Non-Supervisory Assessment Questions and Competencies Addressed

The table below shows the job competencies that each of the questions on the non-supervisory assessment address. The questions will not appear in the same order as shown below.

Self-Management - The ability to harness one's emotions, thoughts, and behaviors effectively in different situations and to achieve goals and aspirations.

- 1) My previous supervisors (or teachers, if not previously employed) would say that I finish projects.
 - a) Always ahead of schedule
 - b) Frequently ahead of schedule
 - c) On time
 - d) Close to on time
 - e) Somewhat behind schedule

Accountability - Assumes responsibility for successfully accomplishing work objectives and delivering business results; setting high standards of performance for self and others.

- 2) When crunched for time it's acceptable to cut a few corners.
 - a) Never
 - b) Rarely
 - c) Sometimes
 - d) Often
 - e) Always
- 3) People who know me would say I really want to get things right all of the time.
 - a) Strongly disagree
 - b) Moderately disagree
 - c) Disagree a little
 - d) Neither agree nor disagree
 - e) Agree a little

Attention to Detail - Thoroughness in accomplishing a task through concern for all the areas involved, no matter how small.

- 4) Rate yourself on willingness to perform the same task over and over.
 - a) High
 - b) Above average
 - c) Average
 - d) Below average
 - e) Low
- 5) I notice little things that others do not notice.
 - a) Mostly True
 - b) Mostly False
- 6) I do not spend time checking for small mistakes.
 - a) Mostly True
 - b) *Mostly False*

Flexibility - The ability to adapt and respond to the changing environment and to constructively create opportunities for change through active participation.

- 7) My most recent supervisors would say that I am good at adapting to new situations at work.
 - a) Strongly Disagree
 - b) Disagree
 - c) Neither Disagree nor Agree
 - d) Agree
 - e) Strongly Agree
- 8) I wish the world would always stay the same as it is now.
 - a) Mostly True
 - b) Mostly False

- 9) People I work with would say that, once I develop a plan of action, I stick to it no matter what.
 - a) Strongly Disagree
 - b) Disagree
 - c) Neither Disagree nor Agree
 - d) Agree
 - e) Strongly Agree
- 10) I think it is very important to have a job where I don't have to go through a lot of "red tape" to get things done.
 - a) Strongly Disagree
 - b) Disagree
 - c) Neither Disagree nor Agree
 - d) Agree
 - e) Strongly Agree
- 11) My recent supervisors would say that I am willing to listen to and consider new ideas and solutions.
 - a) Strongly Disagree
 - b) Disagree
 - c) Neither Disagree nor Agree
 - d) Agree
 - e) Strongly Agree
- 12) I feel uncomfortable around people who are different from me.
 - a) Mostly True
 - b) Mostly False
- 13) People I work with would say that I am very flexible and can easily adapt to change.
 - a) Strongly Disagree
 - b) Disagree
 - c) Neither Disagree nor Agree
 - d) Agree
 - e) Strongly Agree
- 14) People say I am stubborn.
 - a) Mostly True
 - b) *Mostly False*
- 15) My supervisor(s) or teacher(s) would say that I need things spelled out more exactly and with more certainty than do most people.
 - a) Strongly Disagree
 - b) Disagree
 - c) Neither Disagree nor Agree
 - d) Agree
 - e) Strongly Agree

Interpersonal Skills - The ability to foster and maintain healthy, mutually beneficial relationships with others, and the capacity for interdependence and collaboration.

