit to community needs related to injury outcomes,</li> </ul>	<ul> <li>The program selects interventions:</li> <li>Based on the fit to community needs related to injury outcomes,</li> <li>Based on any populations</li> </ul>
		<ul> <li>The program also identifies activities to improve the program's:</li> <li>Surveillance skills, systems, and dissemination;</li> <li>Partner convening and engagement;</li> <li>And evaluation skills, practices, and</li> </ul>	<ul> <li>Based on any populations that experience disproportionate burden and high disparities,</li> <li>Based on their ability to nimbly address emerging trends and outbreaks,</li> <li>And based on key risk, protective, and shared risk</li> </ul>	<ul> <li>that experience disproportionate burden and high disparities,</li> <li>Based on their ability to nimbly address emerging trends and outbreaks,</li> <li>And based on key risk, protective, and shared risk and protective factors</li> </ul>	
			dissemination.	and protective factors driving outcomes.  The program also identifies activities to improve the	driving outcomes.  The program uses assessment and evaluation data to regularly assess the effectiveness of

		these trends to help improve and adapt interventions to the nuanced needs, challenges, and strengths of communities.
•	orogram's:  Surveillance skills, systems, and dissemination; Partner convening and engagement; And evaluation skills, practices, and dissemination.	<ul> <li>The program also identifies activities to improve the program's:</li> <li>Surveillance skills, systems, and dissemination;</li> <li>Partner convening and engagement;</li> <li>And evaluation skills, practices, and dissemination.</li> </ul>

### Dissemination of Evaluation Products

## 7. Sharing and dissemination of evaluation data

Dissemination of Evaluation	Products				
	1	2	3	4	5
7. Sharing and dissemination of evaluation data	The program has not yet developed products aligned with different audiences.	The program develops products for different audiences, including at two to three of the following:  Sharing evaluation questions, data collection measures, ad evaluation methodology openly;  Sharing data openly when possible;  Creating data systems and dashboards to encourage accurate and timely data interpretation;  Sharing emerging findings on barriers, challenges, strengths, unintended consequences, lessons learned, and potential improvements;  Creating reports and products for decision makers that are tailored to their needs;  Creating reports and products for different partners that tailored to their needs;  Creating reports and products for the public that tailored to their needs;  And/Or publishing findings in academic journals.	The program develops products for different audiences, including at least four of the following:  • Sharing evaluation questions, data collection measures, ad evaluation methodology openly;  • Sharing data openly when possible;  • Creating data systems and dashboards to encourage accurate and timely data interpretation;  • Sharing emerging findings on barriers, challenges, strengths, unintended consequences, lessons learned, and potential improvements;  • Creating reports and products for decision makers that are tailored to their needs;  • Creating reports and products for different partners that tailored to their needs;  • Creating reports and products for the public that tailored to their needs;  • And/Or publishing findings in academic journals.	In order to leverage partnerships to increase effectiveness in identifying and responding to emerging injury threats and related factors, the program develops products for different audiences, including: • Sharing evaluation questions, data collection measures, ad evaluation methodology openly; • Sharing data openly when possible; • Creating data systems and dashboards to encourage accurate and timely data interpretation; • Sharing emerging findings on barriers, challenges, strengths, unintended consequences, lessons learned, and potential improvements; • Creating reports and products for decision makers that are tailored to their needs; • Creating reports and products for different partners that tailored to their needs; • Creating reports and products for different partners and products for the public that tailored to	In order to leverage partnerships to increase effectiveness in identifying and responding to emerging injury threats and related factors (and to sustain these activities), the program develops products for different audiences, including:  • Sharing evaluation questions, data collection measures, ad evaluation methodology openly;  • Sharing data openly when possible;  • Creating data systems and dashboards to encourage accurate and timely data interpretation;  • Sharing emerging findings on barriers, challenges, strengths, unintended consequences, lessons learned, and potential improvements;  • Creating reports and products for decision makers that are tailored to their needs;  • Creating reports and products for different partners that tailored to their needs;

	<ul> <li>Creating reports and products for the public that tailored to their needs;</li> <li>And publishing findings in academic journals.</li> </ul>
their needs; • And publishing findings in academic journals.	The program works with audiences to understand their needs in creating these products. Evaluation products are aligned with appropriate
The program works with audiences to understand their needs in creating these	action steps (for each audience) to ensure data informs action.
products. Evaluation products are aligned with appropriate action steps (for each audience) to ensure data informs action.	The program tracks the learning, projects, and changes that result from partners accessing these products.