- 16) My peers would say that I adjust my style of interacting with others depending on the situation or circumstance.
 - a) Strongly Disagree
 - b) Disagree
 - c) Neither Disagree nor Agree
 - d) Agree
 - e) Strongly Agree
- 17) My previous supervisors (or teachers if not previously employed) would most likely describe my ability to get along with others as:
 - a) Superior
 - b) Above average
 - c) Average
 - d) Below average
 - e) Do not know

- 18) I can think of specific cases where I have been able to calm down others who were irate or angry about something.
 - a) Strongly Disagree
 - b) Disagree
 - c) Neither Disagree nor Agree
 - d) Agree
 - e) Strongly Agree
- 19) My coworkers would say that I do a good job at "keeping my cool" when dealing with people who are angry.
 - a) Strongly Disagree
 - b) Disagree
 - c) Neither Disagree nor Agree
 - d) Agree
 - e) Strongly Agree
- 20) My peers would probably describe me as:
 - a) Always at ease when working with others
 - b) Usually at ease when working with others
 - c) Occasionally at ease when working with others
 - d) Rarely at ease when working with others
 - e) Never at ease when working with others
- 21) I prefer to work by myself than in a group with other people.
 - a) Strongly Disagree
 - b) Disagree
 - c) Neither Disagree nor Agree
 - d) Agree
 - e) Strongly Agree
- 22) My peers would describe me as someone who is willing to meet others "halfway":
 - a) Always
 - b) Very often
 - c) Often
 - d) Sometimes
 - e) Rarely or never

Dependability - The quality of an individual to be counted on to fulfill their responsibilities, meet deadlines, and deliver results consistently.

- 23) I do not like for people to rely on me.
 - a) Mostly True
 - b) Mostly False
- 24) I am rarely late for appointments.
 - a) Mostly True
 - b) Mostly False
- 25) I only work hard when the outcome will affect me.
 - a) Mostly True
 - b) Mostly False

Control - The ability to have meaningful influence over how, when, and where work gets done and to do it in an orderly way.

- 26) I do not take arguments at work personally.
 - a) Mostly True
 - b) Mostly False
- 27) When I get frustrated, I say things that I do not mean.
 - a) Mostly True
 - b) Mostly False
- 28) I get careless when I am stressed.
 - a) Mostly True
 - b) Mostly False

- 29) I get overwhelmed by my feelings easily.
 - a) Mostly True
 - b) Mostly False

Integrity - The ability to gain the confidence and trust of others through honesty, authenticity, and acceptance of responsibility.

- 30) Doing personal chores on company time is stealing.
 - a) Mostly True
 - b) Mostly False
- 31) I follow the rules.
 - a) Mostly True
 - b) Mostly False
- 32) I use supplies from work for personal purposes.
 - a) Mostly True
 - b) Mostly False

Cooperation - The ability to be aware of our performance in the context of other people's performance and work with others to achieve group and organizational goals.

- 33) I feel uncomfortable around strangers.
 - a) Mostly True
 - b) Mostly False

Supervisory Assessment Questions and Competencies Addressed

The table below shows the job competencies that each of the questions on the non-supervisory assessment address. The questions will not appear in the same order as shown below.

Attention to Detail - Thoroughness in accomplishing a task through concern for all the areas involved, no matter how small.

- 1) Which of the following supervisory payroll (time and attendance) activities have you carried out? (Select all that apply.)
 - a) Explained payroll procedures to employees (i.e., preparation and submission).
 - b) Reviewed payroll or expense entries for approval/rejection.
 - c) Responded to employee questions or concerns related to payroll.
 - d) Approved payroll submissions in an employee payroll system.
 - e) None of the above.

Dependability - The quality of an individual to be counted on to fulfill their responsibilities, meet deadlines, and deliver results consistently.

- 2) Select the ONE response that best represents your experience completing tasks or assignments with inflexible deadlines.
 - a) I have no experience completing tasks or assignments with inflexible deadlines.
 - b) I have completed tasks or assignments with inflexible deadlines based on a plan or instructions provided by others.
 - c) I have conveyed instructions to others regarding carrying out tasks or assignments with inflexible deadlines.
 - d) I have developed an action plan for completing tasks or assignments with inflexible deadlines to be followed by others.
 - e) I have developed a plan for completing tasks or assignments with inflexible deadlines that served as a model for operational improvements outside my own team or group.
- 3) How often have you stayed up late several nights to finish a work project? (Working late to finish projects.)
 - a) very often
 - b) often
 - c) sometimes
 - d) seldom
 - e) never
- 4) How often do you make notes at night about work to be done the next day? (Making work notes at night.)
 - a) very often
 - b) often
 - c) sometimes
 - d) seldom
 - e) never

Cooperation - The ability to be aware of our performance in the context of other people's performance and work with others to achieve group and organizational goals.

- 5) Which of the following training activities have you carried out in support of a team or group of employees? (Select all that apply.)
 - a) Conducted a formal (e.g., classroom) training session to explain processes or procedures.
 - b) Reviewed training material or manuals for needed updates.
 - c) Provided or coordinated on-the-job training opportunities for employees/team members.
 - d) Evaluated trainees' performance in on-the-job training.
 - e) None of the above.
- 6) Which of the following problem resolution activities have you carried out in support of a group of employees? (Select all that apply.)
 - a) Resolved informal complaints or grievances.
 - b) Recommended strategies to meet timelines following work delays, low productivity or unexpected obstacles.
 - c) Documented and referred problems to the appropriate authority.
 - d) Coordinated with colleagues or managers to reconcile differences or resolve problems.
 - e) None of the above.

- 7) How often have your supervisors come to you for new ideas about overcoming problems at work? (Providing innovative problem-solving ideas.)
 - a) very often
 - b) often
 - c) sometimes
 - d) seldom
 - e) never
- 8) If I had to lead a group of strangers, I could do it very well. (Leading a group of strangers.)
 - a) strongly agree
 - b) agree
 - c) neither agree nor disagree
 - d) disagree
 - e) strongly disagree
- 9) I could do a good job of coordinating the activities of team members if I were leading a team. (Coordinating team member activities.)
 - a) strongly agree
 - b) agree
 - c) neither agree nor disagree
 - d) disagree
 - e) strongly disagree

Interpersonal Skills - The ability to foster and maintain healthy, mutually beneficial relationships with others, and the capacity for interdependence and collaboration.

- 10) Have you actively participated in any group activities where you played a central role in planning, organizing, or coordinating activities, even if it was not in a formal supervisory capacity?
 - a) Not at all I have never actively participated in group activities in such a capacity.
 - b) Limited I have occasionally participated in group activities where I played a central role in planning, organizing, or coordinating, but it has been infrequent.
 - c) Moderate I have actively participated in group activities periodically, taking on central roles in planning, organizing, or coordinating activities.
 - d) Extensive I have frequently participated in various group activities, consistently playing central roles in planning, organizing, or coordinating, demonstrating a strong commitment to group leadership.
 - e) Comprehensive I have consistently and actively participated in a wide range of group activities, regularly taking on central roles in planning, organizing, or coordinating activities, showcasing a strong dedication to group involvement and leadership.
- 11) Which of the following communication activities have you carried out in support of a team or group of employees? (Select all that apply.)
 - a) Communicated management goals and objectives to employees.
 - b) Resolved employee concerns regarding project goals, objectives, policies or procedures.
 - c) Conducted staff meetings or project meetings.
 - d) Communicated operational or procedural changes to employees.
 - e) None of the above.

Accountability - Assumes responsibility for successfully accomplishing work objectives and delivering business results; setting high standards of performance for self and others.

- 12) Which of the following performance management activities have you carried out? (Select all that apply.)
 - a) Evaluated subordinate performance and conduct.
 - b) Provided feedback to subordinates on their job performance.
 - c) Provided guidance or counseling to underperforming subordinates.
 - d) Communicated staffing changes (e.g., project downsizing) to subordinates.
 - e) None of the above.

Knowledge - No specific competency addressed. This is a knowledge-based question.

- 13) Select the ONE response that best represents your level of knowledge of Equal Employment Opportunity (EEO) laws and regulations in employee hiring, training/development, and supervision.
 - a) I have a general understanding of EEO laws and regulations.
 - b) I have completed training on EEO laws and regulations.
 - c) I can recognize if a particular supervisory practice or action is inconsistent with EEO laws, regulations and guidance.
 - d) I can explain to others the relevance of EEO laws and regulations in the contexts of employee hiring, training/development, and supervision.
 - e) None of the above.