### 8. Integrating a Health Equity lens in assessment and evaluation

		Equity to broaden and refine
		this application to assessment
	_	and evaluation.

# **Expanding Topical Expertise**

### 9. Adverse Childhood Experiences (ACEs) specific assessment and evaluation capacity

Expanding Topical Expertise					
	1	2	3	4	5
9. Adverse Childhood Experiences (ACEs) specific assessment and evaluation capacity	The program, while building up general assessment and evaluation infrastructures and processes, has not yet built ACEs-specific capacity.	To improve ACEs assessment and evaluation, the program:  Convenes with ACEs experts;  Identifies and accesses reliable ACEs data sources and creates ACEs-related data collection methods;  Identifies ACEs-related needs, challenges, and strengths in communities;  And creates and disseminates ACEs-specific data products.	<ul> <li>To improve ACEs surveillance, the program:</li> <li>Convenes with ACEs experts;</li> <li>Identifies ACEs-related gaps in communities through assessment;</li> <li>Identifies and accesses reliable ACEs data sources and creates ACEs-related data collection methods;</li> <li>Identifies ACEs-related needs, challenges, and strengths in communities;</li> <li>Understands community needs related to ACEs and ACEs-specific risk, protective, and shared risk and protective factors;</li> <li>Identifies characteristics of populations who experience disproportionate ACEs outcomes;</li> <li>Creates and disseminates ACEs-specific data products.</li> <li>And adopts a Health Equity lens to understand ACEs in communities.</li> </ul>	In order to reliably identify and respond to emerging ACEs threats and related factors, the program:  Convenes with ACEs experts;  Identifies ACEs-related gaps in communities through assessment;  Identifies and accesses reliable ACEs data sources and creates ACEs-related data collection methods;  Identifies ACEs-related needs, challenges, and strengths in communities;  Understands community needs related to ACEs and ACEs-specific risk, protective, and shared risk and protective factors;  Identifies characteristics of populations who experience disproportionate ACEs outcomes;  Guides ACEs-related interventions through data;  Uses continuous quality improvement related to ACEs interventions;  Creates and disseminates ACEs-specific data products;	In order to reliably identify and respond to emerging ACEs threats and related factors (and to sustain these activities), the program:  Convenes with ACEs experts; Identifies ACEs-related gaps in communities through assessment; Identifies and accesses reliable ACEs data sources and creates ACEs-related data collection methods; Identifies ACEs-related needs, challenges, and strengths in communities; Understands community needs related to ACEs and ACEs-specific risk, protective and shared risk and protective factors; Identifies characteristics of populations who experience disproportionate ACEs outcomes; Guides ACEs-related interventions through data; Uses continuous quality improvement related to ACEs interventions; Creates and disseminates

	<ul> <li>ACEs-specific data products;</li> <li>And adopts a Health Equity lens to understand ACEs in communities.</li> </ul>
<ul> <li>And adopts a Health Equity lens to understand ACEs in communities.</li> </ul>	The program continues building ACEs expertise to refine these techniques and processes.

#### 10. Transportation Safety specific assessment and evaluation capacity

	1	2	3	4	5
10. Transportation Safety specific assessment and evaluation capacity	The program, while building up general assessment and evaluation infrastructures and processes, has not yet built Transportation Safety-specific capacity.	To improve Transportation Safety assessment and evaluation, the program:  Convenes with Transportation Safety experts;  Identifies and accesses reliable Transportation Safety data sources and creates Transportation Safety-related data collection methods;  Identifies Transportation Safety-related needs, challenges, and strengths in communities;  And creates and disseminates Transportation Safety-specific data products.	To improve Transportation Safety surveillance, the program:      Convenes with     Transportation Safety     experts;     Identifies Transportation     Safety-related gaps in     communities through     assessment;     Identifies and accesses     reliable Transportation     Safety data sources and     creates Transportation     Safety-related data     collection methods;     Identifies Transportation     Safety-related needs,     challenges, and strengths in     communities;     Understands community     needs related to     Transportation Safety and     Transportation Safety     specific risk, protective, and     shared risk and protective     factors;     Identifies characteristics of     populations who experience     disproportionate     Transportation Safety     outcomes;     Creates and disseminates	In order to reliably identify and respond to emerging Transportation Safety threats and related factors, the program:  • Convenes with Transportation Safety experts;  • Identifies Transportation Safety-related gaps in communities through assessment;  • Identifies and accesses reliable Transportation Safety data sources and creates Transportation Safety-related data collection methods;  • Identifies Transportation Safety-related needs, challenges, and strengths in communities;  • Understands community needs related to Transportation Safety-specific risk, protective, and shared risk and protective factors;  • Identifies characteristics of populations who experience disproportionate Transportation Safety	In order to reliably identify and respond to emerging Transportation Safety threats and related factors (and to sustain these activities), the program:  • Convenes with Transportation Safety experts;  • Identifies Transportation Safety-related gaps in communities through assessment;  • Identifies and accesses reliable Transportation Safety data sources and creates Transportation Safety-related data collection methods;  • Identifies Transportation Safety-related needs, challenges, and strengths in communities;  • Understands community needs related to Transportation Safety and Transportation Safety-specific risk, protective, and shared risk and protective factors;  • Identifies characteristics of populations who experience disproportionate

Transportation Safety- specific data products.	<ul> <li>outcomes;</li> <li>Guides Transportation         Safety-related interventions         through data;</li> <li>Uses continuous quality         improvement related to         Transportation Safety         interventions;</li> <li>Creates and disseminates         Transportation Safety-         specific data products;</li> <li>And adopts a Health Equity</li> </ul>	Transportation Safety outcomes;  • Guides Transportation Safety-related interventions through data;  • Uses continuous quality improvement related to Transportation Safety interventions;  • Creates and disseminates Transportation Safety-specific data products;  • And adopts a Health Equity lens to understand Transportation Safety in communities.
<ul> <li>And adopts a Health Equity lens to understand</li> </ul>	<ul> <li>And adopts a Health Equity lens to understand</li> </ul>	The program continues building Transportation Safety expertise
Transportation Safety in	Transportation Safety in	to refine these techniques and
communities.	communities.	processes.

#### 11. Traumatic Brain Injury (TBI) specific assessment and evaluation capacity

11. Hadifiatic Braili filjury	(TBI) specific assessifier	t and evaluation capacity			
	1	2	3	4	5
11. Traumatic Brain Injury (TBI) specific assessment and evaluation capacity	The program, while building up general assessment and evaluation infrastructures and processes, has not yet built TBI-specific capacity.	To improve TBI assessment and evaluation, the program:  Convenes with TBI experts;  Identifies and accesses reliable TBI data sources and creates TBI-related data collection methods;  Identifies TBI-related needs, challenges, and strengths in communities;  And creates and disseminates TBI-specific data products.	<ul> <li>To improve TBI surveillance, the program:</li> <li>Convenes with TBI experts;</li> <li>Identifies TBI-related gaps in communities through assessment;</li> <li>Identifies and accesses reliable TBI data sources and creates TBI-related data collection methods;</li> <li>Identifies TBI-related needs, challenges, and strengths in communities;</li> <li>Understands community needs related to TBI and TBI-specific risk, protective, and shared risk and protective factors;</li> <li>Identifies characteristics of populations who experience disproportionate TBI outcomes;</li> <li>Creates and disseminates TBI-specific data products.</li> <li>And adopts a Health Equity lens to understand TBI in communities.</li> </ul>	In order to reliably identify and respond to emerging TBI threats and related factors, the program:  Convenes with TBI experts; Identifies TBI-related gaps in communities through assessment; Identifies and accesses reliable TBI data sources and creates TBI-related data collection methods; Identifies TBI-related needs, challenges, and strengths in communities; Understands community needs related to TBI and TBI-specific risk, protective, and shared risk and protective factors; Identifies characteristics of populations who experience disproportionate TBI outcomes; Guides TBI-related interventions through data; Uses continuous quality improvement related to TBI interventions; Creates and disseminates TBI-specific data products; And adopts a Health Equity lens to understand TBI in	In order to reliably identify and respond to emerging TBI threats and related factors (and to sustain these activities), the program:  Convenes with TBI experts; Identifies TBI-related gaps in communities through assessment; Identifies and accesses reliable TBI data sources and creates TBI-related data collection methods; Identifies TBI-related needs, challenges, and strengths in communities; Understands community needs related to TBI and TBI-specific risk, protective, and shared risk and protective factors; Identifies characteristics of populations who experience disproportionate TBI outcomes; Guides TBI-related interventions through data; Uses continuous quality improvement related to TBI interventions; Creates and disseminates TBI-specific data products; And adopts a Health Equity

	lens to understand TBI in communities.
	The program continues building
	TBI expertise to refine these
communities.	techniques and processes.